City of Hesperia

Proposed Fiscal Year 2013-2014 Budget

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PREFACE

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PREFACE

BUDGET DOCUMENT OVERVIEW

The budget document is the City of Hesperia's annual financial plan prepared by City Management and approved by the City Council. The financial plan serves as a policy document, operations guide for City Departments, and as a communication device. The audience of the budget document is citizens, local businesses, debt holders and debt rating agencies, other governmental agencies, and the City's independent auditor.

BUDGET DOCUMENT SECTIONS

The budget document sections and a brief summary of the section's contents are as follows:

A. Introduction

The introduction section includes the City Manager's budget transmittal letter/budget message and "Summary of Significant Department Operating Expenditure and Staffing Changes." Also included are the City's Mission Statement and Statement of Values, Directory of Officials, City Organization Chart, and Community Profile Information.

B. Resources, Expenditures and Fund Balance Summary

This section indicates how resources and expenditures are reconciled to balance the City's annual financial plan or budget for the City's three major operating funds. This section also presents summary level information on fund balances and reserves.

C. Revenue

This section contains Information about the City's sources of income and is presented with summaries, graphics, and detailed revenue information by individual revenue accounts with $10,000 or greater revenue.

D. Expenditure Summaries

This section provides a variety of Citywide expenditure summaries and graphics.

E. City Positions and Salary Ranges

This section includes information and graphics about City positions or staff, both full and part-time positions and also includes salary information.

F. City Department and Program Expenditures

The City is organized into the following seven departments. This section provides information for each department and their programs regarding their expenditures and staffing to include Fiscal Year 2012-13 accomplishments and Fiscal Year 2013-14 goals and objectives. Significant expenditure and staffing changes are highlighted:

- City Council
- City Manager
- Management Services
- Economic Development
- Development Services
  - D.S. Community Development
  - D.S. Code Compliance
  - D.S. Public Works
  - D.S. Water
  - D.S. Sewer
- Police
- Fire

BUDGET DOCUMENT SECTIONS (Continued)

G. Capital Improvement Program (CIP)

This section presents in one section the capital improvement projects included in the Fiscal Year 2013-14 Budget.

H. Debt Service

This section summarizes information about the City's external, and in some situations internal, debt obligations.

I. Fund Balance Summary

This section presents financial information about each City fund that is planned to have expenditures in Fiscal Year 2013-14.

J. Supplemental Information:

- Resolutions adopting the City's budget and related resolutions.
- General and Administrative Allocation Plan and/or Indirect Cost Allocation Plan.
- Significant Accounting Policies.
- List of Acronyms.
- Glossary of budget terms and abbreviations.
- Index.

BUDGET DOCUMENT FINANCIAL INFORMATION

As mandated by California State Law, the City's fiscal year, or budget time period, is July 1st through June 30th. For example, Fiscal Year 2013-14 means July 1, 2013 through June 30, 2014. In most sections of the budget document, four years of information is provided, with two columns, or versions of information, reflected for the current year (Fiscal Year 2012-13).

The columns typically presented are as follows:

2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget

The financial information included in these columns is as follows:

2010-11 Actual

Actual financial information for Fiscal Year 2010-11 as reported in the City's Comprehensive Annual Financial Report. The actual financial information is reported in the budget document on a budgetary basis.

2011-12 Actual

Actual financial information for Fiscal Year 2011-12 as reported in the City's Comprehensive Annual Financial Report. The actual financial information is reported in the budget document on a budgetary basis.

2012-13 Budget

The 2012-13 Budget as adopted by the City Council June 19, 2012.

2012-13 Revised

The 2012-13 Revised column reflects the 2012-13 Budget plus budget amendments approved by the City Council during the fiscal year. The 2012-13 Revised column is also adjusted to reflect City management's estimate of what revenues and expenditures are estimated to be at the end of Fiscal Year 2012-13 and are typically somewhat lower than the budget and amendments.

BUDGET DOCUMENT FINANCIAL INFORMATION (Continued)

2013-14 Budget

This column initially reflects the FY 2013-14 Proposed Budget submitted by the City Manager. After the City Council reviews and approves the Fiscal Year 2013-14 Budget, the information in the 2013-14 Budget column is changed, if necessary, to reflect the City Council actions.

Major Expenditure Accounts

Major expenditure account categories are presented in the budget document, which summarizes various detailed expenditure accounts under the following seven major expenditure account categories:

- Salaries
- Benefits
- Materials
- Contractual
- Other Operating
- Capital Outlay
- Debt Service

SUMMARY BUDGET PROCESS DESCRIPTION AND SCHEDULE

On February 19, 2013, the FY 2012-13 Mid-Year Budget Review was presented with current expenditures, revenue trends, updated reserves, as well as amendments to the 2012-13 Budget. The 2012-13 Mid-Year Budget amendments were approved at the 2013-14 Budget Goal Setting Workshop, also on February 19, 2013. The City Manager, department directors, and other staff reviewed City Council policy guidance and priorities focusing on the following:

- Current goals and objectives such as debt management and refinancing, capital project priorities, etc.
- New goals and program priorities, especially related to public safety and street improvements.
- Resource requirements and constraints, the building development downturn, the serious reduction in revenue and the local economy, and potential State revenue reductions.
- Staff was given broad goals and objectives for the preparation of the FY 2013-14 Budget.

The FY 2013-14 Budget process then commenced as follows:

VI. OPERATING BUDGET CALENDAR

Council FY 2012-13 Mid-Year Budget Review and FY 2013-14 Budget Goal-Setting Workshop	February 19, 2013
Staff Budget Workshop and FY 2013-14 Budget Instructions Distributed	March 4, 2013
FY 2012-13 Revised Revenue & FY 2013-14 Proposed Budget Revenue estimates due as follows: Group A – CC, CM, MS, P, F, PW, and CD Group B – W, S, Code, and ED	March 7, 2013 March 14, 2013
FY 2012-13 Revised Expenditure Estimates, FY 2013-14 Current Level (or Adjusted) Proposed Budget Expenditures and Expenditure Detail Narrative forms due as follows: Group A – CC, CM, MS, P, F, PW, and CD Group B – W, S, Code, and ED	March 21, 2013 March 28, 2013

VI. OPERATING BUDGET CALENDAR (Continued)	
FY 2013-14 Draft Division and/or Program Narratives due as follows: Group A – CC, CM, MS, P, F, PW, and CD Group B – W, S, Code, and ED	 April 2, 2013 April 4, 2013
Proposed FY 2013-14 CIP presented to Planning Commission	April 11, 2013
FY 2013-14 Budget Increments-"Requested Expenditures Above Current Level" due as follows: Group A – CC, CM, MS, P, F, PW, and CD Group B – W, S, Code, and ED	 April 9, 2013 April 11, 2013
FY 2013-14 CIP presented to City Council Advisory Committee	April 10, 2013
Budget Review with Departments/Divisions	April 25-May 2, 2013
State Department of Finance- Population numbers	May, 2013
FY 2013-14 Final Proposed Budget Division and/or Program Narratives due as follows: Group A – CC, CM, MS, P, F, PW, and CD Group B – W, S, Code, and ED	 May 7, 2013 May 9, 2013
2013-14 Proposed Budget completed	June 4, 2013
Council Budget Workshop	June 11, 2013
Council Adopts Budget	June 18, 2013
KEY: CC=City Council; CM=City Manager; MS=Management Services; ED=Economic Development;	
PW=DS Public Works; Code=DS Code Compliance; W=DS Water; S=DS Sewer; P=Police; F=Fire	

On June 18, 2013, the City Council/Board Members are expected to adopt the FY 2013-14 Budget, including the CIP and GANN Appropriations Limit for the City of Hesperia, the Hesperia Housing Authority, Hesperia Community Development Commission, the Hesperia Fire Protection District, and the Hesperia Water District.

LEVEL OF BUDGETARY CONTROL

Since the Budget is an estimate, from time to time it is necessary to make adjustments to fine-tune the line items within it. Various levels of budgetary control have been established to maintain the Budget's integrity.

The levels of budgetary control are as follows: The City Manager, or designee, has the authority to make budget transfers within a fund, within capital projects, and within a department's operating budget. Such authority does not include any increase to an operating fund or to the overall adopted budget.

Budget transfers from one City fund to another are submitted to the City Council for formal approval. In addition, budget adjustments, which will increase an operating fund or the overall adopted budget, are submitted to City Council for approval.

INTRODUCTION

- *City Manager's Budget Message*
- *Summary of Significant Department Expenditures and Staffing Changes*
- *Mission Statement and Statement of Values*
- *Hesperia City Council Officials*
- *City Organization Chart*
- *City of Hesperia History*
- *Community Profile*

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The following information summarizes and highlights policies and planned major changes in the 2013-14 Budget:

Summary of Total City Revenue and Expenditures

	2012-13 Budget *	2013-14 Budget	Change From 2012-13 Budget Amount	Change From 2012-13 Budget Percent
Revenue	$ 81,578,877	$ 70,441,859	$ (11,137,018)	-14%
Budgeted Reserves	17,846,563	9,610,984	(8,235,579)	-46%
Total Revenue and Budgeted Reserves	99,425,440	80,052,843	(19,372,597)	-19%
Expenditures	$ 98,441,187	$ 78,884,699	$ (19,556,488)	-20%
Difference	$ 984,253	$ 1,168,144		

*Note – The FY 2012-13 Budget amounts attributable to the Successor Agency to the Hesperia Community Redevelopment Agency have been removed and are shown in the Successor Agency Budget.

Revenue

Revenue is significantly lower, with a 14% decrease overall. Revenue decreases are shown in the Streets Related Funds (-39%), Community Development Commission (-62%), and Other City Funds (-65%). These revenue decreases were, in total, only shown at 14% because of revenue increases in General Fund (8%), Fire District (18%), and other special purpose funds that offset the decreases.

Budgeted Reserves

The $9,610,984 of Budgeted Reserves is comprised of the following:

General Fund	$ 223,000
C.D.B.G. (Primarily Revolving Loan Fund)	614,002
Hesperia Housing Authority	221,274
Community Development Commission	278,094
Measure I Renewal	2,955,895
Development Impact Fees - Streets	1,073,613
Other Transportation Related (Primarily Measure I Debt Service)	60,435
Fire Building Fund	2,035,518
Water District - Water Operations	250,800
Water District - Sewer Operations and Capital	257,204
Development Impact Fees - Fire	776,197
Other City Related (Primarily DIF - Public Services, City Debt Service and Beverage Recycling Grant)	694,761
Fire District	170,191
Total Budgeted Reserves	$ 9,610,984

Expenditures

The FY 2013-14 Budget proposes expenditures of $78,884,699, which is 20% or $19.5 million less than the FY 2012-13 Budget of $98,441,187. The decrease can be partially attributed to the completion or near-completion of capital improvement projects such as the High Desert County building Public Safety Operations Center (PSOC) and the Ranchero Undercrossing.

Balanced Budget

Operational revenue is funding operational expenditures for the General Fund and Water District, not using one-time revenue to fund ongoing expenditures, consistent with City Council policy. The Fire District has an operating deficit attributable to the additional expenses related to the SAFER Grant. The 2013-14 Budget is balanced, with the difference between resources (revenue, budgeted reserves, and transfers), and expenditures at zero, or a surplus, depending upon the fund. Additionally, a few funds have deficits, including certain reimbursable grant funds, which are manageable and will be resolved in future years.

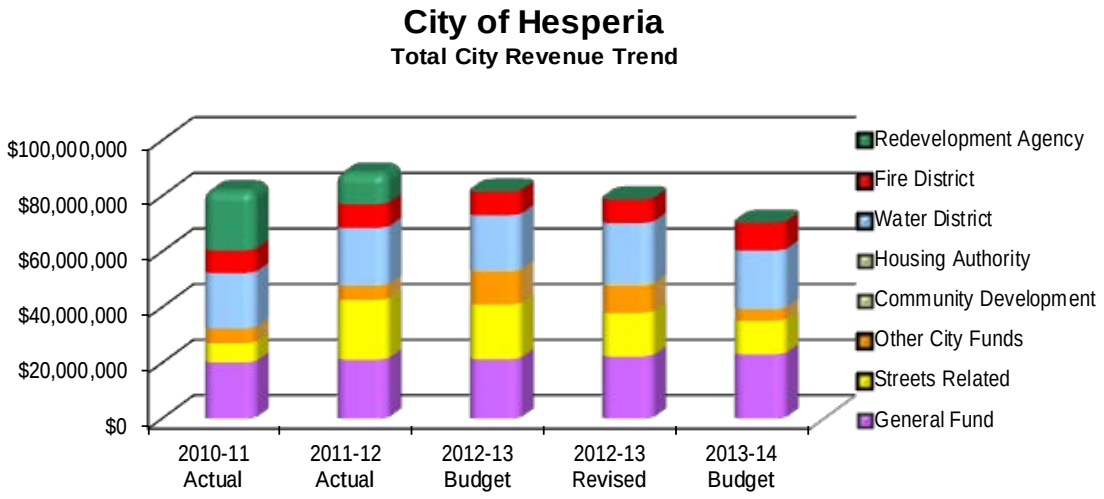
Reserve Policy

With the exception of the Fire District, cash reserve levels exceed the City Council's policy of 10% in the General Fund, and Water District. The City Council's policy of maintaining 10% cash reserves as a percent of expenditures is illustrated below:

	General Fund		Fire District		Water District*	
10% Cash Reserves (Council/Board Policy)	$ 2,382,740	10%	$ 1,019,486	10%	$ 2,099,242	10%
Cash Reserves Above/Below 10% Reserve	3,642,665	15%	(242,494)	-2%	2,378,893	11%
Total Estimated Cash Reserves	$ 6,025,405	25%	$ 776,992	8%	$ 4,478,135	21%

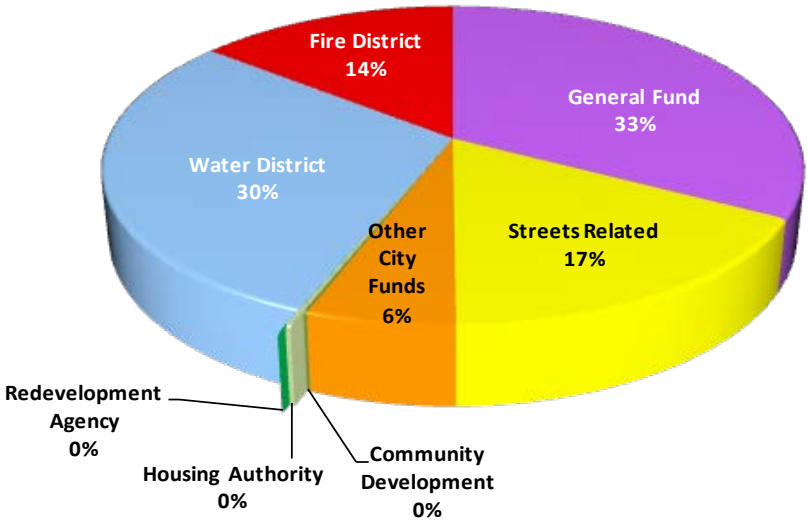
*See Section B for detailed explanation.

REVENUE



	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	%Change From 2012-13 Budget
General Fund	$20,197,845	$21,256,529	$21,366,537	$22,341,638	$23,120,668	8%
Streets Related	6,864,992	21,375,575	19,628,836	15,630,316	12,012,109	-39%
Other City Funds	5,395,389	5,161,791	11,983,158	9,893,017	4,145,324	-65%
Total City Funds	32,458,226	47,793,895	52,978,531	47,864,971	39,278,101	-26%
Community Development	0	58,121	262,000	737,186	100,800	-62%
Housing Authority	0	133,243	146,303	151,360	155,710	6%
Water District	19,900,495	20,565,576	19,730,718	21,553,156	20,882,575	6%
Fire District	8,165,840	8,579,992	8,461,325	8,542,091	10,024,673	18%
Redevelopment Agency	21,452,188	11,239,413	0	0	0	0%
Total All Funds	$81,976,749	$88,370,240	$81,578,877	$78,848,764	$70,441,859	-14%

2013-14 Budget Total City Revenue



REVENUE

SUMMARY and HIGHLIGHTS

The City of Hesperia maintains the practice of matching each revenue type to a similar expenditure type. There are two basic revenue types: one-time revenue and on-going revenue. Contrary to the fiscal practices of the State of California, the City operates using a 'structurally' balanced budget and will not use one-time revenue (i.e. bond proceeds) to pay for on-going expenditures. Comparing the FY 2012-13 Budget to the FY 2013-14 Budget, a decrease from $81.6 million to $70.4 million for a reduction of $11.1 million, or 14% less revenue, reflecting the completion of various grant funded capital projects like the $7.5 million for the Ranchero Undercrossing and the $8.4 million for the High Desert County building Public Safety Operations Center (PSOC) along with the effects of the prolonged national mortgage crisis, housing slump, and the recession and their influence on the FY 2013-14 Budget, all of which have reduced the City's assessed valuation.

When compared to the FY 2010-11 Actual revenue, the overall combined City revenue for the FY 2013-14 Budget is expected to decrease from $82.0 million to $70.4 million, or by 14%, or $11.6 million. This decrease is primarily related to the substantial reduction as a result of the Redevelopment Agency (Agency) dissolution effective February 1, 2012.

General Fund - General Fund revenue is for the normal operations of and services provided by the City that are not specifically accounted for in other funds. The FY 2013-14 Budget for the General Fund is projecting an increase in revenues of 8%, or $1.7 million from the FY 2012-13 Budget. The following summarizes the projected increase/decrease of various revenues:

- Leased Water Rights revenue of $1.4 million will pay for the 2012 Bonds sold to pay for the Water Rights Purchased. The 2013-14 Budget is the first year the Lease Water Rights is being received.
- Sales and Use Tax revenue is projecting no change and will continue at $8.5 million.
- Vehicle License Fee revenue is expecting an increase of $0.4 million, or 6%, to $6.1 million.
- Development-Related revenues, including Building Permit Fees, are anticipating about a $39,000, or a 5% decrease from the FY 2012-13 Budget estimate.
- Property Transfer Tax revenue is expected to reach $155,000, a decrease of 9%, or about $15,000, as a result of the high level of real estate transactions selling at lower prices.

Streets & Transportation Related Funds - This group is comprised of 12 street and transportation related funds. Each of these funds receive revenue that is restricted for specific uses. Some of the major highlights are:

- Developer Impact Fees (DIF) for Streets and Storm Drainage revenue will decrease 41%, or $0.4 million for the FY 2013-14 Budget. This decrease is due to the decrease in commercial development from 380,746 square feet (sf) in the FY 2012-13 Budget to 272,812 sf in the FY 2012-13 Revised to 180,418 sf for FY 2013-14 and not the result of the City Council approved DIF 18 month reduction. In the combined FY 2013-14 DIF Budget, revenue from the FY 2012-13 DIF Budget revenue was based on the continued nationwide housing slump and recession shown by the decrease in single family residential (SFR) building permits from 10 for the FY 2011-12 Budget to 0 for the FY 2012-13 Budget. However, an estimate of 3 SFR is expected for the FY 2012-13 Revised estimate, while estimating 10 SFR building permits for the FY 2013-14 Budget.
- Measure I 2010 Renewal revenue is expected to increase to $2.5 million, or by 11% from the FY 2012-13 Budget of $2.2 million.
- Local Transportation Fund (LTF) revenue is expected to increase by $0.5 million, or 33%, to $1.9 million from the FY 2012-13 Budget of $1.4 million. This large increase is due to increased sales tax generation and to the Victor Valley Transit Authority (VVTA) receiving more funding from the State, as it is changing how it funds transportation programs in FY 2013-14.

REVENUE

SUMMARY and HIGHLIGHTS (Continued)

Non-Streets Related Other City Funds - This group is comprised of 14 other non-street related funds. Each of these funds receive revenue that is restricted for specific uses. Some of the major highlights are:

- Developer Impact Fee (DIF) for Fire, Police, and Public Safety revenue is expected to decline 26% from the FY 2012-13 Revised as the City Council approved an 18 month reduction of these revenues, which is expected to produce revenue of about $0.1 million.
- The CDBG/HOME Housing and Urban Development (HUD) grants are expecting a combined increase of 26%, or $0.7 million, from the FY 2012-13 Budget to the FY 2013-14 Budget of $3.3 million. The primary reason for this increase is the anticipated sales of and rental income from prior Neighborhood Stabilization Program (NSP) use of grant funds spent in FY 2009-10 and in FY 2010-11. This NSP grant is used to buy, rehabilitate, and resell abandoned/foreclosed homes within the City.

Water and Sewer Operations - These funds primarily report the City's water and sewer financial operations and are most associated with the functions of a traditional business. The revenues received are to pay for the cost of purchasing and distributing the water and for the treatment of the sewage that comes from those homes/businesses on the City's sewer system. Some of the major highlights are:

- Overall Water District revenue is expected to increase about $1.2 million from the FY 2012-13 Budget of $19.7 million to the FY 2013-14 Budget of $20.9 million. As the Capital and Other revenues of the District are expected to decrease slightly, this is augmented by the anticipated $0.9 million of sales revenues increases for the FY 2013-14 Budget.
- Water and Sewer operating revenue, dominated by the Sales revenues, are both anticipating a 6% increase, over the FY 2012-13 Budget, primarily from increased consumption from new commercial and increased residential use. An increase of Water Sales revenue is projected in FY 2013-14 compared to the FY 2012-13 Budget, with an increase from $15.4 million to $16.3 million, for a 6%, or $0.9 million increase.
- The Water Capital revenue is expected to show no change from the FY 2012-13 Budget, which reflects the City Council approved 18 month residential Development Impact Fee reduction to counteract the current economic recession and the local housing slump but is offset by the ongoing commercial activity. Sewer Capital revenue is showing a projected decline of 26% for FY 2013-14 from the FY 2012-13 Revised but a 14% increase over the FY 2012-13 Budget as some commercial projects were completed earlier than anticipated.

Fire District - The revenues for the FY 2013-14 Budget are projected to be $10.0 million, which is $1.6 million, or 18% more than the FY 2012-13 Budget of $8.5 million, primarily due to the new SAFER grant ($794,778) and adding a fifth ambulance to the District's fleet. Some of the major highlights are:

- Property Tax revenue is projected to increase by 2% from the FY 2012-13 Budget. The assessed valuation is anticipated to increase about 1%, representing the first increase since FY 2008-09, as the valuation decreased for FY 2012-13 by 0.8%.
- Paramedic Ambulance Fee revenue is expecting to increase, primarily due to the District adopting the ambulance billing rates of San Bernardino County Fire and from adding a fifth ambulance due to the SAFER grant, over the FY 2012-13 Budget of $2.1 million to $2.7 million for the FY 2013-14 Budget.
- Redevelopment Tax Increment Pass-Through for the FY 2013-14 Budget is projecting a 5% increase over the FY 2012-13 Budget by about $53,000. This revenue will be received directly from the County of San Bernardino in the wake of the state-wide redevelopment agencies dissolution. The assessed valuation change of the City is expected to increase about 1%, as the bottom is thought to have been reached in property values.
- Community Facilities District 94-1 revenue is expecting a slight increase from the FY 2012-13 Budget of $0.5 million. The FY 2011-12 levy of $505,602 was 98% collected in that year, along with an additional $11,000 of prior years' levies and penalties were collected. The FY 2012-13 levy is $544,757.
- Community Facilities District 2005-1. Part of the annual assessment includes a public safety portion to offset some of the costs that residential development places on the City's public safety providers. For the FY 2013-14 Budget, this revenue is expected to increase slightly.

REVENUE

SUMMARY and HIGHLIGHTS (Continued)

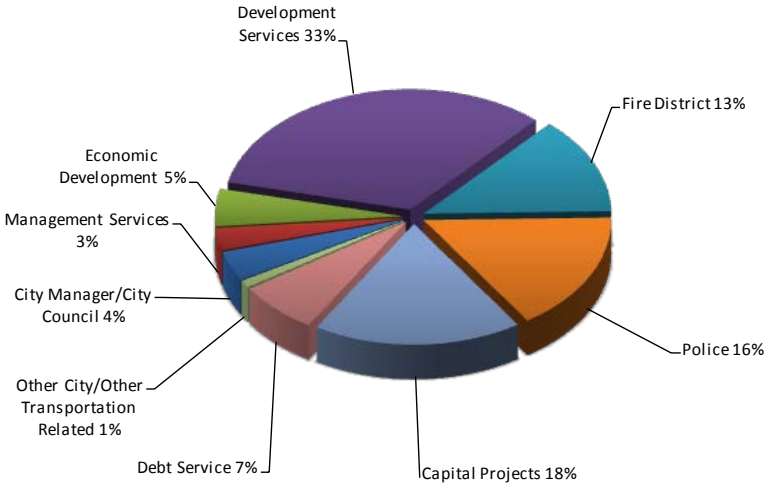
Community Development Commission – This agency was created to carry on the economic development function of the former RDA. The FY 2013-14 Budget is expected to decrease to $0.1 million, and is income from certain agreements.

Housing Authority – The purpose of this agency is to continue the housing function of the former Hesperia Community Redevelopment Agency (HCRA). The FY 2013-14 Budget is expected to slightly increase over the FY 2012-13 Budget of $0.1 million comprised primarily of interest revenue earned on the assets of the former HCRA Low/Mod income housing function.

Redevelopment Agency - Redevelopment Agency revenue will be $0 for FY 2013-14 in the wake of the February 1, 2012 dissolution by the State of California.

TOTAL EXPENDITURES

2013-14 Budget

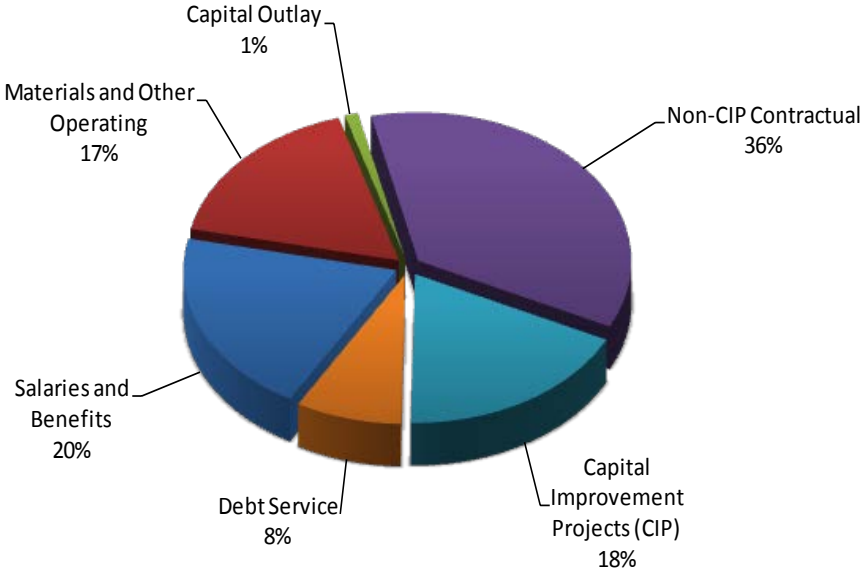


DEPARTMENTS	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
City Council	$ 664,005	$ 746,414	$ 645,615	$ 653,236	$ 659,358	2%
City Manager	1,039,272	2,119,258	2,505,539	2,551,925	2,474,417	-1%
Management Services	3,978,355	3,382,660	2,703,345	7,803,336	2,601,540	-4%
Economic Development						
Redevelopment Agency	22,091,026	8,011,273	0	0	0	0%
Community Development Commission	0	210	617,168	450,051	378,894	-39%
Hesperia Housing Authority	0	232,221	1,753,974	339,942	761,203	-57%
C.D.B.G.	831,124	1,252,936	4,010,304	1,852,261	2,543,760	-37%
Total Economic Development	22,922,150	9,496,640	6,381,446	2,642,254	3,683,857	-42%
Development Services						
Community Development	1,828,446	1,779,824	1,569,853	1,543,440	1,599,678	2%
Code Compliance	1,995,824	2,287,816	2,212,503	2,119,770	2,263,437	2%
Public Works	4,356,180	4,258,022	4,505,389	4,450,135	4,673,146	4%
Water Operations	15,647,087	13,995,453	14,150,465	14,520,501	14,514,039	3%
Sewer Operations	2,365,137	2,500,306	2,297,695	2,545,335	2,702,548	18%
Total Development Services	26,192,674	24,821,421	24,735,905	25,179,181	25,752,848	4%
Police	11,350,805	11,463,162	12,422,738	12,610,466	12,842,869	3%
Fire District	9,694,755	8,905,831	8,430,669	8,539,607	10,194,864	21%
Other Transportation Related Expenditures	125,086	50,000	80,000	80,000	80,000	0%
Other City Related Expenditures	69,584	55,060	82,812	327,112	101,751	23%
Debt Service						
City of Hesperia	1,740,912	1,644,261	1,696,120	1,679,206	1,717,360	1%
Rancho Las Flores Debt Service	0	0	0	281,448	1,345,475	100%
Redevelopment Agency	39,838,726	9,914,375	0	0	0	0%
Water District	2,962,327	2,948,713	3,101,364	2,958,512	2,975,535	-4%
Total Debt Service	44,541,965	14,507,349	4,797,484	4,919,166	6,038,370	26%
Capital Improvement Plan						
C I P - Facilities	8,584,259	3,626,633	13,648,528	7,776,030	4,305,593	-68%
C I P - Redevelopment Agency	11,376,038	9,061	0	0	0	0%
C I P - Successor Agency	0	0	0	0	0	0%
C I P - Streets	2,994,678	29,703,350	22,007,106	17,393,178	9,548,932	-57%
C I P - Water	0	0	0	462,000	600,300	100%
C I P - Sewer	0	0	0	0	0	0%
Total Capital Improvement Plan	22,954,975	33,339,044	35,655,634	25,631,208	14,454,825	-59%
Total City Expenditures	$143,533,626	$ 108,886,839	$ 98,441,187	$ 90,937,491	$ 78,884,699	-20%

* Note - The FY 2012-13 Budget does not reflect the Successor Agency of the Hesperia Community Redevelopment Agency. Refer to the Successor Agency Budget document.

TOTAL EXPENDITURES BY MAJOR EXPENDITURE CLASSIFICATION

2013-14 Budget

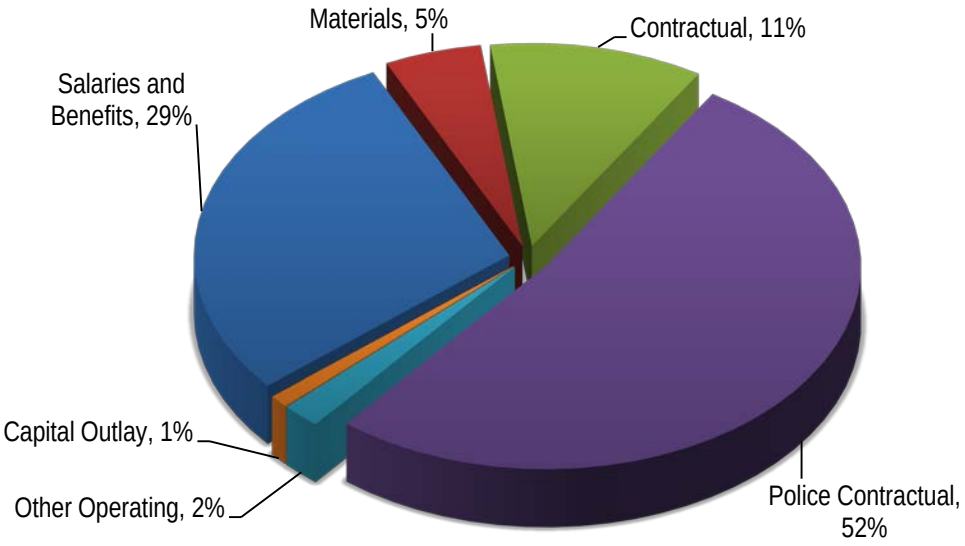


CLASSIFICATION	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% of Budget	% Change From 2012-13 Budget
Salaries and Benefits	$ 15,669,782	$ 15,886,052	$ 15,194,622	$ 15,261,329	$ 15,594,629	20%	3%
Materials and Other Operating	15,738,649	14,755,196	13,152,544	13,676,476	13,554,562	17%	3%
Capital Outlay	761,492	11,538,434	2,426,612	6,509,928	1,061,529	1%	-56%
Non-CIP Contractual							
Contractual	2,845,106	(6,897,935)	6,845,622	4,511,351	5,943,526	8%	-13%
Police Contractual	11,531,757	11,253,337	12,174,790	12,174,790	12,370,096	16%	2%
Fire Contractual	9,474,569	8,555,920	8,193,879	8,253,243	9,867,162	13%	20%
Redevelopment Agency (RDA) Contractual	9,441,768	915,648	0	0	0	0%	0%
Total Non-CIP Contractual	33,293,200	13,826,970	27,214,291	24,939,384	28,180,784	36%	4%
Capital Improvement Plan (CIP)							
C I P - Facilities	8,584,259	3,626,633	13,648,528	7,776,030	4,305,593	6%	-68%
C I P - Redevelopment Agency	11,376,038	9,061	0	0	0	0%	0%
C I P - Streets	2,994,678	29,703,350	22,007,106	17,393,178	9,548,932	12%	-57%
Total CIP	22,954,975	33,339,044	35,655,634	25,631,208	14,454,825	18%	-59%
Debt Service							
Debt Service	4,703,239	4,592,974	4,797,484	4,919,166	6,038,370	8%	26%
RDA - Debt Service	39,838,726	9,914,375	0	0	0	0%	0%
RDA - Contractual Pass Through	10,573,563	5,033,794	0	0	0	0%	0%
Total Debt Service	55,115,528	19,541,143	4,797,484	4,919,166	6,038,370	8%	26%
Total Expenditures	$143,533,626	$108,886,839	$ 98,441,187	$ 90,937,491	$ 78,884,699	100%	-20%

* Note - The FY 2012-13 Budget does not reflect the Successor Agency of the Hesperia Community Redevelopment Agency. Refer to the Successor Agency Budget document.

TOTAL GENERAL FUND EXPENDITURES BY MAJOR EXPENDITURE ACCOUNT

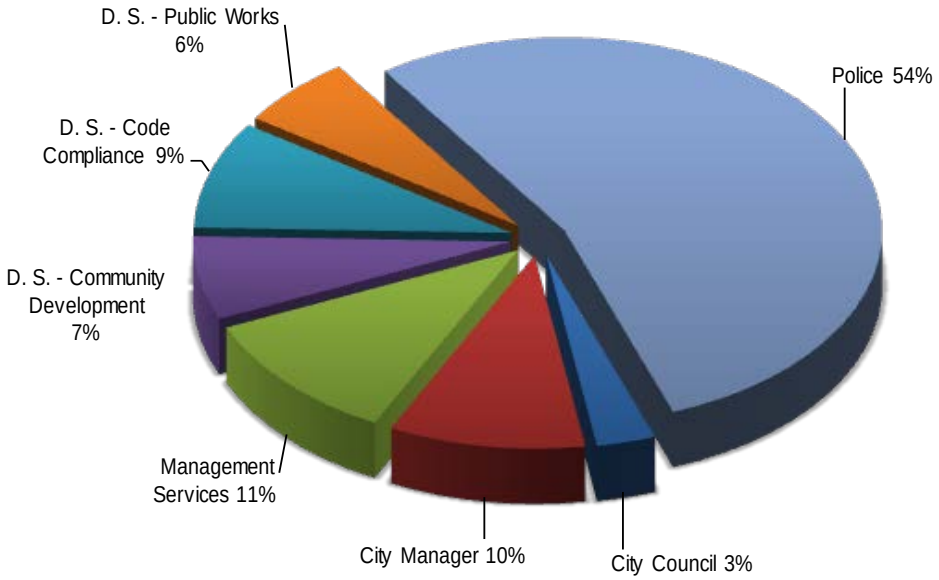
2013-14 Budget



CLASSIFICATION	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% of Budget	% Change From 2012-13 Budget
Salaries and Benefits							
Salaries	$ 5,197,661	$ 5,161,959	$ 4,951,785	$ 4,926,575	$ 5,023,893	21%	1%
Benefits	1,929,823	2,119,731	1,950,549	2,014,821	2,008,072	8%	3%
Total Salaries and Benefits	$ 7,127,484	$ 7,281,690	$ 6,902,334	$ 6,941,396	$ 7,031,965	29%	2%
Materials & Operations	1,245,713	1,116,788	1,188,454	1,169,156	1,183,353	5%	0%
Contractual	1,819,960	2,741,162	2,634,523	2,713,008	2,688,171	11%	2%
Police Contractual	11,531,757	11,253,337	12,174,790	12,174,790	12,370,096	52%	2%
Other Operating	329,504	359,911	443,047	471,251	478,817	2%	8%
Capital Outlay	67,554	277,355	15,000	5,162,276	75,000	1%	400%
Total General Fund Expenditures	$ 22,121,972	$ 23,030,243	$ 23,358,148	$28,631,877	$23,827,402	100%	2%

TOTAL GENERAL FUND EXPENDITURES BY DEPARTMENT

2013-14 Budget



DEPARTMENTS	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% of Budget	% Change From 2012-13 Budget
City Council	$ 664,005	$ 746,414	$ 645,615	$ 653,236	$ 659,358	3%	2%
City Manager	1,039,272	2,119,258	2,505,539	2,551,925	2,474,417	10%	-1%
Management Services	3,978,355	3,382,660	2,703,345	7,803,336	2,601,540	11%	-4%
Development Services							
D. S. - Community Development	1,828,446	1,779,824	1,569,853	1,543,440	1,599,678	7%	2%
D. S. - Code Compliance	1,995,824	2,287,816	2,212,503	2,119,770	2,263,437	9%	2%
D. S. - Public Works	1,265,265	1,251,109	1,298,555	1,349,704	1,386,103	6%	7%
Development Services Total	5,089,535	5,318,749	5,080,911	5,012,914	5,249,218	22%	3%
Police	11,350,805	11,463,162	12,422,738	12,610,466	12,842,869	54%	3%
Total General Fund Expenditures	$22,121,972	$ 23,030,243	$23,358,148	$ 28,631,877	$ 23,827,402	100%	2%

SUMMARY OF POSITION CHANGES

The 2013-14 Budget increases full-time City staffing by 5.7%, which is 17.33 FTE, from 304.4 to 321.73 full-time positions. Part-time positions are increased by 0.88 FTE to 3.68 FTE. The vast majority of the staffing increases pertain to the Fire District with the addition of 18.33 FTE. Non-safety positions result in a decrease of 0.62 FTE, which is comprised of the elimination of two full-time positions (2.00 FTE) and the addition of three part-time positions for 1.38 FTE. In addition, the FY 2013-14 Budget includes eleven positions eliminations and additions, which result in no FTE change. Finally, three positions reclassifications are proposed. The total staffing of 325.41 FTE, which includes both full-time and part-time, is increased by 18.21 FTE or 5.9% from the FY 2012-13 Budget of 307.20 FTE.

Positions Changes for Fiscal Year 2013-14

Public Safety Position Changes:

Position Changes to the Police Department (1.00 FTE):

The FY 2013-14 Budget restores one additional Sheriff Deputy from the five eliminated during the FY 2011-12 Budget; three Sheriff Deputies were restored during the FY 2012-13 Budget.

Position Changes to Fire District (18.33 FTE):

During FY 2012-13 Hesperia Fire Protection District (District) secured funding from the SAFER (Staffing for Adequate Fire and Emergency Response) grant to add back staffing reduced during FY 2011-12. The grant will be utilized during FY 2013-14 and FY 2014-15 to add fifteen (15) Firefighter/Paramedic - Limited Term positions (15.00 FTE) and three Firefighter - Limited Term positions (3.00 FTE), for a total of 18.00 FTE. The addition of the Firefighter/Paramedic - Limited Term will allow the District to operate a fifth ambulance. In addition to the positions added by the SAFER grant funding, the following changes are proposed.

- Three Captain positions (3.00 FTE) and six Engineers positions (6.00 FTE) are added and nine Firefighter/Paramedic positions (9.00 FTE) are eliminated.
- Add one Public Service Employee (1.00 FTE) to assist the two Account Representatives in processing the repetitive tasks of ambulance collections.
- Due to contract reallocations, eliminate the Office Assistant III position (0.50 FTE).
- Due to contract reallocations, the Battalion Chief position was reduced by 0.20 FTE to a total of 1.30 FTE.
- Due to contract reallocations, the Division Chief position was increased by 0.03 FTE to a total of 0.43 FTE.

Non-Safety Position Changes:

The following is a listing of proposed position changes for the FY 2013-14 Budget.

Add Three Part-Time Position (1.38 FTE):

- Two Part-Time Receptionists positions (0.92 FTE) are added to the Development Services (D.S.) Community Development – Building and Safety.
- One Part-Time Customer Service Representative position (0.46 FTE) is added in the D.S. Water Operating – Utility Billing.

Eliminate Two (2.00 FTE) Full-Time Positions and One Part-Time Position (0.50):

- One vacant Purchasing Supervisor position in Management Services - Finance.
- One vacant Community Development Technician is D.S. – Community Development - Planning.
- One vacant Part-Time Administrative Aide in the Police Department.

SUMMARY OF POSITION CHANGES (Continued)

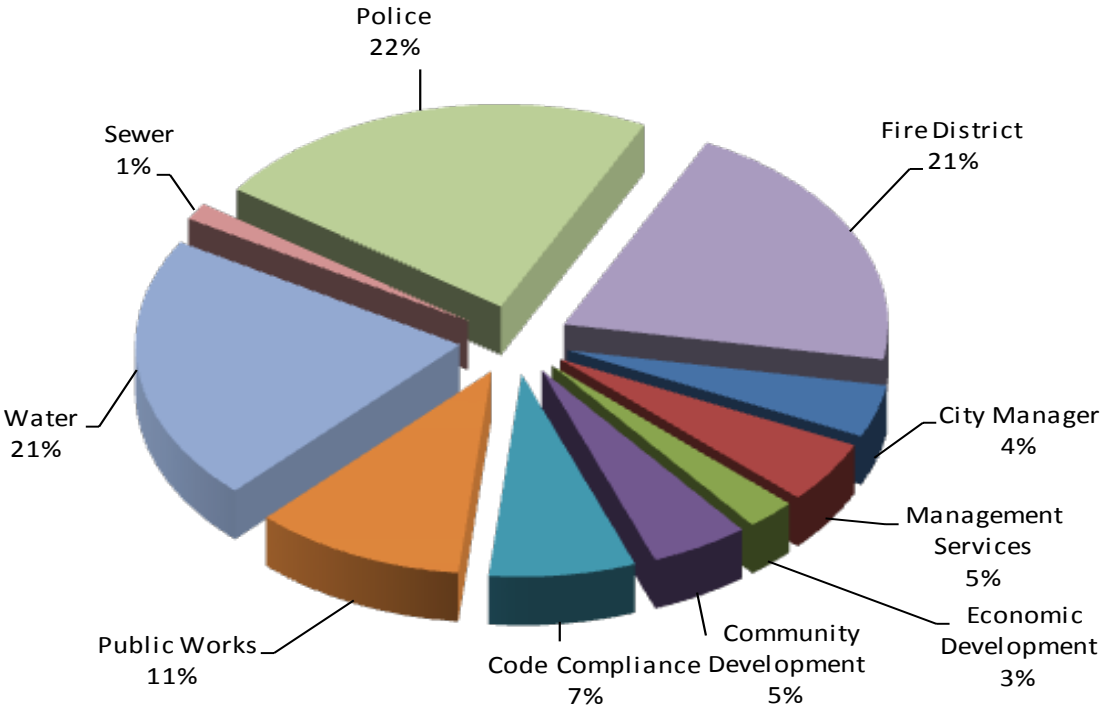
Eleven New Positions Added and Eleven Positions Eliminated (No Change in FTE):

- One City Clerk position is added and one Deputy City Clerk position is eliminated in the City Manager Division.
- One Accounting Technician position is added and one Senior Account Clerk position is eliminated in the Management Services – Finance.
- Two Financial Analyst positions are added, while one Accountant position and one Purchasing Analyst position will be eliminated in the Management Services – Finance.
- Two Senior Financial Analyst positions are added, while one Senior Accountant and one Senior Management Analyst position will be eliminated in the Management Services – Finance.
- One Part-Time Senior Account Clerk position is added and one Part-Time Payroll Analyst position is eliminated in the Management Services – Finance.
- One Human Resources Specialist position is added and one Personal Technician position is eliminated in the Management Services – Human Resources/Risk Management.
- One Senior Human Resources Analyst position is added and one Human Resources Analyst position is eliminated in the Management Services – Human Resources/Risk Management.
- One Senior Code Enforcement Officer is added and one Code Enforcement Officer is eliminated in D.S. Code Compliance – Code Enforcement.
- One Office Specialist is added and one Supervising Office Specialist is eliminated in the Police Department.

Three Other Changes proposed as follows:

- Retitled/Reclassified one Community Development Supervisor position, which is a Professional/Supervisory classification to a Building and Safety Manager position, which is a Management classification in the D.S. Community Development Division.
- Retitled/Reclassified one Public Works Manager position, which is a Management Classification to the Public Works Director position, which is a Senior Management classification in the Development Services Department.
- Change the salary range of the Community Relations and Media Coordinator from range 34 to range 37.

2013-14 FULL-TIME AND PART-TIME STAFF BY DEPARTMENT



Departments	2010-11	2011-12	2012-13	2013-14	% Change From 2012-13 Budget
City Manager	8.34	12.60	13.60	13.60	0%
Management Services	23.46	18.26	17.26	16.26	-6%
Economic Development	10.33	10.00	8.00	8.00	0%
Development Services:					0%
Community Development	17.73	17.27	16.03	15.95	0%
Code Compliance	23.78	23.78	23.78	23.78	0%
Public Works	35.40	35.36	34.36	34.36	0%
Water	72.54	69.77	68.77	69.23	1%
Sewer	5.50	4.50	4.50	4.50	0%
Development Services Total	154.95	150.68	147.44	147.82	0%
Sub-Total Non-Police & Fire District	**197.08**	**191.54**	**186.30**	**185.68**	**0%**
Police	75.50	70.50	72.50	73.00	1%
Fire District	59.00	57.40	48.40	66.73	38%
Sub-Total Police & Fire District	**134.50**	**127.90**	**120.90**	**139.73**	**16%**
Total Full & Part-Time Staff	**331.58**	**319.44**	**307.20**	**325.41**	**6%**
Change Amount	n/a	-12.14	-12.24	18.21	
Percentage	n/a	-3.7%	-3.8%	5.9%	

CAPITAL IMPROVEMENT PROGRAM (C I P) SUMMARY

The CIP projects are summarized as follows:

C I P Major Categories	Projects Completed in FY 2012-13*	Projects Continued in 2013-14 Budget	New Projects Included in 2013-14 Budget	New & Continued Projects Included in 2013-14 Budget
Streets C I P Projects	$ 3,477,438	$ 6,387,432	$1,961,500	$ 8,348,932
Storm Drainage	0	1,200,000	0	1,200,000
Facilities	7,711,226	4,305,593	0	4,305,593
Water	0	600,300	0	600,300
Sewer	0	0	0	0
Total C I P Projects	$11,188,664	$12,493,325	$1,961,500	$14,454,825

*Note – Includes projects that are not yet completed but have been suspended and may resume in future years.

Streets C I P Projects - $8,348,932 (2013-14 Budget)

- 2013-14 Street Improvement Project – $1,861,500 has been included in the FY 2013-14 Budget. The program history is as follows:

	Expenditures	Miles Paved	Slurry Seal Miles
2000-01 Street Improvement Project	$ 2,226,573	18.0	0
2002-03 Street Improvement Project	$ 1,993,142	16.5	0
2003-04 Street Improvement Project	$ 2,033,719	17.1	0
2004-05 Street Improvement Project	$ 3,166,412	18.2	12.4
2005-06 Street Improvement Project	$ 6,221,264	51.1	14.2
2006-07 Street Improvement Project	$11,379,826	57.0	11.0
2007-08 Street Improvement Project	$20,920,267	57.0	4.0
2008-09 Street Improvement Project	$ 9,193,091	28.0	0
2009-10 Street Improvement Project	$ 5,726,868	13.9	0
2010-11 Street Improvement Project	$ 0	0	0
2011-12 Street Improvement Project	$ 2,447,432	2.5	7.5
2012-13 Street Improvement Project	$ 1,736,157	2.3	6.6
Twelve Year Total	$67,044,751	281.6	55.7
2013-14 Street Improvement Project	$ 1,861,500	3.0 est	7.0 est
Thirteen Year Total	$68,906,251	284.6	62.7

- One Other New Street Project – 1 Project $100,000 – Funding in the amount of $100,000 has been included in the FY 2013-14 Budget for the Main Street Overhead Railroad Bridge Rehab.

CAPITAL IMPROVEMENT PROGRAM (C I P) SUMMARY (Continued)

- Ranchero Road Related Projects – 3 Projects $2,746,600 – Included in the FY 2013-14 Budget are three projects related to the Ranchero Road Corridor, with the largest overall project being the Ranchero Road Interchange project. The three projects are as follows:

• Ranchero Road Undercrossing	$1,636,600
• Ranchero Road I-15 Interchange	650,000
• Ranchero Road Improvement – Seventh Avenue to Mariposa Road	460,000
	$2,746,600

- Five Other Streets Projects – 5 Projects $3,640,832 – Included in the FY 2013-14 Budget are five other continuing street projects. These projects include a carryover of a Street Improvement Project, bicycle/pedestrian paseo, a bike route, aqueduct crossing improvements, and the realignment of two local streets:

• 2012-13 Street Improvement Project	$1,735,482
• Willow Street Paseo	918,088
• Sequoia Bike Routes	481,888
• Aqueduct Crossing Improvements – Widen Bridge at Main Street Design and Right-Of-Way Acquisition	300,000
• Choiceana/Talisman Realignment	205,374
	$3,640,832

Storm Drainage C I P Project - 1 Project $1,200,000 – Included in the FY 2013-14 Budget is the continuation of one drainage project as shown below:

• H-01 Drainage Facility – (Section 3A) Third Avenue to Fourth Avenue	$1,200,000
	$1,200,000

Facilities C I P Projects - 2 Projects $4,305,593 – The following two projects, totaling $4,305,593, will be continued in Fiscal Year 2013-14 as follows:

• Fire Station 301 Construction	$3,562,000
• Park and Ride Facility	743,593
	$4,305,593

Water C I P Projects – 1 Project $600,300 – Included in the FY 2013-14 Budget is the continuation of one water project as shown below:

• Interstate 15 and Ranchero Road: Frontage Road Water Improvements	$600,300
	$600,300

SUMMARY OF DEBT OBLIGATIONS:

Included in this Debt Obligation Summary is information on external and internal debt obligations.

- Redevelopment Elimination – As of of February 1, 2012, redevelopment agencies were dissolved by the State of California and funding for the former redevelopment agency obligations will be provided by the County of San Bernardino, as outlined in ABx26, and paid by the Successor Agency. These debt issues are now obligations shown under the Successor Agency to the Former Community Redevelopment Agency and will no longer be presented in the Debt Service Section of the City's Budget.
- Water Rights Purchase – On November 20, 2012, the City Council authorized the issuance of Lease Revenue Bonds to finance $25,000,000 in permanent water rights. The total cost of the 5,971 acre feet of water rights was $30,000,000, made up of a $5 million General Fund cash deposit and the bond issue.
- Variable Rate Debt Letter of Credit Renewals – The debt issues with Letters of Credit (LOC) have been extended three months through September 30, 2013 to allow for replacement credit facilities to be put into place.
- Civic Plaza Refinancing – Due to the current low interest rate environment and the number of remaining years on the 2005 Civic Plaza Certificates of Participation, staff will evaluate the feasibility of refinancing this debt issue in FY 2013-14.

The following schedule summarizes all current City debt obligations, with the original principal amount and the principal outstanding as of July 1, 2013:

Debt Service Principal Obligations	Original Principal Amount	Estimated Principal Outstanding July 1, 2013	Maturity Date
City of Hesperia			
1996 HUD Section 108 Loan	$ 3,000,000	$ 300,000	August 1, 2014
Series 2004 Variable Rate Demand Revenue Bonds	12,525,000	5,855,000	October 1, 2021
2005 Variable Rate Demand Certificates of Participation (COPs)	18,300,000	12,700,000	October 1, 2031
2012 Lease Revenue Bonds	26,735,000	26,735,000	October 1, 2042
Total City of Hesperia Principal Debt	$60,560,000	$45,590,000	
Hesperia Water District			
1992B Certificates of Participation	$ 1,405,000	$ 825,000	June 1, 2022
1998A Variable Rate Lease Revenue Refunding Bonds	18,040,000	11,005,000	June 1, 2026
1998B Variable Rate Lease Revenue Refunding Bonds	2,070,000	1,005,000	June 1, 2022
2010 Loan from Redevelopment Low and Moderate Housing Fund	6,000,000	2,400,000	June 30, 2015
Total Hesperia Water District Principal Debt	$ 27,515,000	$15,235,000	
Total Principal Debt Service	$88,075,000	$60,825,000	

Summary of Operating Expenditures and Staffing Changes

CITY COUNCIL

Department	2012-13 Budget	2013-14 Budget	Change From 2012-13 Budget Amount	Change From 2012-13 Budget Percent
City Council	$ 295,615	$ 309,358	$ 13,743	5%
City Attorney	350,000	350,000	-	0%
Total City Council	$ 645,615	$ 659,358	$ 13,743	2%

Significant Department Expenditure and Staffing Changes:

- None

CITY MANAGER

Department	2012-13 Budget	2013-14 Budget	Change From 2012-13 Budget Amount	Change From 2012-13 Budget Percent
City Manager	$ 1,041,791	$ 1,123,647	$ 81,856	8%
City Clerk	0	0	0	0%
Information Technology	1,463,748	1,350,770	(112,978)	-8%
Total City Manager	$ 2,505,539	$ 2,474,417	$ (31,122)	-1%
Full & Part-Time Staff (FTE)	13.60	13.60	0.00	0%

Significant Department Expenditure and Staffing Changes:

- Funding of $25,000 is included for 25th Anniversary events, which include a 5K run/walk, bike race, community celebration with entertainment, staging and lighting, rentals, City bus tours, and a time capsule. Costs will be off-set by community sponsorships of an undetermined amount.
- Add the previously established City Clerk (1.00 FTE) position and eliminate one Deputy City Clerk (1.00 FTE) position to more effectively perform the City Clerk functions and provide continuity for the City Clerk functions.
- The Community Relations and Media Coordinator position is upgraded from Range 34 to Range 37 because of additional new duties such as coordination of the annual Citizen Academy, management of the City's Volunteer Network and City Mentoring Program, as well as other projects and functions.
- Due to increased production costs, there is an increase in the three Hesperia Horizon Newsletters which will be issued.
- Funding for elections decreased by $19,000 reflecting the non-election year. $1,000 in funding is included for candidate material that will be printed in preparation for the 2014 Election.
- Funding of $25,000 is included for a phased enhancement of the SAN to a Three-Tiered Storage design by augmenting the City's Tier 2 storage in order to pull user data from existing Tier 1 storage and moving it to Tier 2 storage, thus freeing up the more expensive Tier 1 storage for critical resource needs. This augmentation involves the acquisition of a mid-level storage system and a consultant to install and configure.
- Funding of $50,000 is included for a secondary 50 megabyte coaxial internet connection to City Hall, Animal Control, and Public Works. This will include contract services to assist with the configuration and installation, and the purchase of 1 high performance firewall, 2 mid-performance firewalls, 3 iBoss web filtering appliances, and an Automatic Fail-over Appliance (Load Balancer), which monitors and controls the flow of data across multiple network connections and increases reliability through redundancy.

MANAGEMENT SERVICES

Department	2012-13 Budget	2013-14 Budget	Change From 2012-13 Budget Amount	Change From 2012-13 Budget Percent
Finance	$ 1,482,607	$ 1,432,528	$ (50,079)	-3%
Human Resources/Risk Management	1,220,738	1,169,012	(51,726)	-4%
Management Information Services	0	0	0	0%
Total Management Services	$ 2,703,345	$ 2,601,540	$ (101,805)	-4%
Full & Part-Time Staff (FTE)	17.26	16.26	-1.00	-6%

Significant Department Expenditure and Staffing Changes:

- The primary focus of the proposed Finance Division restructuring is changing the purchasing function from primarily being performed by the Purchasing Supervisor and Purchasing Analyst positions to disbursing the purchasing duties to Finance and Accounting positions to enhance their career development and provide cross training to numerous Finance staff. The basic change is the elimination of the vacant Purchasing Supervisor position and making the following position changes:
    - Purchasing Analyst (Range 33) changed to Financial Analyst (Range 35)
    - Accountant (Range 33) changed to Financial Analyst (Range 35)
    - Senior Management Analyst (Range 40) retitled to Senior Financial Analyst (Range 40)
    - Senior Accountant (Range 38) changed to Senior Financial Analyst (Range 40)

  The above Financial Analyst and Senior Financial Analyst positions will perform the workload and higher level functions of the eliminated Purchasing Supervisor position for an overall savings of 1.00 FTE.
- Due to the retirement of the part-time Payroll Analyst (0.46 FTE) the position will be eliminated and a new Accounting Technician (1.00 FTE) will be established to perform the payroll function and one full-time Senior Account Clerk (1.00 FTE) will be eliminated and one part-time Senior Account Clerk (0.46 FTE) added to more effectively balance the payroll and accounts payable workload.
- The proposed restructuring of the Human Resources/Risk Management Division includes two positions being reclassified upward and assuming certain duties of the previous Deputy Human Resources/Risk Management Director who retired in June 2012. One new Senior Human Resources Analyst (Range 40) position is created and one existing Human Resources Analyst (Range 37) position is eliminated with the higher level position assuming new complex labor relations, employee discipline, rules interpretation functions not previously performed. One new Human Resources Specialist (Range 35) position is created and one existing Personnel Technician (Range 32) position is eliminated to perform higher level, complex, risk management, insurance, liability claims management and other human resources functions.

ECONOMIC DEVELOPMENT DEPARTMENT

Department	2012-13 Budget	2013-14 Budget	Change From 2012-13 Budget Amount	Change From 2012-13 Budget Percent
Community Development Commission				
Community Development Commission	$ 617,168	$ 378,894	$ (238,274)	-39%
Subtotal Community Development Commission	$ 617,168	$ 378,894	$ (238,274)	-39%
Hesperia Housing Authority				
Hesperia Housing Authority	$ 1,328,974	$ 536,203	$ (792,771)	-60%
VVEDA Housing Authority	425,000	225,000	(200,000)	-47%
Subtotal Hesperia Housing Authority	$ 1,753,974	$ 761,203	$ (992,771)	-57%

ECONOMIC DEVELOPMENT DEPARTMENT (Continued)

Department	2012-13 Budget	2013-14 Budget	Change From 2012-13 Budget Amount	Percent
CDBG:				
Administration	$ 1,975,105	$ 1,507,415	$ (467,690)	-24%
HOME	0	0	0	0%
Revolving Loans	462,043	554,020	91,977	20%
Neighborhood Stabilization	1,726,156	642,325	(1,083,831)	-63%
Subtotal CDBG	$ 4,163,304	$ 2,703,760	$ (1,459,544)	-35%
Total Economic Development	**$ 6,534,446**	**$ 3,843,857**	**$ (2,690,589)**	-41%
Full & Part-Time Staff (FTE)	8.00	8.00	0.00	0%

Significant Department Expenditure and Staffing Changes:

- The FY 2013-14 Budget for Economic Development has been minimized as part of the transition resulting from the RDA dissolution in order to evaluate the stability of revenue and expenditures.
- Department expenditures as proposed for FY 2013-14 are 41% less than FY 2012-13 primarily due to reductions in contractual obligations and capital outlays. Due to the redevelopment dissolution process and on-going disputes with the Department of Finance (DOF) many planned expenditures were delayed or terminated. Furthermore, certain capital expenses, including real property acquisition, were removed and will be considered throughout the fiscal year on a case-by-case basis. Although no Department programs were eliminated the level of expenditures will decline over time

D.S. COMMUNITY DEVELOPMENT

Department	2012-13 Budget	2013-14 Budget	Change From 2012-13 Budget Amount	Percent
Planning	$ 891,224	$ 849,044	$ (42,180)	-5%
Building & Safety	678,629	750,634	72,005	11%
Total Community Development	**$ 1,569,853**	**$ 1,599,678**	**$ 29,825**	2%
Full & Part-Time Staff (FTE)	16.03	15.95	-0.08	0%

Significant Department Expenditure and Staffing Changes:

- Reclassify and revise the salary of the Community Development Supervisor position (Range 38/0.25 FTE) to a Building and Safety Manager position (Range 40) to perform building official functions previously performed by the eliminated Seniors Plans Examiner and Deputy Director Development Services – Community Development positions.
- Eliminate the vacant Community Development Technician (1.00 FTE) due to the elimination of the Rental Housing inspection program.
- Add two part-time Receptionist (0.92 FTE) positions to improve reception services coverage for City Hall.
- Funding of $17,500 is included for conversion of historical building permit information housed on Microfilm into the City's Laserfiche system.

Summary of Operating Expenditures and Staffing Changes (Continued)

D.S. CODE COMPLIANCE

Department	2012-13 Budget	2013-14 Budget	Change From 2012-13 Budget Amount	Change From 2012-13 Budget Percent
Code Enforcement	$ 858,727	$ 863,784	$ 5,057	1%
Animal Control	1,353,776	1,399,653	45,877	3%
Total D.S.-Code Compliance	$ 2,212,503	$ 2,263,437	$ 50,934	2%
Full & Part-Time Staff (FTE)	23.78	23.78	0.00	0%

Significant Department Expenditure and Staffing Changes:

- One Senior Code Enforcement Officer (1.00 FTE) position is being added and one vacant Code Enforcement Officer (1.00 FTE) position is being eliminated to improve weekend coverage throughout the year.
- Funding of $31,000 is included for a new Animal Control software program to improve operations, including impounding of animals and dispatching calls.

D.S. PUBLIC WORKS

Department	2012-13 Budget	2013-14 Budget	Change From 2012-13 Budget Amount	Change From 2012-13 Budget Percent
Street Maintenance	$ 3,206,834	$ 3,287,043	$ 80,209	3%
Engineering	484,059	569,383	85,324	18%
Building Maintenance	814,496	816,720	2,224	0%
Total D.S. Public Works	$ 4,505,389	$ 4,673,146	$ 167,757	4%
Full & Part-Time Staff (FTE)	34.36	34.36	0.00	0%

Significant Department Expenditure and Staffing Changes (Continued):

- Reclassify and revise the salary of the Public Works Manager position (Range 44/0.50 FTE) to a Public Works Director position (Range 46/0.50 FTE) to manage Streets Maintenance, Water and Sewer Operations reporting to the City Manager.
- Funding of $11,500 is included to replace one of the two existing cinder spreaders used for ice/snow control on the City streets during winter months. The current 23 year old piece of equipment is unreliable, so replacing it will improve reliability and performance.
- Funding of $28,000 is included to upgrade the video detection systems at two signalized intersections (Main Street/Maple Avenue, and Main Street/Mariposa Road) in order to reduce traffic delays, improving operational efficiency.
- Street sweeping costs will increase due to establishment of a new contract, as well as a 5% increase in curb miles (from 3,500 to 3,650).
- The street striping contract will increase due to additional bike lane miles and crosswalks added to the City's street system (approximately 20%).
- Funding of $76,100 is included to expand the City's current stormwater pollution program to meet the region's Municipal Storm Sewer System (MS4) General Permit issued by the State. Some of the previous program elements that were funded by the County Flood Control District, such as public education, will no longer be funded by the County, leaving the responsibility to the City. Additional monitoring and reporting requirements have also increased the compliance costs.

Summary of Operating Expenditures and Staffing Changes (Continued)

D.S. WATER

Department	2012-13 Budget	2013-14 Budget	Change From 2012-13 Budget Amount	Change From 2012-13 Budget Percent
Water Operating				
Source of Supply	$ 2,581,602	$ 2,532,176	$ (49,426)	-2%
Production	2,974,373	3,175,002	200,629	7%
Distribution	1,123,748	1,134,873	11,125	1%
Pipeline Maintenance	1,261,650	1,250,924	(10,726)	-1%
Engineering	819,342	838,863	19,521	2%
Customer Service	1,140,523	1,159,749	19,226	2%
Utility Billing	959,326	1,007,842	48,516	5%
Administration	6,086,655	6,070,908	(15,747)	0%
Property Management	304,610	319,237	14,627	5%
Subtotal Water Operating	$ 17,251,829	$ 17,489,574	$ 237,745	1%
Water Capital	0	600,300	600,300	100%
Total D.S.-Water	**$ 17,251,829**	**$ 18,089,874**	**$ 838,045**	**5%**
Full & Part-Time Staff (FTE)	68.77	69.23	0.46	1%

Significant Department Expenditure and Staffing Changes:

Source of Supply

- During FY 2013-14, the Water District's production of water is estimated to be 15,000 acre-feet, which exceeds the Water District's production allowance of 8,213 acre-feet by 6,804 acre-feet. To offset the overage, the Water District will lease 3,622 acre-feet of water from the City of Hesperia. The Water District will offset the remaining overage by leasing from private parties, use of water rights inventory, or leasing from the Mojave Basin Water Master.

Production

- Funding of $168,000 is included to upgrade the City's System Control and Data Acquisition (SCADA) program which has been in operation since 1999 with little or no significant failures. The SCADA program is the automated pumping control system that oversees, monitors and archives the entire pumping plant system operation 24 hours a day. The current 15 year old system is out of date, and replacement will ensure continued proper monitoring of the water pumping system and automated operations.

Utility Billing

- Added one part-time Customer Service Representative (0.46 FTE) position to provide utility billing coverage and customer services which were previously provided by a part-time Administrative Intern.

Administration

- Funding in the amount of $57,000 is included for the preparation of a water/sewer rate analysis to be completed in the latter half of the fiscal year. This rate analysis will include evaluations of the impacts of the Victor Valley Wastewater Reclamation Authority sewer increases as well as the water system rates.
- Reclassify and revise salary of the Public Works Manager position (Range 44/0.50 FTE) to a Public Works Director position (Range 46/0.50 FTE) to manage Streets Maintenance, Water and Sewer Operations reporting to the City Manager.
- Funding of $25,000 is included to purchase a used forklift to replace the 1985 forklift which has limited lifting-capacity to meet the current needs of the warehouse, and improve dependability.

Property Management

- Funding of $9,000 is included to install an Intellawatt Power Conditioner, an energy saving module to the Mojave Yard's electrical system, which is expected to reduce the facility's utility cost by ten percent, and assist in preventing equipment damage by energy spikes/surges. Results of this installation will be used to determine if installation at other facilities/sites is cost effective.

D.S. SEWER

Department	2012-13 Budget	2013-14 Budget	Change From 2012-13 Budget Amount	Change From 2012-13 Budget Percent
Sewer Operations	$ 2,297,695	$ 2,702,548	$ 404,853	18%
Sewer Capital	200,000	200,000	0	0%
Total D.S. Sewer	$ 2,497,695	$ 2,902,548	$ 404,853	16%
Full & Part-Time Staff (FTE)	4.50	4.50	0.00	0%

Significant Department Expenditure and Staffing Changes:

- Due to an increase of rates by Victor Valley Wastewater Reclamation Authority (VVWRA) during FY 2012-13, an increase of 15% or $284,000 for a total of $1,890,000 is being budgeted for the treatment of wastewater during FY 2013-14.
- Funding of $110,000 is included to upgrade both mainline and lateral camera systems in the Water District's inspection truck with all new technology including wireless operations. This upgrade will reduce ongoing maintenance costs of existing equipment, improve dependability, and reduce down time and allow for improved productivity.

POLICE DEPARTMENT

Department	2012-13 Budget	2013-14 Budget	Change From 2012-13 Budget Amount	Change From 2012-13 Budget Percent
Police	$ 12,422,738	$ 12,842,869	$ 420,131	3%
Total Police	$ 12,422,738	$ 12,842,869	$ 420,131	3%
Full & Part-Time Staff (FTE)	72.50	73.00	0.50	1%

Significant Department Expenditure and Staffing Changes:

- The FY 2012-13 Budget for the police services contract was budgeted at $11,831,790, with the final FY 2012-13 Schedule A being $11,727,860. In order to continue current level law enforcement services, it is anticipated that the County Contract would increase by 2.4% or $282,037, for a FY 2013-14 Schedule A total of $12,009,897.

  The FY 2013-14 Budget restores one additional Sheriff Deputy from the five eliminated during the FY 2011-12 Budget; three Sheriff Deputies were restored during the FY 2012-13 Budget. In addition, to maximize efficiencies, it is proposed that one Supervising Office Specialist be replaced with an Office Specialist for a total of nine Office Specialists. In addition, two marked units will be added to the fleet to enhance coverage. The proposed change will result in a 4.1% or $482,602 increase from the FY 2012-13 Schedule A. Moreover, changing the staffing and adding two marked units results in an additional $200,565, for a total Sheriff's contract of $12,210,462.
- One vacant part-time Administrative Aide (0.50 FTE) position is eliminated, with the duties being incorporated into the Sheriff's contract funded positions.
- Continue to remove Booking Fees of $200,000 from the FY 2013-14 Budget. Currently, the State is committed to reimburse the County directly for booking fees as they have done in FY 2012-13.

  Based on a multi-year analysis, it was determined that contract credits from vacancies have offset overtime charges for the last five years; therefore, Police overtime is not being budgeted in FY 2013-14.

Summary of Operating Expenditures and Staffing Changes (Continued)

FIRE DISTRICT

Department	2012-13 Budget	2013-14 Budget	Change From 2012-13 Budget Amount	Change From 2012-13 Budget Percent
Operations and Community Safety	$8,193,879	$8,897,812	$ 703,933	9%
Administration	236,790	327,702	90,912	38%
SAFER Grant	0	969,350	969,350	100%
Total Fire District	$ 8,430,669	$ 10,194,864	$ 1,764,195	21%
Full & Part-Time Staff (FTE)	48.40	66.73	18.33	38%

Significant Department Expenditure and Staffing Changes:

- The County Fire contract changed during FY 2012-13 as the adopted FY 2012-13 Budget was $8,193,879 with the final contract being $8,267,847.

  During FY 2012-13 the Hesperia Fire Protection District (District) secured funding from the SAFER (Staffing for Adequate Fire and Emergency Response) grant, from the Federal Emergency Management Agency (FEMA) to add back staffing reduced during FY 2011-12 including adding a 5th ambulance to the District's fleet.

  Therefore, the County contract for the current level of service has increased from $8,267,847 to $8,897,812 for a $629,965, or 7.6%, increase. $354,107 of this increase is related to operating expenses and $275,858 is personnel based. Including the additional staff funded by the SAFER grant ($969,350 in Division 528) the FY 2013-14 County Fire contract will total $9,867,162 representing an increase of $1,599,315, or 19.3% over the FY 2012-13 Revised of $8,267,847).

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CITY OF HESPERIA
MISSION STATEMENT

Hesperia is dedicated to enhancing our safe, friendly community, while blending a rural lifestyle with progress and responsible growth.

CITY OF HESPERIA VALUES

***We, the City of Hesperia employees, value**:*

- *Our individual contributions to the entire organization.*
- *High professional standards of integrity and ethical behavior.*
- *All employees as partners, empowering the work environment that encourages loyalty to the entire organization, and open communication.*
- *Mastering the fine points/details of our work and accepting responsibility for doing our job well.*
- *Providing superior quality service.*
- *Our customers.*
- *Our people as potential innovators and support acceptable risk taking.*
- *Recognizing fellow employees for their individual contributions.*

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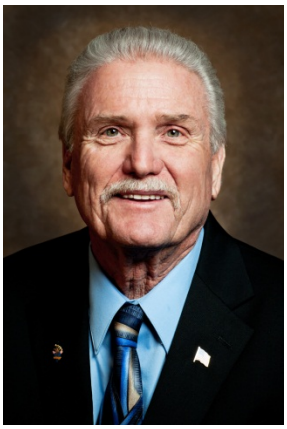
2013-14 City Council

Bill Holland, Mayor

Thurston "Smitty" Smith
Mayor Pro Tem

Russell Blewett
Council Member



Mike Leonard
Council Member

Eric Schmidt
Council Member

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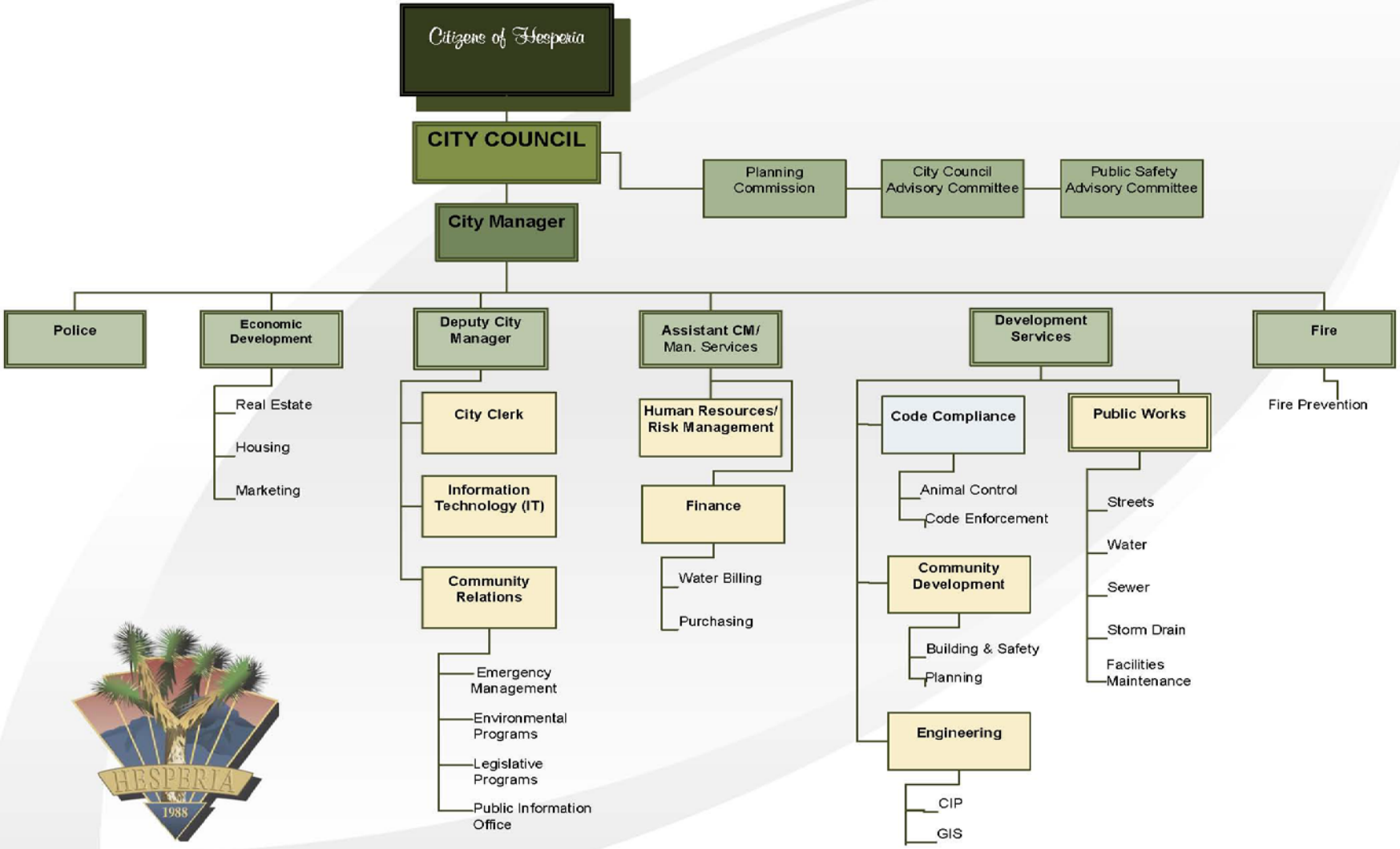
City of Hesperia Organizational Chart



June 5, 2012

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The history of Hesperia is the history of the American West, as reflected by its name, which is reported to be Greek for “Star of the West”. It is probable that the Native Americans were the first to settle in the area, with the first white man to pass through thought to be a Spaniard called Father Francisco Garces.

During the period of 1826-27, a guide by the name of Jebediah Smith pioneered the Mormon Trail, a route that extended across the desert from what today is Needles, a city at the California and Arizona border. As the trail wound westward toward its terminus at Mission San Gabriel, the Mormon Trail passed through Hesperia and was the route that General John Fremont and Kit Carson took in 1842, when they lead an Army party exploring the west. Fremont's journal specifically tells of the camp at the headwaters of the Mojave River, of the hundreds of Joshua trees everywhere, and of the “disappearing waters” where the river flows underground.

By 1845, the Mormon Trail was a well-established east-west crossing, with records reflecting that as many as 300 to 500 people per year traveled the trail; numbers that only increased as California became a part of the United States.

In 1847, the Atchison, Topeka and Santa Fe Railroad ran the first tracks through the area, and upon completion of the depot in 1885, the area was officially named "Hesperia". Also in 1885, a gentleman named Joseph Widney acquired the township of Hesperia, and shortly thereafter, he formed the Hesperia Land and Water Company for the purpose of creating a town.

Having laid out the Town, Hesperia Land and Water Company moved quickly to establish water rights with the County of San Bernardino, and this initial water appropriation was, ironically, in an amount sufficient to service a population of 56,500 people; only slightly less than the present day population of Hesperia.

During the time between 1870 and 1882, the agricultural crops of early ranchers (Mrs. C.B. Shaw, Mrs. Fleming and Mr. Sefton) received growing interest. The Shaw ranch employed 60 men and harvested 180 acres of grapes, which were tray-dried and shipped as raisins. It was Sefton, however, that brought the most fame to Hesperia with the wine created from his grapes being shipped throughout California and to the east coast.

Aside from grape production, Hesperia's first real industry was established around 1890, when an enterprising businessman saw commercial possibilities in the large Juniper bushes that dotted the Hesperia landscape. Contracting with Los Angeles bakers, he began supplying them with wood as fuel for their bakery kilns, shipping 7 to 10 carloads of Juniper cuttings to Los Angeles daily. Unfortunately, the juniper industry in Hesperia was short-lived, as oil became the principal fuel for baker’s kilns in the early 1900's.

During the early 1900's, cross-country automobile travel brought visitors directly through Hesperia, the last major stopping point for automotive needs prior to crossing the dreaded Cajon Pass, with its narrow hairpin turns and steep roads. Unfortunately for local business, Highway ("Route 66”) was realigned to the west of Hesperia in 1924.

As it is today, Hesperia became known in the 1950’s for its affordable land (lots usually sold in increments of $50 each), which attracted many investors, and the average dreamer wanting to invest in land. It wasn’t until 1988, when voters approved incorporation and the City of Hesperia was born. The first City Council consisted of founding fathers Percy Bakker, George Beardsley, Bruce Kitchen, Howard Roth, and Val Shearer.

Having celebrated twenty years as a City, Hesperia has faced many challenges such as flooding, deteriorating streets, and a small tax base. But throughout the “growing pains” of early cityhood, the residents have continued to show a strong civic pride and community involvement that makes it unique in the High Desert. It is, in fact, during times of adversity that they demonstrate the spirit that carried their forefathers across the Mojave Desert to the place they call home.

Historical references supplied by Myra McGinnis.

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HESPERIA COMMUNITY PROFILE

Date Incorporated ..... July 1, 1988

Form of Government ..... General Law

Population as of January 1, 2013 (Ca State Dept of Finance est) 91,400

Population 2009-2013 - 5 Years + 3,216 or 2.93%

	Jan. 1, 2009	Jan. 1, 2010	Jan. 1, 2011	Jan. 1, 2012	Jan. 1, 2013
Population:	88,184	88,479	90,726	90,849	91,400
Change: Amount	+364	+295	+2,247	+123	+551
Change: Percent	+0.4%	+0.3%	+2.5%	+0.14%	+0.6%

Median Family Income $47,932

Altitude ..... 3,250 Feet

Rainfall ..... Normal (Under 10 Inches)

Location ..... 45 Miles NE of Ontario Along I-15

Area ..... 74.77 Square Miles

- Streets ..... 530.2 Miles
- City Maintained Streets ..... 524.5 Miles

Fire Protection:

- Number of Stations 4
- Number of Staff – Firefighters/Officers 61.73
- Number of Staff – Non-Safety 5.00

Police Protection (Contract with San Bernardino County):

- Number of Stations 1
- Number of Sworn Officers 55.00
- Number of Staff – Non-Sworn 18.00

Education (Hesperia Unified School District):

- Number of Schools 25
- Number of Teachers 1,001
- Number of Students 20,906

Recreation and Culture Parks 8

Hotels/Motels – Number of Lodging Properties 9

City of Hesperia Employees (Full & Part-Time Positions) 185.68

Water District:

- Water Service Connections 26,210
- Sewer Service Connections 5,400
- Active Well Sites 18
- Reservoirs 14

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RESOURCES AND EXPENDITURE SUMMARIES

- *Overview*
- *Summary*
- *General Fund - 2013-14 Budget, Fund Balance, and Reserves*
- *Water District - 2013-14 Budget, Fund Balance, and Reserves*
- *Fire District - 2013-14 Budget, Fund Balance, and Reserves*
- *Streets Maintenance Fund - 2013-14 Budget, Fund Balance, and Reserves*
- *Hesperia Housing Authority - 2013-14 Budget, Fund Balance, and Reserves*
- *Community Development Commission - 2013-14 Budget, Fund Balance, and Reserves*

OVERVIEW

The Resources and Expenditure Summaries section of the budget document depicts the calculations or methodology for "Balancing the Budget" for the City's five primary operating funds or fund groups, which include the General Fund, Water District, Fire District, Public Works Streets Maintenance, Hesperia Housing Authority, and Community Development Commission.

The two primary factors considered include:

- Resources - Annual Revenues, Budgeted Reserves (i.e. the planned use of savings), and Transfers.
- Expenditures - Annual planned expenditures for operations, capital improvements and debt service payments.

The budget is balanced by matching resources and expenditures which results in a zero or surplus balance (Difference Resources/Expenditures).

This section also shows the Fund Balance and Reserves for the six funds or fund groups. The 2013-14 Budget then updates the fund balance and a calculation is made to estimate the Cash Reserves. The City Council policy of 10% Cash Reserves and the Reserves Above 10% are reported.

Section I, Fund Balance Summaries, provides similar balancing information for all City funds included in the 2013-14 Budget.

SUMMARY

Both the City's General Fund and Water District are balanced with a surplus above the 10% reserve level where cash reserve levels substantially exceed the City Council/Board policy of 10%. The City Council's/Board's policy of maintaining 10% cash reserves as a percent of expenditures is illustrated on the following table and schedules on the following pages. However, the Fire District is improving to 8% or just below the City Council 10% policy.

	General Fund		Fire District		Water District	
10% Cash Reserves (Council/Board Policy)	$ 2,382,740	10%	$ 1,019,486	10%	$ 2,099,242	10%
Cash Reserves Above 10% Reserve	3,642,665	15%	(242,494)	-2%	2,378,893	11%
Total Estimated Cash Reserves	$ 6,025,405	25%	$ 776,992	8%	$ 4,478,135	21%

RESOURCES AND EXPENDITURES SUMMARIES
GENERAL FUND – 2013-14 BUDGET, FUND BALANCE, AND RESERVES

As of: 6/4/13 10:27 AM

	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
RESOURCES				
Total General Fund Revenue	**$ 21,366,537**	**$ 22,341,638**	**$ 23,120,668**	**8%**
Budgeted Reserves				
1. Budgeted Reserves	$ 321,000	$ 258,000	$ 223,000	
2. Water Rights - Rancho Las Flores	0	5,000,000	0	
3. Budget Amendment Reserves	0	26,508	0	
Total Budgeted Reserves	**$ 321,000**	**$ 5,284,508**	**$ 223,000**	**-31%**
Transfers				
1. Fund 255 - AB 3229 COPS Grant	$ 165,192	$ 165,192	$ 146,328	
2. Fund 700 - Indirect Cost Allocation-Water	1,200,000	1,200,000	1,200,000	
3. Fund 710 - Indirect Cost Allocation-Sewer	167,057	167,057	185,714	
4. Fund 700 - Indirect Cost Allocation Prior Year Uncharged Water	500,000	500,000	500,000	
5. Fund 401 - City Debt Service	(51,146)	(14,343)	(46,470)	
6. Fund 402 - 2012 Water Rights Acquisition	0	(281,448)	(1,345,475)	
7. Fund 170 - Community Development Commission	(250,000)	(250,000)	0	
Total Transfers	**1,731,103**	**1,486,458**	**640,097**	**-63%**
TOTAL RESOURCES (Revenue, Budgeted Reserves, and Transfers)	**23,418,640**	**29,112,604**	**23,983,765**	
TOTAL GENERAL FUND EXPENDITURES	**23,358,148**	**28,631,877**	**23,827,402**	**2%**
DIFFERENCE RESOURCES/EXPENDITURES	**$ 60,492**	**$ 480,727**	**$ 156,363**	
Fund Balance				
July 1 Beginning Balance	$ 16,780,848	$ 17,217,559	$ 12,413,778	
Total Budgeted Reserves	(321,000)	(5,284,508)	(223,000)	
Difference Resources/Expenditures	60,492	480,727	156,363	
Estimated June 30 Ending Balance	**$ 16,520,340**	**$ 12,413,778**	**$ 12,347,141**	
General Fund Reserve Amounts				
10% of expenditures	$ 2,335,815	$ 2,863,188	$ 2,382,740	
Cash and Investments				
June 30 Ending Balance	$ 16,520,340	$ 12,413,778	$ 12,347,141	
Estimated Cash and Investment Portion of Fund Balance	x 48.8%	x 48.8%	x 48.8%	
Estimated Cash and Investment Balance	**$ 8,061,926**	**$ 6,057,924**	**$ 6,025,405**	

Reserves	**2012-13 Reserve %**				**2013-14 Reserve %**
10% Cash Reserve (Council Policy)	**10%**	**$ 2,335,815**	**$ 2,863,188**	**$ 2,382,740**	**10%**
Reserves Above/(Below) 10% Reserve	**25%**	**5,726,111**	**3,194,736**	**3,642,665**	**15%**
Total Estimated Cash Reserves	**35%**	**$ 8,061,926**	**$ 6,057,924**	**$ 6,025,405**	**25%**

Note: Staff has re-evaluated the Estimated Cash and Investment Balance calculation which was established in FY 2001-02 at 48.8%. Staff has opted to keep the presentation, above, for historical purposes. The Estimated Cash and Investment Portion of Fund Balance calculation is actually higher as reported in the Comprehensive Annual Financial Report (CAFR).

RESOURCES AND EXPENDITURES SUMMARIES
WATER DISTRICT – 2013-14 BUDGET, FUND BALANCE, AND RESERVES

	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
RESOURCES				
Revenue				
Water Operating and Capital	$ 16,505,432	$ 18,136,461	$ 17,463,637	6%
Sewer Operating and Capital	3,225,286	3,416,695	3,418,938	6%
Total Revenue	$ 19,730,718	$ 21,553,156	$ 20,882,575	6%
Budgeted Reserves				
Budgeted Reserves	$ 1,059,897	$ 100,000	$ 508,004	
Total Budgeted Reserves	1,059,897	100,000	508,004	
Transfers				
Total Resources	**$ 20,790,615**	**$ 21,653,156**	**$ 21,390,579**	
EXPENDITURES by Program				
Water Operating and Capital	$ 17,251,829	$ 17,941,013	$ 18,089,874	5%
Sewer Operating and Capital	2,497,695	2,545,335	2,902,548	16%
Total Expenditures	**19,749,524**	**20,486,348**	**20,992,422**	**6%**
Difference Resources/Expenses	$ 1,041,091	$ 1,166,808	$ 398,157	

WATER DISTRICT – FUND BALANCE AND RESERVES

Fund Balance				
July 1 Beginning Balance	$ 78,257,081	$ 77,506,411	$ 78,573,219	
Budgeted Reserves	(1,059,897)	(100,000)	(508,004)	
Difference Resources/Expenditures	1,041,091	1,166,808	398,157	
Estimated June 30 Ending Balance	**$ 78,238,275**	**$ 78,573,219**	**$ 78,463,372**	
Less: Net Capital Assets	(88,284,074)	(84,507,097)	(84,507,097)	
Construction in Progress	(2,252,682)	(3,387,152)	(3,387,152)	
Add: Outstanding Long-Term Debt	20,939,015	22,770,352	22,770,352	
Estimated June 30 Ending Operating Fund Balance	**8,640,534**	**13,449,322**	**13,339,475**	
Water District Reserve Amounts				
10% of expenditures	$ 1,974,952	$ 2,048,635	$ 2,099,242	
Cash and Investments				
June 30 Ending Balance	$ 78,238,275	$ 78,573,219	$ 78,463,372	
Estimated Cash and Investment Portion of Fund Balance	x 18.0%	x 18.0%	x 18.0%	
Estimated Cash and Investment Balance	**$ 14,082,890**	**$ 14,143,179**	**$ 14,123,407**	

Reserves	2012-13 Reserve %				2013-14 Reserve %
10% Cash Reserve (Council Policy)	10%	$ 1,974,952	$ 2,048,635	$ 2,099,242	10%
Reserves Above/(Below) 10% Reserve	10%	1,972,611	475,706	2,378,893	11%
Total Estimated Cash Reserves	**20%**	**$ 3,947,563**	**$ 2,524,341**	**$ 4,478,135**	**21%**

RESOURCES AND EXPENDITURES SUMMARIES
WATER DISTRICT – 2013-14 BUDGET, FUND BALANCE, AND RESERVES

Below is the combined ending cash balance of the Hesperia Water District for the last two fiscal years and through March 2013 of the current fiscal year.

		2012-13 Budget	2012-13 Revised	2013-14 Budget
Water District Cash Balances as of:	**6/30/2011**	**3/31/2012**	**6/30/2012**	**3/31/2012**
Water Operations	$ 5,193,205	$ 6,618,109	$ 4,904,603	$ 6,083,771
Water Capital	(12,916,989)	(12,627,916)	(12,609,390)	(12,460,665)
Sewer Operations	5,843,447	6,401,073	6,662,682	7,217,997
Sewer Capital	3,450,994	3,556,298	3,566,446	3,637,032
Total Water District Cash Balances	**$ 1,570,657**	**$ 3,947,563**	**$ 2,524,341**	**$ 4,478,135**

As shown above, the combined cash balance of the Water District has been improving in light of the condition of the economy of the High Desert which has been hit hard by the effects of the recession. Mixed factors are affecting Water Sales: for the positive - the dry winter's effect on landscaping and vacant houses becoming occupied; which are outpacing the negative impacts of conservation and the Cash for Grass program. In light of changes in water usage, the Water District is obligated to incur various operating costs to maintain a sanitized water delivery system to its customers.

Other considerations on the cash balance of the Water District are that during the fiscal year ended June 30, 2010 the Fiscal Agent of the 1998 A&B bonds required the District to deposit with them $1,880,000 as collateral. This caused a cash flow problem which was cured by the Water District borrowing $6,000,000 from the former Hesperia Community Redevelopment Agency at the end of fiscal year 2009-10. This loan was for 5 years with repayment starting in fiscal year 2010-11 through fiscal year 2014-15 or $1,200,000 plus outstanding interest on the balance.

When considering the extra debt burden on the Water District repaying the $6,000,000 loan, the District's cash balance has been improving.

RESOURCES AND EXPENDITURES SUMMARIES
WATER DISTRICT – WATER OPERATIONS - 2013-14 BUDGET, FUND BALANCE, AND RESERVES

	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
RESOURCES				
Total Water Operations Revenue	$ 16,345,432	$ 17,976,461	$ 17,303,637	6%
Budgeted Reserves				
Budgeted Reserves	906,397	0	250,800	
Budget Amendment Reserve	0	0	0	
Total Budgeted Reserves	906,397	0	250,800	
Transfers				
Total Resources	**17,251,829**	**17,976,461**	**17,554,437**	
EXPENDITURES by Program				
700 4010 Source of Supply	2,581,602	2,956,419	2,532,176	
700 4020 Production	2,974,373	2,956,389	3,175,002	
700 4030 Water Distribution	1,123,748	1,093,360	1,134,873	
700 4035 Water Line Replacement	1,261,650	1,220,631	1,250,924	
700 4040 Engineering	819,342	822,288	838,863	
700 4050 Customer Service	1,140,523	1,170,978	1,159,749	
700 4060 Utility Billing	959,326	991,273	1,007,842	
700 4070 Administration	6,086,655	5,958,528	6,070,908	
700 4080 Property Management	304,610	309,147	319,237	
Total Expenditures	**17,251,829**	**17,479,013**	**17,489,574**	**1%**
Difference Resources/Expenses	**$ 0**	**$ 497,448**	**$ 64,863**	

WATER OPERATIONS – FUND BALANCE AND RESERVES

Fund Balance				
July 1 Beginning Balance	$ 73,528,259	$ 72,917,933	$ 73,415,381	
Budgeted Reserves	(906,397)	0	(250,800)	
Difference Resources/Expenditures	0	497,448	64,863	
Estimated June 30 Ending Balance	**$ 72,621,862**	**$ 73,415,381**	**$ 73,229,444**	
Less: Net Capital Assets	(82,148,647)	(78,574,347)	(78,574,347)	
Add: Outstanding Long-Term Debt	20,905,340	22,732,782	22,732,782	
Estimated June 30 Ending Operating Fund Balance	**11,378,555**	**17,573,816**	**17,387,879**	
Water District Reserve Amounts				
10% of expenditures	$ 1,725,183	$ 1,747,901	$ 1,748,957	
Cash and Investments				
June 30 Ending Balance	$ 72,621,862	$ 73,415,381	$ 73,229,444	
Cash and Investment Portion of Fund Balance	x 18.0%	x 18.0%	x 18.0%	
Estimated Cash and Investment Balance	**$ 13,071,935**	**$ 13,214,769**	**$ 13,181,300**	
Reserves				**2013-14 Reserve %**
10% Cash Reserve (Council Policy)	$ 1,725,183	$ 1,747,901	$ 1,748,957	10%
Reserves Above/(Below) 10% Reserve	11,346,752	11,466,867	11,432,343	65%
Total Estimated Cash Reserves	**$ 13,071,935**	**$ 13,214,769**	**$ 13,181,300**	**75%**

RESOURCES AND EXPENDITURES SUMMARIES
WATER DISTRICT – WATER CAPITAL - 2013-14 BUDGET, FUND BALANCE, AND RESERVES

	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
RESOURCES				
Total Water Capital Revenue	$ 160,000	$ 160,000	$ 160,000	0%
Budgeted Reserves				
Budgeted Reserves	0	0	0	
Total Budgeted Reserves	0	0	0	
Total Resources	**160,000**	**160,000**	**160,000**	
EXPENDITURES by Program				
701 800 Water CIP	0	462,000	600,300	
Total Expenditures	**0**	**462,000**	**600,300**	**n/a**
Difference Resources/Expenses	**$ 160,000**	**$ (302,000)**	**$ (440,300)**	

WATER CAPITAL – FUND BALANCE AND RESERVES

Fund Balance				
July 1 Beginning Balance	$ (11,771,218)	$ (11,762,019)	$ (12,064,019)	
Budgeted Reserves	0	0	0	
Difference Resources/Expenditures	160,000	(302,000)	(440,300)	
Estimated June 30 Ending Balance	**$ (11,611,218)**	**$ (12,064,019)**	**$ (12,504,319)**	
Less: Construction in Progress	(2,252,682)	(3,387,152)	(3,387,152)	
Estimated June 30 Ending Operating Fund Balance	**$ (13,863,900)**	**$ (15,451,171)**	**$ (15,891,471)**	
Water District Reserve Amounts				
10% of expenditures	$ 0	$ 46,200	$ 60,030	
Cash and Investments				
June 30 Ending Balance	$ (11,611,218)	$ (12,064,019)	$ (12,504,319)	
Cash and Investment Portion of Fund Balance	x 18.0%	x 18.0%	x 18.0%	
Estimated Cash and Investment Balance	**$ (2,090,019)**	**$ (2,171,523)**	**$ (2,250,777)**	
Reserves				**2013-14 Reserve %**
10% Cash Reserve (Council Policy)	$ 0	$ 46,200	$ 60,030	10%
Reserves Above/(Below) 10% Reserve	(2,090,019)	(2,217,723)	(2,310,807)	-385%
Total Estimated Cash Reserves	**$ (2,090,019)**	**$ (2,171,523)**	**$ (2,250,777)**	**-375%**

RESOURCES AND EXPENDITURES SUMMARIES
WATER DISTRICT – SEWER OPERATIONS - 2013-14 BUDGET, FUND BALANCE, AND RESERVES

	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
RESOURCES				
Total Sewer Operations Revenue	$ 3,178,786	$ 3,345,280	$ 3,366,142	6%
Budgeted Reserves				
Budgeted Reserves	0	100,000	110,000	
Total Budgeted Reserves	0	100,000	110,000	
Total Resources	**3,178,786**	**3,445,280**	**3,476,142**	
EXPENDITURES by Program				
710 4200 Sewer Distribution	2,297,695	2,545,335	2,702,548	
Total Expenditures	**2,297,695**	**2,545,335**	**2,702,548**	**18%**
Difference Resources/Expenses	**$ 881,091**	**$ 899,945**	**$ 773,594**	

SEWER OPERATIONS – FUND BALANCE AND RESERVES

Fund Balance				
July 1 Beginning Balance	$ 12,935,678	$ 12,783,487	$ 13,583,432	
Budgeted Reserves	0	(100,000)	(110,000)	
Difference Resources/Expenditures	881,091	899,945	773,594	
Estimated June 30 Ending Balance	**$ 13,816,769**	**$ 13,583,432**	**$ 14,247,026**	
Less: Net Capital Assets	(6,135,427)	(5,932,750)	(5,932,750)	
Add: Outstanding Long-Term Debt	33,675	37,570	37,570	
Estimated June 30 Ending Operating Fund Balance	**7,715,017**	**7,688,252**	**8,351,846**	
Water District Reserve Amounts				
10% of expenditures	$ 229,770	$ 254,534	$ 270,255	
Cash and Investments				
June 30 Ending Balance	$ 13,816,769	$ 13,583,432	$ 14,247,026	
Cash and Investment Portion of Fund Balance	x 18.0%	x 18.0%	x 18.0%	
Estimated Cash and Investment Balance	**$ 2,487,018**	**$ 2,445,018**	**$ 2,564,465**	
Reserves				**2013-14 Reserve %**
10% Cash Reserve (Council Policy)	$ 229,770	$ 254,534	$ 270,255	10%
Reserves Above/(Below) 10% Reserve	2,257,249	2,190,484	2,294,210	85%
Total Estimated Cash Reserves	**$ 2,487,018**	**$ 2,445,018**	**$ 2,564,465**	**95%**

RESOURCES AND EXPENDITURES SUMMARIES
WATER DISTRICT – SEWER CAPITAL - 2012-13 BUDGET, FUND BALANCE, AND RESERVES

	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
RESOURCES				
Total Sewer Capital Revenue	$ 46,500	$ 71,415	$ 52,796	14%
Budgeted Reserves				
Budgeted Reserves	153,500	0	147,204	
Total Budgeted Reserves	153,500	0	147,204	
Total Resources	**200,000**	**71,415**	**200,000**	
EXPENDITURES by Program				
711 900 Sewer CIP	200,000	0	200,000	
Total Expenditures	**200,000**	**0**	**200,000**	**0%**
Difference Resources/Expenses	**$ 0**	**$ 71,415**	**$ 0**	

SEWER CAPITAL – FUND BALANCE AND RESERVES

Fund Balance				
July 1 Beginning Balance	$ 3,564,362	$ 3,567,010	$ 3,638,425	
Budgeted Reserves	(153,500)	0	(147,204)	
Difference Resources/Expenditures	0	71,415	0	
Estimated June 30 Ending Balance	**$ 3,410,862**	**$ 3,638,425**	**$ 3,491,221**	
Water District Reserve Amounts				
10% of expenditures	$ 20,000	$ 0	$ 20,000	
Cash and Investments				
June 30 Ending Balance	$ 3,410,862	$ 3,638,425	$ 3,491,221	
Cash and Investment Portion of Fund Balance	x 18.0%	x 18.0%	x 18.0%	
Estimated Cash and Investment Balance	**$ 613,955**	**$ 654,917**	**$ 628,420**	
Reserves				**2013-14 Reserve %**
10% Cash Reserve (Council Policy)	$ 20,000	$ 0	$ 20,000	10%
Reserves Above/(Below) 10% Reserve	593,955	654,917	608,420	304%
Total Estimated Cash Reserves	**$ 613,955**	**$ 654,917**	**$ 628,420**	**314%**

RESOURCES AND EXPENDITURES SUMMARIES
FIRE DISTRICT – 2013-14 BUDGET, FUND BALANCE, AND RESERVES

As of 6/4/13 10:27 AM

	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change 2012-13 Budget
RESOURCES				
Fire District Revenue	**$ 8,461,325**	**$ 8,542,091**	**$ 9,229,895**	**9%**
SAFER Grant Revenue	0	0	794,778	
Total Fire District Revenue	**$ 8,461,325**	**$ 8,542,091**	**$ 10,024,673**	**18%**
Budgeted Reserves				
1. Budgeted Reserves	0	0	170,191	
Total Reserves	**0**	**0**	**170,191**	
Transfers				
1. Fund 100 - General Fund	$ 0	$ 0	$ 0	
Total Transfers	**0**	**0**	**0**	
TOTAL RESOURCES	**8,461,325**	**8,542,091**	**10,194,864**	
EXPENDITURES				
520 Operations & Community Safety	8,193,879	8,253,243	8,897,812	9%
521 Administration	236,790	286,364	327,702	38%
528 SAFER Grant	0	0	969,350	n/a
Total Expenditures	**8,430,669**	**8,539,607**	**10,194,864**	**21%**
DIFFERENCE RESOURCES/EXPENSES	**$ 30,656**	**$ 2,484**	**$ 0**	
Fund Balance				
July 1 Beginning Balance	$ 1,121,777	$ 1,381,757	$ 1,384,241	
Budgeted Reserves	0	0	(170,191)	
Difference Resources/Expenditures	30,656	2,484	0	
Estimated June 30 Ending Balance	**$ 1,152,433**	**$ 1,384,241**	**$ 1,214,050**	
Fire District Reserve Amounts				
10% of expenditures	$ 843,067	$ 853,961	$ 1,019,486	
Cash and Investments				
June 30 Ending Balance	$ 1,152,433	$ 1,384,241	$ 1,214,050	
Estimated Cash and Investment Portion of Fund Balance	x 64%	x 64%	x 64%	
Estimated Cash and Investment Balance	**$ 737,557**	**$ 885,914**	**$ 776,992**	

Reserves	**2011-12 Reserve %**				**2012-13 Reserve %**
10% Cash Reserve (Council Policy)	10%	$ 843,067	$ 853,961	$ 1,019,486	10%
Reserves Above/(Below) 10% Reserve	-1%	(105,510)	31,953	(242,494)	-2%
Total Estimated Cash Reserves	9%	$ 737,557	$ 885,914	$ 776,992	8%

RESOURCES AND EXPENDITURES SUMMARIES

STREETS MAINTENANCE FUND – 2013-14 BUDGET, FUND BALANCE, AND RESERVES

	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
RESOURCES				
Total Street Maintenance Fund Revenue	**$ 29,080**	**$ 45,472**	**$ 3,883**	**-87%**
Budgeted Reserves	**0**	**0**	**0**	
1. Traffic Signal Battery Backup	102,000	102,000	0	
Total Budgeted Reserves	**$ 102,000**	**$ 102,000**	**$ 0**	
Transfers				
Fund 204 - Measure I - Renewal	$ 1,300,000	$ 1,300,000	$ 1,160,000	
Fund 205 - Gas Tax Fund	635,000	635,000	800,000	
Fund 206 - Gas Tax Swap	950,000	950,000	950,000	
Fund 207 - Local Transportation Fund (LTF)	205,000	205,000	398,000	
Total Transfers	**3,090,000**	**3,090,000**	**3,308,000**	
TOTAL RESOURCES				
(Revenue, Budgeted Reserves, and Transfers)	**3,221,080**	**3,237,472**	**3,311,883**	
TOTAL STREET MAINTENANCE FUND EXPENDITURES	**3,206,834**	**3,100,431**	**3,287,043**	**3%**
DIFFERENCE RESOURCES/EXPENDITURES	**$ 14,246**	**$ 137,041**	**$ 24,840**	
Fund Balance				
July 1 Beginning Balance	$ 287,803	$ 301,147	$ 336,188	
Total Budgeted Reserves	(102,000)	(102,000)	0	
Difference Resources/Expenditures	14,246	137,041	24,840	
Estimated June 30 Ending Balance	**$ 200,049**	**$ 336,188**	**$ 361,028**	

RESOURCES AND EXPENDITURES SUMMARIES

HESPERIA HOUSING AUTHORITY – 2013-14 BUDGET, FUND BALANCE, AND RESERVES

	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
RESOURCES				
Total Housing Authority Revenue	**$ 146,303**	**$ 151,360**	**$ 155,710**	**6%**
Budgeted Reserves	**1,722,671**	**0**	**0**	**-100%**
Transfers				
Fund 700 - Water Operations	0	1,200,000	1,200,000	
Total Transfers	0	1,200,000	1,200,000	
Total Resources	**1,868,974**	**1,351,360**	**1,355,710**	**-27%**
EXPENDITURES				
370 Hesperia Housing Authority	1,328,974	314,942	536,203	-60%
371 VVEDA Housing Authority	540,000	25,000	225,000	-58%
Total Expenditures	**1,868,974**	**339,942**	**761,203**	**-59%**
DIFFERENCE RESOURCES/EXPENSES	**$ 0**	**$ 1,011,418**	**$ 594,507**	
Fund Balance				
July 1 Beginning Balance	$ 42,596,178	$ 44,899,068	$ 45,910,486	
Budgeted Reserves	(1,722,671)	0	0	
Difference Resources/Expenditures	0	1,011,418	594,507	
Estimated June 30 Ending Balance	**$ 40,873,507**	**$ 45,910,486**	**$ 46,504,993**	
Less: Loans/Advances	(11,632,352)	(17,658,174)	(17,658,174)	
Land Held For Resale	(818,555)	(10,269,457)	(10,269,457)	
Estimated June 30 Ending Operating Fund Balance	**$ 28,422,600**	**$ 17,982,855**	**$ 18,577,362**	

The Transfer In of $1,200,000 from Fund 700 - Water Operations in the FY 2012-13 Revised and the FY 2013-14 Budget represent the annual principal payments of the June 2010 5-year loan to the Hesperia Water District. The $1,200,000 is considered as 'one-time' revenue as the final year to receive the repayment is FY 2014-15. The $1,200,000 is a budgetary basis adjustment because in the Comprehensive Annual Financial Report the loan is shown on the balance sheet as a loan receivable and is reduced by the annual payments, and is not reflected as revenue.

RESOURCES AND EXPENDITURES SUMMARIES

COMMUNITY DEVELOPMENT COMMISSION – 2013-14 BUDGET, FUND BALANCE, AND RESERVES

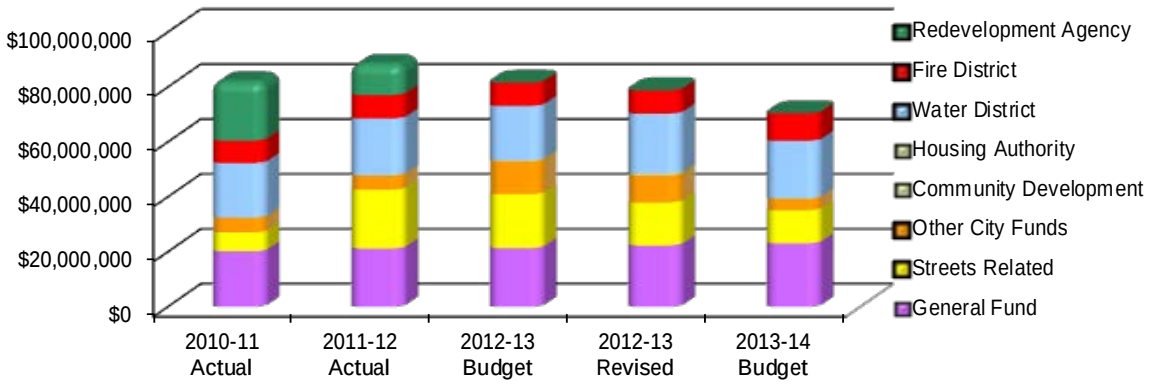
	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
RESOURCES				
Total Community Development Commission Revenue				
	$ 262,000	**$ 737,186**	**$ 100,800**	**-62%**
Budgeted Reserves	**0**	**0**	**278,094**	**n/a**
Transfers				
Fund 100 - General Fund	250,000	250,000	0	
Total Transfers	250,000	250,000	0	
Total Resources	**512,000**	**987,186**	**378,894**	**-26%**
EXPENDITURES				
170 Community Development Commission	302,859	450,051	378,894	25%
Total Expenditures	**302,859**	**450,051**	**378,894**	**25%**
DIFFERENCE RESOURCES/EXPENSES	**$ 209,141**	**$ 537,135**	**$ 0**	
Fund Balance				
July 1 Beginning Balance	$ 236,000	$ 57,911	$ 595,046	
Budgeted Reserves	0	0	(278,094)	
Difference Resources/Expenditures	209,141	537,135	0	
Estimated June 30 Ending Balance	**$ 445,141**	**$ 595,046**	**$ 316,952**	

REVENUE

SUMMARIES

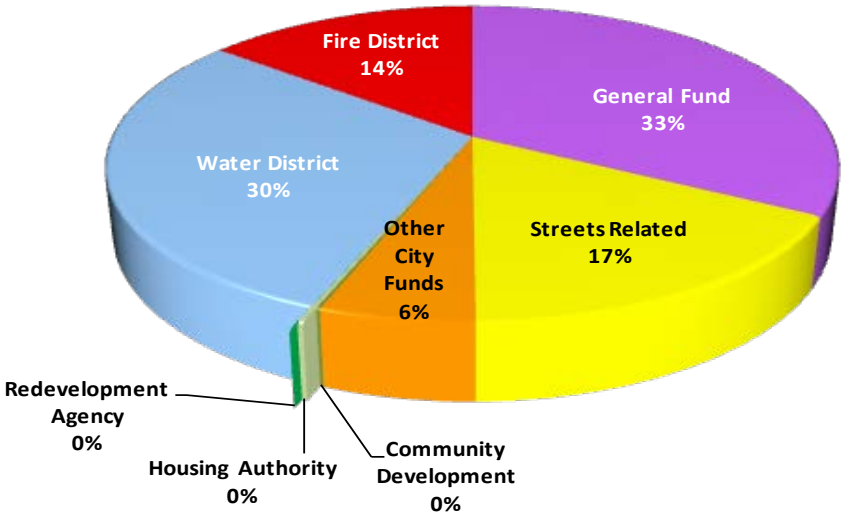
- *Total City Revenue Trend*
- *Summary and Highlights*
- *Total General Fund Revenue*
  - *General Fund Summary of Major Revenues*
  - *Triple Flip Revenue Comparison*
  - *General Fund Development Revenues*
  - *Other General Fund Taxes and Interest Income*
- *Community Development Commission*
- *Hesperia Housing Authority*
- *Streets, Transportation, and Other City Related Funds*
- *Water District Revenue Trend*
- *Fire District Revenue Trend*
- *Revenue – Summary by Major Groups*
- *Revenue – Detail by Fund*

City of Hesperia
Total City Revenue Trend



	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	%Change From 2012-13 Budget
General Fund	$20,197,845	$21,256,529	$21,366,537	$22,341,638	$23,120,668	8%
Streets Related	6,864,992	21,375,575	19,628,836	15,630,316	12,012,109	-39%
Other City Funds	5,395,389	5,161,791	11,983,158	9,893,017	4,145,324	-65%
Total City Funds	32,458,226	47,793,895	52,978,531	47,864,971	39,278,101	-26%
Community Development	0	58,121	262,000	737,186	100,800	-62%
Housing Authority	0	133,243	146,303	151,360	155,710	6%
Water District	19,900,495	20,565,576	19,730,718	21,553,156	20,882,575	6%
Fire District	8,165,840	8,579,992	8,461,325	8,542,091	10,024,673	18%
Redevelopment Agency	21,452,188	11,239,413	0	0	0	0%
Total All Funds	$81,976,749	$88,370,240	$81,578,877	$78,848,764	$70,441,859	-14%

2013-14 Budget Total City Revenue



REVENUE

Summary and Highlights

The City of Hesperia maintains the practice of matching each revenue type to a similar expenditure type. There are two basic revenue types: one-time revenue and on-going revenue. Contrary to the fiscal practices of the State of California, the City operates using a 'structurally' balanced budget and will not use one-time revenue (i.e. bond proceeds) to pay for on-going expenditures. Comparing the FY 2012-13 Budget to the FY 2013-14 Budget, a decrease from $81.6 million to $70.4 million for a reduction of $11.1 million, or 14% less revenue, reflecting the completion of various grant funded capital projects like the $7.5 million for the Ranchero Undercrossing and the $8.4 million for the High Desert County building Public Safety Operations Center (PSOC) along with the effects of the prolonged national mortgage crisis, housing slump, and the recession and their influence on the FY 2013-14 Budget, all of which have reduced the City's assessed valuation.

When compared to the FY 2010-11 Actual revenue, the overall combined City revenue for the FY 2013-14 Budget is expected to decrease from $82.0 million to $70.4 million, or by 14%, or $11.6 million. This decrease is primarily related to the substantial reduction as a result of the Redevelopment Agency (Agency) dissolution effective February 1, 2012.

General Fund - General Fund revenue is for the normal operations of and services provided by the City that are not specifically accounted for in other funds. The FY 2013-14 Budget for the General Fund is projecting an increase in revenues of 8%, or $1.7 million from the FY 2012-13 Budget. The following summarizes the projected increase/decrease of various revenues:

- Leased Water Rights revenue of $1.4 million will pay for the 2012 Bonds sold to pay for the Water Rights Purchased. The 2013-14 Budget is the first year the Lease Water Rights is being received.
- Sales and Use Tax revenue is projecting no change and will continue at $8.5 million.
- Vehicle License Fee revenue is expecting an increase of $0.4 million, or 6%, to $6.1 million.
- Development-Related revenues, including Building Permit Fees, are anticipating about a $39,000, or a 5% decrease from the FY 2012-13 Budget estimate.
- Property Transfer Tax revenue is expected to reach $155,000, a decrease of 9%, or about $15,000, as a result of the high level of real estate transactions selling at lower prices.

Streets & Transportation Related Funds - This group is comprised of 12 street and transportation related funds. Each of these funds receive revenue that is restricted for specific uses. Some of the major highlights are:

- Developer Impact Fees (DIF) for Streets and Storm Drainage revenue will decrease 41%, or $0.4 million for the FY 2013-14 Budget. This decrease is due to the decrease in commercial development from 380,746 square feet (sf) in the FY 2012-13 Budget to 272,812 sf in the FY 2012-13 Revised to 180,418 sf for FY 2013-14 and not the result of the City Council approved DIF 18 month reduction. In the combined FY 2013-14 DIF Budget, revenue from the FY 2012-13 DIF Budget revenue was based on the continued nationwide housing slump and recession shown by the decrease in single family residential (SFR) building permits from 10 for the FY 2011-12 Budget to 0 for the FY 2012-13 Budget. However, an estimate of 3 SFR is expected for the FY 2012-13 Revised estimate, while estimating 10 SFR building permits for the FY 2013-14 Budget.
- Measure I 2010 Renewal revenue is expected to increase to $2.5 million, or by 11% from the FY 2012-13 Budget of $2.2 million.
- Local Transportation Fund (LTF) revenue is expected to increase by $0.5 million, or 33%, to $1.9 million from the FY 2012-13 Budget of $1.4 million. This large increase is due to increased sales tax generation and to the Victor Valley Transit Authority (VVTA) receiving more funding from the State, as it is changing how it funds transportation programs in FY 2013-14.

Non-Streets Related Other City Funds - This group is comprised of 14 other non-street related funds. Each of these funds receive revenue that is restricted for specific uses. Some of the major highlights are:

- Developer Impact Fee (DIF) for Fire, Police, and Public Safety revenue is expected to decline 26% from the FY 2012-13 Revised as the City Council approved an 18 month reduction of these revenues, which is expected to produce revenue of about $0.1 million.
- The CDBG/HOME Housing and Urban Development (HUD) grants are expecting a combined increase of 26%, or $0.7 million, from the FY 2012-13 Budget to the FY 2013-14 Budget of $3.3 million. The primary reason for this increase is the anticipated sales of and rental income from prior Neighborhood Stabilization Program (NSP) use of grant funds spent in FY 2009-10 and in FY 2010-11. This NSP grant is used to buy, rehabilitate, and resell abandoned/foreclosed homes within the City.

Summary and Highlights (Continued)

Water and Sewer Operations - These funds primarily report the City's water and sewer financial operations and are most associated with the functions of a traditional business. The revenues received are to pay for the cost of purchasing and distributing the water and for the treatment of the sewage that comes from those homes/businesses on the City's sewer system. Some of the major highlights are:

- Overall Water District revenue is expected to increase about $1.2 million from the FY 2012-13 Budget of $19.7 million to the FY 2013-14 Budget of $20.9 million. As the Capital and Other revenues of the District are expected to decrease slightly, this is augmented by the anticipated $0.9 million of sales revenues increases for the FY 2013-14 Budget.
- Water and Sewer operating revenue, dominated by the Sales revenues, are both anticipating a 6% increase, over the FY 2012-13 Budget, primarily from increased consumption from new commercial and increased residential use. An increase of Water Sales revenue is projected in FY 2013-14 compared to the FY 2012-13 Budget, with an increase from $15.4 million to $16.3 million, for a 6%, or $0.9 million increase.
- The Water Capital revenue is expected to show no change from the FY 2012-13 Budget, which reflects the City Council approved 18 month residential Development Impact Fee reduction to counteract the current economic recession and the local housing slump but is offset by the ongoing commercial activity. Sewer Capital revenue is showing a projected decline of 26% for FY 2013-14 from the FY 2012-13 Revised but a 14% increase over the FY 2012-13 Budget as some commercial projects were completed earlier than anticipated.

Fire District - The revenues for the FY 2013-14 Budget are projected to be $10.0 million, which is $1.6 million, or 18% more than the FY 2012-13 Budget of $8.5 million, primarily due to the new SAFER grant ($794,778) and adding a fifth ambulance to the District's fleet. Some of the major highlights are:

- Property Tax revenue is projected to increase by 2% from the FY 2012-13 Budget. The assessed valuation is anticipated to increase about 1%, representing the first increase since FY 2008-09, as the valuation decreased for FY 2012-13 by 0.8%.
- Paramedic Ambulance Fee revenue is expecting to increase, primarily due to the District adopting the ambulance billing rates of San Bernardino County Fire and from adding a fifth ambulance due to the SAFER grant, over the FY 2012-13 Budget of $2.1 million to $2.7 million for the FY 2013-14 Budget.
- Redevelopment Tax Increment Pass-Through for the FY 2013-14 Budget is projecting a 5% increase over the FY 2012-13 Budget by about $53,000. This revenue will be received directly from the County of San Bernardino in the wake of the state-wide redevelopment agencies dissolution. The assessed valuation change of the City is expected to increase about 1%, as the bottom is thought to have been reached in property values.
- Community Facilities District 94-1 revenue is expecting a slight increase from the FY 2012-13 Budget of $0.5 million. The FY 2011-12 levy of $505,602 was 98% collected in that year, along with an additional $11,000 of prior years' levies and penalties were collected. The FY 2012-13 levy is $544,757.
- Community Facilities District 2005-1. Part of the annual assessment includes a public safety portion to offset some of the costs that residential development places on the City's public safety providers. For the FY 2013-14 Budget, this revenue is expected to increase slightly.

Community Development Commission – This agency was created to carry on the economic development function of the former RDA. The FY 2013-14 Budget is expected to decrease to $0.1 million, and is income from certain agreements.

Housing Authority – The purpose of this agency is to continue the housing function of the former Hesperia Community Redevelopment Agency (HCRA). The FY 2013-14 Budget is expected to slightly increase over the FY 2012-13 Budget of $0.1 million comprised primarily of interest revenue earned on the assets of the former HCRA Low/Mod income housing function.

Redevelopment Agency - Redevelopment Agency revenue will be $0 for FY 2013-14 in the wake of the February 1, 2012 dissolution by the State of California.

REVENUE

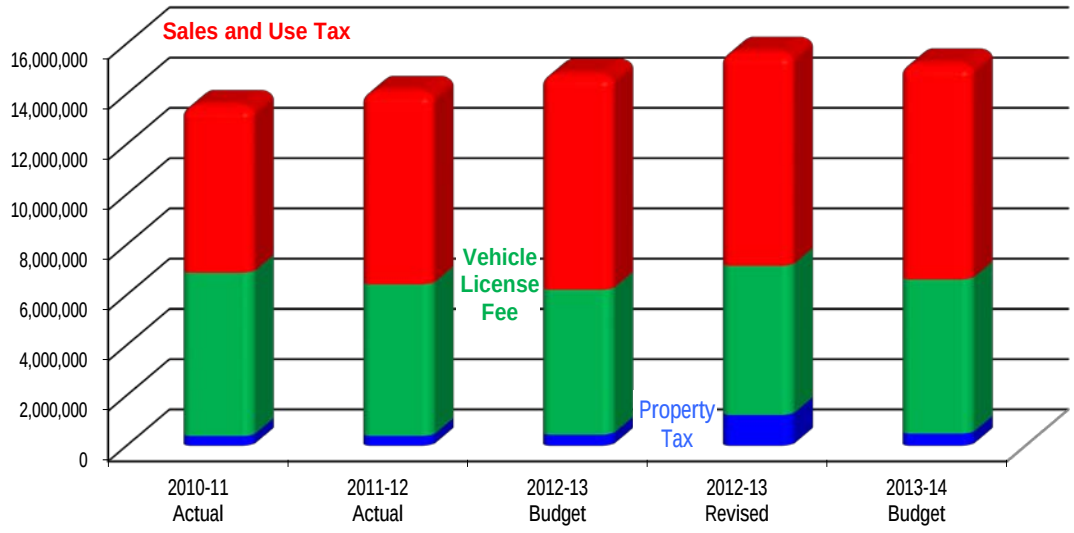
General Fund Summary of Major Revenues

General Fund Revenues	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Sales and Use Tax	$ 5,123,929	$ 5,806,030	$ 6,416,250	$ 6,224,222	$ 6,414,750	0%
Sales Tax Triple Flip	1,517,284	1,852,505	2,138,750	2,251,778	2,138,250	0%
Sub-Total Sales and Use Tax	6,641,213	7,658,535	8,555,000	8,476,000	8,553,000	0%
Vehicle License Fee (VLF)	450,156	46,665	0	0	0	n/a
VLF Swap Triple Flip	6,045,571	5,987,271	5,768,736	5,938,483	6,140,219	6%
Sub-Total Vehicle License Fee (VLF)	6,495,727	6,033,936	5,768,736	5,938,483	6,140,219	6%
Secured Property Tax	383,863	386,587	439,439	1,221,373	480,000	9%
Sub-Total Triple Flip Affected Revenues	13,520,803	14,079,058	14,763,175	15,635,856	15,173,219	3%
Transient Occupancy Tax	843,063	913,867	820,000	790,000	830,000	1%
Property Transfer Tax	153,516	153,764	170,000	155,000	155,000	-9%
Franchise Fees	2,566,438	2,629,422	2,775,000	2,715,941	2,680,000	-3%
Business License	202,374	212,546	200,000	200,000	200,000	0%
Interest Earnings	53,058	48,786	49,160	37,292	37,292	-24%
Community Facilities District 2005-1	455,715	460,540	379,540	394,451	399,483	5%
Leased Water Rights	0	0	10,680	13,338	1,383,604	12855%
Development Related Revenues:						
Planning	138,306	115,170	96,120	119,700	120,532	25%
Building & Safety	635,435	674,196	601,118	591,983	562,148	-6%
Engineering	172,261	109,458	83,500	58,900	59,450	-29%
Sub-Total Development Related Revenues	946,002	898,824	780,738	770,583	742,130	-5%
Sub-Total Top 15 Revenue Sources	18,740,969	19,396,807	19,948,293	20,712,461	21,600,728	8%
All Other General Fund Revenues	1,456,876	1,859,722	1,418,244	1,629,177	1,519,940	7%
Total General Fund Revenues	**$20,197,845**	**$21,256,529**	**$21,366,537**	**$22,341,638**	**$23,120,668**	**8%**

The FY 2012-13 Revised amounts appearing in this budget document are basically a re-estimation of the FY 2012-13 Budget, with the difference being that the Revised has a large portion of the fiscal year's actual transactions as part of the estimates. The following describes the change from the FY 2012-13 Revised amounts, which are projected with about 10 months of activity into the 2012-13 fiscal year. These Revised estimates sometimes reflect the final FY 2012-13 amounts, but generally, are only estimating the final 2 to 3 months of the year, which is added to the 9 to 10 months of FY 2012-13 year-to-date totals.

The total General Fund revenue is increasing from the FY 2012-13 Budget of $21.4 million, to $23.1 million, for a $1.7 million, or an 8% increase. Of the $1.7 million increase $1.4 million is revenue from the leasing of City owned water rights. The change from the FY 2012-13 Budget to the FY 2012-13 Revised is an increase of $1.0 million, or 5%, primarily due to the repayment of $0.7 million of prior years' overcharged property tax administration fees. This is in addition to the $0.2 million higher FY 2012-13 Revised for the VLF Swap Triple-Flip.

Triple Flip Revenue Comparison



General Fund Revenue	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Vehicle License Fees (VLF)	$ 450,156	$ 46,665	$ 0	$ 0	$ 0	
Triple Flip - Vehicle License Fees	6,045,571	5,987,271	5,768,736	5,938,483	6,140,219	
Sub-Total VLF Revenues	6,495,727	6,033,936	5,768,736	5,938,483	6,140,219	6%
Sales and Use Tax	5,123,929	5,806,030	6,416,250	6,224,222	6,414,750	
Sales and Use Tax Triple Flip	1,517,284	1,852,505	2,138,750	2,251,778	2,138,250	
Sub-Total Sales Tax Revenues	6,641,213	7,658,535	8,555,000	8,476,000	8,553,000	0%
Secured Property Taxes	383,863	386,587	439,439	1,221,373	480,000	
AB1661 ERAF	0	0	0	0	0	
Sub-Total Property Tax Revenues	383,863	386,587	439,439	1,221,373	480,000	9%
TOTAL TRIPLE-FLIP EFFECTED GENERAL FUND REVENUES	$13,520,803	$14,079,058	$14,763,175	$15,635,856	$15,173,219	3%

For the FY 2013-14 Budget, this group of revenues are projected to be 66% of the total General Fund budget; compared to the FY 2012-13 Revised of 70% of the total General Fund and the FY 2012-13 Budget of 69%.

Triple Flip – Due to the State's 2004 financial crisis, bonds were issued to generate funds to ease the State's financial constraints. To issue the debt, the State showed a new dedicated revenue source to pay the debt by taking VLF and Sales Tax money from the counties and cities. These major revenues are repaid to the counties and cities by way of the county property tax system. Twice a year, the City will receive full reimbursement payments from the County for the VLF and Sales tax revenues taken by the State. The third part of the triple flip was the ERAF amount taken from property tax revenue. The City tracked the ERAF decision in a separate account in order to show the true property tax revenue. Until further notice from the State, the ERAF deductions have ceased.

Sales and Use Tax – In San Bernardino County, Sales Tax is currently 8.00% on various taxable items, with the City's share being 1.00% of the 8.00% (6.25% goes to the State, 0.50% is for Measure I, and 0.25% Local Transportation funding). The combined FY 2013-14 Budget estimate for Sales and Use Tax and the Sales Tax Triple Flip revenues, comprising the City's total Sales Tax revenue, is $8.6 million, or a 1% increase of about $0.1 million from the FY 2012-13 Revised. The $8.6 million of the FY 2013-14 Budget reflects no change from the FY 2012-13 Budget estimate.

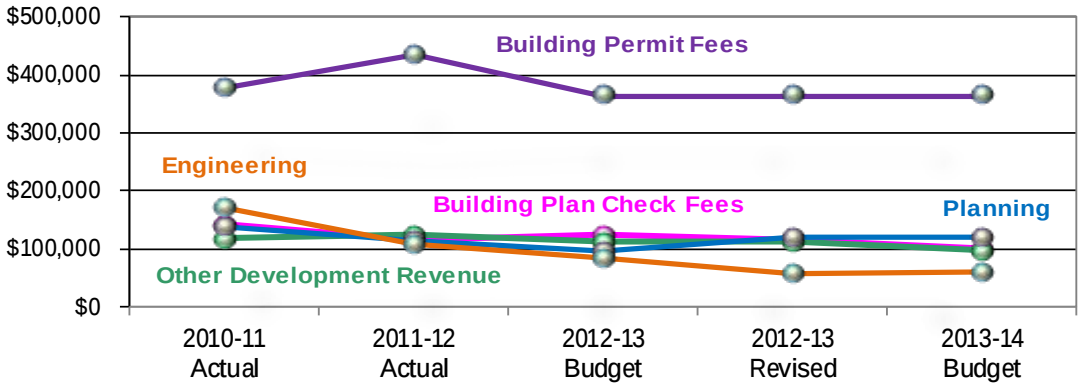
The combined Sales Tax revenue, for the FY 2013-14 Budget, is 36.4% of the total General Fund estimated revenue. This is the slightly higher than the FY 2011-12 Actual of 36.0%. The lowest point, in the presented data, was the FY 2010-11 Actual at 32.9% of the General Fund total.

Triple Flip Revenue Comparison (Continued)

Vehicle License Fee (VLF) – Since the first two years of the State's 'Triple Flip' Program, which began in FY 2004-05, the growth of the City's *Triple Flip–Vehicle License Fees* is tied to the City's growth of assessed valuation. Through the FY 2008-09 Actual, this revenue grew substantially, as the City's increase in assessed valuation reflected the dramatic growth of the housing boom; however, since then, as the assessed valuation has been lowered by the County's Assessor, this revenue has shrunk at the same pace. The combined FY 2013-14 Budget for VLF and VLF Swap Triple Flip revenues estimate is $6.1 million, an increase of about $0.2 million or 3% from the FY 2012-13 Revised. The $6.1 million is $0.4 million, or 6% more than the FY 2012-13 Budget, primarily because of the presumed 'bottoming-out' of the City's assessed valuation and the anticipated slight increase over FY 2012-13.

Secured Property Tax – Property owners pay a basic tax of 1% of their property's valuation to the County annually. Of this 1% tax levy, the City's General Fund receives approximately 1.5 cents of every property tax dollar. The FY 2013-14 Budget of $0.5 million is 9% more than the FY 2012-13 Budget, an increase of about $0.1 million. This increase can be attributed to the lack of the excessive property tax administration fees withheld by the County, which were repaid during FY 2012-13 in the amount of $721,689. For the FY 2013-14 Budget, this revenue source is estimated to be 2% of the total General Fund revenues.

General Fund Development Revenue



Development Revenues	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Building Permit Fees	$ 376,823	$ 435,754	$ 365,470	$ 365,000	$ 365,000	0%
Building Plan Check Fees	141,825	114,425	123,300	115,000	100,000	-19%
Planning	138,306	115,170	96,120	119,700	120,532	25%
Engineering	172,261	109,458	83,500	58,900	59,450	-29%
Other Development Revenues	116,787	124,017	112,348	111,983	97,148	-14%
Sub-Total Development Related Revenues	946,002	898,824	780,738	770,583	742,130	-5%
Business License	202,374	212,546	200,000	200,000	200,000	0%
Total Development Revenues	$1,148,376	$1,111,370	$ 980,738	$ 970,583	$ 942,130	-4%

Overall, Development revenues are projected to decrease by 3% from the FY 2012-13 Revised estimates, based on an anticipated 3 single residential building permits. Development related revenue sources comprise 3% of the General Fund FY 2013-14 Budget estimates. This represents a 15% decrease from the FY 2012-13 Budget, and a 27% decrease from the FY 2010-11 Actual.

General Fund Development Revenue (Continued)

Building Permit Fees – In accordance with the California Government Code, the City imposes permit fees on construction activity, in part to provide inspection services to ensure that the structures being built are in compliance with existing building codes.

Building Permit Fees represent 1.6% of the General Fund FY 2013-14 Budget revenue, which is down from 1.7% of the FY 2012-13 Budget. The FY 2013-14 Budget revenue projection estimates that 10 single residential building permits will be issued during the new fiscal year. Contributing to this decline is commercial activity projected to slow as evidenced by the 272,812 square feet new commercial for FY 2012-13 Revised down to 180,418 square feet for the FY 2013-14 Budget. The FY 2012-13 Revised Single Family Residence permits, projected at 3, compared to the 0 for FY 2011-12 and FY 2010-11, down from the 3 issued in FY 2009-10, 12 issued for FY 2008-09, 106 issued for FY 2007-08, 634 for FY 2006-07, 1,659 for FY 2005-06, 1,263 for FY 2004-05, and 1,459 for FY 2003-04.

Building Plan Check Fees – The purpose of these fees are to offset the cost of verifying that the proposed structures will be in compliance with existing building codes and zoning requirements.

The 2013-14 Budget projects revenue of $100,000, representing a 19% decrease from the FY 2012-13 Revised estimate is reflective of the continued stagnation of residential development activity and the projected decline of commercial development activity in the City. Compared to the FY 2010-11 Actual, this revenue has decreased by 29% for the General Fund's FY 2013-14 Budget.

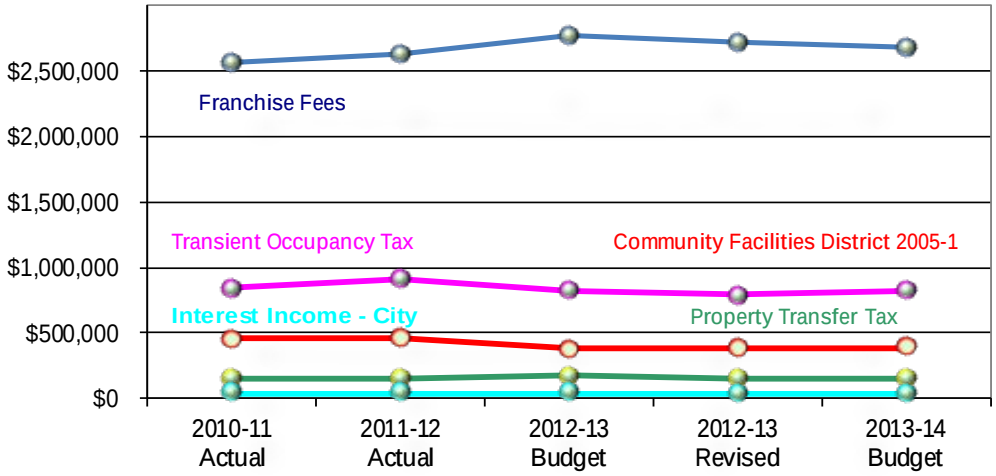
Planning related revenues, excluding the Business License revenue, for the FY 2013-14 Budget are estimated to be 1% more than the FY 2012-13 Revised, and 25% more than the FY 2012-13 Budget. The increase of Planning related revenues is based on the regulating function of Planning where more Home Occupancy and Conditional Use permits are anticipated to increase. Planning related revenues for the FY 2013-14 Budget are projected to be 5% more than the FY 2011-12 Actual, but 15% less than the FY 2010-11 Actual.

Engineering related revenues are estimated to be 1% more than the FY 2012-13 Revised, and 29% less than the FY 2012-13 Budget. Compared to the FY 2011-12 Actual, these revenues are expected to be 15% less and 65% less than the FY 2010-11 Actual.

Other Development Revenues – This classification captures the remaining development revenues into one group. As a group, these revenues are 0.4% of the total General Fund FY 2013-14 Budget. For the FY 2013-14 Budget, these revenues are projected to decrease by 13% from the FY 2012-13 Revised, and decrease by 17% from the FY 2010-11 Actual.

Business License – This revenue is paid by each business operating in the City. For FY 2013-14, this revenue is expecting to be unchanged from the FY 2012-13 Budget, reflecting that the closing of some businesses due to the current recession may be leveling off.

Other General Fund Taxes and Interest Income



	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Franchise Fees	$2,566,438	$ 2,629,422	$ 2,775,000	$ 2,715,941	$ 2,680,000	-3%
Transient Occupancy Tax	843,063	913,867	820,000	790,000	830,000	1%
Property Transfer Tax	153,516	153,764	170,000	155,000	155,000	-9%
Interest Income – City	53,058	48,786	49,160	37,292	37,292	-24%
Community Facilities District 2005-1	455,715	460,540	379,540	394,451	399,483	5%
Total Other Taxes & Interest	$4,071,790	$ 4,206,379	$ 4,193,700	$ 4,092,684	$ 4,101,775	-2%

Overall, this group of revenues is projected to increase slightly from the FY 2012-13 Revised. This group, *Other Taxes and Interest*, comprise about 18% of the total General Fund FY 2013-14 Budgeted revenue estimates. This is down from 20% for the FY 2012-13 Budget, reflecting the percentage changes of other General Fund revenues. The primary reason for this decrease is the increase of the Vehicle License Fees and Secured Property Tax revenues. By way of comparison, this group was only 18% of the FY 2010-11 Actual, when the total General Fund revenue was $20.2 million.

Franchise Fees – The City imposes fees on refuse hauling, gas, electric, and cable television companies operating in the City for the use and wear and tear of the City's right-of-ways. The fees range from two to ten percent (2–10%) of gross receipts. Franchise Fee revenue will grow or shrink with the changes in the City's population. The FY 2013-14 Budget estimates revenue of $2,680,000, which is a 1% decrease from the FY 2012-13 Revised. This revenue source is 12% of the General Fund FY 2013-14 Budget, showing a slight decrease from 13.0% of the FY 2012-13 Budget.

Transient Occupancy Tax (TOT) – The City's Municipal Code authorizes the application of a 10% tax to the cost of hotel rooms within the City. This is intended to offset the cost of governmental services (streets or public safety) that the transient population use while temporarily staying in the City. It is expected that the FY 2012-13 Revised TOT revenue amounts will be 4%, or $30,000 less than the amount estimated for the FY 2012-13 Budget. This reflects the little overall change in occupancy rates, a result of the economic recession. The FY 2013-14 Budget projects revenue of $830,000, representing a 5% increase from the FY 2012-13 Revised. This revenue is approximately 4% of the General Fund's FY 2013-14 Budget.

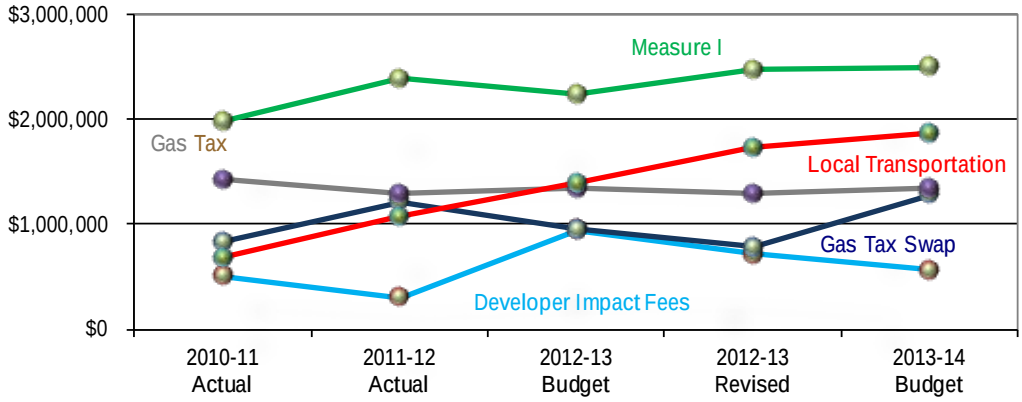
Property Transfer Tax – This revenue is based on the ownership transfer of real property within the City, and serves as a barometer of future property tax revenues as the sales price of the property re-establishes the assessed valuation base that the 1% property tax rate is applied to. The City receives $0.55 per $1,000 of the sale value from the County, and the rate charged on the ownership transfer is $1.10 per $1,000, which is then split with the County. The FY 2013-14 Budget estimate is $155,000 and anticipates no change from the FY 2012-13 Revised but, a $15,000 decrease from the FY 2012-13 Budget. This revenue is less than 1% of the General Fund's FY 2013-14 Budget.

Other General Fund Taxes and Interest Income (Continued)

Interest Income-City – The monies of the City that are not held by the City's fiscal agents are invested in the State's Local Agency Investment Fund (LAIF) at interest rates that are very competitive with other investments allowed by the City's *Investment Policy*. For the first nine months of the FY 2012-13, the monthly LAIF interest rates have been steady. Monies invested in LAIF are legally protected from the State. For the FY 2013-14 Budget, the average interest rate for interest earnings is estimated at 0.30%. Compared to the FY 2012-13 Budget, this revenue source is projected to decrease by 24% for the FY 2013-14 Budget. Interest rates have been little changed since the FY 2010-11 Actual.

Community Facilities District 2005-1 – This special assessment district, generally west of Maple Avenue and south of Main Street, was formed to refinance the bonds of CFD 91-3 and assesses the properties within the district to repay the bonds. Part of the annual assessment includes a public safety portion to offset some of the costs of that residential development places on the City's public safety providers. For the FY 2013-14 Budget, this revenue is expected to be $399,483, or 2% of the City's total FY 2013-14 Budget, or about a 5% increase from the FY 2012-13 Budget.

Streets CIP and Other Transportation Related Funds



	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Measure I - Arterial & Local	$ 1,539	$ 752	$ 300	$ 230	$ 0	-100%
Measure I - 2010 Renewal	1,989,365	2,399,502	2,249,095	2,471,986	2,505,918	11%
Gas Tax Swap	844,988	1,220,741	960,458	795,114	1,288,650	34%
Gas Tax	1,429,061	1,296,787	1,339,799	1,287,728	1,352,790	1%
Local Transportation	692,051	1,071,418	1,403,766	1,736,019	1,865,413	33%
Sub-Total Streets-State/County Funded	4,957,004	5,989,200	5,953,418	6,291,077	7,012,771	18%
Developer Impact Fees	510,013	310,300	951,293	721,205	565,296	-41%
Ranchero & Other Street Related Funds	1,397,975	15,076,075	12,724,125	8,618,034	4,434,042	-65%
Total Streets & Transportation Related Funds	$ 6,864,992	$21,375,575	$19,628,836	$15,630,316	$12,012,109	-39%

Overall, this group of revenues is projecting a 39% decrease from the FY 2012-13 Budget reflecting most of the Ranchero Undercrossing grants being received during FY 2012-13. The Streets-State/County funded revenue, which is an important ongoing revenue source to the City, is projected to increase by 18% to approximately $7.0 million.

Measure I – Funded by the County's ½ cent sales tax, the original Measure I sunsetted in FY 2009-10, with the Renewal Measure I also starting in FY 2009-10, and changing from four funds to two funds as the 2010 Renewal approved by the voters went into effect in April 2010. The money is restricted for street purpose expenditures to maintain or enhance the capacity of the City's streets, and reflects a 1% increase from the FY 2012-13 Revised. These funds are not used to pay the 2004 Streets bonds.

Streets CIP and Other Transportation Related Funds (Continued)

Gas Tax Swap – This revenue source is funded by the State, and for the FY 2011-12 Budget, the legislative actions (ABx8 6 and ABx8 9 passed in March 2010) terminated the Proposition 42 Traffic Congestion Relief and 'swapped' it with the new Gas Tax Swap revenue. This was done by the State to, in part, benefit the State. This revenue is used to fund street maintenance and to pay the 2004 Street bonds. The FY 2013-14 Budget reflects a 34% increase from the FY 2012-13 Budget, a 62% increase from the FY 2012-13 Revised, and a 53% increase from the FY 2010-11 Actual revenue.

Gas Tax – Gas Tax revenue is derived from a cents per gallon tax collected at the pump. Revenues are allocated by the State on a per capita basis for street maintenance and improvements, and also used to pay the 2004 Series bonds. The FY 2013-14 Budget estimates a 5% increase from the FY 2012-13 Revised; a 1% increase from the FY 2012-13 Budget; and a 5% decrease from the FY 2010-11 Actual. In FY 2010-11, the State 'cash flowed' its operations by delaying payment on these monies by as much as 5 months. For FY 2011-12, Proposition 26 terminated this State borrowing practice.

Local Transportation – This is funded by the County ¼ cent sales tax. The primary use of this revenue is transportation related, including supporting the operations of Victor Valley Transit Authority (VVTA), for appropriate street maintenance and improvements, and to pay the 2004 Street bonds. The $1.9 million is a 7% increase from the FY 2012-13 Revised of $1.7 million. This increase is the result of the growth of the City's Sales & Use tax.

Sub-Total Streets-State/County Funded – Overall, this group, detailed above, is anticipating an 11% increase from the FY 2012-13 Revised; an 18% increase from the FY 2012-13 Budget; and a 41% increase from the FY 2010-11 Actual.

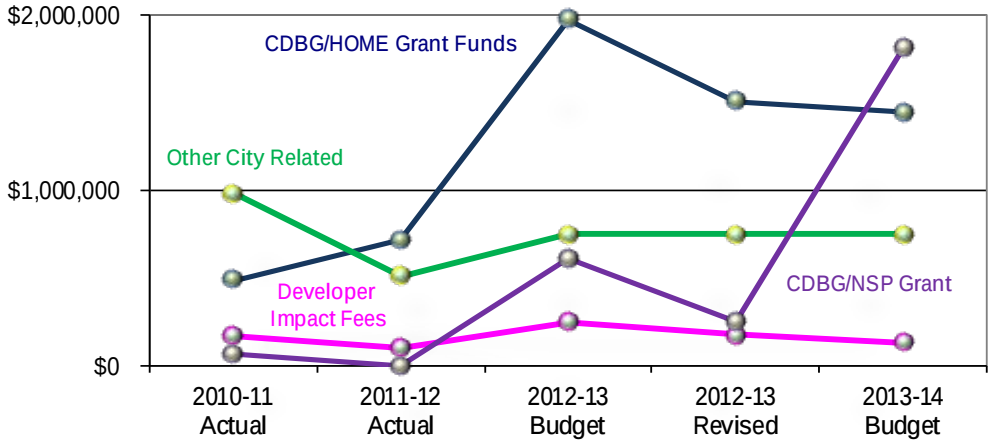
Developer Impact Fees (DIFs) – Of the five DIF funds, two are restricted to street related improvements, the DIF-Streets, and the DIF-Storm Drainage, which are excluded from the 18 month DIF reduction approved by the City Council in FY 2012-13. These are locally controlled revenues and reflect the City's current downturn in residential permitting. For the FY 2013-14 Budget, these two DIFs are projected to decrease by 22% from the FY 2012-13 Revised, reflecting less new commercial permits, anticipated to be 180,418 square feet, along with the 10 residential and the anticipated 0 multi-family units to be constructed during FY 2013-14.

Ranchero and Other Street Related Funds

Ranchero Road Undercrossing and I-15 Interchange – The FY 2013-14 Budget reflects the planned wind down, with $0.7 million of reimbursements for the Ranchero Road Undercrossing, as the project started construction during FY 2011-12. The Ranchero Road /I-15 Interchange has been turned over to SANBAG late in FY 2011-12, meaning no further revenues are expected.

Other Streets & Transportation Related Funds – This group is comprised of 5 funds, each with special use restrictions related to streets and transportation. The funds included are City Streets CIP, Measure I-Debt Service, Public Works Street Maintenance, AQMD (AB 2766) Transit, and the Township fund. Most notable of this group is the City Streets CIP, which during FY 2010-11 Actual, received the City's second, and last, allocation of the Proposition 1B bond funds from the State that was approved by the voters. The allocation is being used for street reconstruction throughout the City in the 2011-12 Street Improvement Program (C.O. 7121). Various other projects are planned for FY 2013-14 funded by more than $3.6 million.

Grant, Developer Impact Fee, and Other City Related Funds



	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
CDBG-Entitlement	$ 459,749	$ 697,188	$ 1,975,105	$ 1,484,934	$ 1,444,826	-27%
HOME Grant	4,362	17,110	18	25,081	2,334	12867%
CDBG Revolving Loan	28,522	3,551	3,870	2,247	2,607	-33%
CDBG/HOME Funds	492,633	717,849	1,978,993	1,512,262	1,449,767	-27%
CDBG Neighborhood Stabilization Program	63,268	3,340	609,148	251,238	1,818,288	198%
Developer Impact - Fire	62,198	39,272	122,045	86,974	64,418	-47%
Developer Impact - Police	56,101	32,588	35,073	25,135	18,606	-47%
Developer Impact - Public Services	53,480	30,393	92,879	66,343	48,731	-48%
Developer Impact Fees (DIF)	171,779	102,253	249,997	178,452	131,755	-47%
County High Desert Government Center	3,684,600	3,864,584	8,400,000	7,220,015	0	-100%
Other City Related Funds	983,109	473,765	745,020	731,050	745,514	0%
Total City Other Funds	$ 5,395,389	$ 5,161,791	$11,983,158	$ 9,893,017	$ 4,145,324	-65%

Overall, this group of 14 funds is projecting a 65% decrease from the FY 2012-13 Budget, primarily due to the completion of the second phase of the High Desert Government Center project, which saw reimbursements of $7.2 million in the FY 2012-13 Revised. The CDBG/HOME funds comprise 79% of this group's total FY 2013-14 Budget revenue estimates. The non-streets Developer Impact Funds are 3% of the total, and the Other City Related funds total the remaining 18%.

CDBG/HOME – These are grants received from Housing and Urban Development (HUD) and the State, with the purpose of improving areas of the City and low income housing within the City. The FY 2013-14 Budget is 4% less than the FY 2012-13 Revised, primarily due to prior year's unused CDBG Entitlement funds being reprogrammed for new projects during FY 2012-13 and FY 2013-14 within the City. During FY 2012-13 the CDBG program purchased the old police station from the Hesperia Water District.

CDBG-NSP – This is a grant received from Housing and Urban Development (HUD) Neighborhood Stabilization Program (NSP), with the purpose to buy, rehabilitate, and resell abandoned/foreclosed homes within the City. The FY 2013-14 Budget is 624% more than the FY 2012-13 Revised, primarily due to the planned selling of various properties.

Grant, Developer Impact Fee, and Other City Related Funds (Continued)

Developer Impact Fees – These non-street related Developer Impact Fees (DIFs) are made up of the Fire, Police, and Public Services DIF funds. During FY 2012-13 the City Council reduced these rates for 18 months for certain qualifying residential development. The revenue (residential permitting activity 0 budgeted permits for FY 2012-13 and 3 permits for the FY 2012-13 Revised) for the FY 2013-14 Budget (anticipating 10 Residential permits) is anticipating a 26% decrease from the FY 2012-13 Revised, primarily based on commercial projects that will be completed during FY 2012-13. The revenue of this group is received at the end of the building process and must be paid before occupancy.

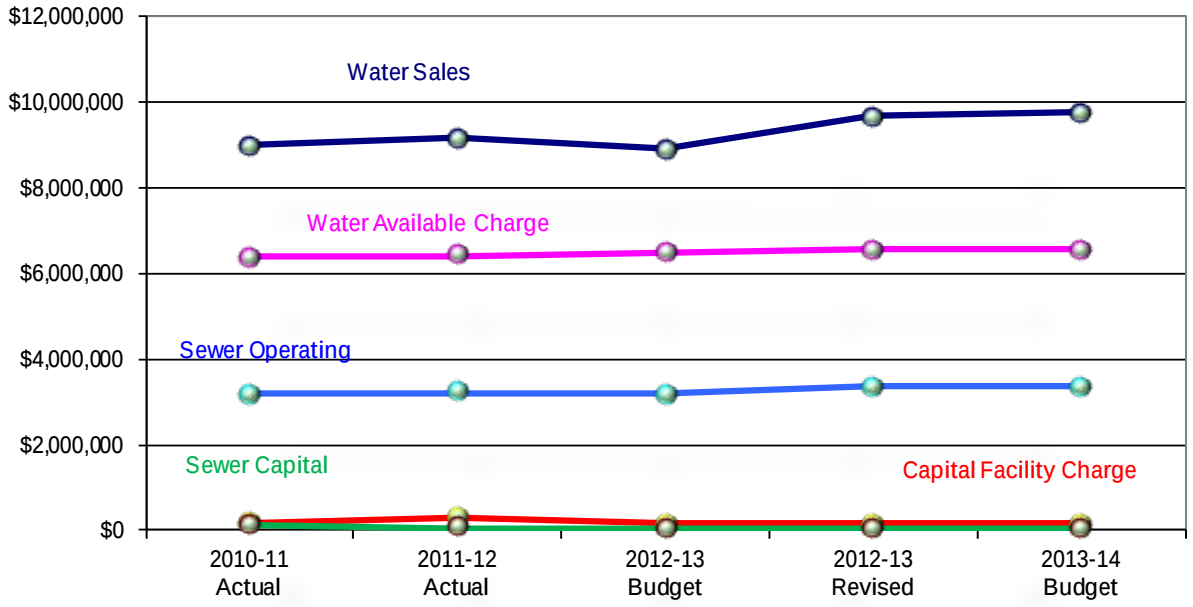
County High Desert Government Center – This fund tracked the reimbursements from the County of San Bernardino for the costs to build the new 66,700 square feet County Government Center facility next to the Hesperia Civic Plaza and the first phase was completed during FY 2010-11. During FY 2012-13, the second phase was completed and no further reimbursements are expected.

Other City Related Funds – This group of 6 funds make up 18% of this group in the FY 2013-14 Budget. The funds in this group include: the Redevelopment Administration fund, the AB3229 Supplemental Law Enforcement grant fund; the Environmental Programs grant fund; the Reimbursable Grants fund; the Disaster Preparedness grant fund; and the City Debt Service fund. Each of these funds have restrictions limiting how its money can be spent.

The largest fund in this group is the AB3229 Supplemental Law Enforcement grant fund, which is expected to receive $172,167 from the State government in FY 2013-14. This fund's revenue, mostly a grant, will be used to offset the cost of police services within the City.

REVENUE

Water District Revenue Trend



REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	%Change From 2012-13 Budget
Water Sales/Residential	$8,239,080	$7,879,407	$7,782,112	$8,305,158	$8,328,065	7%
Water Sales/Business	419,923	381,053	361,492	451,422	460,220	27%
Water Sales/Public Building	171,238	478,674	441,848	514,791	524,194	19%
Water Sales/Irrigation	73,712	210,405	213,772	284,777	295,885	38%
Water Sales/Construction	75,795	205,918	105,000	150,375	160,000	52%
Water Sales/Industrial	240	2,990	2,120	2,368	2,368	12%
Sub-total Water Sales	$8,979,988	$9,158,447	$8,906,344	$9,708,891	$9,770,732	10%
Water Availability Charge	6,379,295	6,445,510	6,486,608	6,559,346	6,570,000	1%
Total Water Sales	15,359,283	15,603,957	15,392,952	16,268,237	16,340,732	6%
Water Capital Facility Charge	187,560	307,599	160,000	160,000	160,000	0%
Sewer Operating	3,194,099	3,255,662	3,178,786	3,345,280	3,366,142	6%
Sewer Capital	129,888	104,648	46,500	71,415	52,796	14%
All Other District Revenue	1,029,665	1,293,710	952,480	1,708,224	962,905	1%
Total Water District Revenue	$19,900,495	$20,565,576	$19,730,718	$21,553,156	$20,882,575	6%

In January 2008, the Water District enacted the recommendations of a report by Bartle and Wells Associates, a public financial advisory consultant. That report outlined a series of annual rate increases through FY 2011-12.

Water Sales – Water customers pay for the water use registered by their meter. The FY 2013-14 Budget projects a 1% increase from the FY 2012-13 Revised, and there is no planned consumption rate increase for the FY 2013-14 Budget. A gradual increase in consumption is projected in Water Sales revenue for FY 2013-14, as compared to the FY 2012-13 Revised, with an increase from $9.7 million to $9.8 million, for about a 1%, or $60,000 increase. Mixed factors are affecting Water Sales: for the positive - the dry winter's effect on landscaping and vacant houses becoming occupied; which are outpacing the negative impacts of conservation and the Cash for Grass program.

Water Availability Charge – This is a standard charge on a customer's bill based on the size of the water meter at the service address. The meters range in size from 5/8 inch to 8 inches. The 2013-14 Budget projects a slight increase from the FY 2012-13 Revised, even though no increase in rates is planned for the FY 2013-14 Budget.

Water District Revenue Trend (Continued)

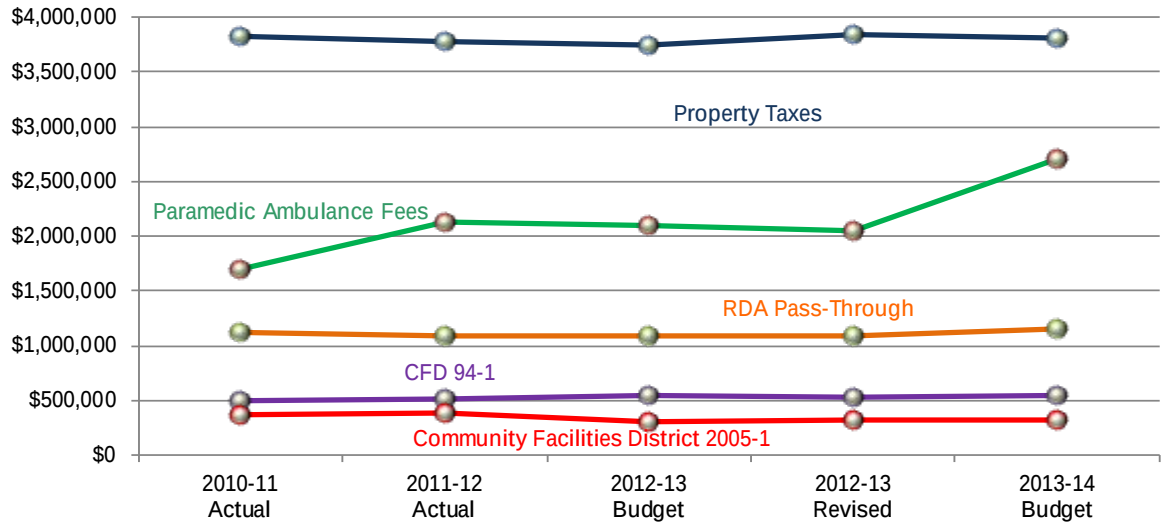
Capital Facility Charge – This is the charge for new water installations based on the set-up of new services. The FY 2013-14 Budget projects no change from the FY 2012-13 Budget, as the Council approved an 18 month reduction in this revenue source for certain residential activity but, is expected to be balanced by commercial development. The FY 2013-13 Revised development activity is expecting 3 Single Family Residential (SFR) permits issued, and anticipating 10 new residential permits in FY 2013-14, however because of the 18 months reduction; no additional revenue is expected.

Sewer Operating – Sewer services are primarily available along the Main Street corridor and the western portion of the City and comprises about 16% of the District's water customers. The primary revenue of this group is Sewer Billing. The Sewer Billing revenue is expected to reach $3.4 million in the FY 2013-14 Budget, a slight increase from the FY 2012-13 Revised amount of $3.3 million, but a 6% increase from the FY 2012-13 Budget. This is due to less turn over of homeowners and more homes being occupied and more commercial business connecting to the sewer system.

Sewer Capital – Like Water Capital, this group of revenue reflects the development activity within the City; with the majority occurring in the western side of Hesperia where more sewer lines are concentrated. As the FY 2012-13 Budget anticipated a reduced level of development activity, compared to prior years, the FY 2013-14 Budget is expecting this revenue to increase over the FY 2012-13 Budget by 14% primarily due to various new commercial developments.

All Other District Revenue – This group is the remainder of the Water District Operating and Capital revenue (about 5% of total District revenue) of which property rental revenue and property tax revenue are about 50% of this group and are projected to be $0.5 million, reflecting no significant increase from the FY 2012-13 Budget. This group is higher in FY 2012-13 Revised due to the sale of the old police station to the City's CDBG function for a community center.

Fire District Revenue Trend



REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	%Change From 2012-13 Budget
Property Taxes	$3,820,161	$3,777,315	$3,749,418	$3,844,019	$3,810,000	2%
Redevelopment Pass-Through	1,118,119	1,090,804	1,094,609	1,094,236	1,147,427	5%
Paramedic Ambulance Fees	1,700,836	2,124,516	2,100,000	2,050,000	2,701,087	29%
Community Facilities District 94-1	497,171	508,570	544,232	534,100	544,800	0%
Community Facilities District 2005-1	372,857	376,805	310,533	322,734	326,850	5%
SAFER Grant	0	0	0	0	794,778	100%
All Other Revenue	656,697	701,982	662,533	697,002	699,731	6%
Total Fire District Revenue	$8,165,840	$8,579,992	$8,461,325	$8,542,091	$10,024,673	18%

Fire District Revenue Trend (Continued)

Fire District – Overall, the FY 2013-14 Budget reflects a 17% increase over the FY 2012-13 Revised, and a 18% increase over the FY 2012-13 Budget. The largest revenue source for the Fire District is Property Tax revenue, which is 38% of the District's total revenues, followed by Paramedic Ambulance Fees which are 27%. Property tax revenues and the former Redevelopment Pass-Through comprise 49% of the District's revenues, which highlight the sensitivity any changes in the City's assessed valuation has on the stability of the Fire District's finances.

Property Taxes – Property owners pay a basic tax of 1% of their property's valuation to the County annually. Of this 1% tax levy, the Fire District receives approximately 15 cents of every property tax dollar. Property Tax revenue, about 38% of the District's total revenue for the FY 2013-14 Budget, is projected to decrease about $34,000 from the FY 2012-13 Revised, but increase about $61,000 over the FY 2012-13 Budget. As a change from recent prior years, the property values are anticipated to show a slight increase for FY 2013-14, reflecting that the multi-year decline has bottomed out. The FY 2013-14 revenue, however, is showing less than the FY 2012-13 Revised, as there was a remittance received from the County of prior year's tax sales collections in the FY 2012-13 Revised.

Redevelopment Pass-Through – In the past, this revenue was received from the Hesperia Community Redevelopment Agency (HCRA) as a Pass-Through of property tax increment received by the Redevelopment Agency. Starting on February 1, 2012, this revenue is received from the County of San Bernardino in the wake of the dissolved RDAs. For FY 2013-14 Budget, this revenue source is projected to be about $53,000 more than the FY 2012-13 Revised, reflecting the anticipation that the City's valuation has bottomed out. For the FY 2013-14 Budget, this revenue source is approximately 11% of the District's total revenue, reflecting no change from the FY 2012-13 Budget. The FY 2013-14 Budget expects to have $29,000 more revenue from Pass-Through payments compared to FY 2010-11.

Paramedic Ambulance Fees – This is revenue received from ambulance transportation billing. The FY 2013-14 Budget estimates growth of 32% over the FY 2012-13 Revised due to the May 7, 2013 Board approval to adopt the ambulance rates of San Bernardino County Fire (increase of about $0.3 million) and by adding a 5th ambulance into the fleet in conjunction with the SAFER grant. This 5th ambulance is anticipated to generate about $0.3 million. The $0.4 million increase from the FY 2010-11 Actual to the FY 2012-13 Revised represents the enhanced revenue collection by using County Fire's ambulance billing vendor. The FY 2013-14 Budget estimate is $2.7 million and 27% of the District's total revenue.

Community Facilities District 94-1 – This special assessment district, generally west of Maple Avenue, was formed to assess new development for the increased cost burden on the Fire District for providing services. For the FY 2013-14 Budget, this revenue is expected to slightly increase over the FY 2011-12 Revised by 2%. This revenue source comprises 6% of the District's revenue for the FY 2013-14 Budget.

Community Facilities District 2005-1 – This special assessment district, generally west of Maple Avenue and south of Main Street, was formed to refinance the bonds of CFD 91-3 and assesses the properties within that district to repay the bonds. Part of the annual assessment includes a public safety portion to offset some of the costs the residential development places on the City's public safety providers. For the FY 2013-14 Budget, this revenue is expected to be $326,850 made up of the final portion of the amounts collected between FY 2006-07 and FY 2009-10 ($116,906) and the anticipated FY 2013-14 Public Safety-Fire portion of the assessment ($209,944) .

SAFER Grant – The SAFER (Staffing for Adequate Fire and Emergency Response) grant is a two-year Federal Emergency Management Agency (FEMA) grant intended on providing funding to rehire the staff reduced during FY 2011-12. The Board approved option was to add a 5th ambulance to the fleet staffed by Limited-Term Firefighters/Paramedics. The reimbursable FY 2013-14 salary, benefits, and workers' compensation costs is estimated to be $794,778.

All Other Revenue – This group of revenues comprise 7% of the District's FY 2013-14 Budget. The single largest revenue is the Non-Transport EMS Charge expected to receive $169,000. Other revenues in this group are those related to the household hazardous waste center, fire prevention, fire inspections, others related to the ambulance function, and interest earnings.

REVENUE

Community Development Commission

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	%Change From 2012-13 Budget
Rents & Leases	$ 0	$ 25,000	$ 60,000	$ 70,000	$ 60,000	0%
Reimbursements/Other Agencies	0	0	200,000	0	0	-100%
Miscellaneous Revenue	0	1,662	0	662,436	40,800	100%
All Other Revenue	0	31,459	2,000	4,750	0	-100%
Total Fire District Revenue	$ 0	$ 58,121	$ 262,000	$ 737,186	$ 100,800	-62%

The FY 2013-14 Budget of the Community Development Commission is $0.1 million, or $0.2 million, and 62% lower than the FY 2012-13 Budget. Compared to the FY 2012-13 Revised, the FY 2013-14 Budget is 86%, or $0.6 million lower. The FY 2013-14 Budget shows the major revenue to be the lease of Commission owned property comprising 60% of the total revenue of the Commission.

Hesperia Housing Authority

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	%Change From 2012-13 Budget
Housing Authority - Interest	$ 0	$ 112,216	$ 122,200	$ 125,393	$ 105,184	-14%
Rents & Leases	0	16,123	19,800	19,800	43,800	121%
All Other Revenue	0	4,904	4,303	6,167	6,726	56%
Total Fire District Revenue	$ 0	$ 133,243	$ 146,303	$ 151,360	$ 155,710	6%

The FY 2013-14 Budget of the-Hesperia Housing Authority is $155,710, which is $9,407, or 6% higher than the FY 2012-13 Budget. Compared to the FY 2012-13 Revised, the FY 2013-14 Budget is 3%, or $4,350 higher. The FY 2013-14 Budget shows the major revenue to be interest revenue, which is 68% of the total revenue of the Authority. A minor revenue source (28%) is the rental revenue for residential and other Housing Authority property.

Redevelopment Agency Revenue Trend

Overall – The Hesperia Community Redevelopment Agency was closed by action of the State Legislature effective February 1, 2012. The functions of the former agency are now carried on by The Successor Agency of the Hesperia Community Redevelopment Agency (debt service and economic development); the Hesperia Housing Authority (housing and low/moderate income housing); and the Community Development Commission. Starting with the FY 2012-13 Budget, no further revenue information is provided on this former agency.

REVENUE
SUMMARY BY MAJOR GROUP

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
General Fund Revenue						
Taxes	$ 8,512,041	$ 9,625,010	$ 10,415,111	$ 11,087,956	$ 10,468,983	1%
Fines & Forfeitures	231,892	184,766	185,300	181,567	191,989	4%
Interest	53,058	48,786	49,160	37,292	37,292	-24%
Intergovernmental	6,495,727	6,033,936	5,768,736	5,938,483	6,140,219	6%
Charges for Services	1,743,088	1,927,507	1,461,890	1,653,080	1,512,788	3%
Licenses & Permits	288,561	302,951	371,248	310,816	318,002	-14%
Grants	128,325	178,841	110,890	160,882	162,387	46%
Other Operating	2,734,260	2,953,234	3,004,202	2,971,062	4,288,508	43%
All Other	10,893	1,498	0	500	500	n/a
Total General Fund Revenue	$ 20,197,845	$ 21,256,529	$ 21,366,537	$ 22,341,638	$ 23,120,668	8%
Street, Transportation, and Other Related City Funds						
Streets Related Funds	$ 6,259,725	$ 21,281,281	$ 19,538,088	$ 15,522,012	$ 11,944,801	-39%
Other Transportation Related Funds	605,267	94,294	90,748	108,304	67,308	-26%
Other City Related Funds	5,395,389	5,161,791	11,983,158	9,893,017	4,145,324	-65%
Total Streets & Other City Revenue	$ 12,260,381	$ 26,537,366	$ 31,611,994	$ 25,523,333	$ 16,157,433	-49%
Total City Funds	$ 32,458,226	$ 47,793,895	$ 52,978,531	$ 47,864,971	$ 39,278,101	-26%
Community Development Comm.						
Community Development Comm. Fund	$ 0	$ 58,121	$ 262,000	$ 737,186	$ 100,800	-62%
Hesperia Housing Authority						
Hesperia Housing Authority Funds	$ 0	$ 133,243	$ 146,303	$ 151,360	$ 155,710	6%
Water District Revenue						
700 Water Operating Fund	$ 16,388,544	$ 16,897,667	$ 16,345,432	$ 17,976,461	$ 17,303,637	6%
701 Water Capital Fund	187,964	307,599	160,000	160,000	160,000	0%
Total Water Operating & Capital Funds	$ 16,576,508	$ 17,205,266	$ 16,505,432	$ 18,136,461	$ 17,463,637	6%
710 Sewer Operating Fund	$ 3,194,099	$ 3,255,662	$ 3,178,786	$ 3,345,280	$ 3,366,142	6%
711 Sewer Capital Fund	129,888	104,648	46,500	71,415	52,796	14%
Total Sewer Operating & Capital Funds	$ 3,323,987	$ 3,360,310	$ 3,225,286	$ 3,416,695	$ 3,418,938	6%
Total Water District Revenue	$ 19,900,495	$ 20,565,576	$ 19,730,718	$ 21,553,156	$ 20,882,575	6%
200 Fire District Revenue	$ 8,165,840	$ 8,579,992	$ 8,461,325	$ 8,542,091	$ 10,024,673	18%
Redevelopment Revenue						
Redevelopment Agency Funds	$ 21,452,188	$ 11,239,413	$ 0	$ 0	$ 0	n/a
TOTAL ALL FUNDS	$ 81,976,749	$ 88,370,240	$ 81,578,877	$ 78,848,764	$ 70,441,859	-14%

REVENUE
DETAIL BY FUND

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
General Fund Revenue						
Taxes						
Secured Property Tax	$ 285,354	$ 311,870	$ 365,000	$ 1,141,836	$ 411,000	13%
100 19 220 0000 4000						
Prior Secured Property Tax	20,513	18,276	17,000	21,994	17,000	0%
100 19 220 0000 4005						
HOPTR	6,210	6,469	6,439	6,972	7,000	9%
100 19 220 0000 4410						
Current Supplemental Property Tax	5,301	5,462	10,000	6,974	10,000	0%
100 19 220 0000 4010						
Prior Supplemental Property Tax	66,485	44,510	41,000	43,597	35,000	-15%
100 19 220 0000 4011						
Sub-total Property Tax	$ 383,863	$ 386,587	$ 439,439	$ 1,221,373	$ 480,000	9%
VVEDA Tax increment	8,361	7,958	7,138	7,138	7,500	5%
100 19 220 0000 4095						
Payment in Lieu of Property Taxes	17,500	35,000	35,000	35,000	35,000	0%
100 19 220 0000 4097						
Sales and Use Tax	5,123,929	5,806,030	6,416,250	6,224,222	6,414,750	0%
100 19 220 0000 4100						
Sales and Use Tax Triple Flip	1,517,284	1,852,505	2,138,750	2,251,778	2,138,250	0%
100 19 220 0000 4105						
Sub-Total Sales and Use Tax	$ 6,641,213	$ 7,658,535	$ 8,555,000	$ 8,476,000	$ 8,553,000	0%
Community Facilities District #2005-1	455,715	460,540	379,540	394,451	399,483	5%
100 51 510 0000 4031						
Transient Occupancy Tax	843,063	913,867	820,000	790,000	830,000	1%
100 19 220 0000 4140						
Property Transfer Tax	153,516	153,764	170,000	155,000	155,000	-9%
100 19 220 0000 4145						
Other Taxes	8,810	8,759	8,994	8,994	9,000	0%
Total Taxes	$ 8,512,041	$ 9,625,010	$ 10,415,111	$ 11,087,956	$ 10,468,983	1%
Fines & Forfeitures						
Vehicle Code Fines	$ 157,918	$ 107,853	$ 120,000	$ 100,000	$ 110,000	-8%
100 51 510 0000 5500						
Booking Fees	3,236	194	0	0	0	n/a
100 51 510 0000 5540						
DUI Arrest Fees	21,640	27,854	30,000	30,000	30,000	0%
100 51 510 0000 5530						
Vehicle Tow Fees	30,700	17,650	20,000	25,000	25,000	25%
100 51 510 0000 5510						
Other Police Fines & Forfeitures	18,398	31,215	15,300	26,567	26,989	76%
Total Fines & Forfeitures	$ 231,892	$ 184,766	$ 185,300	$ 181,567	$ 191,989	4%
Interest						
Interest Income – City	$ 53,058	$ 48,786	$ 49,160	$ 37,292	$ 37,292	-24%
100 19 220 0000 5600						
Total Interest	$ 53,058	$ 48,786	$ 49,160	$ 37,292	$ 37,292	-24%

REVENUE
DETAIL BY FUND

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
General Fund Revenue (Continued)						
Intergovernmental						
Vehicle License Fee	$ 450,156	$ 46,665	$ 0	$ 0	$ 0	n/a
100 19 220 0000 4400						
Triple Flip - Motor Vehicle In Lieu	6,045,571	5,987,271	5,768,736	5,938,483	6,140,219	6%
100 19 220 0000 4405						
Total Intergovernmental	$ 6,495,727	$ 6,033,936	$ 5,768,736	$ 5,938,483	$ 6,140,219	6%
Charges for Services						
General Plan Update	$ 2,177	$ 376	$ 300	$ 450	$ 300	0%
100 29 300 3000 4942						
Tentative Tract	0	0	0	2,007	2,007	n/a
100 29 300 3000 4990						
Home Occupancy	63,127	59,395	45,000	52,000	55,000	22%
100 29 300 3000 4960						
Tenant Improvement Plan Review	5,449	4,810	4,500	5,700	4,500	0%
100 29 300 3000 4963						
Tentative Parcel	1,786	1,362	2,000	1,500	1,500	-25%
100 29 300 3000 4995						
Project Extension	2,814	1,608	1,500	1,000	1,000	-33%
100 29 300 3000 4957						
Conditional use	23,408	3,525	5,000	13,739	13,739	175%
100 29 300 3000 5015						
Site Plans	4,188	14,823	11,200	8,512	8,512	-24%
100 29 300 3000 5005						
Rental Housing Inspection Fee	107,224	91,776	0	412	0	n/a
100 29 305 3010 5038						
Business License	202,374	212,546	200,000	200,000	200,000	0%
100 29 300 3000 4200						
Administration Fine-Code Enforcement	294,110	273,451	275,000	425,000	350,000	27%
100 29 305 3010 5405						
Municipal Code Fines	32,074	16,072	25,000	75,000	41,000	64%
100 29 305 3010 5420						
Building Plan Check Fees	141,825	114,425	123,300	115,000	100,000	-19%
100 29 300 3020 5030						
Building Permit Fees	376,823	435,754	365,470	365,000	365,000	0%
100 29 300 3020 4250						
Automation Fee	63,625	65,503	50,500	46,000	35,000	-31%
100 29 300 3020 4930						
Microfilm Fee	298	383	200	100	100	-50%
100 29 300 3020 4935						
Parks & Rec Collection Fees	175	75	0	25	100	n/a
100 29 300 3020 5027						
Lot Grading Permit Fees	18,296	10,441	6,900	11,000	7,000	1%
100 29 300 3020 4255						
Final Subdivision Processing Fee	0	1,720	1,000	500	1,000	0%
100 29 310 3100 5010						
Final P/M Processing Fee	1,650	595	1,000	600	1,000	0%
100 29 310 3100 5012						
Construction Permit Fee	3,536	5,590	4,000	3,500	3,000	-25%
100 29 310 3100 4260						

REVENUE
DETAIL BY FUND

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
General Fund Revenue (Continued)						
Charges for Services (Continued)						
Engineering Plan Check Fees	$ 9,314	$ 12,255	$ 13,000	$ 7,000	$ 7,500	-42%
100 29 310 3100 5045						
Grading Plan Review Fees	11,538	5,171	5,000	9,000	7,500	50%
100 29 310 3100 5050						
Construction Inspection Fees	40,727	61,033	40,000	18,000	20,000	-50%
100 29 310 3100 5035						
CIP Reimbursement Other Agencies	0	225,000	0	0	0	n/a
100 29 310 3100 5806						
County Animal Control Revenue	35,968	28,859	26,000	13,527	0	-100%
100 29 305 5000 4917						
Administration Fine-Animal Control	226,324	216,739	200,000	210,000	225,000	13%
100 29 305 5000 5405						
Other Charges for Services	74,258	64,220	56,020	68,508	63,030	13%
Total Charges for Services	$ 1,743,088	$ 1,927,507	$ 1,461,890	$ 1,653,080	$ 1,512,788	3%
Licenses & Permits						
Animal Licenses	$ 190,718	$ 200,974	$ 250,000	$ 190,000	$ 195,000	-22%
100 29 305 5000 4210						
Animal Impound Fee	54,908	50,784	55,000	55,000	55,000	0%
100 29 305 5000 5065						
FOG Annual Inspection	26,050	34,054	35,150	35,150	35,150	0%
100 29 300 3020 5034						
Other Licenses & Permits	16,885	17,139	31,098	30,666	32,852	6%
Total Licenses & Permits	$ 288,561	$ 302,951	$ 371,248	$ 310,816	$ 318,002	-14%
Grants						
CDBG Grant - Environmental	$ 65,000	$ 60,490	$ 65,000	$ 65,000	$ 65,000	0%
100 07 220 0000 4700						
Healthy City Grant	0	25,000	0	25,000	0	n/a
100 07 200 0000 4725						
CDBG Grant–Code Enforcement	5,204	0	0	0	0	n/a
100 29 305 3010 4700						
CDBG Grant – Police	28,941	19,852	0	0	5,000	n/a
100 51 510 0000 4775						
Police JAG Grant	0	0	20,890	0	4,200	-80%
100 51 510 0000 4700						
Police Dept. of Justice LLEBG	29,180	25,717	0	20,890	20,000	n/a
100 51 510 0000 4770						
Police Off Highway	0	0	0	14,591	13,579	n/a
100 51 510 0000 4790						
Police Seatbelt Grant	0	3,939	5,500	0	0	-100%
100 51 510 0000 4795						
Police Sobriety Grant	0	19,883	19,500	35,401	24,750	27%
100 51 510 0000 4797						
Police Homeland Security Grant	0	23,960	0	0	29,858	n/a
100 51 510 0000 4811						
Total Grants	$ 128,325	$ 178,841	$ 110,890	$ 160,882	$ 162,387	46%

REVENUE
DETAIL BY FUND

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
General Fund Revenue (Continued)						
Other Operating						
Article 19 Landfill Fee	$ 68,576	$ 53,476	$ 60,000	$ 50,000	$ 0	-100%
100 19 220 0000 4170						
Cable Franchise Fee	482,989	545,788	520,000	609,175	620,000	19%
100 19 220 0000 4150, 4151						
Advance Disposal Franchise Fee	915,208	961,066	1,115,000	1,006,000	1,010,000	-9%
100 19 220 0000 4155						
Utilities Franchise Fee	849,665	819,092	830,000	800,766	800,000	-4%
100 19 220 0000 4160						
Water Franchise Fee	250,000	250,000	250,000	250,000	250,000	0%
100 19 220 0000 4165						
Sub Total Franchise Fees	$ 2,566,438	$ 2,629,422	$ 2,775,000	$ 2,715,941	$ 2,680,000	-3%
Proceeds From Land Sale	$ 0	$ 99,586	$ 0	$ 0	$ 0	n/a
100 19 220 0000 5900						
State Mandated Claims SB90	43,085	42,307	40,000	42,586	50,000	25%
100 19 220 0000 4500						
Assessment Cost Recovery	7,716	7,654	7,547	7,834	8,408	11%
100 19 220 0000 5830						
Leased Water Rights-Other	0	0	10,680	13,338	15,280	43%
100 19 220 0000 5871						
Leased Water Rights-RLF	0	0	0	0	1,368,324	n/a
100 19 220 0000 5872						
Pet Adoption Charges	66,445	52,658	62,000	55,000	60,000	-3%
100 29 305 5000 4215						
Cell Tower Rent	19,392	19,715	20,175	20,175	20,578	2%
100 19 220 0000 5885						
CSI Grant Reimbursement	0	70,234	68,000	68,000	68,000	0%
100 29 310 3110 4860						
Library Electricity Reimb	20,442	6,406	10,500	6,500	6,500	-38%
100 29 310 3110 5804						
Other Operating	10,742	25,252	10,300	41,688	11,418	11%
Total Other Operating	$ 2,734,260	$ 2,953,234	$ 3,004,202	$ 2,971,062	$ 4,288,508	43%
All Other						
Miscellaneous/General Govt.	$ 10,893	$ 1,498	$ 0	$ 500	$ 500	n/a
100 19 220 0000 5950						
Total All Other	$ 10,893	$ 1,498	$ 0	$ 500	$ 500	n/a
Total General Fund Revenue	$ 20,197,845	$ 21,256,529	$ 21,366,537	$ 22,341,638	$ 23,120,668	8%
170 Community Development Commission						
Interest						
ROR Housing - Interest	$ 0	$ 459	$ 2,000	$ 100	$ 0	-100%
170 25 261 0000 5600						
Total Interest Income	$ 0	$ 459	$ 2,000	$ 100	$ 0	-100%

REVENUE
DETAIL BY FUND

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
170 Community Development Commission (Continued)						
Other						
Rents & Leases 170 25 261 0000 5700	$ 0	$ 25,000	$ 60,000	$ 70,000	$ 60,000	0%
Reimbursements/Other Agencies 170 25 261 0000 5800	0	0	200,000	0	0	-100%
Off Highway Vehicle Grant 170 25 261 0000 4790	0	31,000	0	4,650	0	n/a
Misc. Revenue 170 25 261 0000 5950	0	1,662	0	662,436	40,800	n/a
Total CDC Other	$ 0	$ 57,662	$ 260,000	$ 737,086	$ 100,800	-61%
Total Community Development Commission	$ 0	$ 58,121	$ 262,000	$ 737,186	$ 100,800	-62%
Funds (370, 371)						
370 Hesperia Housing Authority						
Interest						
Housing Authority - Interest 370 19 220 0000 5600	$ 0	$ 112,216	$ 122,200	$ 125,393	$ 105,184	-14%
Total Interest	$ 0	$ 112,216	$ 122,200	$ 125,393	$ 105,184	-14%
Other						
Rents & Leases 370 25 263 0000 5700	$ 0	$ 16,123	$ 19,800	$ 19,800	$ 43,800	121%
Miscellaneous 370 25 263 0000 5950	0	3,000	0	3,000	3,000	n/a
Total Other	$ 0	$ 19,123	$ 19,800	$ 22,800	$ 46,800	136%
Total Hesperia Housing	$ 0	$ 131,339	$ 142,000	$ 148,193	$ 151,984	7%
371 VVEDA Housing						
Interest						
VVEDA Housing Authority - Interest 371 19 220 0000 5600	$ 0	$ 1,904	$ 4,303	$ 3,167	$ 3,726	-13%
Total Interest	$ 0	$ 1,904	$ 4,303	$ 3,167	$ 3,726	-13%
Total VVEDA Housing	$ 0	$ 1,904	$ 4,303	$ 3,167	$ 3,726	-13%
Total HHA Funds	$ 0	$ 133,243	$ 146,303	$ 151,360	$ 155,710	6%

REVENUE
DETAIL BY FUND

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Other City Funds						
251 CDBG Fund						
CDBG Administration Reimbursement	$ 459,749	$ 688,769	$ 1,960,105	$ 1,484,934	$ 1,429,826	-27%
251 25 270 2700 4730						
CDBG Loan Repayment	0	8,419	15,000	0	15,000	0%
251 25 270 2700 4746						
Total CDBG Fund 251	$ 459,749	$ 697,188	$ 1,975,105	$ 1,484,934	$ 1,444,826	-27%
252 HOME Grant Fund						
Interest						
CDBG HOME Grant Program Interest Income	$ 6	$ 17,110	$ 18	$ 22,806	$ 59	228%
252 19 220 0000 5600						
DOIM Income from Home Activites	0	0	0	2,275	2,275	n/a
252 25 264 2700 4758						
Total Interest Income	$ 6	$ 17,110	$ 18	$ 25,081	$ 2,334	12867%
Grants						
CDBG HOME Grant 2000	$ 4,281	$ 0	$ 0	$ 0	$ 0	n/a
252 25 264 2700 4750						
CDBG 2002 HOME Construction	75	0	0	0	0	n/a
252 25 264 2700 4756						
Total Grants	$ 4,356	$ 0	$ 0	$ 0	$ 0	n/a
Total HOME Fund 252	$ 4,362	$ 17,110	$ 18	$ 25,081	$ 2,334	12867%
Other City Funds (Continued)						
Community Development Block Grant (CDBG) Funds (251, 252, 253, 257) (Continued)						
253 CDBG-Revolving Loan Fund						
CDBG Revolving Loan Program Interest Income	$ 4,046	$ 3,551	$ 3,870	$ 2,247	$ 2,607	-33%
253 19 220 0000 5600						
CDBG-Revolving Loan Fund - Miscellaneous Income	24,476	0	0	0	0	n/a
Total CDBG-Revolving Loan Fund 253	$ 28,522	$ 3,551	$ 3,870	$ 2,247	$ 2,607	-33%

REVENUE
DETAIL BY FUND

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Other City Funds (Continued)						
257 CDBG-Neighborhood Stabilization Program (NSP) Fund						
NSP Interest Income	$ 0	$ 3,340	$ 3,870	$ 1,813	$ 2,058	-47%
257 19 220 0000 5600						
Neighborhood Stabilization Program	63,268	0	71,766	0	238,030	232%
257 270 2700 0000 4760						
NSP - Proceeds from Sales	0	0	488,509	245,000	1,500,000	207%
257 270 2700 0000 5901						
NSP - Rents/Lease	0	0	45,003	4,425	78,200	74%
257 270 2700 0000 5870						
Total CDBG-Neighborhood Stabilization Fund 257	$ 63,268	$ 3,340	$ 609,148	$ 251,238	$ 1,818,288	198%
Total CDBG Funds (251, 252, 253, 257)	$ 555,901	$ 721,189	$ 2,588,141	$ 1,763,500	$ 3,268,055	26%
150 Redevelopment Administration						
Redevelopment Administration Interest Income	$ 9,957	$ 11,618	$ 264	$ 0	$ 0	-100%
150 19 220 0000 5600						
Miscellaneous	22,000	0	0	0	0	n/a
150 25 261 0000 5950						
Total Redevelopment Administration Fund 150	$ 31,957	$ 11,618	$ 264	$ 0	$ 0	-100%
201 Measure I - Arterial Fund						
Measure I - Arterial Interest Income	$ 1,539	$ 752	$ 300	$ 230	$ 0	-100%
201 19 220 0000 5600						
Total Measure I - Arterial Fund 201	$ 1,539	$ 752	$ 300	$ 230	$ 0	-100%
204 Measure I - 2010 Renewal Fund						
Measure I - 2010 Renewal Interest Income	$ 659	$ 4,372	$ 3,244	$ 5,002	$ 5,918	82%
203 19 220 0000 5600						
Measure I – 2010 Renewal	1,988,706	2,395,130	2,245,851	2,466,984	2,500,000	11%
203 29 310 3150 4125						
Total Measure I - 2010 Renewal Fund 204	$ 1,989,365	$ 2,399,502	$ 2,249,095	$ 2,471,986	$ 2,505,918	11%
Total Measure I (201, 204)	$ 1,990,904	$ 2,400,254	$ 2,249,395	$ 2,472,216	$ 2,505,918	11%

REVENUE
DETAIL BY FUND

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Other City Funds (Continued)						
205 Gas Tax Fund						
Interest						
Gas Tax Fund Interest Income	$ 15	$ 45	$ 50	$ 145	$ 164	228%
205 19 220 0000 5600						
SubTotal Interest	$ 15	$ 45	$ 50	$ 145	$ 164	228%
Intergovernmental						
Gas Tax Section 2105	$ 480,063	$ 412,932	$ 427,660	$ 387,679	$ 425,263	-1%
205 29 310 3150 4130						
Gas Tax Section 2106	299,966	283,682	290,838	281,470	286,716	-1%
205 29 310 3150 4132						
Gas Tax Section 2107	641,517	592,628	613,751	610,934	633,147	3%
205 29 310 3150 4134						
Gas Tax Section 2107.5	7,500	7,500	7,500	7,500	7,500	0%
205 29 310 3150 4135						
SubTotal Intergovernmental	$ 1,429,046	$ 1,296,742	$ 1,339,749	$ 1,287,583	$ 1,352,626	1%
Total Gas Tax Fund 205	$ 1,429,061	$ 1,296,787	$ 1,339,799	$ 1,287,728	$ 1,352,790	1%
206 Gas Tax Swap						
Gas Tax Swap Interest Income	$ 0	$ 241	$ 50	$ 171	$ 165	230%
206 19 220 0000 5600						
Gas Tax Swap 7360	844,988	1,220,500	960,408	794,943	1,288,485	34%
206 29 310 3150 4136						
Total Gas Tax Swap Fund 206	$ 844,988	$ 1,220,741	$ 960,458	$ 795,114	$ 1,288,650	34%
207 Local Transportation Fund						
Local Transportation Fund Interest Income	$ 77	$ 493	$ 496	$ 1,814	$ 2,068	317%
207 19 220 0000 5600						
Local Transportation SB325 - Article 8	691,974	1,070,925	1,403,270	1,734,205	1,863,345	33%
207 29 310 3150 4110						
Total Local Transportation Fund 207	$ 692,051	$ 1,071,418	$ 1,403,766	$ 1,736,019	$ 1,865,413	33%
254 AQMD (AB2766 - Transit) Fund						
AQMD Fund Interest Income	$ 694	$ 627	$ 668	$ 482	$ 556	-17%
254 19 220 0000 5600						
AQMD - AB2766 Transit Grant	58,968	59,152	58,000	59,880	60,000	3%
254 29 310 3150 4875						
Total AQMD Fund 254	$ 59,662	$ 59,779	$ 58,668	$ 60,362	$ 60,556	3%

REVENUE
DETAIL BY FUND

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Other City Funds (Continued)						
255 AB3229 Supplemental Law Fund						
AB2339 Supplemental Law Interest Income	$ 36	$ 155	$ 48	$ 240	$ 279	481%
255 19 220 0000 5600						
AB3229 COP's Grant	99,573	143,209	146,608	146,328	146,328	0%
255 51 510 0000 4780						
Local Safety and Protection Account (LSPA)	0	10,557	25,560	25,560	25,560	0%
255 51 510 0000 4781						
Total AB3229 Supplemental Law Fund 255	$ 99,609	$ 153,921	$ 172,216	$ 172,128	$ 172,167	0%
256 Environmental Programs Grants						
Environmental Programs Grants Fund Interest Income	$ 26	$ 18	$ 0	$ 50	$ 64	n/a
256 19 220 0000 5600						
Beverage Recycling Grant	23,373	24,581	23,915	23,915	23,881	0%
256 07 200 0000 4710						
Recycling Revenue	8,969	3,065	5,000	5,000	5,000	0%
256 07 200 0000 5895						
Tire Grant	12,586	13,631	0	18,440	12,226	n/a
256 07 200 2001 4700						
Litter Fines	221	87	0	13	0	n/a
256 51 510 0000 5402						
Total Environmental Programs Grants Fund 256	$ 45,175	$ 41,382	$ 28,915	$ 47,418	$ 41,171	42%
259 Reimbursable Grants Fund						
ARRA Grant Reimbursement	$ 775,100	$ 0	$ 0	$ 0	$ 0	n/a
259 29 650 6516 4700						
Total Reimbursable Grants Fund 259	$ 775,100	$ 0	$ 0	$ 0	$ 0	n/a
260 Disaster Preparedness Grant						
Disaster Preparedness Grant Fund Interest Income	$ 29	$ 0	$ 0	$ 13	$ 16	n/a
260 19 220 0000 5600						
Disaster Preparedness Grant Reimbursement	23,736	41,172	29,705	25,705	41,705	40%
260 07 200 0000 4700						
Miscellaneous Revenue	1,000	0	1,000	1,678	1,000	0%
Total Disaster Preparedness Grant Fund 260	$ 24,765	$ 41,172	$ 30,705	$ 27,396	$ 42,721	39%

REVENUE
DETAIL BY FUND

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Other City Funds (Continued)						
263 Public Works Street Maintenance						
Public Works Street Maintenance Interest Income	$ 1,906	$ 1,813	$ 2,080	$ 1,188	$ 1,383	-34%
263 19 220 0000 5600						
Emergency Recovery	504,449	0	0	0	0	n/a
263 29 310 3150 4800						
Public Works Grafitti Miscellaneous Income	34,005	28,819	27,000	44,284	2,500	-91%
Total Public Works Street Maintenance 263	$ 540,360	$ 30,632	$ 29,080	$ 45,472	$ 3,883	-87%
300 Streets Development Impact Fee (DIF) Fund						
Streets DIF Interest Income	$ 31,804	$ 27,656	$ 30,040	$ 15,092	$ 15,962	-47%
300 19 220 0000 5600						
Streets DIF Fees	413,703	243,361	807,182	607,704	480,296	-40%
300 29 310 3150 5060						
DIF - Ranchero Road Undercrossing	0	0	0	13,283	0	n/a
300 29 700 7046 5800						
Total Streets DIF Fund 300	$ 445,507	$ 271,017	$ 837,222	$ 636,079	$ 496,258	-41%
301 Storm Drain Development Impact Fee (DIF) Fund						
Storm Drain DIF Interest Income	$ 7,527	$ 6,995	$ 7,462	$ 4,887	$ 5,681	-24%
301 19 220 0000 5600						
Storm Drain DIF Fees	56,979	32,288	106,609	80,239	63,357	-41%
301 29 310 3150 5088						
Total Storm Drain DIF 301	$ 64,506	$ 39,283	$ 114,071	$ 85,126	$ 69,038	-39%
302 Fire Development Impact Fee (DIF) Fund						
Fire DIF Interest Income	$ 3,963	$ 3,665	$ 4,014	$ 2,402	$ 2,788	-31%
302 19 220 0000 5600						
Fire DIF Fees	58,235	35,607	118,031	84,572	61,630	-48%
302 29 310 3150 5062						
Total Fire DIF 302	$ 62,198	$ 39,272	$ 122,045	$ 86,974	$ 64,418	-47%

REVENUE
DETAIL BY FUND

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Other City Funds (Continued)						
303 Police Development Impact Fee (DIF) Fund						
Police DIF Interest Income	$ 1,782	$ 815	$ 806	$ 582	$ 676	-16%
303 19 220 0000 5600						
CSI Grant Reimbursement	37,111	0	0	0	0	n/a
303-29-650-6516-4860						
Police DIF Fees	17,208	10,540	34,267	24,553	17,930	-48%
303 29 310 3150 5063						
CSI Reimbursement/Other Agencies	0	21,233	0	0	0	n/a
303 29 650 6516 5800						
Total Police DIF 303	$ 56,101	$ 32,588	$ 35,073	$ 25,135	$ 18,606	-47%
304 Public Services Development Impact Fee (DIF) Fund						
Public Services DIF Interest Income	$ 4,590	$ 2,399	$ 1,500	$ 868	$ 995	-34%
304 19 220 0000 5600						
Public Services DIF Fees	48,890	27,994	91,379	65,475	47,736	-48%
304 29 310 3150 5064						
Total Public Services DIF 304	$ 53,480	$ 30,393	$ 92,879	$ 66,343	$ 48,731	-48%
400 Measure I Debt Service Fund						
Measure I Debt Service Interest Income	$ 5,201	$ 3,883	$ 3,000	$ 2,470	$ 2,869	-4%
400 19 220 0000 5600						
Total Measure I Debt Service Fund 400	$ 5,201	$ 3,883	$ 3,000	$ 2,470	$ 2,869	-4%
401 City Debt Service Fund						
City Debt Service Fund Interest Income	$ 6,503	$ 5,373	$ 3,000	$ 3,110	$ 3,588	20%
401 19 220 0000 5600						
Total City Debt Service Fund 401	$ 6,503	$ 5,373	$ 3,000	$ 3,110	$ 3,588	20%
502 Fire Station Building Fund						
Fire Capital Pass Through	$ 0	$ 211,304	$ 504,034	$ 471,757	$ 475,000	-6%
502 19 220 0000 4090						
Fire Station Building Interest Income	0	8,995	5,886	9,241	10,867	85%
502 19 220 0000 5600						
Total Fire Station Building Fund 502	$ 0	$ 220,299	$ 509,920	$ 480,998	$ 485,867	-5%

REVENUE
DETAIL BY FUND

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Other City Funds (Continued)						
503 High Desert Government Center						
Reimbursement 503 29 650 6520 5800	$ 3,680,722	$ 3,863,010	$ 8,400,000	$ 7,217,000	$ 0	-100%
High Desert Government Center Interest Income 503 19 220 0000 5600	3,878	1,574	0	3,015	0	n/a
Total High Desert Government Center Fund 503	$ 3,684,600	$ 3,864,584	$ 8,400,000	$ 7,220,015	$ 0	-100%
504 City Streets CIP						
FEMA 2010 504 29 700 7091 4821	$ 0	$ 0	$ 1,211,404	$ 10,500	$ 1,200,000	-1%
County Reimbursement-Ranchero Corridor 504 29 700 7094 5800	308,402	97,764	180,628	125,000	105,628	-42%
SANBAG Local Stimulus Program 504 29 700 7100 4837	0	853,676	0	0	0	n/a
CalEMA Emergency Recovery 504 29 700 7117 4800	64,178	0	0	0	0	n/a
SANBAG Local Stimulus Program 504 29 700 7117 4837	400,001	0	0	0	0	n/a
Park and Ride MDAQMD 504 29 650 6523 4700	0	0	184,346	0	184,346	0%
Park and Ride CMAQ 504 29 650 6523 4800	0	0	508,000	0	508,000	0%
2011-12 Street Improvement Proj / Prop. 1B 504 29 700 7121 4700	0	98,657	450,000	325,004	0	-100%
2011-12 Street Improvement Proj / SANBAG Local Stimulus 504 29 700 7121 4837	0	0	18,439	18,439	0	-100%
2011-12 Street Improvement Proj / Prop. 1B 504 29 700 7121 5800	0	0	957,496	1,178,005	0	-100%
Willow Street Bikeway Paseo 504 29 700 7123 4700	0	0	834,900	0	834,900	0%
Bear Valley/Sequoia Bicycle Bypass 504 29 700 7124 4700	0	0	547,152	0	450,000	-18%
2012-13 Street Improvement Proj / VVTA 504 29 700 7125 5800	0	0	0	0	175,366	100%
2013-14 Street Improvement Proj / TLSP 504 29 700 7128 5800	0	0	0	0	191,500	100%

REVENUE
DETAIL BY FUND

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Other City Funds (Continued)						
504 City Streets CIP (Continued)						
City Wide Projects Fund Interest	2,846	4,443	3,000	1,229	0	-100%
504 19 220 0000 5600						
Other Miscellaneous	37	1,636	0	770	0	n/a
Total City Streets CIP Fund 504	$ 775,464	$ 1,056,176	$ 4,895,365	$ 1,658,947	$ 3,649,740	-25%
506 Industrial Park Lead Track						
Industrial Park Lead Track Interest	$ 9,148	$ 12,062	$ 0	$ 0	$ 0	n/a
506 19 220 0000 5600						
Rail Grant Reimbursement	0	2,000,000	209,565	0	0	-100%
506-29-700-7108-4761						
Total Industrial Park Lead Track Fund 506	$ 9,148	$ 2,012,062	$ 209,565	$ 0	$ 0	-100%
507 Township						
Township Interest	$ 592	$ 918	$ 0	$ 225	$ 265	n/a
507 19 220 0000 5600						
Total Township Fund 507	$ 592	$ 918	$ 0	$ 225	$ 265	n/a
508 Ranchero Rd Undercrossing Local Fund						
Undercrossing Local Interest	$ 6,554	$ 18,031	$ 0	$ 0	$ 0	n/a
508 19 220 0000 5600						
Total Ranchero Rd Undercrossing Local Fund 508	$ 6,554	$ 18,031	$ 0	$ 0	$ 0	n/a
600 Ranchero Road Undercrossing Fund						
US DOT-Federal Highway Administration Grant	$ 0	$ 981,944	$ 2,970,000	$ 1,804,251	$ 183,806	-94%
600 29 700 7046 4700						
NCPDP Grant Reimb	0	510,529	0	538,486	59,832	n/a
600 29 700 7046 4835						
SAFETEA-LU Federal Grant	0	1,731,175	0	1,696,582	171,842	n/a
600 29 700 7046 4833						
SANBAG-STP Grant	0	1,206,963	3,558,447	2,213,733	229,304	-94%
600 29 700 7046 4834						
Prop 1B - SLPP	0	330,548	1,000,000	597,506	71,945	-93%
600 29 700 7046 4843						
Total Ranchero Road Undercrossing Fund 600	$ 0	$ 4,761,159	$ 7,528,447	$ 6,850,558	$ 716,729	-90%
602 Ranchero Rd / I-15 Interchange						
SANBAG-STIP	$ 0	$ 7,034,000	$ 0	$ 0	$ 0	n/a
602 29 700 7086 4836						

REVENUE
DETAIL BY FUND

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Other City Funds (Continued)						
602 Ranchero Rd / I-15 Interchange (Continued)						
Proceeds of Land Sale	0	99,178	0	0	0	n/a
602-29-700-7086-5900						
Ranchero / I-15 Interchange Interest	950	257	0	0	0	n/a
602 19 220 0000 5600						
Total Ranchero Rd / I-15 Interchange Fund 602	$ 950	$ 7,133,435	$ 0	$ 0	$ 0	n/a
	Streets, Transportation, and Other City Funds Summary					
Streets Capital Improvement Project (CIP) Funds						
201 Measure I - Arterial	$ 1,539	$ 752	$ 300	$ 230	$ 0	-100%
204 Measure I - 2010 Renewal	1,989,365	2,399,502	2,249,095	2,471,986	2,505,918	11%
Total Measure I (201, 204)	$ 1,990,904	$ 2,400,254	$ 2,249,395	$ 2,472,216	$ 2,505,918	11%
205 Gas Tax	1,429,061	1,296,787	1,339,799	1,287,728	1,352,790	1%
206 Gas Tax Swap	844,988	1,220,741	960,458	795,114	1,288,650	34%
207 Local Transportation	692,051	1,071,418	1,403,766	1,736,019	1,865,413	33%
300 Street Development Impact Fee	445,507	271,017	837,222	636,079	496,258	-41%
301 Storm Drain Development Impact Fee	64,506	39,283	114,071	85,126	69,038	-39%
504 City Streets CIP	775,464	1,056,176	4,895,365	1,658,947	3,649,740	-25%
506 Industrial Park Lead Track	9,148	2,012,062	209,565	0	0	-100%
507 Township	592	918	0	225	265	n/a
508 Ranchero Rd Undercrossing	6,554	18,031	0	0	0	n/a
600 Ranchero Rd Undercrossing	0	4,761,159	7,528,447	6,850,558	716,729	-90%
602 Ranchero Rd / I-15 Interchange	950	7,133,435	0	0	0	n/a
Total Streets CIP Related Revenue Funds	$ 6,259,725	$ 21,281,281	$ 19,538,088	$ 15,522,012	$ 11,944,801	-39%
Other Transportation Related Funds						
203 Measure I-Transit	$ 44	$ 0	$ 0	$ 0	$ 0	
254 AQMD (AB2766 Transit)	59,662	59,779	58,668	60,362	60,556	3%
263 Public Works Street Maintenance	540,360	30,632	29,080	45,472	3,883	-87%
400 Measure I Debt Service	5,201	3,883	3,000	2,470	2,869	-4%
Total Other Transportation Funds	$ 605,267	$ 94,294	$ 90,748	$ 108,304	$ 67,308	-26%
Total Streets Capital and Other Transportation Funds	$ 6,864,992	$ 21,375,575	$ 19,628,836	$ 15,630,316	$ 12,012,109	-39%
Other City Related Funds						
150 Redevelopment Administration	$ 31,957	$ 11,618	$ 264	$ 0	$ 0	-100%

REVENUE
DETAIL BY FUND

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Streets, Transportation, and Other City Funds Summary (Continued)						
251 Community Development Block Grant	459,749	697,188	1,975,105	1,484,934	1,444,826	-27%
252 HOME Grant	4,362	17,110	18	25,081	2,334	12867%
253 CDBG Revolving Loan Program	28,522	3,551	3,870	2,247	2,607	-33%
255 AB3229 Supplemental Law	99,609	153,921	172,216	172,128	172,167	0%
256 Environmental Programs Grants	45,175	41,382	28,915	47,418	41,171	42%
257 Neighborhood Stabilization Program	63,268	3,340	609,148	251,238	1,818,288	198%
259 Reimbursable Grants Fund	775,100	0	0	0	0	n/a
260 Disaster Preparedness Grant	24,765	41,172	30,705	27,396	42,721	39%
302 Fire Development Impact Fee	62,198	39,272	122,045	86,974	64,418	-47%
303 Police Development Impact Fee	56,101	32,588	35,073	25,135	18,606	-47%
304 Public Services Development Impact Fee	53,480	30,393	92,879	66,343	48,731	-48%
401 City Debt Service Fund	6,503	5,373	3,000	3,110	3,588	20%
502 Fire Station Building	0	220,299	509,920	480,998	485,867	-5%
503 High Desert County Government Center	3,684,600	3,864,584	8,400,000	7,220,015	0	-100%
Total Other City Related Funds	$ 5,395,389	$ 5,161,791	$ 11,983,158	$ 9,893,017	$ 4,145,324	-65%
Total Streets CIP, Other Transportation, and Other City Related Funds	$ 12,260,381	$ 26,537,366	$ 31,611,994	$ 25,523,333	$ 16,157,433	-49%
Water District						
700 Water Operating Fund						
Taxes						
Secured Property Taxes 700 29 400 4070 4000	$ 250,482	$ 271,677	$ 241,600	$ 246,000	$ 243,000	1%
VVEDA Pass Through 700 29 400 4070 4095	5,389	5,130	4,601	6,000	6,000	30%
Other Taxes	6,711	6,667	6,046	7,400	7,400	22%
Total Taxes	$ 262,582	$ 283,474	$ 252,247	$ 259,400	$ 256,400	2%
Interest						
Interest Income 700 29 400 4070 5605	$ 14,275	$ 5,572	$ 2,500	$ 5,632	$ 5,632	125%
Total Interest	$ 14,275	$ 5,572	$ 2,500	$ 5,632	$ 5,632	125%
Intergovernmental						
City Rent Charge 700 29 400 4070 5880	$ 58,375	$ 52,537	$ 52,537	$ 52,537	$ 52,537	0%
Total Intergovernmental	$ 58,375	$ 52,537	$ 52,537	$ 52,537	$ 52,537	0%

REVENUE
DETAIL BY FUND

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Water District (Continued)						
Charges for Services						
Water Sales/Residential	$ 8,239,080	$ 7,879,407	$ 7,782,112	$ 8,305,158	$ 8,328,065	7%
700 29 400 4060 5100						
Water Sales/Business	419,923	381,053	361,492	451,422	460,220	27%
700 29 400 4060 5101						
Water Sales/Public Building	171,238	478,674	441,848	514,791	524,194	19%
700 29 400 4060 5102						
Water Sales/Irrigation	73,712	210,405	213,772	284,777	295,885	38%
700 29 400 4060 5103						
Water Sales/Construction	75,795	205,918	105,000	150,375	160,000	52%
700 29 400 4060 5104						
Water Sales/Industrial	240	2,990	2,120	2,368	2,368	12%
700 29 400 4060 5105						
Water Availability Charge	6,379,295	6,445,510	6,486,608	6,559,346	6,570,000	1%
700 29 400 4060 5110						
Sub-Total Water Billing Revenue	$ 15,359,283	$ 15,603,957	$ 15,392,952	$ 16,268,237	$ 16,340,732	6%
Water Meter Fees	5,159	15,161	10,000	9,500	25,750	158%
700 29 400 4070 5140						
Reconnection Fees	236,545	210,731	215,000	194,000	190,000	-12%
700 29 400 4070 5130						
Water Inspection	688	2,064	1,000	1,000	1,250	25%
700 29 400 4070 5180						
Rent Eagle Plaza	181,120	177,431	178,670	178,670	186,924	5%
700 29 400 4070 5875						
Other Charges for Services	52,669	46,189	37,166	48,114	31,499	-15%
Total Charges for Services	$ 15,835,464	$ 16,055,533	$ 15,834,788	$ 16,699,521	$ 16,776,155	6%
Other Operating						
Other Operating	$ 165,735	$ 177,260	$ 178,360	$ 184,112	$ 186,913	5%
Total Other Operating	$ 165,735	$ 177,260	$ 178,360	$ 184,112	$ 186,913	5%
All Other						
All Other	$ 52,113	$ 323,291	$ 25,000	$ 775,259	$ 26,000	4%
Total All Other	$ 52,113	$ 323,291	$ 25,000	$ 775,259	$ 26,000	4%
Total Water Operating Fund 700	$ 16,388,544	$ 16,897,667	$ 16,345,432	$ 17,976,461	$ 17,303,637	6%
701 Water Capital Fund						
Charges for Services						
Capital Facility Charges	$ 187,560	$ 307,599	$ 160,000	$ 160,000	$ 160,000	0%
701 29 400 4070 5120						
Other Charges for Services	404	0	0	0	0	n/a
Total Water Capital Fund 701	$ 187,964	$ 307,599	$ 160,000	$ 160,000	$ 160,000	0%
Total Water Operating and Capital Fund Revenues	$ 16,576,508	$ 17,205,266	$ 16,505,432	$ 18,136,461	$ 17,463,637	6%
710 Sewer Operating Fund						
Interest						
Interest Income	$ 109,844	$ 3,849	$ 3,000	$ 5,442	$ 5,442	81%
710 19 220 0000 5600						
Total Interest	$ 109,844	$ 3,849	$ 3,000	$ 5,442	$ 5,442	81%

REVENUE
DETAIL BY FUND

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Water District (Continued)						
Charges for Services						
Sewer Billing	$ 3,016,286	$ 3,189,429	$ 3,122,786	$ 3,281,538	$ 3,300,000	6%
710 29 420 4200 5200						
Zone J Sewer Billing	63,282	56,189	50,000	56,200	56,200	
710 29 420 4200 5210						
Sewer Inspections	4,650	6,195	3,000	2,100	4,000	33%
710 29 420 4200 5250						
Other Charges for Services	37	0	0	0	500	n/a
Total Charges for Service	$ 3,084,255	$ 3,251,813	$ 3,175,786	$ 3,339,838	$ 3,360,700	6%
Total Sewer Operating Fund 710	$ 3,194,099	$ 3,255,662	$ 3,178,786	$ 3,345,280	$ 3,366,142	6%
711 Sewer Capital Fund						
Charges for Services						
Sewer Connections	$ 123,350	$ 102,478	$ 45,000	$ 68,625	$ 50,000	11%
711 29 420 4200 5220						
Interest Income	6,538	2,170	1,500	2,790	2,796	86%
711 19 220 0000 5600						
Total Sewer Capital Fund 711	$ 129,888	$ 104,648	$ 46,500	$ 71,415	$ 52,796	14%
Total Sewer Operating & Capital	$ 3,323,987	$ 3,360,310	$ 3,225,286	$ 3,416,695	$ 3,418,938	6%
TOTAL WATER DISTRICT (700, 701, 710, 711)	$ 19,900,495	$ 20,565,576	$ 19,730,718	$ 21,553,156	$ 20,882,575	6%
200 Fire District Fund						
Taxes						
Secured Property Taxes	$ 3,820,161	$ 3,777,315	$ 3,749,418	$ 3,844,019	$ 3,810,000	2%
200 55 521 0000 4000						
Fire Assessment	57	0	0	11	0	n/a
200 55 521 0000 4020						
CFD #94-1	497,171	508,570	544,232	534,100	544,800	0%
200 55 521 0000 4030						
CFD #2005-1	372,857	376,805	310,533	322,734	326,850	5%
200 55 521 0000 4031						
Redevelopment Agency Pass-Through	1,118,119	1,090,804	1,094,609	1,094,236	1,147,427	5%
200 55 521 0000 4090						
VVEDA Pass-Through	80,494	76,615	68,717	68,717	70,000	2%
200 55 521 0000 4095						
Total Taxes	$ 5,888,859	$ 5,830,109	$ 5,767,509	$ 5,863,817	$ 5,899,077	2%
Interest						
Interest Income	$ 2,317	$ 1,615	$ 100	$ 1,200	$ 0	100%
200 19 220 0000 5600						
Other Interest	3,396	3,396	3,396	3,396	3,396	0%
Total Interest	$ 5,713	$ 5,011	$ 3,496	$ 4,596	$ 3,396	-3%
Charges for Services						
State Regulated Inspections	$ 550	$ 465	$ 500	$ 500	$ 500	0%
200 55 523 0000 5330						

REVENUE
DETAIL BY FUND

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
200 Fire District Fund (Continued)						
Charges for Services (Continued)						
Fire Hazard Inspection	129,151	131,913	107,820	107,820	121,430	13%
200 55 523 0000 5335						
Tenant Improvement Plans Review	0	0	0	45	0	n/a
200 55 523 0000 4963						
Burn Permits	7,050	6,970	7,000	5,500	6,000	-14%
200 55 523 0000 4340						
Paramedic Ambulance Fees	1,700,836	2,124,516	2,100,000	2,050,000	2,701,087	29%
200 55 525 0000 5300						
Non-Transport EMS Charge	115,136	176,371	173,000	169,000	169,000	-2%
200 55 525 0000 5315						
Ambulance Membership Service	19,200	15,900	15,000	14,000	14,000	-7%
200 55 525 0000 5305						
City/County HazMat Contract	149,658	152,686	152,686	152,686	152,686	0%
200 55 527 0000 5368						
Other Charges for Services	98,167	85,532	81,209	97,780	65,500	-19%
Total Charges for Services	$ 2,219,748	$ 2,694,353	$ 2,637,215	$ 2,597,331	$ 3,230,203	22%
Grants						
Thermal Imaging Camera Grant	0	0	0	21,541	0	n/a
200 550 521 0000 4762						
FEMA SAFER Grant	0	0	0	0	794,778	n/a
200 55 528 0000 4816						
Total Grants	$ 0	$ 0	$ 0	$ 21,541	$ 794,778	n/a
Other Operating						
Cell Tower Rent	$ 51,321	$ 50,469	$ 53,105	$ 52,906	$ 53,219	0%
200 19 220 0000 5885						
Total Other Operating	$ 51,321	$ 50,469	$ 53,105	$ 52,906	$ 53,219	0%
All Other						
All Other	$ 199	$ 50	$ 0	$ 1,900	$ 44,000	n/a
Total All Other	$ 199	$ 50	$ 0	$ 1,900	$ 44,000	n/a
Total Fire District Fund	$ 8,165,840	$ 8,579,992	$ 8,461,325	$ 8,542,091	$ 10,024,673	18%
Redevelopment Agency (RDA) Funds (385, 388, 389, 486, 487, 586, 587, 588)						
Taxes						
RDA Debt Service - Project Area #1 Tax Increment	$ 12,229,901	$ 6,927,506	$ 0	$ 0	$ 0	n/a
486 25 261 0000 4060						

REVENUE
DETAIL BY FUND

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Redevelopment Agency (RDA) Funds (Continued) (385, 388, 389, 486, 487, 586, 587, 588)						
Taxes (Continued)						
RDA Debt Service - Project Area #1 Amendment Tax Increment 486 25 261 0000 4062	2,203,889	1,282,386	0	0	0	n/a
RDA Debt Service - Project Area #2 Tax Increment 487 25 261 0000 4060	1,282,961	707,213	0	0	0	n/a
RDA Project Area #1 Low/Mod - LMI 20% Property Tax 385 25 263 2700 4070	3,057,475	1,731,877	0	0	0	n/a
RDA Project Area #1 Amendment Low/Mod - LMI 20% Property Tax 385 25 263 2700 4073	550,972	320,597	0	0	0	n/a
RDA Project Area #2 Low/Mod - LMI 20% Property Tax 385 25 263 2700 4075	320,740	176,803	0	0	0	n/a
SubTotal Property Tax Increment	$ 19,645,938	$ 11,146,382	$ 0	$ 0	$ 0	n/a
VVEDA - Low/Mod 388 25 263 2700 4078	149,297	0	0	0	0	n/a
VVEDA - Capital Project 588 25 261 0000 4068	51,117	0	0	0	0	n/a
Total Taxes	$ 19,846,352	$ 11,146,382	$ 0	$ 0	$ 0	n/a
Interest						
RDA - Debt Service - Interest Project Area #1 486 19 220 0000 5600	$ 104,629	$ 7,831	$ 0	$ 0	$ 0	n/a
RDA - Debt Service - Interest Project Area #2 487 19 220 0000 5600	31	16	0	0	0	n/a
RDA Low/Mod Fund–Interest Income 385 19 220 0000 5600	447,514	17,245	0	0	0	n/a
VVEDA Low/Moderate Housing - Interest 388 19 220 0000 5600	8,881	3,201	0	0	0	n/a
RDA CIP Area #1 - Interest 586 19 220 0000 5600	232,891	0	0	0	0	n/a
RDA CIP Area #2 - Interest 587 19 220 0000 5600	62	8	0	0	0	n/a
RDA CIP VVEDA - Interest 588 19 220 0000 5600	1,618	0	0	0	0	n/a
Total Interest Income	$ 795,626	$ 28,301	$ 0	$ 0	$ 0	n/a

REVENUE
DETAIL BY FUND

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Redevelopment Agency (RDA) Funds (385, 388, 389, 486, 487, 586, 587, 588)						
Other						
Other-All Other Combined	$ 810,210	$ 64,730	$ 0	$ 0	$ 0	n/a
Total RDA Other	$ 810,210	$ 64,730	$ 0	$ 0	$ 0	n/a
Total Redevelopment Agency Revenue	$ 21,452,188	$ 11,239,413	$ 0	$ 0	$ 0	n/a
385 Low/Mod Income Housing						
Taxes						
RDA Project Area #1 Low/Mod - LMI 20% Property Tax	$ 3,057,475	$ 1,731,877	$ 0	$ 0	$ 0	n/a
385 25 263 2700 4070						
RDA Project Area #1 Amendment Low/Mod - LMI 20% Property Tax	550,972	320,597	0	0	0	n/a
385 25 263 2700 4073						
RDA Project Area #2 Low/Mod - LMI 20% Property Tax	320,740	176,803	0	0	0	n/a
385 25 263 2700 4075						
Total Taxes	$ 3,929,187	$ 2,229,277	$ 0	$ 0	$ 0	n/a
Interest						
RDA Low/Mod Fund–Interest Income	$ 447,514	$ 17,245	$ 0	$ 0	$ 0	n/a
385 19 220 0000 5600						
Total Interest	$ 447,514	$ 17,245	$ 0	$ 0	$ 0	n/a
Other						
Rents & Leases	$ 9,150	$ 0	$ 0	$ 0	$ 0	n/a
385 25 263 0000 5700						
Miscellaneous	53,857	0	0	0	0	n/a
385 25 263 0000 5950						
Total Other	$ 63,007	$ 0	$ 0	$ 0	$ 0	n/a
Total Low/Mod Income Housing	$ 4,439,708	$ 2,246,522	$ 0	$ 0	$ 0	n/a
388 VVEDA Low/Mod Income Housing						
Taxes						
VVEDA - Low/Mod	$ 149,297	$ 0	$ 0	$ 0	$ 0	n/a
388 25 263 2700 4078						
Total Taxes	$ 149,297	$ 0	$ 0	$ 0	$ 0	n/a
Interest						
RDA Low/Mod Fund–Interest Income	$ 8,881	$ 3,201	$ 0	$ 0	$ 0	n/a
388 19 220 0000 5600						
Total Interest	$ 8,881	$ 3,201	$ 0	$ 0	$ 0	n/a
Total VVEDA Low/Mod Income Housing	$ 158,178	$ 3,201	$ 0	$ 0	$ 0	n/a

REVENUE
DETAIL BY FUND

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Redevelopment Agency (RDA) Funds (385, 388, 389, 486, 487, 586, 587, 588)						
486 RDA Debt Service Project Area #1						
Taxes						
RDA Debt Service - Project Area #1 Tax Increment	$ 12,229,901	$ 6,927,506	$ 0	$ 0	$ 0	n/a
486 25 261 0000 4060						
RDA Debt Service - Project Area #1 Amendment Tax Increment	2,203,889	1,282,386	0	0	0	n/a
486 25 261 0000 4062						
Total Taxes	$ 14,433,790	$ 8,209,892	$ 0	$ 0	$ 0	n/a
Interest						
RDA - Debt Service - Interest Project Area #1	$ 104,629	$ 7,831	$ 0	$ 0	$ 0	n/a
486 19 220 0000 5600						
Total Interest	$ 104,629	$ 7,831	$ 0	$ 0	$ 0	n/a
Total RDA Debt Service Project Area #1	$ 14,538,419	$ 8,217,723	$ 0	$ 0	$ 0	n/a
487 RDA Debt Service Project Area #2						
Taxes						
RDA Debt Service - Project Area #2 Tax Increment	$ 1,282,961	$ 707,213	$ 0	$ 0	$ 0	n/a
487 25 261 0000 4060						
Total Taxes	$ 1,282,961	$ 707,213	$ 0	$ 0	$ 0	n/a
Interest						
RDA - Debt Service - Interest Project Area #2	$ 31	$ 16	$ 0	$ 0	$ 0	n/a
487 19 220 0000 5600						
Total Interest	$ 31	$ 16	$ 0	$ 0	$ 0	n/a
Total RDA Debt Service Project Area #2	$ 1,282,992	$ 707,229	$ 0	$ 0	$ 0	n/a

REVENUE
DETAIL BY FUND

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Redevelopment Agency (RDA) Funds (385, 388, 389, 486, 487, 586, 587, 588)						
586 RDA Capital Project Area #1						
Interest						
RDA CIP Area #1 - Interest	$ 232,891	$ 0	$ 0	$ 0	$ 0	n/a
586 19 220 0000 5600						
Total Interest	$ 232,891	$ 0	$ 0	$ 0	$ 0	n/a
Other						
Reimbursement	$ 19	$ 0	$ 0	$ 0	$ 0	0%
586 29 700 7046 5800						
Miscellaneous	0	2,230	0	0	0	n/a
586 29 700 7108 5950						
Rents & Leases	117,500	62,500	0	0	0	n/a
586 25 261 0000 5700						
Miscellaneous	479,190	0	0	0	0	n/a
586 25 261 0000 5950						
Total Other	$ 596,709	$ 64,730	$ 0	$ 0	$ 0	0%
Total RDA Capital Project Area #1	$ 829,600	$ 64,730	$ 0	$ 0	$ 0	0%
587 RDA Capital Project Area #2						
Interest						
RDA CIP Area #2 - Interest	$ 62	$ 8	$ 0	$ 0	$ 0	n/a
587 19 220 0000 5600						
Total Interest	$ 62	$ 8	$ 0	$ 0	$ 0	n/a
Other						
Miscellaneous	$ 50,494	$ 0	$ 0	$ 0	$ 0	0%
587 25 261 0000 5950						
Reimbursement	100,000	0	0	0	0	n/a
587 29 700 7117 5800						
Total Other	$ 150,494	$ 0	$ 0	$ 0	$ 0	0%
Total RDA Capital Project Area #2	$ 150,556	$ 8	$ 0	$ 0	$ 0	0%
588 RDA Capital Project VVEDA						
Taxes						
VVEDA - Capital Project	$ 51,117	$ 0	$ 0	$ 0	$ 0	n/a
588 25 261 0000 4068						
Total Taxes	$ 51,117	$ 0	$ 0	$ 0	$ 0	n/a

REVENUE
DETAIL BY FUND

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Redevelopment Agency (RDA) Funds (385, 388, 389, 486, 487, 586, 587, 588)						
588 RDA Capital Project VVEDA (Continued)						
Interest						
RDA CIP VVEDA - Interest 588 19 220 0000 5600	$ 1,618	$ 0	$ 0	$ 0	$ 0	n/a
Total Interest	$ 1,618	$ 0	$ 0	$ 0	$ 0	n/a
Total RDA Capital Project VVEDA	$ 52,735	$ 0	$ 0	$ 0	$ 0	n/a
Total RDA Funds	$ 21,452,188	$ 11,239,413	$ 0	$ 0	$ 0	0%
TOTAL REVENUE ALL FUNDS	$ 81,976,749	$ 88,370,240	$ 81,578,877	$ 78,848,764	$ 70,441,859	-14%

City of Hesperia
Revenues By Source Type
By Blended Component Unit
FY 2013-14 Budget

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	%Change From 2012-13 Budget
City of Hesperia						
Taxes						
Property	$ 1,027,765	$ 1,263,912	$ 1,544,145	$ 2,293,713	$ 1,560,983	1%
Sales	7,333,187	8,729,460	9,958,270	10,210,205	10,416,345	5%
Other Taxes	843,063	913,867	820,000	790,000	830,000	1%
Fines & Forfeitures	232,113	184,853	185,300	181,580	191,989	4%
Interest	157,430	189,987	122,826	116,614	96,320	-22%
Intergovernmental	10,758,467	10,946,308	10,314,744	10,487,993	11,281,330	9%
Charges for Services	2,338,103	2,277,297	2,619,358	2,515,623	2,183,737	-17%
Licenses & Permits	288,561	302,951	371,248	310,816	318,002	-14%
Grants						
Federal	1,327,297	7,169,057	10,837,077	7,769,376	4,401,598	-59%
State	1,536,733	8,777,002	4,154,849	2,618,774	1,859,448	-55%
Other Operating	6,604,614	7,037,703	12,050,714	10,569,777	6,137,849	-49%
All Other	10,893	1,498	-	500	500	n/a
Total City of Hesperia	$ 32,458,226	$ 47,793,895	$ 52,978,531	$ 47,864,971	$ 39,278,101	-26%
Community Development Commission						
Interest	$ 0	$ 459	$ 2,000	$ 100	$ 0	-100%
Other Operating	0	57,662	260,000	737,086	100,800	-61%
Total HCRA	$ 0	$ 58,121	$ 262,000	$ 737,186	$ 100,800	-62%
Hesperia Housing Authority						
Interest	$ 0	$ 114,120	$ 126,503	$ 128,560	$ 108,910	-14%
Other Operating	0	19,123	19,800	22,800	46,800	136%
Total HCRA	$ 0	$ 133,243	$ 146,303	$ 151,360	$ 155,710	6%
Hesperia Community Redevelopment Agency						
Taxes						
Property	$ 19,846,352	$ 11,146,382	$ 0	$ 0	$ 0	n/a
Interest	795,626	28,301	0	0	0	n/a
Other Operating	810,210	64,730	0	0	0	n/a
Total HCRA	$ 21,452,188	$ 11,239,413	$ 0	$ 0	$ 0	n/a

City of Hesperia
Revenues By Source Type
By Blended Component Unit
FY 2013-14 Budget

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	%Change From 2012-13 Budget
Hesperia Water District						
Taxes						
Property	$ 262,582	$ 283,474	$ 252,247	$ 259,400	$ 256,400	2%
Fines & Forfeitures	0	0	0	0	0	n/a
Interest	130,657	11,591	7,000	13,864	13,870	98%
Intergovernmental	58,375	52,537	52,537	52,537	52,537	0%
Charges for Services	19,231,033	19,717,423	19,215,574	20,267,984	20,346,855	6%
Other Operating	165,735	177,260	178,360	184,112	186,913	5%
All Other	52,113	323,291	25,000	775,259	26,000	4%
Total Water District	$ 19,900,495	$ 20,565,576	$ 19,730,718	$ 21,553,156	$ 20,882,575	6%
Hesperia Fire Protection District						
Taxes						
Property	$ 5,888,859	$ 5,830,109	$ 5,767,509	$ 5,863,817	$ 5,899,077	2%
Interest	5,713	5,011	3,496	4,596	3,396	-3%
Charges for Services	2,219,748	2,694,353	2,637,215	2,597,331	3,230,203	22%
Federal	0	0	0	21,541	794,778	n/a
Other Operating	51,321	50,469	53,105	52,906	53,219	0%
All Other	199	50	0	1,900	44,000	n/a
Total Fire District	$ 8,165,840	$ 8,579,992	$ 8,461,325	$ 8,542,091	$ 10,024,673	18%
Combined						
Taxes						
Property	$ 27,025,558	$ 18,523,877	$ 7,563,901	$ 8,416,930	$ 7,716,460	2%
Sales	7,333,187	8,729,460	9,958,270	10,210,205	10,416,345	5%
Other Taxes	843,063	913,867	820,000	790,000	830,000	1%
Fines & Forfeitures	232,113	184,853	185,300	181,580	191,989	4%
Interest	1,089,426	349,469	261,825	263,734	222,496	-15%
Intergovernmental	10,816,842	10,998,845	10,367,281	10,540,530	11,333,867	9%
Charges for Services	23,788,884	24,689,073	24,472,147	25,380,938	25,760,795	5%
Licenses & Permits	288,561	302,951	371,248	310,816	318,002	-14%
Grants						
Federal	1,327,297	7,169,057	10,837,077	7,790,917	5,196,376	-52%
State	1,536,733	8,777,002	4,154,849	2,618,774	1,859,448	-55%
Other Operating	7,631,880	7,406,947	12,561,979	11,566,681	6,525,581	-48%
All Other	63,205	324,839	25,000	777,659	70,500	182%
Total Combined	$ 81,976,749	$ 88,370,240	$ 81,578,877	$ 78,848,764	$ 70,441,859	-14%

EXPENDITURE SUMMARY

- *Overview and Summary*
- *Total Expenditures by Department*
- *Total Expenditures by Major Expenditure Account*
- *Total Expenditures by Major Expenditure Classification*
- *Total General Fund Expenditures by Department*
- *Total General Fund Expenditures by Major Expenditure Account*
- *Total Redevelopment Agency Expenditures by Major Expenditure Account*
- *Total Expenditures by Fund, Department, and Program*
- *Total Expenditures by Department and Programs*
- *Total Expenditures by Account*

Overview and Summary

Overview

The Expenditure Summary section presents the budgeted expenditures for all City funds and presents the information in different formats to provide the reader with various perspectives of the expenditure of funds.

Three departments, (City Council, City Manager, and Management Services), expend resources to manage and direct the affairs of the City. Two departments, (Police and Fire), expend resources to ensure the safety of the citizens of Hesperia. Two departments, (Development Services and Economic Development), oversee the development activities of the City, including all Capital Improvements.

The cash basis of accounting is utilized for budgetary reporting purposes. Expenditures or expenses are recorded only when cash is disbursed. In addition, depreciation of vehicles and equipment, and amortization of debt is not reflected in the budget for the proprietary funds, (700 - Water Operating Fund, 701 - Water Capital Projects Fund, 710 - Sewer Operating Fund, and 711 Sewer Capital Projects Fund).

Budget controls exist to ensure proper authorization for expenditures. The following schedules present an overview of proposed expenditures by department and by expenditure classification.

An important change reflected in the FY 2012-13 Budget is the removal of the Successor Agency. As mandated by state law, the Successor Agency budget must be approved by the Oversight Board and will be presented in a separate budget document.

Summary of Budgeted Expenditures

As presented, the FY 2013-14 Budget of $78,884,699 represents a decrease of 20% from the FY 2012-13 Budget of $98,441,187. Compared to the FY 2010-11 Actual of $143,533,626, overall expenditures have been significantly reduced by 45% or $64.6 million. A contributing factor for the massive reduction is the dissolution of the Hesperia Community Redevelopment Agency.

Overall Expenditures Highlights:

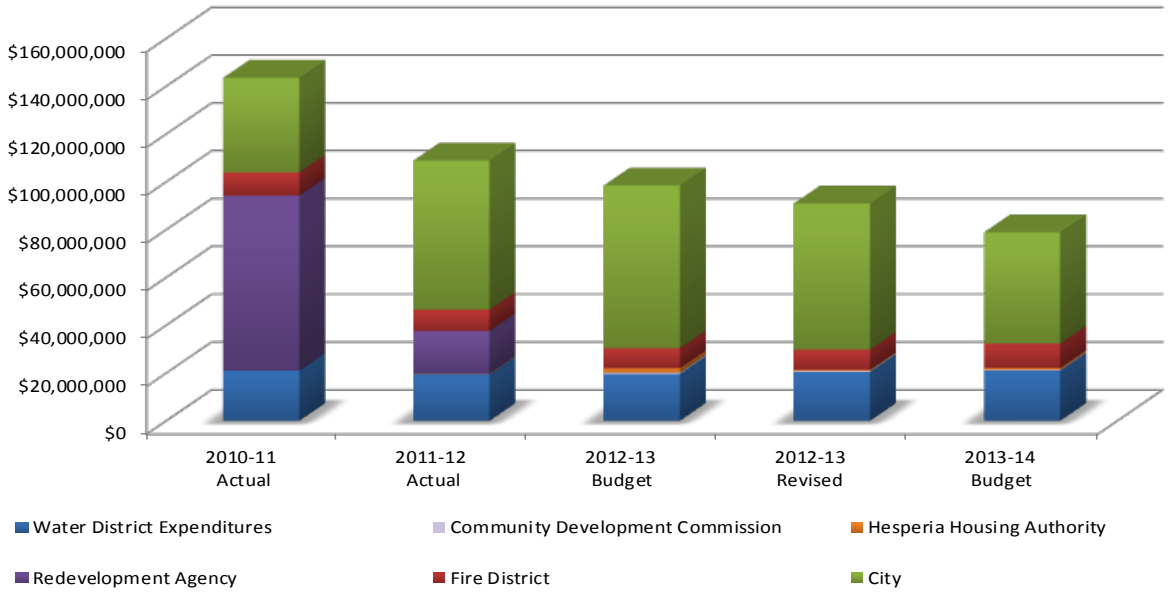
As indicated on the chart and table on the following page:

- City – City related expenditures, which account for normal operations and services provided by the City are expected to decrease by $21.5 million or 31.3% from the FY 2012-13 Budget. The primary reason for the decrease is due to the reduction of $21.2 million to the Capital Improvement Plan (CIP). The contributing factor for the decrease to the CIP budget is the near completion of the Ranchero Road Undercrossing project and completion the High Desert Public Safety Operations Center.
- Fire District – The primary expenditure for the Fire District is the contract for the fire and medical emergency response services provided by the County of San Bernardino Fire Department. Fire District expenditures are expected to increase by $1.8 million or 21% of which, $969,350 of contract expenditures pertain to a federal grant. During FY 2012-13 the Fire District secured financing from the SAFER (Staffing for Adequate Fire and Emergency Response) grant to add back positions reduced during FY 2011-12. The SAFER grant will fund eighteen (18) Limited-Term Firefighters (LT) for fiscal years 2013-14 and 2014-15, which allows for the addition of a fifth ambulance. In addition to the grant expenditures, nine Firefighter/PM positions were eliminated, while three Captain and six Engineer positions were added.
- Redevelopment Agency – During FY 2011-12, the Hesperia Community Redevelopment Agency (HCRA) was eliminated by Assembly Bill x1 26 (ABx1 26). The dissolution of the Agency occurred on February 1, 2012 with all enforceable obligations of the former HCRA being transferred to the Successor Agency of the Redevelopment Agency. The Successor Agency Budget is presented in a separate budget document.

Overall Expenditures Highlights (Continued):

- Hesperia Housing Authority – Due to the dissolution of the HCRA, the Hesperia Housing Authority became active on February 1, 2012. The HHA was established under the Housing Authorities Law of the California Health & Safety Code with the primary purpose of advancing affordable housing production and preservation. The FY 2013-14 Budget is reduced by 57% or $992,771 from the FY 2012-13 Budget. The FY 2013-14 Budget assumes four Housing Rehabilitation (HRLP) loans and five Down Payment Assistance (DAP) loans for a total of $200,000; whereas, the FY 2012-13 assumed 15 HRLP loans and 10 DAP loans for a total $575,000. In addition, the FY 2013-14 does not reflect expenditures for property purchase, which represents a reduction of $450,000 from the FY 2012-13 Budget.
- Community Development Commission – Community Development Commission (CDC) is responsible for fostering economic development for the City of Hesperia. The FY 2013-14 Proposed Budget of $378,894 is a 39% reduction from the FY 2012-13 Budget of $617,168. As with the HHA, the CDC became active on February 1, 2012 with the dissolution of the HCRA. The FY 2012-13 Budget included costs associated with the creation of the CDC, which were not included in the FY 2013-14 Budget. In addition to the startup costs, one major expenditure reduction is to the Property Tax Assessment of $100,000, which pertains to property located in the 91-1 assessment district. During FY 2012-13, the 91-1 assessment bond obligations were paid, and therefore no longer require tax assessments from property owners.
- Water District – The Water District funds report the City's water and sewer financial operations. The budgeted expenditures support the District in providing water service and the cost of sewage treatment. The FY 2013-14 Budget is an increase of 6% or $1.4 million over the FY 2012-13 Budget of $19,549,524. The proposed budget includes $600,300 for the Interstate 15 & Ranchero Road - Frontage Road Water Improvements project. In addition, increases to the District's operating budget are due to upgrading the water supervisory control and data acquisition (SCADA) system for $168,800, an increase of $284,000 to treat wastewater, and $110,000 for the replacement of the camera inspection system in Sewer Operating.

2013-14 Budgeted Expenditures Overview

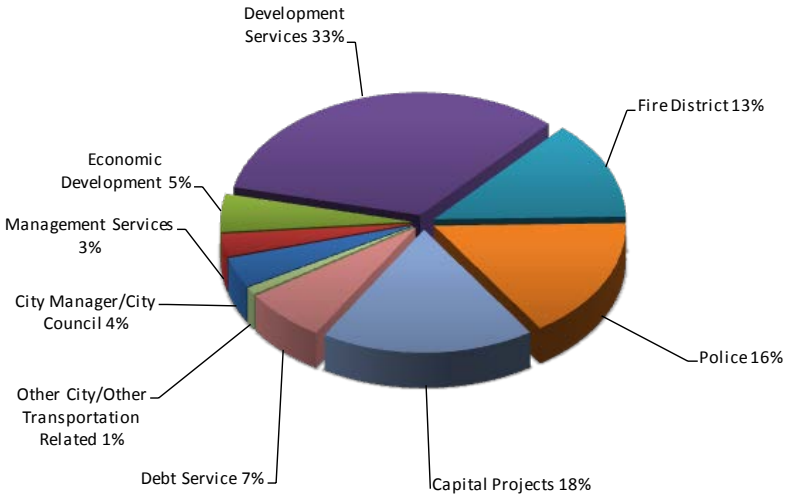


Budgeted Expenditures	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
City Expenditures	$ 39,558,530	$ 62,369,396	$ 68,089,852	$ 61,121,543	$ 46,557,316
Fire District Expenditures	9,694,755	8,905,831	8,430,669	8,539,607	10,194,864
Redevelopment Agency Expenditures	73,305,790	17,934,709	0	0	0
Hesperia Housing Authority	0	232,221	1,753,974	339,942	761,203
Community Development Commission	0	210	617,168	450,051	378,894
Water District Expenditures	20,974,551	19,444,472	19,549,524	20,486,348	20,992,422
Total Budgeted Expenditures	$ 143,533,626	$ 108,886,839	$ 98,441,187	$ 90,937,491	$ 78,884,699

*Note - The FY 2012-13 Budget does not reflect the Successor Agency of the Hesperia Community Redevelopment Agency. Refer to the Successor Agency Budget document.

EXPENDITURE SUMMARIES

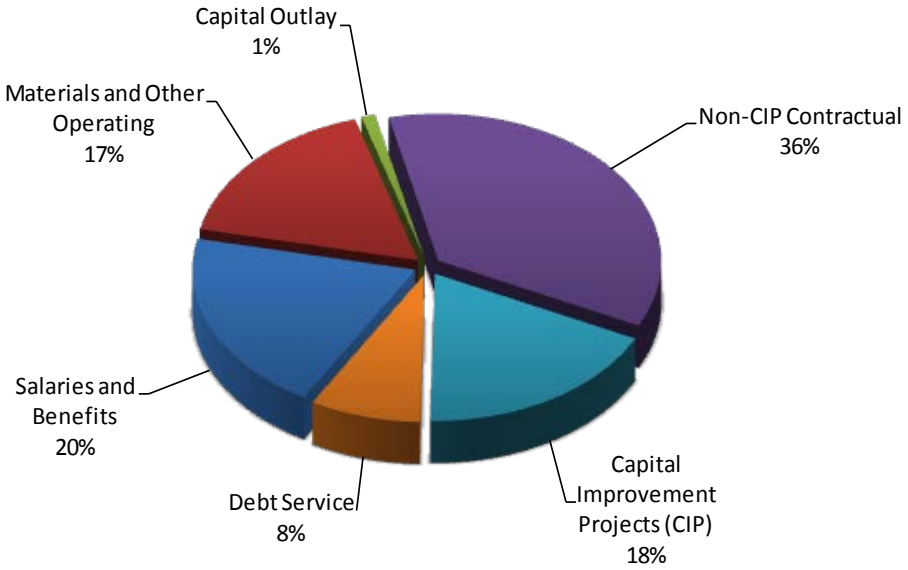
Total Expenditures by Department
2013-14 Budget



DEPARTMENTS	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
City Council	$ 664,005	$ 746,414	$ 645,615	$ 653,236	$ 659,358	2%
City Manager	1,039,272	2,119,258	2,505,539	2,551,925	2,474,417	-1%
Management Services	3,978,355	3,382,660	2,703,345	7,803,336	2,601,540	-4%
Economic Development						
Redevelopment Agency	22,091,026	8,011,273	0	0	0	0%
Community Development Commission	0	210	617,168	450,051	378,894	-39%
Hesperia Housing Authority	0	232,221	1,753,974	339,942	761,203	-57%
C.D.B.G.	831,124	1,252,936	4,010,304	1,852,261	2,543,760	-37%
Total Economic Development	22,922,150	9,496,640	6,381,446	2,642,254	3,683,857	-42%
Development Services						
Community Development	1,828,446	1,779,824	1,569,853	1,543,440	1,599,678	2%
Code Compliance	1,995,824	2,287,816	2,212,503	2,119,770	2,263,437	2%
Public Works	4,356,180	4,258,022	4,505,389	4,450,135	4,673,146	4%
Water Operations	15,647,087	13,995,453	14,150,465	14,520,501	14,514,039	3%
Sewer Operations	2,365,137	2,500,306	2,297,695	2,545,335	2,702,548	18%
Total Development Services	26,192,674	24,821,421	24,735,905	25,179,181	25,752,848	4%
Police	11,350,805	11,463,162	12,422,738	12,610,466	12,842,869	3%
Fire District	9,694,755	8,905,831	8,430,669	8,539,607	10,194,864	21%
Other Transportation Related Expenditures	125,086	50,000	80,000	80,000	80,000	0%
Other City Related Expenditures	69,584	55,060	82,812	327,112	101,751	23%
Debt Service						
City of Hesperia	1,740,912	1,644,261	1,696,120	1,679,206	1,717,360	1%
Rancho Las Flores Debt Service	0	0	0	281,448	1,345,475	100%
Redevelopment Agency	39,838,726	9,914,375	0	0	0	0%
Water District	2,962,327	2,948,713	3,101,364	2,958,512	2,975,535	-4%
Total Debt Service	44,541,965	14,507,349	4,797,484	4,919,166	6,038,370	26%
Capital Improvement Plan						
C I P - Facilities	8,584,259	3,626,633	13,648,528	7,776,030	4,305,593	-68%
C I P - Redevelopment Agency	11,376,038	9,061	0	0	0	0%
C I P - Successor Agency	0	0	0	0	0	0%
C I P - Streets	2,994,678	29,703,350	22,007,106	17,393,178	9,548,932	-57%
C I P - Water	0	0	0	462,000	600,300	100%
C I P - Sewer	0	0	0	0	0	0%
Total Capital Improvement Plan	22,954,975	33,339,044	35,655,634	25,631,208	14,454,825	-59%
Total City Expenditures	**$143,533,626**	**$ 108,886,839**	**$ 98,441,187**	**$ 90,937,491**	**$ 78,884,699**	**-20%**

* Note - The FY 2012-13 Budget does not reflect the Successor Agency of the Hesperia Community Redevelopment Agency. Refer to the Successor Agency Budget document.

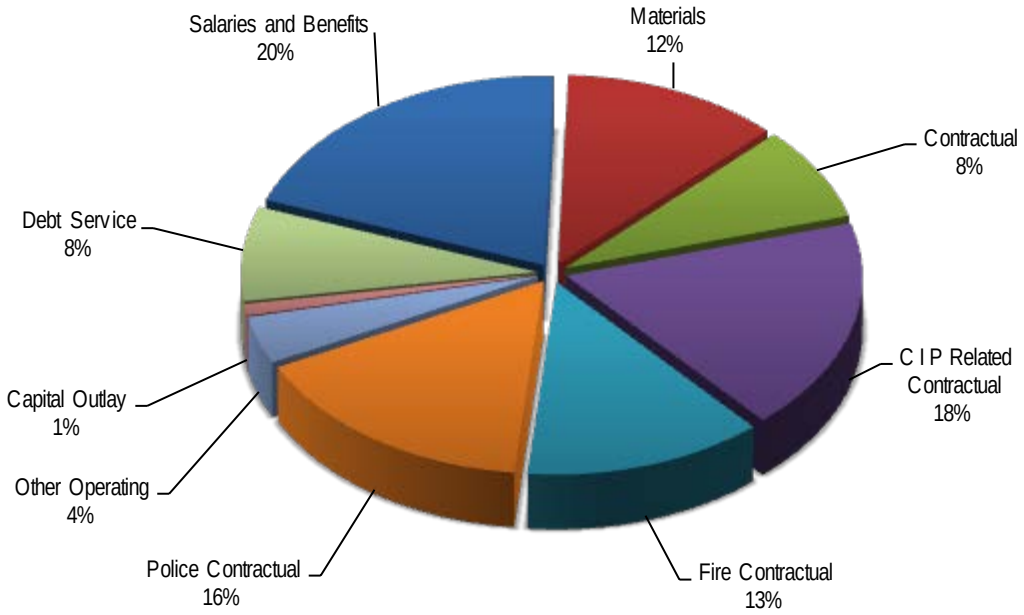
Total Expenditures by Major Expenditure Classification
2013-14 Budget



CLASSIFICATION	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% of Budget	% Change From 2012-13 Budget
Salaries and Benefits	$ 15,669,782	$ 15,886,052	$ 15,194,622	$ 15,261,329	$ 15,594,629	20%	3%
Materials and Other Operating	15,738,649	14,755,196	13,152,544	13,676,476	13,554,562	17%	3%
Capital Outlay	761,492	11,538,434	2,426,612	6,509,928	1,061,529	1%	-56%
Non-CIP Contractual							
Contractual	2,845,106	(6,897,935)	6,845,622	4,511,351	5,943,526	8%	-13%
Police Contractual	11,531,757	11,253,337	12,174,790	12,174,790	12,370,096	16%	2%
Fire Contractual	9,474,569	8,555,920	8,193,879	8,253,243	9,867,162	13%	20%
Redevelopment Agency (RDA) Contractual	9,441,768	915,648	0	0	0	0%	0%
Total Non-CIP Contractual	33,293,200	13,826,970	27,214,291	24,939,384	28,180,784	36%	4%
Capital Improvement Plan (CIP)							
C I P - Facilities	8,584,259	3,626,633	13,648,528	7,776,030	4,305,593	6%	-68%
C I P - Redevelopment Agency	11,376,038	9,061	0	0	0	0%	0%
C I P - Streets	2,994,678	29,703,350	22,007,106	17,393,178	9,548,932	12%	-57%
Total CIP	22,954,975	33,339,044	35,655,634	25,631,208	14,454,825	18%	-59%
Debt Service							
Debt Service	4,703,239	4,592,974	4,797,484	4,919,166	6,038,370	8%	26%
RDA - Debt Service	39,838,726	9,914,375	0	0	0	0%	0%
RDA - Contractual Pass Through	10,573,563	5,033,794	0	0	0	0%	0%
Total Debt Service	55,115,528	19,541,143	4,797,484	4,919,166	6,038,370	8%	26%
Total Expenditures	$ 143,533,626	$ 108,886,839	$ 98,441,187	$ 90,937,491	$ 78,884,699	100%	-20%

* Note - The FY 2012-13 Budget does not reflect the Successor Agency of the Hesperia Community Redevelopment Agency. Refer to the Successor Agency Budget document.

Total Expenditures by Major Expenditure Account
2013-14 Budget



CLASSIFICATION	2010-11 Actual	2011-12 Actual	2012-13 Budget*	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries and Benefits						
Salaries	$ 11,322,806	$ 11,154,787	$ 10,928,358	$ 10,920,869	$ 11,129,484	2%
Benefits	4,346,976	4,731,265	4,266,264	4,340,460	4,465,145	5%
Total Salaries and Benefits	15,669,782	15,886,052	15,194,622	15,261,329	15,594,629	3%
Materials & Operations	11,507,345	9,547,807	9,943,393	10,434,380	10,092,173	1%
Contractual	22,860,437	(948,493)	6,845,622	4,511,351	5,943,526	-13%
C I P Related Contractual	22,475,925	33,339,044	35,655,634	25,631,208	14,454,825	-59%
Fire Contractual	9,474,569	8,555,920	8,193,879	8,253,243	9,867,162	20%
Police Contractual	11,531,757	11,253,337	12,174,790	12,174,790	12,370,096	2%
Other Operating	4,231,304	5,207,389	3,209,151	3,242,096	3,462,389	8%
Capital Outlay	761,492	11,538,434	2,426,612	6,509,928	1,061,529	-56%
C I P Capital Outlay	479,050	0	0	0	0	0%
Debt Service	44,541,965	14,507,349	4,797,484	4,919,166	6,038,370	26%
Total Expenditures	$ 143,533,626	$ 108,886,839	$ 98,441,187	$ 90,937,491	$ 78,884,699	-20%

* Note - The FY 2012-13 Budget does not reflect the Successor Agency of the Hesperia Community Redevelopment Agency. Refer to the Successor Agency Budget document.

Total Expenditures by Major Expenditure Account
2013-14 Budget (Continued)

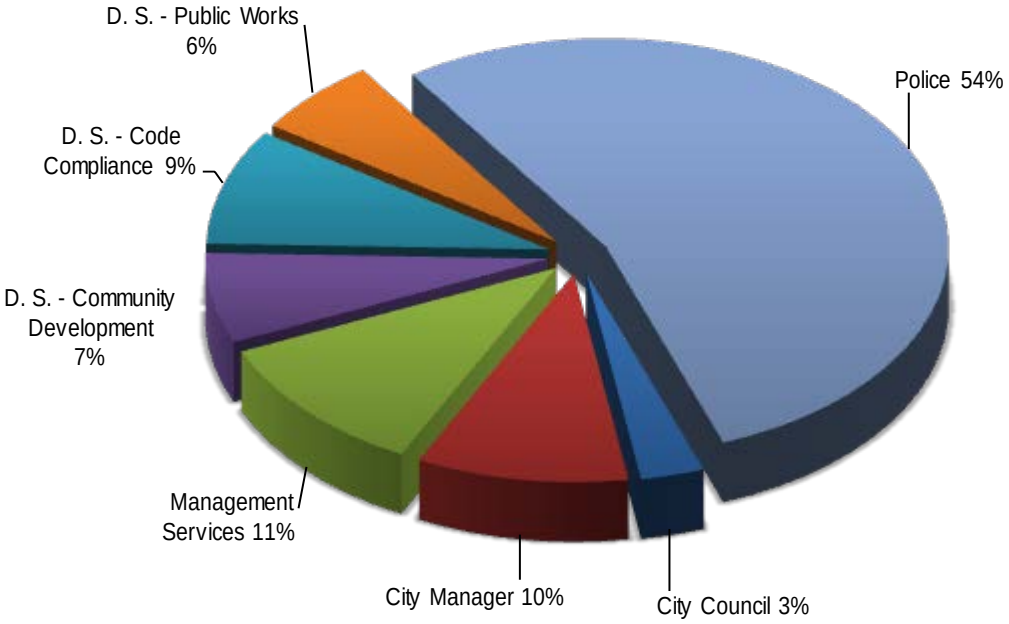
OVERALL EXPENDITURES HIGHLIGHTS:

Budgeted expenditures are shown by major account classification. For demonstration purposes, the contracts for Police and Fire Service are shown separate from the contract services classification. In addition, CIP Contractual is shown separate for the Contractual classification, as well as CIP Capital Outlay, which is part of the Capital Outlay Classification.

Overall, budgeted expenditures are expected to decrease by 20% over the 2012-13 Budget.

- Salaries and Benefits - The overall Salaries and Benefits will increase by 3% for the 2013-14 Budget. The increase is due to the final restoration of the five percent salary reduction that was implemented in FY 2010-11. Of the three percent restoration, 1.5% occurred in January 2013 and is reflected in the FY 2012-13 Revised. The remaining 1.5% is reflected in the FY 2013-14 Budget.
- Materials & Operations – Due to the increase of goods and utilities, the FY 2012-13 Materials & Operations Budget is expected to increase by one percent.
- Contractual - Contractual is expected to decrease by 13%, which is about $0.9 million. The primary reason for the reduction is due to the completion of installation TRAKiT Land Management System (software) and reducing the assumption of Housing Rehabilitation (HRLP) loans and Down Payment Assistance (DAP) loans issued from the Economic Development Department.
- CIP Contractual – The FY 2013-14 Contractual Budget of $14.5 million is a decrease of 59%, or $21.2 million from the FY 2012-13 Budget of $35.7 million. The decrease is due to the completion of the Ranchero Road Undercrossing project and High Desert Public Safety Operations Center.
- Fire Contractual - The Fire Contract, which is now 13% of the total budget, is expected to increase by $1.7 million. By utilizing the SAFER (Staffing for Adequate Fire and Emergency Response) grant, funding for eighteen (18) Limited-Term Firefighters (LT) will be received for fiscal years 2013-14 and 2014-15. This will allow for a fifth ambulance. In addition to the grant expenditures, nine Firefighter/Paramedics positions were eliminated, while three Captain and six Engineer positions were added.
- Police Contractual - Police Contractual, which represents 16% of the overall budget, is expected to increase by 2%. The increase is primarily due to restoring one Sheriff Deputy position from the five positions eliminated during FY 2011-12; three Sheriff Deputies were restored during the FY 2012-13.
- Other Operating - Other Operating is expected to increase by 8%. The $0.3 million increase over FY 2012-13 is due to the increase of projected maintenance on buildings and vehicles, along with the budgeting of grant expenditures in the Police Department.
- Capital Outlay – Capital Outlay is expected to decrease by 56%, which is nearly $1.4 million. The decrease is due to the reduction of budgeted land purchases with the Neighborhood Stabilization Program (NSP) the Hesperia Housing Authority (HHA).
- CIP Capital Outlay - CIP Capital Outlay will remain at $0, as was the case for the FY 2012-13 Budget.
- Debt Service – Overall Debt Service is expected to increase by 26% or $1.2 million from the FY 2012-13 Budget of $4,797,484. This is the result of projected upcoming principal and interest payments for the FY 2012-13 purchase of permanent water rights formerly owned by Rancho Las Flores.

Total General Fund Expenditures by Department
2013-14 Budget



DEPARTMENTS	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% of Budget	% Change From 2012-13 Budget
City Council	$ 664,005	$ 746,414	$ 645,615	$ 653,236	$ 659,358	3%	2%
City Manager	1,039,272	2,119,258	2,505,539	2,551,925	2,474,417	10%	-1%
Management Services	3,978,355	3,382,660	2,703,345	7,803,336	2,601,540	11%	-4%
Development Services							
D. S. - Community Development	1,828,446	1,779,824	1,569,853	1,543,440	1,599,678	7%	2%
D. S. - Code Compliance	1,995,824	2,287,816	2,212,503	2,119,770	2,263,437	9%	2%
D. S. - Public Works	1,265,265	1,251,109	1,298,555	1,349,704	1,386,103	6%	7%
Development Services Total	5,089,535	5,318,749	5,080,911	5,012,914	5,249,218	22%	3%
Police	11,350,805	11,463,162	12,422,738	12,610,466	12,842,869	54%	3%
Total General Fund Expenditures	$22,121,972	$ 23,030,243	$23,358,148	$ 28,631,877	$ 23,827,402	100%	2%

Total General Fund Expenditures by Department
2013-14 Budget (Continued)

GENERAL FUND BY DEPARTMENT HIGHLIGHTS:

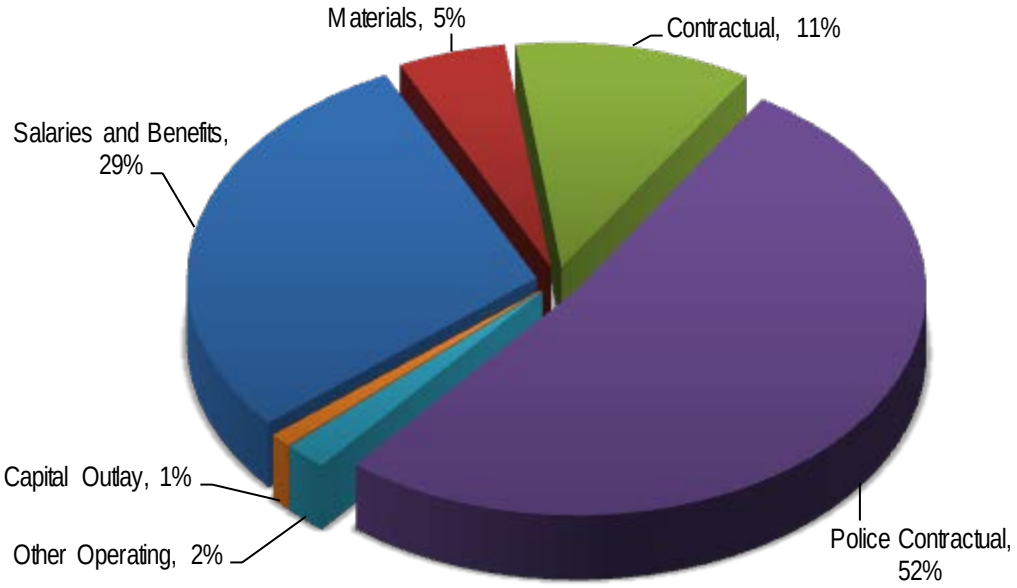
Budgeted General Fund Department expenditures are shown by Division or Program.

Budgeted expenditures for the General Fund are expected to increase by $0.5 million or 2%. The following is a breakdown of the General Fund Departments:

- City Council – The City Council Department is proposed to increase by $13,743 or 2% over the FY 2012-13 Budget.
- City Manager - The City Manager Department, which is comprised of the City Manager Division and the Information Technology Division, is expected to decrease by 1%. The main reason for the decrease is that the FY 2012-13 Budget included expenditures for installation TRAKiT Land Management System (software) and the computer hardware, which were completed during FY 2012-13.
- Management Services – The Management Services Department overall expenditures, which are comprised of the Finance Division and Human Resource/Risk Management (HR/RM), are expected to decrease by 4%, due to the elimination of the vacant Purchasing Supervisor position.
- Development Services – The Development Services Department is expected to increase by a 3%. The FY 2013-14 increase over the FY 2012-13 Budget is due to a three percent restoration to salaries. As previously explained, the three percent represent the final restoration of the five percent salary reduction, with 1.5% occurring January 2013 and 1.5% occurring in July 2013.
- Police Department - The FY 2013-14 Police Department Budget of $12,842,869 is expected to increase by $420,131 or 3% from the FY 2012-13 Budget of $12,422,738. The vast majority of expenditures in the Police Department are related to the Police Services contract.

  The FY 2013-14 Budget for the Police Department restores one additional Sheriff Deputy from the five eliminated during the FY 2011-12 Budget; three Sheriff Deputies were restored during the FY 2012-13 Budget. In addition, to maximize efficiencies, it is proposed that one Supervising Office Specialist be replaced with an Office Specialist for a total of nine Office Specialists. Finally, two marked units will be added to the fleet to enhance coverage.

Total General Fund Expenditures by Major Expenditure Account
2013-14 Budget



CLASSIFICATION	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% of Budget	% Change From 2012-13 Budget
Salaries and Benefits							
Salaries	$ 5,197,661	$ 5,161,959	$ 4,951,785	$ 4,926,575	$ 5,023,893	21%	1%
Benefits	1,929,823	2,119,731	1,950,549	2,014,821	2,008,072	8%	3%
Total Salaries and Benefits	$ 7,127,484	$ 7,281,690	$ 6,902,334	$ 6,941,396	$ 7,031,965	29%	2%
Materials & Operations	1,245,713	1,116,788	1,188,454	1,169,156	1,183,353	5%	0%
Contractual	1,819,960	2,741,162	2,634,523	2,713,008	2,688,171	11%	2%
Police Contractual	11,531,757	11,253,337	12,174,790	12,174,790	12,370,096	52%	2%
Other Operating	329,504	359,911	443,047	471,251	478,817	2%	8%
Capital Outlay	67,554	277,355	15,000	5,162,276	75,000	1%	400%
Total General Fund Expenditures	$ 22,121,972	$ 23,030,243	$ 23,358,148	$28,631,877	$23,827,402	100%	2%

Total General Fund Expenditures by Major Expenditure Account
2013-14 Budget (Continued)

GENERAL FUND BY DEPARTMENT CLASSIFICATION HIGHLIGHTS:

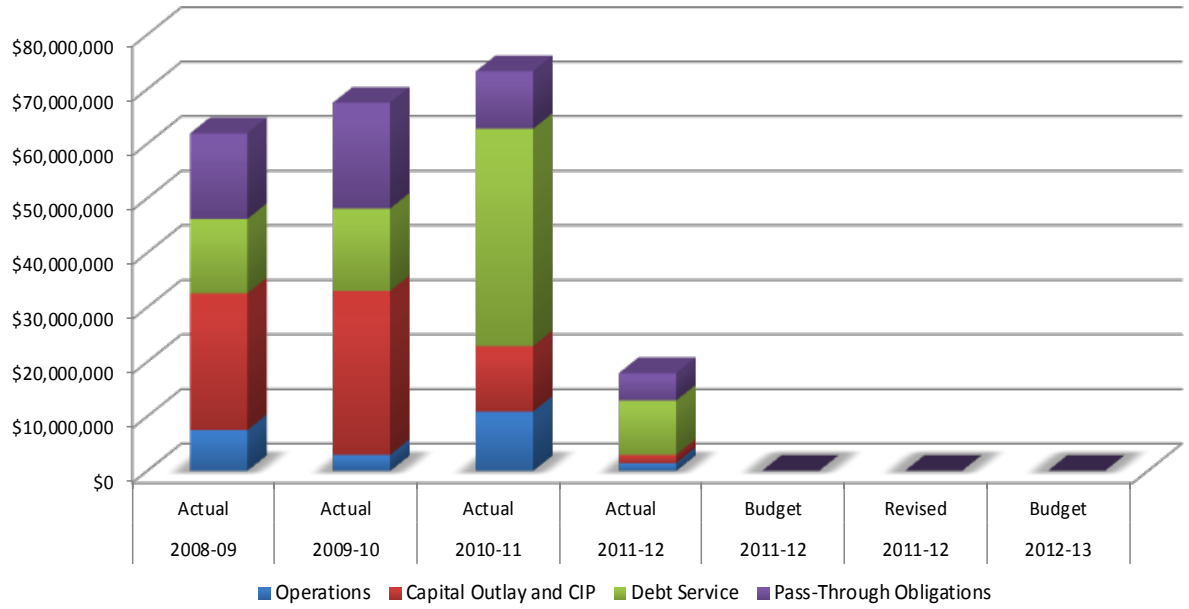
Budgeted General Fund expenditures are shown by major account classification. For demonstration purposes, the contract for Police Service is shown separate from the contract services classification.

Overall, General Fund budgeted expenditures are expected to increase by $469,254 million or 2% from the 2012-13 Budget of $23,358,148.

The following is a brief discussion of the General Fund expenditures:

- Salaries and Benefits – Salaries and Benefits are expected to increase by 2% or $129,631, which is the net result of restoring the final three percent of the five percent salary reduction that was implemented in FY 2010-11 and the elimination of two vacant positions. Of the three percent restoration, 1.5% occurred in January 2013 and is reflected in the FY 2012-13 Revised. The remaining 1.5% is reflected in the FY 2013-14 Budget.
- Materials - Materials is expected to remain relatively flat into FY 2013-14.
- Contractual - Contractual is expected to increase by $53,648 or 2%. The increase can be attributed to the budgeting of software upgrades for the City's financial system and a new Animal Control software system.
- Other Operating - Other Operating related expenditures are expected to increase in the 2013-14 Budget by 8% or $35,770 over the FY 2012-13 Budget of $443,047. The increase is attributed to the budgeting of grant expenditures in the Police Department.
- Police Contractual - Police Contractual, which represents 52% of the overall General Fund budget, is expected to increase by 2%. By restoring the one additional Sheriff Deputy, replacing one Supervising Office Specialist with an Office Specialist, and adding two marked vehicles, the FY 2013-14 Police Service contract will increase by 4% or a $482,602 increase from the FY 2012-13 contract.
- Capital Outlay – The Capital Outlay for the General Fund will upgrade the City's data storage. It is important to note that the FY 2012-13 Revised Budget of $5.2 million is due to the down payment of the purchase of the water rights from Rancho Las Flores.

Total Redevelopment Agency (RDA) Expenditures by Major Expenditure Account
2013-14 Budget



CLASSIFICATION	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries and Benefits	$ 955,803	$ 1,147,043	$ 940,445	$ 204,207	$ 0	$ 0	$ 0	0%
Materials and Other Operating	542,552	469,264	527,827	300,119	0	0	0	0%
Capital Outlay	5,802,192	8,060,185	607,423	1,557,505	0	0	0	0%
Contractual	5,971,110	1,356,426	9,441,768	915,648	0	0	0	0%
Capital Improvement Plan								
Contractual - CIP	16,818,719	20,701,013	11,196,534	9,061	0	0	0	0%
Capital Outlay - CIP	2,470,726	1,279,683	179,504	0	0	0	0	0%
Total CIP	19,289,445	21,980,696	11,376,038	9,061	0	0	0	0%
Debt Service								
Debt Service	13,629,535	15,114,174	39,838,726	9,914,375	0	0	0	0%
Contractual - Pass Through	15,709,763	19,402,471	10,573,563	5,033,794	0	0	0	0%
Total Debt Service	29,339,298	34,516,645	50,412,289	14,948,169	0	0	0	0%
Total RDA Expenditures	$ 61,900,400	$ 67,530,259	$ 73,305,790	$ 17,934,709	$ 0	$ 0	$ 0	0%

REDEVELOPMENT AGENCY EXPENDITURES HIGHLIGHTS:

During FY 2011-12, the Hesperia Community Redevelopment Agency (HCRA) was eliminated by Assembly Bill x1 26 (ABx1 26). The dissolution of the Agency occurred on February 01, 2012 with all enforceable obligations of the former HCRA being transferred to the Successor Agency of the Redevelopment Agency. The 2011-12 Actual for the HCRA reflect those transactions that occurred between July 1, 2011 and January 31, 2012. Refer to the Successor Agency of the Redevelopment Agency for the budgeting of the former HCRA's enforceable obligations.

TOTAL EXPENDITURES BY FUND, DEPARTMENT AND PROGRAM

EXPENDITURES BY FUND	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
General Fund						
City Council						
100 100 City Council	$ 321,517	$ 297,018	$ 295,615	$ 303,236	$ 309,358	5%
100 102 City Attorney	342,488	449,396	350,000	350,000	350,000	0%
Total City Council	$ 664,005	$ 746,414	$ 645,615	$ 653,236	$ 659,358	2%
City Manager						
100 200 City Manager	$ 846,281	$ 1,044,771	$ 1,041,791	$ 1,079,925	$ 1,123,647	8%
100 210 City Clerk	192,991	0	0	0	0	0%
100 215 Information Technology	0	1,074,487	1,463,748	1,472,000	1,350,770	-8%
Total City Manager	$ 1,039,272	$ 2,119,258	$ 2,505,539	$ 2,551,925	$ 2,474,417	-1%
Management Services						
100 220 Finance	$ 1,484,844	$ 1,741,092	$ 1,482,607	$ 6,597,447	$ 1,432,528	-3%
100 225 Human Resources/ Risk Mgmt.	1,323,943	1,641,568	1,220,738	1,205,889	1,169,012	-4%
100 228 Mgmt. Information Services	1,169,568	0	0	0	0	0%
Total Management Services	$ 3,978,355	$ 3,382,660	$ 2,703,345	$ 7,803,336	$ 2,601,540	-4%
D. S. - Community Development						
100 3000 Planning	$ 1,027,905	$ 998,141	$ 891,224	$ 855,373	$ 849,044	-5%
100 3020 Building & Safety	800,541	781,683	678,629	688,067	750,634	11%
Total D. S. Community Development	$ 1,828,446	$ 1,779,824	$ 1,569,853	$ 1,543,440	$ 1,599,678	2%
D. S. - Code Compliance						
100 3010 Code Enforcement	$ 795,288	$ 859,641	$ 858,727	$ 804,349	$ 863,784	1%
100 5000 Animal Control	1,200,536	1,428,175	1,353,776	1,315,421	1,399,653	3%
Total D. S. Code Compliance	$ 1,995,824	$ 2,287,816	$ 2,212,503	$ 2,119,770	$ 2,263,437	2%
D. S. - Public Works						
100 3100 Engineering	$ 506,594	$ 479,896	$ 484,059	$ 525,695	$ 569,383	18%
100 3110 Building Maintenance	758,671	771,213	814,496	824,009	816,720	0%
100 Capital Improvement Program	0	0	0	0	0	0%
Total D. S. - Public Works	$ 1,265,265	$ 1,251,109	$ 1,298,555	$ 1,349,704	$ 1,386,103	7%
100 510 Police	$ 11,350,805	$ 11,463,162	$ 12,422,738	$ 12,610,466	$ 12,842,869	3%
Total General Fund Expenditures	$ 22,121,972	$ 23,030,243	$ 23,358,148	$ 28,631,877	$ 23,827,402	2%
Redevelopment Agency Funds						
385 RDA Low/Moderate Income	$ 33,332,438	$ 4,642,553	$ 0	$ 0	$ 0	0%
388 VVEDA Low/Moderate Income	0	57,565	0	0	0	0%
389 RDA Administration (Fund 150)	1,287,758	525,459	0	0	0	0%
486 RDA Debt Service Project Area #1	24,617,452	11,314,259	0	0	0	0%
487 RDA Debt Service Project Area #2	1,596,772	1,336,464	0	0	0	0%
586 RDA Capital Improvements Area #1	8,535,863	58,409	0	0	0	0%
587 RDA Capital Improvements Area #2	2,258,581	0	0	0	0	0%
588 V V E D A	1,676,926	0	0	0	0	0%
Total RDA Expenditures	$ 73,305,790	$ 17,934,709	$ 0	$ 0	$ 0	0%

* Note - The FY 2012-13 Budget does not reflect the Successor Agency of the Hesperia Community Redevelopment Agency. Refer to the Successor Agency Budget document.

TOTAL EXPENDITURES BY FUND, DEPARTMENT AND PROGRAM

EXPENDITURES BY FUND	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Community Developmement Commission Funds						
170 Community Development Commission	$ 0	$ 210	$ 617,168	$ 450,051	$ 378,894	-39%
Hesperia Housing Authority Funds						
370 Hesperia Housing Authority	$ 0	$ 216,381	$ 1,328,974	$ 314,942	$ 536,203	-60%
371 VVEDA Housing Authority	0	15,840	425,000	25,000	225,000	-47%
Total Hesperia Housing Authority Funds	$ 0	$ 232,221	$ 1,753,974	$ 339,942	$ 761,203	-57%
C.D.B.G Funds						
251 C.D.B.G Administration	$ 809,845	$ 699,915	$ 1,975,105	$ 1,415,296	$ 1,507,415	-24%
252 C.D.B.G Home Grant	0	0	0	0	0	0%
253 C.D.B.G Revolving Loans	235,608	89,853	462,043	93,250	554,020	20%
257 Neighborhood Stabilization Program	90,566	616,473	1,726,156	496,165	642,325	-63%
Total C.D.B.G Expenditures	$ 1,136,019	$ 1,406,241	$ 4,163,304	$ 2,004,711	$ 2,703,760	-35%
D. S. - Public Works Funds						
263 310 Street Maintenance Fund	$ 3,090,915	$ 3,006,913	$ 3,206,834	$ 3,100,431	$ 3,287,043	3%
Streets Capital Improvement Projects (CIP) Funds						
201 Measure I - Arterial	$ 466,573	$ 94,772	$ 0	$ 141,665	$ 0	0%
202 Measure I - Local	0	0	0	0	0	0%
204 Measure I - 2010 Renewal	516,371	297,836	1,805,975	322,274	4,301,813	138%
205 Gas Tax Fund	8,000	0	0	0	0	0%
250 Traffic Congestion Relief	0	0	0	0	0	0%
300 Streets Development Impact Fee	1,334,660	3,099,310	8,029,053	8,251,668	1,569,871	-80%
301 Storm Drain Development Impact Fee	17,802	0	0	0	0	0%
504 City Wide Streets Projects	465,162	1,215,357	5,392,159	1,831,948	3,704,112	-31%
506 Industrial Park Lead Track	0	4,513,863	0	0	0	0%
507 Township	0	287,715	0	0	0	0%
508 Ranchero Rd Undercrossing- Local	0	8,292,730	0	0	0	0%
600 Ranchero Road Undercrossing	0	4,761,159	7,528,447	6,850,558	716,729	-90%
602 Ranchero Rd/I-15 Interchange	231,254	7,142,766	0	0	0	0%
Total Streets CIP Funds	$ 3,039,822	$ 29,705,508	$ 22,755,634	$ 17,398,113	$ 10,292,525	-55%
Other Transportation Related Funds						
203 Measure I - Transit	$ 29,942	$ 0	$ 0	$ 0	$ 0	0%
254 AB 2766 AOMD	50,000	50,000	80,000	80,000	80,000	0%
264 Traffic Signal	0	0	0	0	0	0%
400 Measure I Debt Service	770,343	720,097	747,520	744,000	763,860	2%
Total Other Transportation Related Funds	$ 850,285	$ 770,097	$ 827,520	$ 824,000	$ 843,860	2%
Facilities						
303 Development Impact Fees-Police	$ 1,431,106	$ 0	$ 0	$ 0	$ 0	0%
502 Fire Station Building	0	0	3,750,000	0	2,521,385	-33%
503 High Desert Government Center	6,378,053	3,522,021	8,400,000	7,711,226	0	-100%
Total Facilities Funds	$ 7,809,159	$ 3,522,021	$ 12,150,000	$ 7,711,226	$ 2,521,385	-79%

* Note - The FY 2012-13 Budget does not reflect the Successor Agency of the Hesperia Community Redevelopment Agency. Refer to the Successor Agency Budget document.

TOTAL EXPENDITURES BY FUND, DEPARTMENT AND PROGRAM

EXPENDITURES BY FUND	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Other City Related Funds						
150 Redevelopment Agency Administration	$ 0	$ 0	$ 0	$ 0	$ 0	0%
256 Environmental Programs Grant Fund	44,717	30,118	67,267	67,267	82,326	22%
259 Reimbursable Grants Fund	775,100	0	0	0	0	0%
260 Disaster Preparedness Fund	24,867	24,942	15,545	17,345	19,425	25%
302 Fire Development Impact Fee	0	102,454	550,000	302,369	840,615	53%
304 Public Services Dev. Impact Fee	0	0	0	0	0	0%
401 City Debt Service Fund	665,674	770,859	795,600	782,756	793,500	0%
402 Water Rights Acquisition	0	0	0	281,448	1,345,475	100%
501 CFD 91-3 Belgate	0	0	0	0	0	0%
Total Other City Related Funds	$ 1,510,358	$ 928,373	$ 1,428,412	$ 1,451,185	$ 3,081,341	116%
Total Streets CIP, Other Transportation, City Facilities, & Other City Related Funds	$ 13,209,624	$ 34,925,999	$ 37,161,566	$ 27,384,524	$ 16,739,111	-55%
700 Water Operating Fund						
4010 Source of Supply	$ 3,740,660	$ 2,598,472	$ 2,581,602	$ 2,956,419	$ 2,532,176	-2%
4020 Production	3,085,363	2,768,433	2,974,373	2,956,389	3,175,002	7%
4030 Distribution	1,103,175	1,114,903	1,123,748	1,093,360	1,134,873	1%
4035 Pipeline Maintenance	1,353,563	1,134,469	1,261,650	1,220,631	1,250,924	-1%
4040 Engineering	919,460	822,714	819,342	822,288	838,863	2%
4050 Customer Service	1,253,034	1,152,566	1,140,523	1,170,978	1,159,749	2%
4060 Utility Billing	835,601	898,342	959,326	991,273	1,007,842	5%
4070 Administration	6,047,967	6,171,513	6,086,655	5,958,528	6,070,908	0%
4080 Property Management	270,591	282,754	304,610	309,147	319,237	5%
Total Water Operating	$ 18,609,414	$ 16,944,166	$ 17,251,829	$ 17,479,013	$ 17,489,574	1%
701 Water Capital Projects Fund	$ 0	$ 0	$ 0	$ 462,000	$ 600,300	100%
710 Sewer Operating Fund	$ 2,365,137	$ 2,500,306	$ 2,297,695	$ 2,545,335	$ 2,702,548	18%
711 Sewer Capital Fund	$ 0	$ 0	$ 200,000	$ 0	$ 200,000	0%
200 Fire District Fund						
520 Operations & Community Safety	$ 9,474,569	$ 8,555,920	$ 8,193,879	$ 8,253,243	$ 8,897,812	9%
521 Administration	220,186	349,911	236,790	286,364	327,702	38%
528 SAFER Grant	0	0	0	0	969,350	100%
Total Fire District Fund	$ 9,694,755	$ 8,905,831	$ 8,430,669	$ 8,539,607	$ 10,194,864	21%
Total Expenditures By Fund, Department, and Program	$ 143,533,626	$ 108,886,839	$ 98,441,187	$ 90,937,491	$ 78,884,699	-20%

* Note - The FY 2012-13 Budget does not reflect the Successor Agency of the Hesperia Community Redevelopment Agency. Refer to the Successor Agency Budget document.

TOTAL EXPENDITURES BY DEPARTMENT AND PROGRAMS

DEPARTMENT AND PROGRAM EXPENDITURES SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
City Council						
100 100 City Council	$ 321,517	$ 297,018	$ 295,615	$ 303,236	$ 309,358	5%
100 102 City Attorney	342,488	449,396	350,000	350,000	350,000	0%
Total City Council	$ 664,005	$ 746,414	$ 645,615	$ 653,236	$ 659,358	2%
City Manager						
100 200 City Manager	$ 846,281	$ 1,044,771	$ 1,041,791	$ 1,079,925	$ 1,123,647	8%
100 210 City Clerk	192,991	0	0	0	0	0%
100 215 Information Technology	0	1,074,487	1,463,748	1,472,000	1,350,770	-8%
Total City Manager	$ 1,039,272	$ 2,119,258	$ 2,505,539	$ 2,551,925	$ 2,474,417	-1%
Management Services						
100 220 Finance	$ 1,484,844	$ 1,741,092	$ 1,482,607	$ 6,597,447	$ 1,432,528	-3%
100 225 Human Resources/Risk Mgmt.	1,323,943	1,641,568	1,220,738	1,205,889	1,169,012	-4%
100 228 Mgmt. Information Services	1,169,568	0	0	0	0	0%
Total Management Services	$ 3,978,355	$ 3,382,660	$ 2,703,345	$ 7,803,336	$ 2,601,540	-4%
Economic Development						
Redevelopment Agency						
385 RDA Low/Moderate Income	$ 33,332,438	$ 4,642,553	$ 0	$ 0	$ 0	0%
388 VVEDA Low/Moderate Income	0	57,565	0	0	0	0%
389 RDA Administration (Fund 150)	1,287,758	525,459	0	0	0	0%
486 RDA Debt Service Project Area #1	24,617,452	11,314,259	0	0	0	0%
487 RDA Debt Service Project Area #2	1,596,772	1,336,464	0	0	0	0%
586 RDA Project Area #1 C I P	8,535,863	58,409	0	0	0	0%
587 RDA Project Area #2 C I P	2,258,581	0	0	0	0	0%
588 V V E D A	1,676,926	0	0	0	0	0%
Subtotal Redevelopment Agency	$ 73,305,790	$ 17,934,709	$ 0	$ 0	$ 0	0%
Community Developmement Commission Fund						
170 Community Development Commission	$ 0	$ 210	$ 617,168	$ 450,051	$ 378,894	-39%
Hesperia Housing Authority Funds						
370 Hesperia Housing Authority	$ 0	$ 216,381	$ 1,328,974	$ 314,942	$ 536,203	-60%
371 VVEDA Housing Authority	0	15,840	425,000	25,000	225,000	-47%
Subtotal Hesperia Housing Authority	$ 0	$ 232,221	$ 1,753,974	$ 339,942	$ 761,203	-57%
C.D.B.G						
251 C.D.B.G Administration	$ 809,845	$ 699,915	$ 1,975,105	$ 1,415,296	$ 1,507,415	-24%
252 C.D.B.G Home Grant	0	0	0	0	0	0%
253 C.D.B.G Revolving Loans	235,608	89,853	462,043	93,250	554,020	20%
257 Neighborhood Stabilization Program	90,566	616,473	1,726,156	496,165	642,325	-63%
Subtotal C.D.B.G	$ 1,136,019	$ 1,406,241	$ 4,163,304	$ 2,004,711	$ 2,703,760	-35%
Total Economic Development	$ 74,441,809	$ 19,573,381	$ 6,534,446	$ 2,794,704	$ 3,843,857	-41%
D. S. - Community Development						
100 3000 Planning	$ 1,027,905	$ 998,141	$ 891,224	$ 855,373	$ 849,044	-5%
100 3020 Building & Safety	800,541	781,683	678,629	688,067	750,634	11%
Total D. S. - Community Development	$ 1,828,446	$ 1,779,824	$ 1,569,853	$ 1,543,440	$ 1,599,678	2%

* Note - The FY 2012-13 Budget does not reflect the Successor Agency of the Hesperia Community Redevelopment Agency. Refer to the Successor Agency Budget document.

TOTAL EXPENDITURES BY DEPARTMENT AND PROGRAMS

DEPARTMENT AND PROGRAM EXPENDITURES SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
D. S. - Code Compliance						
100 3010 Code Enforcement	$ 795,288	$ 859,641	$ 858,727	$ 804,349	$ 863,784	1%
100 5000 Animal Control	1,200,536	1,428,175	1,353,776	1,315,421	1,399,653	3%
Total D. S. - Code Compliance	$ 1,995,824	$ 2,287,816	$ 2,212,503	$ 2,119,770	$ 2,263,437	2%
D. S. - Public Works						
100 3100 Engineering	$ 506,594	$ 479,896	$ 484,059	$ 525,695	$ 569,383	18%
100 3110 Building Maintenance	758,671	771,213	814,496	824,009	816,720	0%
263 3150 Street Maintenance Fund	3,090,915	3,006,913	3,206,834	3,100,431	3,287,043	3%
Total D. S. - Public Works	$ 4,356,180	$ 4,258,022	$ 4,505,389	$ 4,450,135	$ 4,673,146	4%
D. S.- Water						
700 Water Operating Fund						
4010 Source of Supply	$ 3,740,660	$ 2,598,472	$ 2,581,602	$ 2,956,419	$ 2,532,176	-2%
4020 Production	3,085,363	2,768,433	2,974,373	2,956,389	3,175,002	7%
4030 Distribution	1,103,175	1,114,903	1,123,748	1,093,360	1,134,873	1%
4035 Pipeline Maintenance	1,353,563	1,134,469	1,261,650	1,220,631	1,250,924	-1%
4040 Engineering	919,460	822,714	819,342	822,288	838,863	2%
4050 Customer Service	1,253,034	1,152,566	1,140,523	1,170,978	1,159,749	2%
4060 Utility Billing	835,601	898,342	959,326	991,273	1,007,842	5%
4070 Administration	6,047,967	6,171,513	6,086,655	5,958,528	6,070,908	0%
4080 Property Management	270,591	282,754	304,610	309,147	319,237	5%
Total Water Operating	$ 18,609,414	$ 16,944,166	$ 17,251,829	$ 17,479,013	$ 17,489,574	1%
701 Water Capital Projects	$ 0	$ 0	$ 0	$ 462,000	$ 600,300	100%
Total D. S. - Water Operating & Capital	$ 18,609,414	$ 16,944,166	$ 17,251,829	$ 17,941,013	$ 18,089,874	5%
D. S. - Sewer						
710 Sewer Operations	$ 2,365,137	$ 2,500,306	$ 2,297,695	$ 2,545,335	$ 2,702,548	18%
711 Sewer Capital	0	0	200,000	0	200,000	0%
Total D. S. - Sewer Operating & Capital	$ 2,365,137	$ 2,500,306	$ 2,497,695	$ 2,545,335	$ 2,902,548	16%
100 510 Police	$ 11,350,805	$ 11,463,162	$ 12,422,738	$ 12,610,466	$ 12,842,869	3%
Fire District						
520 Operations & Community Safety	$ 9,474,569	$ 8,555,920	$ 8,193,879	$ 8,253,243	$ 8,897,812	9%
521 Administration	220,186	349,911	236,790	286,364	327,702	38%
528 SAFER Grant	0	0	0	0	969,350	100%
Total Fire District	$ 9,694,755	$ 8,905,831	$ 8,430,669	$ 8,539,607	$ 10,194,864	21%
Streets Capital Improvement Project (CIP) Funds						
100 Capital Improvement Program	$ 0	$ 0	$ 0	$ 0	$ 0	0%
201 Measure I - Arterial	466,573	94,772	0	141,665	0	0%
202 Measure I - Local	0	0	0	0	0	0%
204 Measure I - 2010 Renewal	516,371	297,836	1,805,975	322,274	4,301,813	138%
205 Gas Tax Fund	8,000	0	0	0	0	0%
250 Traffic Congestion Relief	0	0	0	0	0	0%
300 Streets Development Impact Fee	1,334,660	3,099,310	8,029,053	8,251,668	1,569,871	-80%
301 Storm Drain Dev. Impact Fee	17,802	0	0	0	0	0%
504 City Streets CIP	465,162	1,215,357	5,392,159	1,831,948	3,704,112	-31%
506 Industrial Park Lead Track	0	4,513,863	0	0	0	0%
507 Township	0	287,715	0	0	0	0%
508 Ranchero Rd Undercrossing- Local	0	8,292,730	0	0	0	0%
600 Ranchero Road Undercrossing	0	4,761,159	7,528,447	6,850,558	716,729	-90%
602 Ranchero Rd/I-15 Interchange	231,254	7,142,766	0	0	0	0%
Total Streets CIP Funds	$ 3,039,822	$ 29,705,508	$ 22,755,634	$ 17,398,113	$ 10,292,525	-55%

* Note - The FY 2012-13 Budget does not reflect the Successor Agency of the Hesperia Community Redevelopment Agency. Refer to the Successor Agency Budget document.

TOTAL EXPENDITURES BY DEPARTMENT AND PROGRAMS

DEPARTMENT AND PROGRAM EXPENDITURES SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Other Transportation Related Funds						
203 Measure I - Transit	$ 29,942	$ 0	$ 0	$ 0	$ 0	0%
254 AB 2766 AQMD	50,000	50,000	80,000	80,000	80,000	0%
264 Traffic Signal	0	0	0	0	0	0%
400 Measure I Debt Service	770,343	720,097	747,520	744,000	763,860	2%
Total Other Transportation Funds	$ 850,285	$ 770,097	$ 827,520	$ 824,000	$ 843,860	2%
Facilities						
303 Development Impact Fees-Police	$ 1,431,106	$ 0	$ 0	$ 0	$ 0	0%
502 Fire Station Building	0	0	3,750,000	0	2,521,385	-33%
503 High Desert Government Center	6,378,053	3,522,021	8,400,000	7,711,226	0	-100%
Total Facilities Funds	$ 7,809,159	$ 3,522,021	$ 12,150,000	$ 7,711,226	$ 2,521,385	-79%
Other City Related Funds						
256 Environmental Programs Grant Fund	$ 44,717	$ 30,118	$ 67,267	$ 67,267	$ 82,326	22%
259 Reimbursable Grants Fund	775,100	0	0	0	0	0%
260 Disaster Preparedness Fund	24,867	24,942	15,545	17,345	19,425	25%
302 Fire Development Impact Fee	0	102,454	550,000	302,369	840,615	53%
304 Public Services Dev. Impact Fee	0	0	0	0	0	0%
401 City Debt Service Fund	665,674	770,859	795,600	782,756	793,500	0%
402 Water Rights Acquisition	0	0	0	281,448	1,345,475	100%
501 CFD 91-3 Belgate	0	0	0	0	0	0%
Total Other City Related Funds	$ 1,510,358	$ 928,373	$ 1,428,412	$ 1,451,185	$ 3,081,341	116%
Total Streets CIP, Other Transportation, City Facilities, & Other City Related Funds	$ 13,209,624	$ 34,925,999	$ 37,161,566	$ 27,384,524	$ 16,739,111	-55%
Total City Expenditures by Department and Program	$143,533,626	$108,886,839	$ 98,441,187	$ 90,937,491	$ 78,884,699	-20%

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TOTAL EXPENDITURES BY ACCOUNT

ACCOUNT EXPENDITURES SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries						
7000 - Salaries & Wages	$ 10,816,182	$ 10,767,905	$ 10,574,939	$ 10,564,862	$ 10,759,126	2%
7010 - Council/Commissioner Wage	42,759	44,923	51,500	47,296	57,500	12%
7030 - Part Time Wages	268,302	167,795	118,713	152,701	154,863	30%
7050 - Overtime Wages	149,099	127,419	136,406	108,307	118,995	-13%
7070 - Standby Pay	46,464	46,747	46,800	47,703	39,000	-17%
Total Salaries	$ 11,322,806	$ 11,154,789	$ 10,928,358	$ 10,920,869	$ 11,129,484	2%
Benefits						
7100 - 401a Pension Plan	$ 125,258	$ 129,136	$ 109,548	$ 116,302	$ 116,552	6%
7110 - PERS	1,805,379	2,121,789	1,807,976	1,905,980	2,000,037	11%
7120 - Health Insurance	1,660,370	1,717,121	1,630,620	1,644,635	1,618,980	-1%
7140 - Worker's Compensation	274,258	305,214	369,858	364,183	373,765	1%
7150 - Medicare	162,928	164,205	155,816	159,132	159,094	2%
7160 - Social Security/FICA	22,359	16,631	10,557	12,257	13,169	25%
7170 - Life Insurance	21,806	22,382	17,435	21,339	17,884	3%
7180 - Auto Allowance	58,524	59,892	57,600	58,167	62,400	8%
7181 - Bilingual Pay	13,538	13,178	11,700	10,830	10,800	-8%
7190 - Unemployment Insurance	72,828	50,438	72,000	26,294	70,000	-3%
7195 - Post Employment Benefits	126,711	132,714	23,154	21,341	22,464	-3%
7199 - Other Benefit Expense	3,022	(1,434)	0	0	0	0
Total Benefits	$ 4,346,981	$ 4,731,266	$ 4,266,264	$ 4,340,460	$ 4,465,145	5%
Material and Operations						
7200 - Div/Program Expenditures	$ 32,247	$ 28,985	$ 19,365	$ 24,245	$ 26,595	37%
7250 - Office Expense	126,460	110,098	128,875	111,213	122,816	-5%
7255 - Computer Supplies	20,876	18,440	20,000	17,386	31,600	58%
7260 - Printing	38,919	28,711	41,650	24,374	42,600	2%
7270 - Postage/Shipping Costs	151,713	126,142	123,905	116,692	129,225	4%
7280 - Publications	8,152	4,032	15,660	7,647	9,035	-42%
7290 - Advertising	256,648	220,430	142,700	165,720	149,700	5%
7300 - Employee Expense	42,592	39,684	41,300	38,000	40,100	-3%
7310 - Council Reimbursement	1,837	1,015	2,000	1,000	2,000	0%
7320 - Uniform Expense	47,578	40,987	47,230	43,750	47,140	0%
7350 - Police Booking Costs	0	0	0	0	0	0%
7370 - Reserve Costs	5,250	4,420	7,010	7,010	8,660	24%
7400 - Materials & Operations	1,944,013	1,551,993	1,718,000	1,636,853	1,737,450	1%
7410 - Safety Supplies	22,783	17,076	27,900	21,900	24,550	-12%
7420 - Kennel Supplies	86,238	100,821	104,400	104,400	109,900	5%
7430 - Field Expenses	16,661	13,213	17,500	16,700	19,500	11%
7440 - Fuel	350,691	361,420	452,250	362,850	406,850	-10%
7450 - Maintenance/Repairs	0	0	0	0	0	0%
7455 - Small Tools	27,360	22,365	29,000	28,910	28,200	-3%
7460 - Equipment Under Capital	119,854	73,856	90,350	88,727	43,900	-51%
7470 - Utilities-Electric	2,399,506	2,179,422	2,353,850	2,350,572	2,355,725	0%
7473 - Utilities-Gas	55,381	54,920	57,290	58,100	59,500	4%
7476 - Utilities-Water	3,708,570	2,508,755	2,483,270	2,898,960	2,453,143	-1%
7478 - Utilities-Wastewater	1,672,671	1,702,877	1,647,000	1,911,000	1,931,000	17%
7479 - Utilities-Sewer	0	0	0	0	0	0%
7482 - Utilities-Telephone	294,051	243,408	244,134	264,356	267,330	10%
7483 - Utilities-Telecomm Services	771	839	900	900	900	0%
7484 - Property Tax/Assessments	73,876	91,212	100,500	121,461	14,300	-86%
7485 - Lease Maintenance	2,648	2,687	27,354	11,654	30,454	11%
Total Material and Operations	$ 11,507,346	$ 9,547,808	$ 9,943,393	$ 10,434,380	$ 10,092,173	1%

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TOTAL EXPENDITURES BY ACCOUNT

ACCOUNT EXPENDITURES SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Contractual Services						
7500 - Contract Services	$ 32,360,941	$ 24,594,282	$ 39,554,655	$ 27,659,295	$ 17,205,607	-57%
7520 - Plan Check	0	603	7,500	11,127	7,500	0%
7525 - Inspection	0	0	0	0	0	0%
7550 - Collection Services	0	0	0	0	65,400	100%
7560 - Legal Services	590,073	707,655	519,000	531,531	498,000	-4%
7563 - Litigation Services	33,064	59,940	50,000	50,000	50,000	0%
7565 - Claims/Lawsuits/Settlement	46,487	257,520	50,000	50,000	50,000	0%
7570 - Insurance Services	500,061	545,793	575,000	520,000	506,720	-12%
7580 - Computer Services	125,983	136,060	60,347	56,746	247,147	310%
7585 - Software License	232,781	282,337	292,800	344,289	411,640	41%
7590 - Service Charges & Fees	90,467	78,068	84,041	88,945	88,936	6%
7605 - Traffic Signal Maintenance	79,841	75,169	65,000	65,000	65,000	0%
7610 - Striping Contract	77,129	84,002	94,000	94,000	115,000	22%
7615 - Street Sweeping Contract	127,404	123,046	123,000	127,600	141,800	15%
7620 - Facilities Maintenance	6,824	5,456	0	0	0	0%
7650 - Equipment Rental	2,692	1,957	5,650	2,100	15,650	177%
7700 - County Contract	21,006,326	19,809,257	20,368,669	20,428,033	21,452,274	5%
7705 - County Contract Overtime	(407,246)	2,831	0	196,663	0	0%
7710 - Cal Id	92,593	92,903	95,263	95,263	95,585	0%
7720 - Franchise Fee	250,000	250,000	250,000	250,000	250,000	0%
7740 - Pass Thru Agreements	8,893,177	5,033,794	0	0	0	0%
7741 - ERAF Payments	1,680,385	0	0	0	0	0%
7775 - Economic Development	550,843	59,130	575,000	0	200,000	-65%
7780 - Econ Dev Revolving Loan	2,852	0	100,000	0	200,000	100%
7785 - Home Repair Loan Program	0	0	0	0	0	0%
Total Contractual Services	$ 66,342,677	$ 52,199,803	$ 62,869,925	$ 50,570,592	$ 41,666,259	-34%
Other Operating						
7800 - Other Operating	$ 0	$ 8,741	$ 0	$ 12,000	$ 15,000	100%
7805 - Dues/Memberships	84,443	86,373	82,332	80,703	88,282	7%
7820 - Travel & Meetings	8,861	9,564	20,910	14,671	31,385	50%
7825 - Mileage	1,407	1,658	750	350	400	-47%
7840 - Conferences & Seminars	31,051	44,632	41,200	56,098	49,144	19%
7845 - Training & Education	87,610	101,408	125,520	99,535	120,545	-4%
7860 - Education Reimbursement	15,085	9,285	12,600	12,480	11,561	-8%
7880 - Community Relations	23,536	17,950	72,000	76,556	50,000	-31%
7890 - General & Admin Expense	1,903,314	1,880,966	1,867,057	1,867,057	1,885,714	1%
7900 - Bad Debt Expense	232,756	126,579	30,000	30,000	30,000	0%
7920 - Inventory Loss	0	0	0	0	0	0%
7940 - Penalties	0	0	0	1,164	0	0
7950 - Rent Expense	58,375	52,537	52,537	52,537	52,537	0%
7960 - Depreciation Expense	0	198,125	0	0	0	0%
8000 - Grant Expense	1,212,390	2,192,762	351,529	282,141	1,435,750	308%
8001 - Homeland Security Grant	0	0	0	0	29,858	100%
8002 - Seat Belt Enforcement Grant	3,939	0	5,500	0	0	-100%
8003 - OTS DUI Enforcement Grant	10,856	26,837	19,500	35,401	24,750	27%
8025 - CA Law Enf Equip (CLEEP)	0	10,564	0	14,591	13,579	100%
8040 - Beverage Container Recycle	28,493	11,664	37,816	37,816	23,881	-37%
8070 - Facilities Maintenance	117,903	89,726	130,800	138,150	124,800	-5%
8071 - Vehicle/Equip	383,517	328,301	352,600	375,155	377,900	7%
8072 - Maintenance/Repairs	22,049	1,327	1,500	49,000	60,000	3900%
8080 - W/C Trustee Audit Adjustment	0	0	0	0	0	0%
8090 - Misc Expense	5,722	8,393	5,000	6,691	6,653	33%
Total Other Operating	$ 4,231,307	$ 5,207,392	$ 3,209,151	$ 3,242,096	$ 4,431,739	38%

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TOTAL EXPENDITURES BY ACCOUNT

ACCOUNT EXPENDITURES SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Capital Outlay						
8400 - Land & Buildings	$ 1,044,373	$ 10,796,553	$ 300,000	$ 34,850	$ 203,650	-32%
8401 - Residential Property	52,801	65	979,316	0	0	-100%
8402 - Rehabilitation/Acquisition	40,718	375,703	990,171	956,475	557,579	-44%
8403 - Cost of Sales/Commission	0	0	35,925	0	86,100	140%
8404 - Appraisal Services	4,485	0	4,200	1,100	4,200	0%
8420 - Vehicles Capital Expend	0	0	0	192,500	0	0%
8440 - Equipment Capital Expend	48,899	88,758	102,000	215,727	135,000	32%
8460 - Computer Capital Expend	49,266	16,080	15,000	100,526	75,000	400%
8480 - Water Rights Capital Exp	0	261,275	0	5,008,750	0	0%
8500 - Infrastructure-Streets	0	0	0	0	0	0%
Total Capital Outlay	$ 1,240,542	$ 11,538,434	$ 2,426,612	$ 6,509,928	$ 1,061,529	-56%
Debt Service						
8600 - Principal	$ 4,574,872	$ 4,805,925	$ 2,670,000	$ 2,670,000	$ 3,140,000	18%
8620 - Principal-Series A	26,435,001	1,365,000	600,000	600,000	620,000	3%
8640 - Principal- Series B	2,490,000	2,615,000	0	0	0	0%
8700 - Interest Expense	1,016,795	879,187	777,050	1,010,006	1,659,325	114%
8720 - Interest Expense-Series A	7,935,657	3,647,713	24,020	15,000	21,560	-10%
8740 - Interest Expense-Series B	1,209,356	574,153	0	0	0	0%
8800 - Bond Administration Exp	880,286	620,369	726,414	624,160	597,485	-18%
Total Debt Service	$ 44,541,967	$ 14,507,347	$ 4,797,484	$ 4,919,166	$ 6,038,370	26%
Total City Expenditures by Account Number	$ 143,533,626	$ 108,886,839	$ 98,441,187	$ 90,937,491	$ 78,884,699	-20%

* Note - The FY 2012-13 Budget does not reflect the Successor Agency of the Hesperia Community Redevelopment Agency. Refer to the Successor Agency Budget document.

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CITY POSITION SUMMARIES

AND

SALARY RANGE TABLES

- *Overview and Summary*
- *2013-14 Budget Full-Time and Part-Time Positions by Department*
- *2013-14 Budget Full-Time Positions by Department*
- *2013-14 Budget Full-Time and Part-Time Positions by Fund*
- *Full-Time and Part-Time Position Listing Summary by Department*
- *Full-Time Position Listing by Department*
- *Part-Time Position Listing by Department*
- *Salary Range Tables*

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Overview and Summary

Overview

The "City Position Summaries and Salary Range Tables" Section includes information on the full-time and part-time positions and salary range tables. This section includes graphics showing positions by departments and funds, as well as position listings that indicate the allocation of full-time and part-time positions for each department. The staff or positions are shown for four fiscal years and the indicated positions are funded and authorized.

All full-time and part-time positions are expressed as full-time equivalents (FTEs) to reflect the hours budgeted. A full-time position reflects 2080 hours of paid time for one year, or 1.0 FTE. A part-time position budgeted for 960 hours, or approximately half-time for one year, is 0.46 FTE (960/2080=0.46).

The Salary Range Tables show the classification titles and salaries authorized to be paid to employees based on City Council approved Memorandum of Understanding; Non-Represented Employees' Salaries, Benefits and Related Polices; and Resolutions effective January 1, 2013.

Summary of Position Changes included in the 2013-14 Budget

The 2013-14 Budget increases full-time City staffing by 5.7%, which is 17.33 FTE, from 304.4 to 321.73 full-time positions. Part-time positions are increased by 0.88 FTE to 3.68 FTE. The vast majority of the staffing increases pertain to the Fire District with the addition of 18.33 FTE. Non-safety positions result in a decrease of 0.62 FTE, which is comprised of the elimination of two full-time positions (2.00 FTE) and the addition of three part-time positions for 1.38 FTE. In addition, the FY 2013-14 Budget includes eleven positions eliminations and additions, which result in no FTE change. Finally, three positions reclassifications are proposed. The total staffing of 325.41 FTE, which includes both full-time and part-time, is increased by 18.21 FTE or 5.9 % from the FY 2012-13 Budget of 307.20 FTE.

Public Safety Position Changes:

Position Changes to the Police Department (1.00 FTE):
The FY 2013-14 Budget restores one additional Sheriff Deputy from the five eliminated during the FY 2011-12 Budget; three Sheriff Deputies were restored during the FY 2012-13 Budget.

Position Changes to Fire District (18.33 FTE):
During FY 2012-13 Hesperia Fire Protection District (District) secured funding from the SAFER (Staffing for Adequate Fire and Emergency Response) grant to add back staffing reduced during FY 2011-12. The grant will be utilized during FY 2013-14 and FY 2014-15 to add fifteen (15) Firefighter/Paramedic - Limited Term positions (15.00 FTE) and three Firefighter - Limited Term positions (3.00 FTE), for a total of 18.00 FTE. The addition of the Firefighter/Paramedic - Limited Term will allow the District to operate a fifth ambulance. In addition to the positions added by the SAFER grant funding, the following changes are proposed.

- Three Captain positions (3.00 FTE) and six Engineers positions (6.00 FTE) are added and nine Firefighter/Paramedic positions (9.00 FTE) are eliminated.
- Add one Public Service Employee (1.00 FTE) to assist the two Account Representatives in processing the repetitive tasks of ambulance collections.
- Due to contract reallocations, eliminate the Office Assistant III position (0.50 FTE).
- Due to contract reallocations, the Battalion Chief position was reduced by 0.20 FTE to a total of 1.30 FTE.
- Due to contract reallocations, the Division Chief position was increased by 0.03 FTE to a total of 0.43 FTE.

Non-Safety Position Changes:

The following is a listing of proposed position changes for the FY 2013-14 Budget.

Add Three Part-Time Position (1.38 FTE):

- Two Part-Time Receptionists positions (0.92 FTE) are added to the Development Services (D.S.) Community Development – Building and Safety.
- One Part-Time Customer Service Representative position (0.46 FTE) is added in the D.S. Water Operating – Utility Billing.

Eliminate Two (2.00 FTE) Full-Time Positions and One Part-Time Position (0.50):

- One vacant Purchasing Supervisor position in Management Services - Finance.
- One vacant Community Development Technician is D.S. – Community Development - Planning.
- One vacant Part-Time Administrative Aide in the Police Department.

Eleven New Positions Added and Eleven Positions Eliminated (No Change in FTE):

- One City Clerk position is added and one Deputy City Clerk position is eliminated in the City Manager Division.
- One Accounting Technician position is added and one Senior Account Clerk position is eliminated in the Management Services – Finance.
- Two Financial Analyst positions are added, while one Accountant position and one Purchasing Analyst position will be eliminated in the Management Services – Finance.
- Two Senior Financial Analyst positions are added, while one Senior Accountant and one Senior Management Analyst position will be eliminated in the Management Services – Finance.
- One Part-Time Senior Account Clerk position is added and one Part-Time Payroll Analyst position is eliminated in the Management Services – Finance.
- One Human Resources Specialist position is added and one Personnel Technician position is eliminated in the Management Services – Human Resources/Risk Management.
- One Senior Human Resources Analyst position is added and one Human Resources Analyst position is eliminated in the Management Services – Human Resources/Risk Management.
- One Senior Code Enforcement Officer is added and one Code Enforcement Officer is eliminated in D.S. Code Compliance – Code Enforcement.
- One Office Specialist is added and one Supervising Office Specialist is eliminated in the Police Department.

Three Other Change proposed as follows:

- Retitled/Reclassified one Community Development Supervisor position, which is a Professional/Supervisory classification to a Building and Safety Manager position, which is a Management classification in the D.S. Community Development Division.
- Retitled/Reclassified one Public Works Manager position, which is a Management Classification to the Public Works Director position, which is a Senior Management classification in the Development Services Department.
- Change the salary range of the Community Relations and Media Coordinator from range 34 to range 37.

Summary of Salary and Benefits Provisions included in the Fiscal Year 2013-14 Budget

As approved by resolution of the City Council, effective January 1, 2013, salaries were increased by one and half percent (1.5%) representing a restoration of the five percent (5%) salary reduction that was implemented during the FY 2010-11 Budget. The FY 2013-14 Budget reflects a one and half percent (1.5%) salary increase, which is the final restoration of the five percent (5%) reduction. As indicated, the five percent (5%) salary reduction was implemented in the FY 2010-11 Budget, the restoration of the reduction occurred in three phases, a two percent (2%) in the FY 2012-13 Budget, one and half percent (1.5%) effective January 1, 2013, and one and half percent (1.5%) in the FY 2013-14 Budget.

Summary of Salary and Benefits Provisions included in the Fiscal Year 2013-14 Budget (Continued)

The increase will be effective July 1, 2013 (for the first full pay period in FY 2013-14), for the San Bernardino Public Employees Association (SBPEA) represented employees and for non-represented employees. The FY 2013-14 Budget reflects a continued freeze of merit step increases that was implemented during FY 2010-11.

With the exception of the following two employee benefits, all benefits are calculated at the rates approved in City Resolutions effective January 1, 2013.

Workers' Compensation

Workers' Compensation rates have decreased overall by 0.75%:

Rating Groups	2012-13 Budget	2013-14 Budget	Change Amount	Percent Change
City of Hesperia	$218,907	$200,667	$18,240	-8.33%
Water District	147,656	163,150	15,494	10.49%
Total	$366,563	$363,817	-$2,746	-0.75%

Note: While the Fire District is not charged rates, payments are made on open claims filed prior to June 2004 as costs occur until the claims are closed.

California Public Employees Retirement System (CalPERS)

Recent historical CalPERS retirement rates and the FY 2013-14 Budget rates are indicated below. The City FY 2013-14 Budget rates increased by 5.2% from Fiscal Year 2012-13 to Fiscal Year 2013-14. The Water District FY 2013-14 rates increased 1.7%. Effective July 1, 2010, the City and Water funded 3% of the 8% employee rate for CalPERS. Effective July 1, 2012, the employees are responsible for the full eight (8%) employee rate for CalPERS.

Effective January 1, 2013, Assembly Bill (AB) 340, or the Public Employees' Pension Reform Act (PEPRA), required a second Miscellaneous two percent (2%) at age 62 retirement benefit formula added to the City's retirement plan. Employees hired on or after January 1, 2013 will participate in the Miscellaneous two percent (2%) at age 62 CalPERS plan.

City CalPERS Plans	2010-11 Budget	2011-12 Budget	2012-13 Budget	2013-14 Budget
City Miscellaneous Plan	17.876	20.628	18.129	19.080
Percent Change	-14.8%	15.4%	-12.1%	5.2%
Water District Miscellaneous Plan	12.846	15.903	13.391	13.624
Percent Change	-14.2%	23.8%	-15.8%	1.7%

Comments:

The FY 2013-14 Budget increases City staffing by 18.21 full-time equivalents (FTE) or 5.9% from the FY 2012-13 Budget. By comparing the proposed budget to FY 2007-08, which was the high point in terms of FTE, the City has reduced staffing by 26.01 FTE or 7.4%.

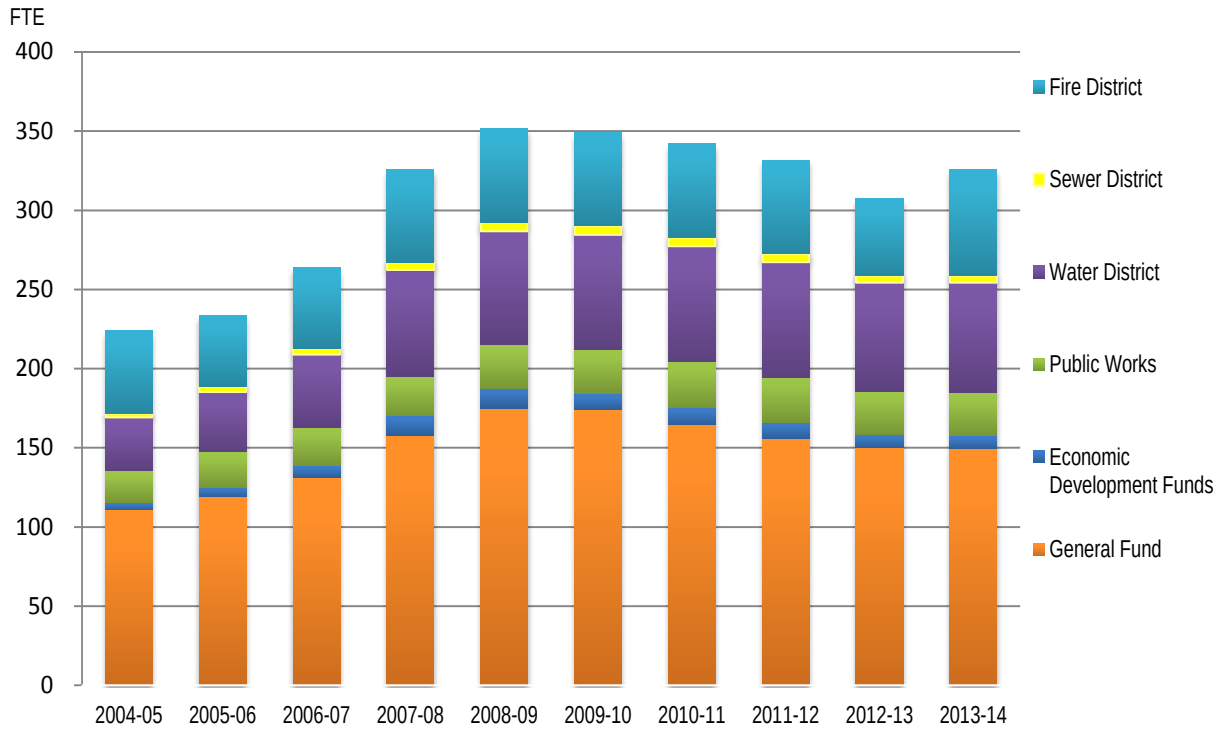
- Due to the SAFER (Staffing for Adequate Fire and Emergency Response) grant, the Fire District includes the addition of fifteen (15) Firefighter/Paramedic - Limited Term positions (15.00 FTE) and three Firefighter - Limited Term positions (3.00 FTE), for a total of 18.00 FTE. The remaining 0.33 FTE increase to the Fire District is due to contract reallocations.
- The restoration of one Sheriff Deputy from the five eliminated during the FY 2011-12 Budget.
- As a whole, Police and Fire represent 43% of the overall City FTE count. Police totals 49% of the General Fund FTE count and 22% of the overall City FTE count, while Fire totals 21% of the overall City FTE count.

10-YEAR HISTORY OF FULL-TIME AND PART-TIME STAFF BY FUND

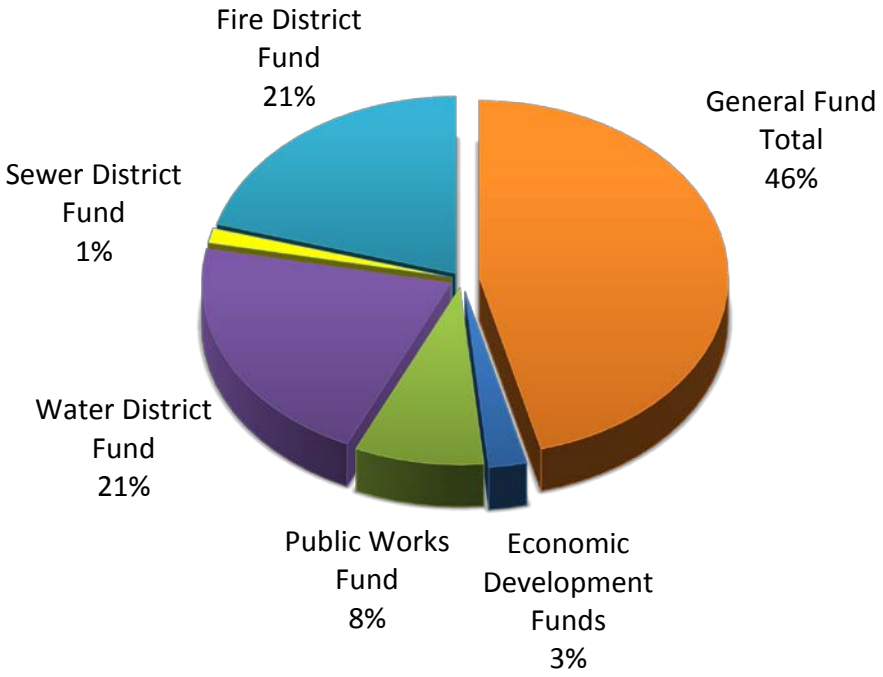
Major Funds	2004-05	2005-06	2006-07	2007-08	2008-09
General Fund					
City Manager	9.09	8.00	8.76	9.84	9.84
Management Services	18.50	21.98	25.00	27.00	27.00
Police	51.50	55.50	64.50	73.50	75.50
Development Services:					
Community Development	35.47	39.47	24.90	23.95	22.95
Code Compliance	0.00	0.00	25.23	30.64	28.78
Public Works	4.33	6.35	9.23	9.98	9.75
General Fund Total	118.89	131.30	157.62	174.91	173.82
Economic Development Funds	6.16	7.68	12.81	12.33	10.33
Public Works Fund	22.58	23.98	24.68	27.93	27.93
Water District Fund	37.54	45.91	67.10	71.56	72.33
Sewer District Fund	3.44	3.69	4.69	5.69	5.69
Fire District Fund	45.00	51.00	59.00	59.00	59.00
Total Full & Part-Time By Fund	233.61	263.56	325.90	351.42	349.10

Major Funds	2009-10	2010-11	2011-12	2012-13	2013-14
General Fund					
City Manager	9.03	8.34	12.60	13.60	13.60
Management Services	24.75	23.46	18.26	17.26	16.26
Police	75.50	75.50	70.50	72.50	73.00
Development Services:					
Community Development	21.49	17.73	17.27	16.03	15.95
Code Compliance	26.78	23.78	23.78	23.78	23.78
Public Works	7.05	6.85	7.11	7.11	7.11
General Fund Total	164.60	155.66	149.52	150.28	149.70
Economic Development Funds	10.73	10.33	10.00	8.00	8.00
Public Works Fund	28.85	28.55	28.25	27.25	27.25
Water District Fund	73.06	72.54	69.77	68.77	69.23
Sewer District Fund	5.50	5.50	4.50	4.50	4.50
Fire District Fund	59.33	59.00	57.40	48.40	66.73
Total Full & Part-Time By Fund	342.07	331.58	319.44	307.20	325.41

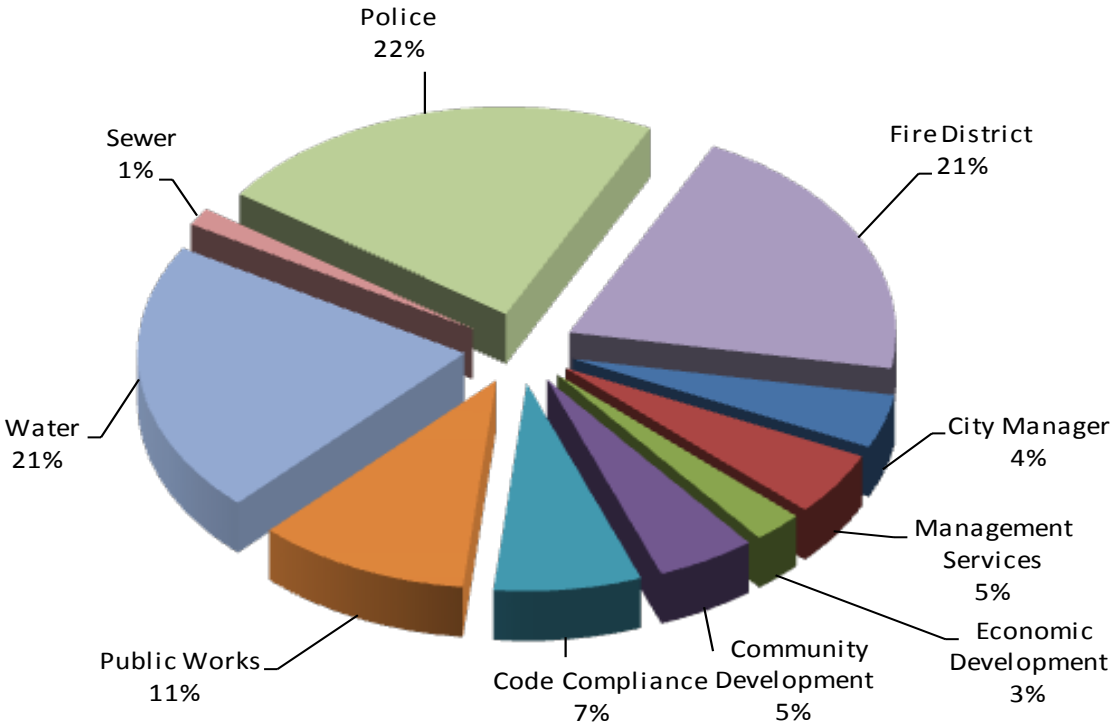
10 YEAR HISTORY OF FULL-TIME AND PART-TIME STAFF BY FUND



2013-14 FULL-TIME AND PART-TIME STAFF BY FUND

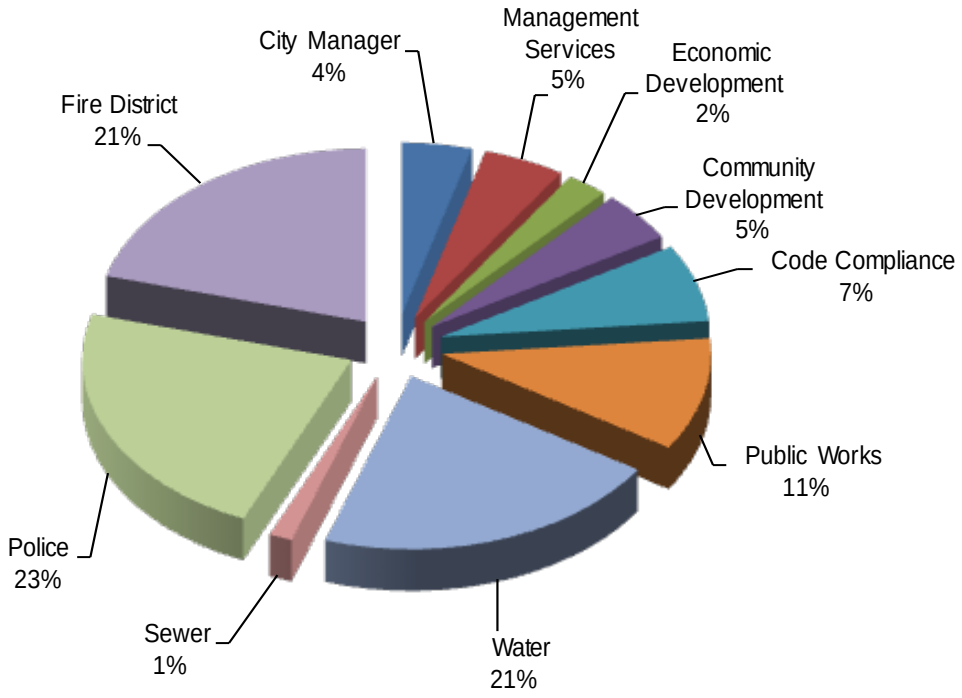


2013-14 FULL-TIME AND PART-TIME STAFF BY DEPARTMENT



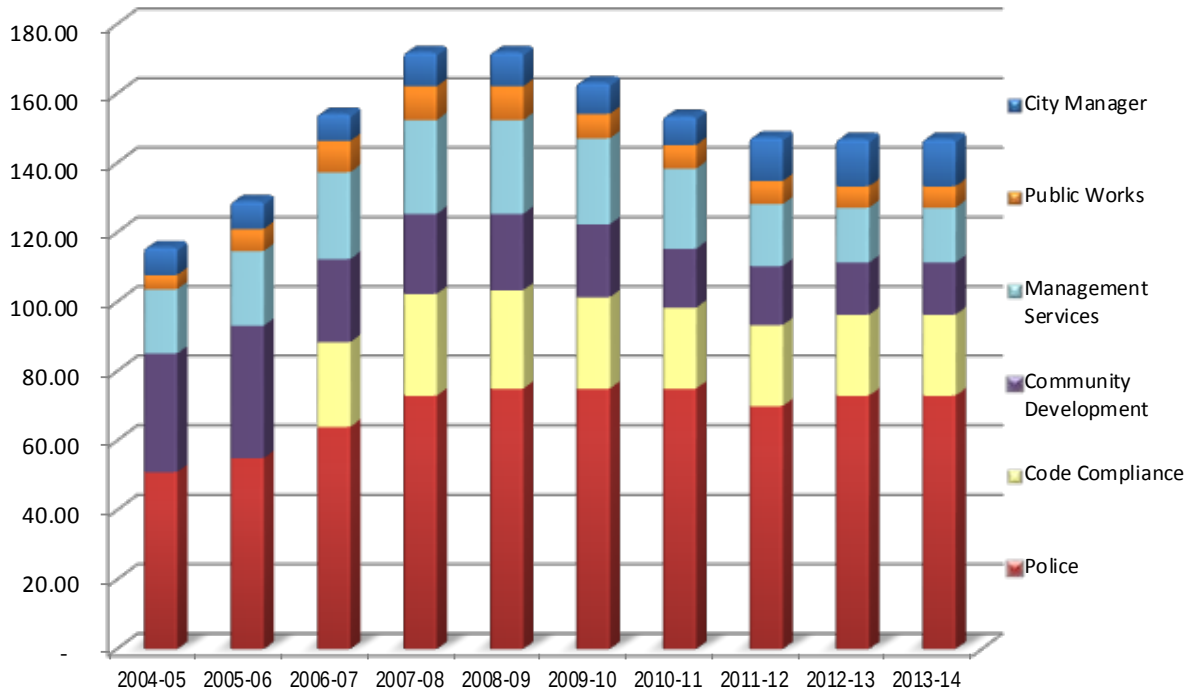
Departments	2010-11	2011-12	2012-13	2013-14	% Change From 2012-13 Budget
City Manager	8.34	12.60	13.60	13.60	0%
Management Services	23.46	18.26	17.26	16.26	-6%
Economic Development	10.33	10.00	8.00	8.00	0%
Development Services:					0%
Community Development	17.73	17.27	16.03	15.95	0%
Code Compliance	23.78	23.78	23.78	23.78	0%
Public Works	35.40	35.36	34.36	34.36	0%
Water	72.54	69.77	68.77	69.23	1%
Sewer	5.50	4.50	4.50	4.50	0%
Development Services Total	154.95	150.68	147.44	147.82	0%
Sub-Total Non-Police & Fire District	197.08	191.54	186.30	185.68	0%
Police	75.50	70.50	72.50	73.00	1%
Fire District	59.00	57.40	48.40	66.73	38%
Sub-Total Police & Fire District	134.50	127.90	120.90	139.73	16%
Total Full & Part-Time Staff	331.58	319.44	307.20	325.41	6%
Change Amount	n/a	-12.14	-12.24	18.21	
Percentage	n/a	-3.7%	-3.8%	5.9%	

2013-14 BUDGET FULL-TIME STAFF BY DEPARTMENT



Departments	2010-11	2011-12	2012-13	2013-14	% Change From 2012-13 Budget
City Manager	8.34	12.60	13.60	13.60	0%
Management Services	23.00	17.80	16.80	15.80	-6%
Economic Development	10.33	10.00	8.00	8.00	0%
Development Services:					
Community Development	17.03	17.03	16.03	15.03	-6%
Code Compliance	23.32	23.32	23.32	23.32	0%
Public Works	35.40	34.90	33.90	33.90	0%
Water	72.08	68.85	67.85	67.85	0%
Sewer	5.50	4.50	4.50	4.50	0%
Development Services Total	153.33	148.60	145.60	144.60	-1%
Sub-Total Non-Police & Fire District	195.00	189.00	184.00	182.00	-1%
Police	75.00	70.00	72.00	73.00	1%
Fire District	59.00	57.40	48.40	66.73	38%
Sub-Total Police & Fire District	134.00	127.40	120.40	139.73	16%
Total Full-Time Staff	329.00	316.40	304.40	321.73	6%
Change Amount	n/a	-12.60	-12.00	17.33	
Percentage	n/a	-3.8%	-3.8%	5.7%	

2013-14 BUDGET GENERAL FUND FULL-TIME POSITIONS



General Fund	2004-05	2005-06	2006-07	2007-08	2008-09
City Manager	8.00	8.00	7.84	9.84	9.84
Management Services	18.50	21.50	25.00	27.00	27.00
Police	51.00	55.00	64.00	73.00	75.00
Development Services:					
Community Development	34.15	38.15	23.98	23.03	22.03
Code Compliance	0.00	0.00	24.37	29.32	28.32
Public Works	4.10	6.35	9.00	9.75	9.75
General Fund Total	115.75	129.00	154.19	171.94	171.94

General Fund	2009-10	2010-11	2011-12	2012-13	2013-14
City Manager	9.03	8.34	12.60	13.60	13.60
Management Services	24.75	23.00	17.80	16.80	15.80
Police	75.00	75.00	70.00	72.00	73.00
Development Services:					
Community Development	21.03	17.03	17.03	16.03	15.03
Code Compliance	26.32	23.32	23.32	23.32	23.32
Public Works	7.05	6.85	6.65	6.15	6.15
General Fund Total	163.18	153.54	147.40	147.90	146.90

Comments:

The full-time positions for the General Fund are decreasing by a 1.00 FTE. The General Fund reflects the following eliminations: one (1) vacant Purchasing Supervisor in the Management Services Department and one (1) vacant Community Development Technician in the Community Development Division, while one Sheriff Deputy is added.

Note:

Prior to FY 2006-07, Code Compliance - Animal Control and Code Enforcement were part of the Community Development Division.

For FY 2011-12, Information Technology (IT) Division, formerly Management Information Services (MIS) Division, has been moved to the City Manager Department from the Management Services Department.

Full-Time and Part-Time Position Listing Summary by Department

	2010-11	2011-12	2012-13	2013-14
City Manager Department				
Total City Manager Staff	8.34	12.60	13.60	13.60
Management Services Department				
Total Full-Time Staff	23.00	17.80	16.80	15.80
Total Part-Time Staff	0.46	0.46	0.46	0.46
Total Management Services Staff	23.46	18.26	17.26	16.26
Economic Development Department				
Total Economic Development Staff	10.33	10.00	8.00	8.00
D.S.-Community Development				
Total Full-Time Staff	17.03	17.03	16.03	15.03
Total Part-Time Staff	0.70	0.24	0.00	0.92
Total D.S.-Community Development Staff	17.73	17.27	16.03	15.95
D.S.-Code Compliance				
Total Full-Time Staff	23.32	23.32	23.32	23.32
Total Part-Time Staff	0.46	0.46	0.46	0.46
Total D.S.-Code Compliance Staff	23.78	23.78	23.78	23.78
D.S.-Public Works Department				
Total Full-Time Staff	35.40	34.90	33.90	33.90
Total Part-Time Staff	0.00	0.46	0.46	0.46
Total D.S.-Public Works Staff	35.40	35.36	34.36	34.36
D.S.-Water				
Total Full-Time Staff	72.08	68.85	67.85	67.85
Total Part-Time Staff	0.46	0.92	0.92	1.38
Total D.S.-Water Staff	72.54	69.77	68.77	69.23
D.S.-Sewer				
Total Full-Time Staff	5.50	4.50	4.50	4.50
Total Part-Time Staff	0.00	0.00	0.00	0.00
Total D.S.-Sewer Staff	5.50	4.50	4.50	4.50
Total Development Services	154.95	150.68	147.44	147.82
Police Department				
Total Full-Time Staff	75.00	70.00	72.00	73.00
Total Part-Time Staff	0.50	0.50	0.50	0.00
Total Police Staff	75.50	70.50	72.50	73.00
Fire District				
Total Full-Time Staff (Contract)	59.00	57.40	48.40	66.73
Total Full-Time Staff (Non-Contract)	0.00	0.00	0.00	0.00
Total Fire District Staff	59.00	57.40	48.40	66.73
TOTAL FULL-TIME CITY STAFF	329.00	316.40	304.40	321.73
TOTAL PART-TIME CITY STAFF	2.58	3.04	2.80	3.68
TOTAL CITY STAFF	331.58	319.44	307.20	325.41

Full-Time Position Listing by Department

	2010-11	2011-12	2012-13	2013-14
City Manager Department				
Assistant City Clerk	2.00	1.00	1.00	1.00
Assistant to the City Manager-Community Relations	1.00	1.00	0.00	0.00
City Clerk	1.00	0.00	0.00	1.00
City Manager	1.00	1.00	1.00	1.00
Community Relations and Media Coordinator	0.34	0.60	0.60	0.60
Deputy City Clerk	0.00	1.00	1.00	0.00
Deputy City Manager	0.00	0.00	1.00	1.00
Emergency Services Coordinator	0.50	0.50	0.50	0.50
Environmental Programs Coordinator	0.50	0.50	0.50	0.50
Information Systems Specialist	0.00	4.00	4.00	4.00
Information Systems Technician	0.00	1.00	1.00	1.00
Management Analyst	1.00	1.00	2.00	2.00
Senior Office Assistant	1.00	1.00	1.00	1.00
Total City Manager Full-Time Staff	8.34	12.60	13.60	13.60
Management Services Department				
Accountant	2.00	2.00	3.00	2.00
Accounting Technician	0.00	0.00	0.00	1.00
Administrative Analyst	1.00	1.00	0.00	0.00
Assistant City Manager/Management Services	1.00	0.90	0.90	0.90
Deputy Finance Director	1.00	0.90	0.90	0.90
Deputy Human Resources/Risk Management Director	1.00	1.00	0.00	0.00
Executive Secretary	1.00	1.00	1.00	1.00
Financial Analyst	0.00	0.00	0.00	2.00
Human Resources Analyst	1.00	1.00	1.00	0.00
Human Resources Specialist	0.00	0.00	0.00	1.00
Information Systems Specialist	3.00	0.00	0.00	0.00
Information Systems Technician	2.00	0.00	0.00	0.00
Personnel Technician	2.00	2.00	2.00	1.00
Purchasing Analyst	1.00	1.00	1.00	0.00
Purchasing Supervisor	1.00	1.00	1.00	0.00
Senior Account Clerk	2.00	2.00	2.00	1.00
Senior Accountant	2.00	2.00	2.00	1.00
Senior Financial Analyst	0.00	0.00	0.00	2.00
Senior Human Resources Analyst	0.00	0.00	0.00	1.00
Senior Management Analyst	1.00	1.00	1.00	0.00
Senior Office Assistant	1.00	1.00	1.00	1.00
Total Management Services Full-Time Staff	23.00	17.80	16.80	15.80

Full-Time Position Listing by Department (Continued)

	2010-11	2011-12	2012-13	2013-14
Economic Development Department				
Administrative Aide	1.00	1.00	1.00	1.00
Administrative Analyst	3.00	3.00	2.00	2.00
Administrative Secretary	1.00	1.00	1.00	1.00
Assistant City Manager-Management Services	0.00	0.00	0.00	0.00
City Manager	0.00	0.00	0.00	0.00
Community Relations and Media Coordinator	0.33	0.00	0.00	0.00
Deputy Economic Development Director	1.00	1.00	1.00	1.00
Deputy Finance Director	0.00	0.00	0.00	0.00
Management Analyst	2.00	2.00	2.00	2.00
Senior Accountant	0.00	0.00	0.00	0.00
Senior Management Analyst	2.00	2.00	1.00	1.00
Total Economic Development Full-Time Staff	10.33	10.00	8.00	8.00
D.S.-Community Development				
Assistant Planner	1.00	1.00	1.00	1.00
Building and Safety Manager	0.00	0.00	0.00	1.00
Building Inspector	1.00	1.00	1.00	1.00
Building Inspection Supervisor	1.00	1.00	1.00	1.00
Community Development Coordinator	1.00	1.00	1.00	1.00
Community Development Supervisor	1.00	1.00	1.00	0.00
Community Development Technician	1.75	1.75	1.75	0.75
Deputy Director Development Services-Community Development	0.00	0.00	0.00	0.00
Director of Development Services	0.14	0.14	0.14	0.14
Executive Secretary	0.14	0.14	0.14	0.14
Management Analyst	1.00	1.00	0.00	0.00
Plans Examiner	2.00	2.00	2.00	2.00
Principal Planner	1.00	1.00	1.00	1.00
Receptionist	0.00	0.00	0.00	0.00
Senior Community Development Technician	2.00	2.00	2.00	2.00
Senior Office Assistant	1.00	1.00	1.00	1.00
Senior Office Specialist	1.00	1.00	1.00	1.00
Senior Planner	2.00	2.00	2.00	2.00
Senior Plans Examiner	0.00	0.00	0.00	0.00
Total D.S.-Community Development Full-Time Staff	17.03	17.03	16.03	15.03

Full-Time Position Listing by Department (Continued)

	2010-11	2011-12	2012-13	2013-14
D.S.-Code Compliance				
Animal Control Officer	2.00	2.00	3.00	3.00
Animal Control Supervisor	1.00	1.00	1.00	1.00
Animal Control Technician	4.00	4.00	4.00	4.00
Code Enforcement Officer	5.00	5.00	5.00	4.00
Code Enforcement Supervisor	1.00	1.00	1.00	1.00
Director of Development Services	0.16	0.16	0.16	0.16
Executive Secretary	0.16	0.16	0.16	0.16
Office Assistant	4.00	4.00	4.00	4.00
Senior Animal Control Officer	2.00	2.00	1.00	1.00
Senior Code Enforcement Officer	1.00	1.00	1.00	2.00
Senior Office Assistant	2.00	2.00	2.00	2.00
Shelter Supervisor	1.00	1.00	1.00	1.00
Total D.S.-Code Compliance Full-Time Staff	23.32	23.32	23.32	23.32
D.S.-Public Works				
Administrative Analyst	0.50	0.50	0.50	0.50
Administrative Secretary	0.50	0.50	0.50	0.50
Assistant Engineer	0.35	0.35	0.35	0.35
City Engineer	0.50	0.50	0.50	0.50
Community Development Technician	0.25	0.25	0.25	0.25
Construction Inspection Supervisor	0.35	0.35	0.35	0.35
Construction Inspector	1.45	1.45	1.45	1.45
Custodian	1.50	1.50	1.00	1.00
Director of Development Services	0.30	0.30	0.30	0.30
Engineering Technician	0.40	0.40	0.40	0.40
Equipment Operator	4.30	4.30	4.30	4.30
Executive Secretary	0.30	0.30	0.30	0.30
Facilities Supervisor	0.50	0.50	0.50	0.50
Geographical Information Systems Manager	0.30	0.30	0.30	0.30
Geographical Information Systems Technician	0.30	0.30	0.30	0.30
Maintenance Crew Supervisor	2.30	2.30	2.30	2.30
Maintenance Worker	9.10	9.10	9.10	9.10
Office Assistant	2.00	1.50	1.00	1.00
Project Construction Manager	0.75	0.75	0.75	0.75
Public Works Director	0.00	0.00	0.00	0.50
Public Works Manager	0.50	0.50	0.50	0.00
Public Works Supervisor	1.00	1.00	1.00	1.00
Senior Custodian	0.00	0.00	0.50	0.50
Senior Engineer	0.50	0.50	0.00	0.00
Senior Engineering Technician	0.40	0.40	0.40	0.40
Senior Maintenance Worker	5.90	5.90	5.90	5.90
Senior Office Assistant	1.15	1.15	1.15	1.15
Total D.S.-Public Works Full-Time Staff	35.40	34.90	33.90	33.90

Full-Time Position Listing by Department (Continued)

	2010-11	2011-12	2012-13	2013-14
Total D.S.-Water Full				
Administrative Secretary	0.50	0.50	0.50	0.50
Administrative Analyst	0.50	0.50	0.50	0.50
Assistant City Manager-Management Services	0.00	0.05	0.05	0.05
Assistant Engineer	0.65	0.65	0.65	0.65
City Engineer	0.50	0.50	0.50	0.50
Community Development Technician	2.00	2.00	2.00	2.00
Community Relations and Media Coordinator	0.33	0.40	0.40	0.40
Construction Inspection Supervisor	0.65	0.65	0.65	0.65
Construction Inspector	1.55	1.55	1.55	1.55
Custodian	2.50	2.50	2.00	2.00
Customer Service Representative	5.00	5.00	5.00	5.00
Customer Service Supervisor	1.00	1.00	1.00	1.00
Deputy Finance Director	0.00	0.10	0.10	0.10
Director of Development Services	0.40	0.40	0.40	0.40
Emergency Services Coordinator	0.50	0.50	0.50	0.50
Engineering Technician	0.60	0.60	0.60	0.60
Environmental Programs Coordinator	0.50	0.50	0.50	0.50
Equipment Operator	2.70	2.70	2.70	2.70
Executive Secretary	0.40	0.40	0.40	0.40
Facilities Supervisor	0.50	0.50	0.50	0.50
Geographical Information Systems Manager	0.70	0.70	0.70	0.70
Geographical Information Systems Technician	0.70	0.70	0.70	0.70
Maintenance Crew Supervisor	4.00	4.00	4.00	4.00
Maintenance Worker	15.00	13.00	13.00	13.00
Management Analyst	1.00	1.00	1.00	1.00
Meter Reader	4.00	4.00	4.00	4.00
Office Assistant	2.00	1.50	1.00	1.00
Project Construction Manager	0.25	0.25	0.25	0.25
Public Works Director	0.00	0.00	0.00	0.50
Public Works Manager	0.50	0.50	0.50	0.00
Public Works Supervisor	1.00	1.00	1.00	1.00
Pump Maintenance Worker	0.95	0.95	0.95	0.95
Pump Operator	1.95	1.95	1.95	1.95
Senior Account Clerk	2.00	2.00	2.00	2.00
Senior Custodian	0.00	0.00	0.50	0.50
Senior Customer Service Representative	2.00	2.00	2.00	2.00
Senior Engineer	0.50	0.50	0.00	0.00
Senior Engineering Technician	0.60	0.60	0.60	0.60
Senior Maintenance Worker	6.40	6.40	6.40	6.40
Senior Office Assistant	0.85	0.85	0.85	0.85
Senior Pump Maintenance Worker	0.95	0.00	0.00	0.00
Senior Pump Operator	0.95	0.95	0.95	0.95
Senior Warehouse Technician	1.00	1.00	1.00	1.00
Utility Line Locator	1.00	1.00	1.00	1.00
Warehouse Technician	1.00	1.00	1.00	1.00
Water Conservation Specialist	1.00	1.00	1.00	1.00
Water Quality Technician	1.00	1.00	1.00	1.00
Total D.S.-Water Full-Time Staff	72.08	68.85	67.85	67.85

Full-Time Position Listing by Department (Continued)

	2010-11	2011-12	2012-13	2013-14
D.S.-Sewer				
Assistant City Manager-Management Services	0.00	0.05	0.05	0.05
Maintenance Crew Supervisor	0.70	0.70	0.70	0.70
Maintenance Worker	3.90	2.90	2.90	2.90
Pump Maintenance Worker	0.05	0.05	0.05	0.05
Pump Operator	0.05	0.05	0.05	0.05
Senior Maintenance Worker	0.70	0.70	0.70	0.70
Senior Pump Maintenance Worker	0.05	0.00	0.00	0.00
Senior Pump Operator	0.05	0.05	0.05	0.05
Total D.S.-Sewer Full-Time Staff	5.50	4.50	4.50	4.50
Police Department				
Sworn Officers (Contract)				
Captain	1.00	1.00	1.00	1.00
Lieutenant	1.00	1.00	1.00	1.00
Sergeant	8.00	8.00	7.00	7.00
Detective/Corporal	5.00	5.00	5.00	5.00
Sheriff Deputy	42.00	37.00	40.00	41.00
Total Sworn Officers	57.00	52.00	54.00	55.00
Non-Sworn Staff (Contract)				
Sheriff's Service Specialist	8.00	8.00	8.00	8.00
Secretary	1.00	1.00	1.00	1.00
Office Specialist	8.00	8.00	8.00	9.00
Supervising Office Specialist	1.00	1.00	1.00	0.00
Total Non-Sworn Staff	18.00	18.00	18.00	18.00
Total Police Sworn & Non-Sworn Full-Time Staff	75.00	70.00	72.00	73.00
Fire District				
Fire Administration (Non-Contract)				
Emergency Services Coordinator	0.00	0.00	0.00	0.00
Total Full-Time Staff	0.00	0.00	0.00	0.00
County Safety Detail (Contract)				
Battalion Chief	2.00	1.50	1.50	1.30
Captain	9.00	9.00	6.00	9.00
Division Chief	0.00	0.40	0.40	0.43
Engineer	9.00	9.00	6.00	12.00
Firefighter/Paramedic	21.00	21.00	18.00	9.00
Firefighter/Paramedic - Limited Term	0.00	0.00	0.00	15.00
Firefighter - Limited Term	12.00	12.00	12.00	15.00
Total County Full-Time Safety Staff	53.00	52.90	43.90	61.73
County Non-Safety Staff (Contract)				
Account Representative	2.00	2.00	2.00	2.00
Office Assistant III	0.00	0.50	0.50	0.00
Fire Prevention Officer	1.00	0.00	0.00	0.00
Fire Prevention Officer/Arson	0.00	0.50	0.50	0.50
Fire Prevention Specialist	1.00	0.50	0.50	0.50
Fire Prevention Supervisor	1.00	0.50	0.50	0.50
Front Counter Technician (Account Clerk I)	0.00	0.50	0.50	0.50
Publice Service Employee	0.00	0.00	0.00	1.00
Senior Plans Examiner - Arson (Fire Prevention Specialist)	1.00	0.00	0.00	0.00
Total County Full-Time Non-Safety Staff	6.00	4.50	4.50	5.00
Total Safety & Non-Safety Staff	59.00	57.40	48.40	66.73
TOTAL FULL-TIME CITY STAFF	329.00	316.40	304.40	321.73

Part-Time Position Listing by Department

	2010-11	2011-12	2012-13	2013-14
Management Services Department				
Payroll Analyst	0.46	0.46	0.46	0.00
Senior Account Clerk	0.00	0.00	0.00	0.46
Total Management Services Department	0.46	0.46	0.46	0.46
D.S.-Community Development				
Receptionist	0.46	0.00	0.00	0.92
Senior Plans Examiner	0.24	0.24	0.00	0.00
Total D.S.-Community Development Part-Time Staff	0.70	0.24	0.00	0.92
D.S.-Code Compliance				
Animal Control Technician	0.46	0.46	0.46	0.46
Code Enforcement Officer	0.00	0.00	0.00	0.00
Office Assistant	0.00	0.00	0.00	0.00
Total D.S.-Code Compliance Part-Time Staff	0.46	0.46	0.46	0.46
D.S.-Public Works				
Custodian	0.00	0.46	0.46	0.46
Office Assistant	0.00	0.00	0.00	0.00
Total D.S.-Public Works Part-Time Staff	0.00	0.46	0.46	0.46
D.S.-Water				
Custodian	0.00	0.46	0.46	0.46
Customer Service Representative	0.46	0.46	0.46	0.92
Maintenance Worker	0.00	0.00	0.00	0.00
Meter Reader	0.00	0.00	0.00	0.00
Office Assistant	0.00	0.00	0.00	0.00
Total D.S.-Water Part-Time Staff	0.46	0.92	0.92	1.38
D.S.-Sewer				
Maintenance Worker	0.00	0.00	0.00	0.00
Total D.S.-Sewer Part-Time Staff	0.00	0.00	0.00	0.00
Police Department				
Administrative Aide	0.50	0.50	0.50	0.00
Total Police Department Part-Time Staff	0.50	0.50	0.50	0.00
Total Part-Time City Staff	2.58	3.04	2.80	3.68

Salary Range Tables

The following Range Tables for represented and non-represented positions are the basis for calculation of the 2013-14 Budget Salaries.

REPRESENTED FULL-TIME

SAN BERNARDINO PUBLIC EMPLOYEES ASSOCIATION (SBPEA)

2013-14 Fiscal Year (Salaries Effective July 1, 2013)

CLASSIFICATION TITLE	RANGE #	A	B	C	D	E
Account Clerk	9	2996	3146	3303	3468	3641
Animal Control Officer	12	3468	3641	3823	4014	4215
Animal Control Technician	7	2717	2853	2996	3146	3303
Building Inspector	17	4426	4647	4879	5123	5379
Code Enforcement Officer	16	4215	4426	4647	4879	5123
Community Development Technician	12	3468	3641	3823	4014	4215
Custodian	8	2853	2996	3146	3303	3468
Customer Service Representative	10	3146	3303	3468	3641	3823
Engineering Aide	11	3303	3468	3641	3823	4014
Engineering Technician	12	3468	3641	3823	4014	4215
Equipment Operator	12	3468	3641	3823	4014	4215
Equipment Operator/Water*	12.5	3555	3733	3920	4116	4322
Maintenance Worker	10	3146	3303	3468	3641	3823
Maintenance Worker/Water*	10.5	3225	3386	3555	3733	3920
Meter Reader	10	3146	3303	3468	3641	3823
Pump Maintenance Worker	12	3468	3641	3823	4014	4215
Pump Operator	12	3468	3641	3823	4014	4215
Receptionist	6	2588	2717	2853	2996	3146
Registered Veterinary Technician	10	3146	3303	3468	3641	3823
Senior Account Clerk	12	3468	3641	3823	4014	4215
Senior Animal Control Officer	14	3823	4014	4215	4426	4647
Senior Custodian	10	3146	3303	3468	3641	3823
Senior Customer Service Representative	12	3468	3641	3823	4014	4215
Senior Maintenance Worker	13	3641	3823	4014	4215	4426
Senior Maintenance Worker/Water*	13.5	3732	3919	4115	4321	4537
Senior Pump Maintenance Worker	14	3823	4014	4215	4426	4647
Senior Pump Operator	14	3823	4014	4215	4426	4647
Senior Warehouse Technician	12	3468	3641	3823	4014	4215
Utility Line Locator	10	3146	3303	3468	3641	3823
Warehouse Technician	10	3146	3303	3468	3641	3823
Water Conservation Specialist	14	3823	4014	4215	4426	4647
Water Quality Technician	12	3468	3641	3823	4014	4215
Water Resource Specialist	19	4879	5123	5379	5648	5930

*Plus 2.5% - Provided employee has and maintains the required certifications as defined in the job description.

NON-REPRESENTED FULL-TIME

2013-14 Fiscal Year (Salaries Effective July 1, 2013)

CLASSIFICATION TITLE	RANGE#	1	2	3	4	5	6	7	8	9	10	11
GENERAL												
Accountant	33	4277	4363	4450	4539	4630	4723	4818	4914	5012	5112	5214
Accounting Technician	31	3879	3957	4036	4117	4199	4283	4369	4456	4545	4636	4729
Administrative Aide	27	3190	3254	3319	3385	3453	3522	3592	3664	3737	3812	3888
Administrative Secretary	30	3694	3768	3843	3920	3998	4078	4160	4243	4328	4415	4503
Construction Inspector	34	4491	4581	4673	4767	4862	4959	5058	5159	5262	5367	5474
Deputy City Clerk	28	3350	3417	3485	3555	3626	3699	3773	3849	3926	4005	4085
Executive Secretary	33	4277	4363	4450	4539	4630	4723	4818	4914	5012	5112	5214
Geographical Information Systems Technician	31	3879	3957	4036	4117	4199	4283	4369	4456	4545	4636	4729
Information Systems Technician	31	3879	3957	4036	4117	4199	4283	4369	4456	4545	4636	4729
Maintenance Crew Supervisor	36	4952	5051	5152	5255	5360	5467	5576	5688	5802	5918	6036
Office Assistant	24	2755	2810	2866	2923	2982	3042	3103	3165	3228	3293	3359
Payroll Analyst	32	4073	4155	4238	4323	4410	4498	4588	4680	4774	4870	4967
Personnel Technician	32	4073	4155	4238	4323	4410	4498	4588	4680	4774	4870	4967
Purchasing Analyst	33	4277	4363	4450	4539	4630	4723	4818	4914	5012	5112	5214
Senior Code Enforcement Officer	34	4491	4581	4673	4767	4862	4959	5058	5159	5262	5367	5474
Senior Community Development Technician	32	4073	4155	4238	4323	4410	4498	4588	4680	4774	4870	4967
Senior Engineering Technician	34	4491	4581	4673	4767	4862	4959	5058	5159	5262	5367	5474
Senior Office Assistant	28	3350	3417	3485	3555	3626	3699	3773	3849	3926	4005	4085
Senior Office Specialist	28	3350	3417	3485	3555	3626	3699	3773	3849	3926	4005	4085
PROFESSIONAL/SUPERVISORY												
Administrative Analyst	34	4491	4581	4673	4767	4862	4959	5058	5159	5262	5367	5474
Animal Control Supervisor	35	4716	4810	4906	5004	5104	5206	5310	5416	5524	5635	5748
Assistant City Clerk	35	4716	4810	4906	5004	5104	5206	5310	5416	5524	5635	5748
Assistant Engineer	38	5460	5569	5680	5794	5910	6028	6149	6272	6397	6525	6656
Assistant Planner	35	4716	4810	4906	5004	5104	5206	5310	5416	5524	5635	5748
Associate Planner	38	5460	5569	5680	5794	5910	6028	6149	6272	6397	6525	6656
Building Inspection Supervisor	40	6020	6140	6263	6388	6516	6646	6779	6915	7053	7194	7338
Code Enforcement Supervisor	36	4952	5051	5152	5255	5360	5467	5576	5688	5802	5918	6036
Community Development Coordinator	34	4491	4581	4673	4767	4862	4959	5058	5159	5262	5367	5474
Community Development Supervisor	38	5460	5569	5680	5794	5910	6028	6149	6272	6397	6525	6656
Community Relations and Media Coordinator	37	5200	5304	5410	5518	5628	5741	5856	5973	6093	6215	6339
Construction Inspection Supervisor	39	5733	5848	5965	6084	6206	6330	6457	6586	6718	6852	6989
Customer Service Supervisor	36	4952	5051	5152	5255	5360	5467	5576	5688	5802	5918	6036
Emergency Services Coordinator	38	5460	5569	5680	5794	5910	6028	6149	6272	6397	6525	6656
Environmental Programs Coordinator	34	4491	4581	4673	4767	4862	4959	5058	5159	5262	5367	5474
Facilities Supervisor	36	4952	5051	5152	5255	5360	5467	5576	5688	5802	5918	6036
Financial Analyst	35	4716	4810	4906	5004	5104	5206	5310	5416	5524	5635	5748
Human Resources Analyst	37	5200	5304	5410	5518	5628	5741	5856	5973	6093	6215	6339
Human Resources Specialist	35	4716	4810	4906	5004	5104	5206	5310	5416	5524	5635	5748
Management Analyst	37	5200	5304	5410	5518	5628	5741	5856	5973	6093	6215	6339
Plans Examiner	37	5200	5304	5410	5518	5628	5741	5856	5973	6093	6215	6339
Public Works Supervisor	38	5460	5569	5680	5794	5910	6028	6149	6272	6397	6525	6656
Secretary to the City Manager	34	4491	4581	4673	4767	4862	4959	5058	5159	5262	5367	5474
Shelter Supervisor	35	4716	4810	4906	5004	5104	5206	5310	5416	5524	5635	5748

NON-REPRESENTED FULL-TIME

2013-14 Fiscal Year (Salaries Effective July 1, 2013)

CLASSIFICATION TITLE	RANGE#	1	2	3	4	5	6	7	8	9	10	11
MANAGEMENT												
Building and Safety Manager	40	6020	6140	6263	6388	6516	6646	6779	6915	7053	7194	7338
Code Compliance Manager	41	6321	6447	6576	6708	6842	6979	7119	7261	7406	7554	7705
Geographical Information Systems Manager	41	6321	6447	6576	6708	6842	6979	7119	7261	7406	7554	7705
Information Systems Manager	43	6969	7108	7250	7395	7543	7694	7848	8005	8165	8328	8495
Information Systems Specialist	37	5200	5304	5410	5518	5628	5741	5856	5973	6093	6215	6339
Principal Planner	44	7318	7464	7613	7765	7920	8078	8240	8405	8573	8745	8920
Project Construction Manager	43	6969	7108	7250	7395	7543	7694	7848	8005	8165	8328	8495
Public Works Manager	44	7318	7464	7613	7765	7920	8078	8240	8405	8573	8745	8920
Purchasing Supervisor	38	5460	5569	5680	5794	5910	6028	6149	6272	6397	6525	6656
Senior Accountant	38	5460	5569	5680	5794	5910	6028	6149	6272	6397	6525	6656
Senior Development Specialist	38	5460	5569	5680	5794	5910	6028	6149	6272	6397	6525	6656
Senior Engineer	43	6969	7108	7250	7395	7543	7694	7848	8005	8165	8328	8495
Senior Financial Analyst	40	6020	6140	6263	6388	6516	6646	6779	6915	7053	7194	7338
Senior Human Resources Analyst	40	6020	6140	6263	6388	6516	6646	6779	6915	7053	7194	7338
Senior Management Analyst	40	6020	6140	6263	6388	6516	6646	6779	6915	7053	7194	7338
Senior Planner	41	6321	6447	6576	6708	6842	6979	7119	7261	7406	7554	7705
Senior Plans Examiner	40	6020	6140	6263	6388	6516	6646	6779	6915	7053	7194	7338
SENIOR MANAGEMENT												
City Engineer	48	8895	9073	9255	9440	9629	9822	10018	10218	10422	10630	10843
Deputy Director of Development Services/Community Development	48	8895	9073	9255	9440	9629	9822	10018	10218	10422	10630	10843
Deputy Director of Economic Development	48	8895	9073	9255	9440	9629	9822	10018	10218	10422	10630	10843
Deputy Finance Director	46	8068	8229	8394	8562	8733	8908	9086	9268	9453	9642	9835
Deputy Human Resources/Risk Management Director	46	8068	8229	8394	8562	8733	8908	9086	9268	9453	9642	9835
Public Works Director	46	8068	8229	8394	8562	8733	8908	9086	9268	9453	9642	9835
AT WILL SENIOR MANAGEMENT												
Assistant City Manager/Management Services (Unclassified/At Will)	52	10812	11028	11249	11474	11704	11938	12177	12421	12669	12922	13180
City Clerk (Unclassified/At Will)	45	7684	7838	7995	8155	8318	8484	8654	8827	9004	9184	9368
Deputy City Manager (Unclassified/At Will)	45	7684	7838	7995	8155	8318	8484	8654	8827	9004	9184	9368
Director of Development Services (Unclassified/At Will)	51	10297	10503	10713	10927	11146	11369	11596	11828	12065	12306	12552

An Administrative Intern temporary/part-time classification is available with the following hourly pay rates: $12.00, $13.00, $14.00, $15.00

FUND: GENERAL FUND 100
DEPARTMENT: CITY COUNCIL 01

DEPARTMENT EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 36,403	$ 39,609	$ 45,000	$ 42,703	$ 51,000	13%
Benefits	75,188	77,056	70,325	78,196	72,280	3%
Materials	4,557	3,442	5,450	3,850	7,450	37%
Contractual	507,745	579,348	473,100	473,100	474,100	0%
Other Operating	40,112	46,959	51,740	55,387	54,528	5%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 664,005	$ 746,414	$ 645,615	$653,236	$659,358	2%

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
100 City Council	$ 321,517	$ 297,018	$ 295,615	$303,236	$309,358	5%
102 City Attorney	342,488	449,396	350,000	350,000	350,000	0%
TOTAL	$ 664,005	$ 746,414	$ 645,615	$653,236	$659,358	2%

DEPARTMENT GOALS FOR 2013-14

- Continue to support policies that provide for a healthy, productive, fiscally conservative organization committed to transparency and customer service.
- Maintain the highest level of public safety services possible within the funding constraints being placed on all funds due to the ongoing decline in property values and the continued elimination of various revenue sources.
- Continue to provide leadership and policy direction on a variety of issues and projects important to the citizens of the City of Hesperia.
- Continue to support conservative spending measures, prudent budgeting practices, and responsible fiscal stewardship of the citizens' monies.
- Continue funding of the City's annual Street Paving Program in an effort to maintain the condition of newly constructed streets and to repair or replace as many deteriorating streets as possible.
- Continue to seek alternative funding sources via Federal, State and County grants.
- Continue to represent the City on outside agency appointments focused on the priorities of the citizens of Hesperia but also with a global view for the benefit of the entire Victor Valley.

SIGNIFICANT DEPARTMENT EXPENDITURE AND STAFFING CHANGES

- None

FUND: GENERAL FUND 100
DEPARTMENT: CITY COUNCIL 01
DIVISION: CITY COUNCIL 100

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 36,403	$ 39,609	$ 45,000	$ 42,703	$ 51,000	13%
Benefits	75,188	77,056	70,325	78,196	72,280	3%
Materials	4,557	3,442	5,450	3,850	7,450	37%
Contractual	165,257	129,952	123,100	123,100	124,100	1%
Other Operating	40,112	46,959	51,740	55,387	54,528	5%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 321,517	$ 297,018	$ 295,615	$303,236	$309,358	5%

DIVISION DESCRIPTION

The City Council is the legislative body of the organization and is comprised of five members elected at-large to four-year overlapping terms of office. The City Council also sits as the Board of Directors of the Hesperia Fire Protection District, Hesperia Water District, Hesperia Housing Authority, Successor Agency for the former Hesperia Redevelopment Agency, Hesperia Community Development Commission and is responsible for the development and adoption of all City policy. The City Council appoints a City Manager charged with the implementation of adopted policy, as well as a City Attorney that reviews Council actions and policy for legal considerations. The City Council also appoints a variety of commissions and committees, including the Planning Commission.

SIGNIFICANT DIVISION EXPENDITURE AND STAFFING CHANGES

- None

2012-13 DIVISION ACCOMPLISHMENTS

- Continued to work with State and Federal delegates on behalf of Hesperia citizens to obtain funding on a variety of large projects.
- Through strong policy leadership, continued efforts to strengthen infrastructure, provide vital services, ensure the City's financial health, provide good working conditions for employees, and increase citizen satisfaction.
- Continued to be available to meet with constituents in order to provide enhanced levels of service to Hesperia residents.
- Oversaw the construction and completion of the Ranchero Underpass.
- Approved the purchase of 5,971 acre feet of water rights, one of the largest purchase in San Bernardino County, from the previous owners of Rancho Las Flores to ensure water availability for citizens as the City continues to grow.
- Worked with the San Bernardino Associated Governments, to enter into a Cooperative Agreement for the construction of the Ranchero Interchange Project.
- Oversaw the groundbreaking and construction of the Ranchero Interchange.
- Provided policy direction with regards to the dissolution of the Hesperia Redevelopment Agency.
- Implemented a monthly Coffee with the Mayor meeting where citizens can sit down to discuss City issues prior to the monthly Hesperia Chamber of Commerce luncheon.

2012-13 DIVISION ACCOMPLISHMENTS (Continued)

- Organized a monthly Mayors Meeting with High Desert Mayors as well as those from the cities of Big Bear Lake, Twentynine Palms, Yucca Valley and Ridgecrest.
- City applied for and received a $2,012,583 in Staffing for Adequate Fire and Emergency Response (SAFER) funds allowing for twelve firefighters to be hired for a two year period.

2013-14 DIVISION GOALS AND OBJECTIVES

- Continue to provide leadership and policy direction on a variety of issues and projects important to the citizens of the City of Hesperia.
- Continue to support conservative spending measures, prudent budgeting practices, and responsible fiscal stewardship of the citizens' monies.
- Demand transparency in government at all levels.
- Oversee the completion of the Ranchero Road/I-15 Underpass and Interchange Projects.
- Oversee construction of Fire Station 301 with construction restricted funds.
- Continue funding of the City's annual Street Paving Program in an effort to maintain the condition of newly constructed streets and to repair or replace as many deteriorating streets as possible.
- Maintain the highest level of public safety services possible within the funding constraints being placed on all funds due to falling property values and the elimination of various revenue sources.
- Continue to seek alternative funding sources via Federal, State, and County grants.
- Continue to support the Citizen Academy and Youth in Government Day to encourage involvement between citizens and local government.
- Continue to actively meet with citizens and other elected officials through standing office hours, monthly Coffee with the Mayor meetings and monthly Mayors meetings.
- Represent the City as Chair of League of California Cities Desert/Mountain Division; Vice Chair of San Bernardino Associated Governments (SANBAG), Vice Chair of Mojave Desert Air Quality Management District (MDAQMD) and as Board Members or Commissioner of the following:
    - Victor Valley Wastewater Reclamation Authority (VVWRA)
    - San Bernardino County Solid Waste Task Force
    - Victor Valley Economic Development Authority (VVEDA)
    - Victor Valley Transit Authority (VVRA)

FUND: GENERAL FUND 100
DEPARTMENT: CITY COUNCIL 01
DIVISION: CITY ATTORNEY 102

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 0	$ 0	$ 0	$ 0	$ 0	0%
Benefits	0	0	0	0	0	0%
Materials	0	0	0	0	0	0%
Contractual	342,488	449,396	350,000	350,000	350,000	0%
Other Operating	0	0	0	0	0	0%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 342,488	$ 449,396	$350,000	$350,000	$350,000	0%

DIVISION DESCRIPTION

The City Attorney is appointed by the City Council and serves as legal counsel to the City, the Water and Fire Districts, the Hesperia Housing Authority, the Successor Agency for the former Hesperia Redevelopment Agency, and the Hesperia Community Development Commission, as well as various commissions and committees. The City Attorney advises elected and appointed officials and staff on legal issues affecting the City, represents the City in litigation and administrative matters, and provides necessary legal review of ordinances, resolutions, agreements, and other documents.

SIGNIFICANT DIVISION EXPENDITURE AND STAFFING CHANGES

- None

2012-13 DIVISION ACCOMPLISHMENTS

- Provided timely and appropriate legal advice on a variety of issues.
- Resolved several outstanding and new litigation matters in an effective and cost-efficient manner.
- Assisted in negotiation, drafting, and implementation of agreements to further economic development, capital improvement and affordable housing programs.
- Assisted in implementation of Assembly Bills AB 1X 26 and 1484 eliminating redevelopment agencies.
- Assisted in the City's successful acquisition of the Rancho Las Flores water rights.
- Assisted in the City's successful enforcement of a ban on illegal marijuana dispensaries.

2013-14 DIVISION GOALS AND OBJECTIVES

- Provide legal services and advice that will limit the City's exposure to claims for damages and aggressively represent the City when engaged in litigation.
- Facilitate planning and land use projects and environmental review.
- Provide prompt drafting and review of agreements, ordinances, resolutions and memoranda in support to the City Council, City Manager, Planning Commission, and City departments.
- Oversee actions related to the dissolution of the Hesperia Community Redevelopment Agency to ensure compliance with the state mandated "wind down" activities.
- Keep the City Council and City Manager informed on new legal developments affecting the City.
- Continue to control costs for legal services where possible.

FUND: GENERAL FUND 100
DEPARTMENT: CITY MANAGER 07

DEPARTMENT EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 661,578	$ 1,005,229	$ 1,074,313	$ 1,088,306	$ 1,141,392	6%
Benefits	239,514	394,154	389,326	392,904	422,757	9%
Materials	39,909	272,177	286,310	268,089	265,905	-7%
Contractual	38,266	356,468	619,000	569,815	444,730	-28%
Other Operating	60,005	75,150	121,590	132,285	124,633	3%
Capital Outlay	0	16,080	15,000	100,526	75,000	400%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 1,039,272	$ 2,119,258	$ 2,505,539	$ 2,551,925	$ 2,474,417	-1%

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
200 City Manager	$ 846,281	$ 1,044,771	$ 1,041,791	$ 1,079,925	$ 1,123,647	8%
210 City Clerk	192,991	0	0	0	0	0%
215 Information Technology	0	1,074,487	1,463,748	1,472,000	1,350,770	-8%
TOTAL	$ 1,039,272	$ 2,119,258	$ 2,505,539	$ 2,551,925	$ 2,474,417	-1%

DEPARTMENT STAFFING	2010-11	2011-12	2012-13	2013-14
Total Full-Time Staff	8.34	12.60	13.60	13.60
Total City Manager Staff	8.34	12.60	13.60	13.60

DEPARTMENT GOALS FOR 2013-14

- Continue to build local and regional partnerships by working with neighboring cities and agencies including the Hesperia Unified School District, Hesperia Recreation and Parks District, Hispanic Chamber of Commerce, and the Hesperia Chamber of Commerce.
- Provide a variety of activities to celebrate the City's 25th Anniversary.
- Ensure the highest level of solid waste and recycling services to citizens, and maintain above a 70% diversion in accordance with the newly adopted Solid Waste Franchise Agreement.
- Continue to work with the Hesperia Recreation and Parks District to develop and conduct activities at the City's Civic Plaza Park including a farmer's market, art festival, auto shows, and other special events at the Downtown Center.
- Continue providing Citizen Emergency Response Team (CERT) Training to citizens to prepare them to respond in support of first responders in a major disaster.

SIGNIFICANT DEPARTMENT EXPENDITURE AND STAFFING CHANGES

- Funding of $25,000 is included for 25th Anniversary events, which include a 5K run/walk, bike race, community celebration with entertainment, staging and lighting, rentals, City bus tours, and a time capsule. Costs will be off-set by community sponsorships of an undetermined amount.
- Add the previously established City Clerk (1.00 FTE) position and eliminate one Deputy City Clerk (1.00 FTE) position to more effectively perform the City Clerk functions and provide continuity for the City Clerk functions.
- The Community Relations and Media Coordinator position is upgraded from Range 34 to Range 37 because of additional new duties such as coordination of the annual Citizen Academy, management of the City's Volunteer Network and City Mentoring Program, as well as other projects and functions.
- Due to increased production costs, there is an increase in the three Hesperia Horizon Newsletters which will be issued.
- Funding for elections decreased by $19,000 reflecting the non-election year. $1,000 in funding is included for candidate material that will be printed in preparation for the 2014 Election.
- Funding of $25,000 is included for a phased enhancement of the SAN to a Three-Tiered Storage design by augmenting the City's Tier 2 storage in order to pull user data from existing Tier 1 storage and moving it to Tier 2 storage, thus freeing up the more expensive Tier 1 storage for critical resource needs. This augmentation involves the acquisition of a mid-level storage system and a consultant to install and configure.
- Funding of $50,000 is included for a secondary 50 megabyte coaxial internet connection to City Hall, Animal Control, and Public Works. This will include contract services to assist with the configuration and installation, and the purchase of 1 high performance firewall, 2 mid-performance firewalls, 3 iBoss web filtering appliances, and an Automatic Fail-over Appliance (Load Balancer), which monitors and controls the flow of data across multiple network connections and increases reliability through redundancy.

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Assistant City Clerk	2.00	1.00	1.00	1.00
Assistant to the City Manager-Community Relations	1.00	1.00	0.00	0.00
City Clerk	1.00	0.00	0.00	1.00
City Manager	1.00	1.00	1.00	1.00
Community Relations and Media Coordinator	0.34	0.60	0.60	0.60
Deputy City Clerk	0.00	1.00	1.00	0.00
Deputy City Manager	0.00	0.00	1.00	1.00
Emergency Services Coordinator	0.50	0.50	0.50	0.50
Environmental Programs Coordinator	0.50	0.50	0.50	0.50
Information Systems Specialist	0.00	4.00	4.00	4.00
Information Systems Technician	0.00	1.00	1.00	1.00
Management Analyst	1.00	1.00	2.00	2.00
Senior Office Assistant	1.00	1.00	1.00	1.00
Total Full-Time Staff	8.34	12.60	13.60	13.60

FUND:	GENERAL FUND	100
DEPARTMENT:	CITY MANAGER	07
DIVISION:	CITY MANAGER	200

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 553,314	$ 681,319	$ 637,066	$ 653,097	$ 711,852	12%
Benefits	195,038	272,255	234,415	235,547	264,032	13%
Materials	28,033	26,412	35,160	31,639	51,230	46%
Contractual	13,333	8,000	30,500	42,815	8,390	-72%
Other Operating	56,563	56,785	104,650	116,827	88,143	-16%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 846,281	$1,044,771	$ 1,041,791	$1,079,925	$1,123,647	8%

DIVISION DESCRIPTION

The City Manager serves as the Chief Executive Officer of the City and its subsidiary Fire and Water Districts, as well as Executive Director of the Hesperia Housing Authority, Successor Agency for the former Hesperia Redevelopment Agency, and Hesperia Community Development Commission. The City Manager ensures that City Council policies and directions are implemented and provides executive level staff support to the City Council and staff through a variety of functions, including public administration, intergovernmental relations, financial oversight of all City funds, handling of unique challenges/special projects, policy analysis and other items that are necessary to improve the functions of government. The City Manager is responsible for the efficient and effective operation of all City/District/Agency departments, programs and services including oversight of the City Clerk, Community Relations and Information Technology divisions.

City Clerk – As the election official, administers Federal, State and local procedures and legal requirements to ensure a fair and impartial election, assists City Council candidates in meeting their legal responsibilities before, during and after an election (Fair Political Practices Commission and campaign filings); oversight of Conflict of Interest 700 Statements for City Council and required staff; is responsible for the preservation and protection of the public record and is required to maintain and index the minutes, ordinances, and resolutions adopted by the legislative body; all duties related to City Council Meetings including preparation of the agenda and legal postings; coordination of Agenda Manager program; ensuring that municipal records (contracts, recorded documents, claims, etc.) are readily accessible to the public and office support for the City Council.

Community Relations – Public Information: media relations; website; Horizon newsletter; public outreach; and advertising. Legislative Advocacy: grant application and management; legislative outreach at the state and federal level; annual Legislative Priorities. Environmental Programs: compliance with state and federal requirements related to solid waste; student programs and outreach for litter abatement, graffiti prevention, water conservation, stormwater protection, and illegal dumping. Emergency Management: sponsor Citizen Emergency Response Team (CERT) training to citizens, coordination of the City's Emergency Operation Center during an emergency, coordination of the City's Emergency Operation Plan and training of staff. Other Community Relations responsibilities include management of the Volunteer Network, Citywide Mentoring Program, response to citizen concerns and special projects.

SIGNIFICANT DIVISION EXPENDITURE AND STAFFING CHANGES

- Funding of $25,000 is included for 25th Anniversary events, which include a 5K run/walk, bike race, community celebration with entertainment, staging and lighting, rentals, City bus tours, and a time capsule. Costs will be off-set by community sponsorships of an undetermined amount.
- Add the previously established City Clerk (1.00 FTE) position and eliminate one Deputy City Clerk (1.00 FTE) position to more effectively perform the City Clerk functions and provide continuity for the City Clerk functions..

FUND:	GENERAL FUND	100
DEPARTMENT:	CITY MANAGER	07
DIVISION:	CITY MANAGER	200

SIGNIFICANT DIVISION EXPENDITURE AND STAFFING CHANGES (Continued)

- The Community Relations and Media Coordinator position is upgraded from Range 34 to Range 37 because of additional new duties such as coordination of the annual Citizen Academy, management of the City's Volunteer Network and City Mentoring Program, as well as other projects and functions.
- Due to increased production costs, there is an increase in the three Hesperia Horizon Newsletters which will be issued.
- Funding for elections decreased by $19,000 reflecting the non-election year. $1,000 in funding is included for candidate material that will be printed in preparation for the 2014 Election.

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Assistant City Clerk	0.00	1.00	1.00	1.00
Assistant to the City Manager-Community Relations	1.00	1.00	0.00	0.00
City Clerk	0.00	0.00	0.00	1.00
City Manager	1.00	1.00	1.00	1.00
Community Relations and Media Coordinator	0.34	0.60	0.60	0.60
Deputy City Clerk	0.00	1.00	1.00	0.00
Deputy City Manager	0.00	0.00	0.75	0.75
Emergency Services Coordinator	0.50	0.50	0.50	0.50
Environmental Programs Coordinator	0.50	0.50	0.50	0.50
Management Analyst	1.00	1.00	1.00	1.00
Senior Office Assistant	1.00	1.00	1.00	1.00
Total Full-Time Staff	5.34	7.60	7.35	7.35

2012-13 DIVISION ACCOMPLISHMENTS

- Continued to work with neighboring cities and numerous agencies such as the California League of Cities, Tri-Agency, San Bernardino Associated Governments, Southern California Association of Governments, Building Industry Association, Hesperia Chamber of Commerce, Hesperia Unified School District, Victor Valley Wastewater Reclamation Authority, Mojave Water Agency, and the Hesperia Recreation and Park District.
- Presented the annual Priority Project requests, and worked with State and Federal delegates on behalf of Hesperia citizens.
- Continued to oversee activities to dissolve the Hesperia Redevelopment Agency upon it's abolishment by the State of California, and worked to protect the assets of the City.
- Oversaw the groundbreaking and construction of the Interstate 15/Ranchero Road Interchange project in coordination with San Bernardino Association of Governments and Caltrans.
- Oversaw the construction and Ribbon Cutting of the Ranchero Road Underpass.
- Negotiated the purchase of 5,971 acre feet of water rights, one of the largest purchase in San Bernardino County, from the previous owners of Rancho Las Flores, to ensure water availability for citizens as the City continues to grow.
- City Manager led the development efforts for a Public Safety Joint Powers Authority Feasibility Study on behalf of the Cities of Adelanto, Hesperia, Victorville, and Town of Apple Valley. A final report will be delivered in late 2013.
- Adopted 42 streets in the Citywide Adopt-a-Street Program, and completed two Citywide Clean-up Days.

FUND:	GENERAL FUND	100
DEPARTMENT:	CITY MANAGER	07
DIVISION:	CITY MANAGER	200

2012-13 DIVISION ACCOMPLISHMENTS (Continued)

- City coordinated efforts between the City Managers from the Town of Apple Valley, Cities of Adelanto, Barstow, Hesperia and Victorville, to create one large presence at the annual International Conference of Shopping Centers (ICSC) marketing the High Desert as a region.
- Submitted applications for CalRecycle City/County Payment Program, Waste Tire Amnesty Event Grant, Sharps Container Grant Program, and CDBG grant funds.
- Conducted two electronic waste events, held in partnership with the Hesperia Chamber of Commerce.
- Implemented an Energy Efficiency Rehabilitation Program for low-moderate income homeowners.
- Continued to expand the City's Citizen Emergency Response Team training (CERT). CERT members met regularly to coordinate efforts toward a united emergency response. Began design of the City's Emergency Operations Center (EOC) in order to pursue grant funding.
- The five-year update of the City's Emergency Operations Plan was completed and approved by the State of California.
- The City website reached over one million views per month. City Facebook and Twitter accounts have 1,400 followers.
- Continued promoting Volunteer Network to increase both the number of active agencies and volunteers.
- Hosted the second annual Volunteer Recognition Dinner for the City's CERT members, Volunteer Network participants, and Committee Members. Attendees received Certificates of Appreciation, and a Volunteer of the Year Award was presented.
- Began implementation of NeoGov Perform software to expedite and improve employee evaluations, making the entire process paperless.
- Five grant applications totaling $3.2 million were submitted to Federal, State, and local agencies for a variety of projects such as bike paths, a clean-fuel vehicle, fire safety equipment and fire personnel. Of the grants submitted to date, two awards were made: $2,012,583 in Staffing for Adequate Fire and Emergency Response (SAFER) funds from FEMA, and $14,086 in Mobile Source Emission Reduction (MSER) funds from the Mojave Desert AQMD.
- Worked with the Hesperia Recreation and Park District, contracted with High Desert Farmers Market for the annual Farmers Market held in the Civic Plaza Park.

2013-14 DIVISION GOALS AND OBJECTIVES

- Continue to work with neighboring cities and numerous agencies such as the California League of Cities, Tri-Agency, San Bernardino Associated Governments (SANBAG), Southern California Association of Governments (SCAG), Building Industry Association, Hesperia Chamber of Commerce, Hesperia Unified School District, Victor Valley Wastewater Reclamation Authority, Mojave Water Agency, and the Hesperia Recreation and Park District.
- Pursue all sources of Federal and State funding for a variety of programs in concert with the City's legislative program.
- Continue legislative advocacy efforts to monitor and review State and Federal legislation, write letters, and contact legislators to protect and advance the City's interests.
- Plan, develop, and implement a structurally balanced, fiscally conservative City Budget.
- Continue working with the City Council, staff, and citizens on strategic planning efforts.
- Continue to evaluate the City's organizational structure to ensure efficiencies and a high level of customer service and satisfaction.

FUND:	GENERAL FUND	100
DEPARTMENT:	CITY MANAGER	07
DIVISION:	CITY MANAGER	200

2013-14 DIVISION GOALS AND OBJECTIVES (Continued)

- Oversee final construction and ribbon cutting ceremonies for the Ranchero Underpass project.
- Oversee the construction of Fire Station 301 using funds dedicated solely for the construction of fire facilities.
- Continue to expand the City's environmental programs relating to water conservation, storm water awareness, graffiti abatement, and maintain above 70% for a solid waste diversion rate via education and public outreach.
- Expand the Adopt-a-Street Program to increase participation rate and include regular email updates.
- Continue to work with the Hesperia Recreation and Parks District to develop and conduct activities at Civic Plaza Park, including an art festival, auto shows, and other special events at the Downtown Center.
- Continue to increase transparency in government and communication with citizens via the City website and social media such as Facebook and Twitter.
- Support the Volunteer Network to increase the number of volunteers and volunteer opportunities.
- Further develop the City's emergency preparedness plans and procedures to be suitably prepared in case of a disaster, including design of the City's Emergency Operations Center (EOC).
- Continue the Citizen Emergency Response Team (CERT) Training to include quarterly courses for citizens and bi-annual updates for City staff members. Utilize CERT members to hold at least one free flu vaccine immunization clinic annually.
- Expand the availability of documents electronically, and maintain efficient management of records.
- Expand, enhance, and promote the Healthy Hesperia Program through participation in community workshops, events, and updated information on the City's website.
- Continue to aggressively pursue State and Federal grants for City projects.
- Continue to manage citizen requests and complaints.
- Continue celebrating the City's 25th Anniversary beginning with a Bike and Run in conjunction with the Ranchero Road Underpass Groundbreaking and coordination with the Hesperia Recreation and Park District on an expanded Hesperia Days celebration.
- Implement Automated Public Records Request Processing software to reduce response time and provide greater transparency to the Public.

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
City Manager				
Number of community events	20	18	13	15
Number of Twitter followers	n/a	591	912	1,100
Number of Facebook Likes	n/a	144	419	600
Number of valid website hits	9,426,069	11,948,603	13,062,448	14,000,000
Number of grants submitted	n/a	8	9	9
Number of legislative letters	20	29	16	30
Number of environmental school programs presented	7	14	12	15
Number of recycling/clean-up events held	49	45	60	65
Number of Streets adopted	36	37	42	44
Number of Mentoring participants	15	17	6	6
Number of Volunteers referred	166	85	85	95
Number of CERT trainings held	11	10	14	11

FUND:	GENERAL FUND	100
DEPARTMENT:	CITY MANAGER	07
DIVISION:	CITY MANAGER	200

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
City Clerk				
Annual Number of Ordinances Processed	18	22	15	16
Annual Number of Resolutions Processed	150	145	135	135
Annual Contracts Approved and Processed	180	142	140	145
Annual Claims/Lawsuits Processed	91	82	93	70
Recorded Documents Processed	66	65	55	50
Public Hearing Notices/Postings	40	30	24	30
Records Requests/Pages Provided	396/12,021	390/12,400	375/11,100	360/12,000
Maps Processed	9	10	6	8
Records Requested from Storage	180	140	138	130
Bonds Processed	11	8	8	6
Archived Boxes in Records Storage	1,700	1,780	1,820	1,900
Library Community Room Bookings	296	408	410	420
Conflict of Interest Form 700 Processed	106	106	106	102
Mayoral Proclamations Processed	26	30	32	38

FUND:	GENERAL FUND	100
DEPARTMENT:	CITY MANAGER	07
DIVISION:	CITY CLERK	210

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 108,264	$ 0	$ 0	$ 0	$ 0	0%
Benefits	44,476	0	0	0	0	0%
Materials	11,876	0	0	0	0	0%
Contractual	24,933	0	0	0	0	0%
Other Operating	3,442	0	0	0	0	0%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 192,991	$ 0	$ 0	$ 0	$ 0	0%

DIVISION DESCRIPTION

The City Clerk serves as the legislative support staff to the City Council, City staff, and the public, and also serves as the elections official, filing officer for Conflict of Interest Statements, and the records manager.

Duties for the City Clerk include the preparation of the legislative agenda (Council, Fire Protection District, Redevelopment Agency and Water District), attendance at Council/Agency/Board meetings, publication/posting of legal notices, as well as preparation of meeting minutes.

As the election official, the Clerk administers Federal, State, and local procedures and legal requirements to ensure a fair and impartial election, prepares the election handbook, and assists candidates in meeting their legal responsibilities before, during, and after an election (Fair Political Practices Commission and campaign filings).

As the records manager, by statute, the Clerk is responsible for the preservation and protection of the public record and is required to maintain and index the minutes, ordinances, and resolutions adopted by the legislative body. The City Clerk also ensures that other municipal records (contracts, recorded documents, claims, etc.) are readily accessible to the public. The public record under the conservatorship of the City Clerk provides fundamental integrity to all Council/Agency/Board actions and records. The City Clerk also oversees the Citywide Records Retention Program and is responsible for maintaining archived record storage and destruction of records.

SIGNIFICANT DIVISION EXPENDITURE AND STAFFING CHANGES

- In Fiscal Year 2011-12 the City Clerk's Division was merged into the City Manager's Division. The information shown in this division is for historical purposes.

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Assistant City Clerk	2.00	0.00	0.00	0.00
City Clerk	1.00	0.00	0.00	0.00
Total Full-Time Staff	3.00	0.00	0.00	0.00

FUND:	GENERAL FUND	100
DEPARTMENT:	CITY MANAGER	07
DIVISION:	CITY CLERK	210

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
Average Number of Council/Board Meetings	45	n/a	n/a	n/a
Annual Number of Ordinances Processed	18	n/a	n/a	n/a
Annual Number of Resolutions Processed	150	n/a	n/a	n/a
Annual Contracts Approved and Processed	180	n/a	n/a	n/a
Annual Claims/Lawsuits Processed	91	n/a	n/a	n/a
Recorded Documents Processed	66	n/a	n/a	n/a
Public Hearing Notices/Postings	40	n/a	n/a	n/a
Records Requests/Pages Provided	396/12,021	n/a	n/a	n/a
Maps Processed	9	n/a	n/a	n/a
Records Requested from Storage	180	n/a	n/a	n/a
Bonds Processed	11	n/a	n/a	n/a
Archived Boxed in Records Storage	1,700	n/a	n/a	n/a
Library Community Room Bookings	296	n/a	n/a	n/a
Conflict of Interest Form 700 Processed	106	n/a	n/a	n/a

FUND:	GENERAL FUND	100
DEPARTMENT:	CITY MANAGER	07
DIVISION:	INFORMATION TECHNOLOGY	215

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 0	$ 323,910	$ 437,247	$ 435,209	$ 429,540	-2%
Benefits	0	121,899	154,911	157,357	158,725	2%
Materials	0	245,765	251,150	236,450	214,675	-15%
Contractual	0	348,468	588,500	527,000	436,340	-26%
Other Operating	0	18,365	16,940	15,458	36,490	115%
Capital Outlay	0	16,080	15,000	100,526	75,000	400%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 0	$ 1,074,487	$ 1,463,748	$ 1,472,000	$ 1,350,770	-8%

DIVISION DESCRIPTION

The Information Technology (IT) Division is responsible for coordinating the technological needs of all City departments in order to advance the overall mission of the City. To accomplish this, the IT Division is responsible for the design, development, administration, and maintenance of a wide variety of telecommunications and computer networks, operating systems, and related services, such as core systems management, equipment installation, coordination of services, and billing and budget requirements. The focus of this Division is to support programs that assist employees in providing the highest level of customer service, as well as allowing citizens easy access to City documents, the website, videos of City Council/Planning Commission Meetings, free wireless internet in the Civic Plaza, and emergency alerts when necessary.

The IT Division supports both computing, internet, and telecommunications for a Wide Area Network comprised of 4 distinct locations and 5 Local Area Networks. The computing environment consists of 241 desktops, 131 remote devices, 57 printers/copiers, 169 separate software applications, 6 operating systems, 77 servers, and 24 databases.

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Deputy City Manager	0.00	0.00	0.25	0.25
Information Systems Specialist	0.00	4.00	4.00	4.00
Information Systems Technician	0.00	1.00	1.00	1.00
Management Analyst	0.00	0.00	1.00	1.00
Total Full-Time Staff	0.00	5.00	6.25	6.25

SIGNIFICANT DIVISION EXPENDITURE AND STAFFING CHANGES

- Funding of $25,000 is included for a phased enhancement of the SAN to a Three-Tiered Storage design by augmenting the City's Tier 2 storage in order to pull user data from existing Tier 1 storage and moving it to Tier 2 storage, thus freeing up the more expensive Tier 1 storage for critical resource needs. This augmentation involves the acquisition of a mid-level storage system and a consultant to install and configure.
- Funding of $50,000 is included for a secondary 50 megabyte coaxial internet connection to City Hall, Animal Control, and Public Works. This will include contract services to assist with the configuration and installation, and the purchase of 1 high performance firewall, 2 mid-performance firewalls, 3 iBoss web filtering appliances, and an Automatic Fail-over Appliance (Load Balancer), which monitors and controls the flow of data across multiple network connections and increases reliability through redundancy.

FUND:	GENERAL FUND	100
DEPARTMENT:	CITY MANAGER	07
DIVISION:	INFORMATION TECHNOLOGY	215

2012-13 DIVISION ACCOMPLISHMENTS

- Completed an IT system assessment performed by an outside consultant that identified areas of improvement and provided a path for accurate allocation of IT resources for budget and systems operations going forward. Many of the high priority items will be addressed throughout the new fiscal year.
- Completed a reorganization of IT staffing duties to allow for improved customer service and cross training between IT staff.
- Completed a Citywide physical inventory of all computer equipment and software to identify deficiencies and plan for upgrades where required. Many deficiencies have already been addressed, with the remainder to be focused on throughout the new fiscal year.
- Conducted a Citywide survey to evaluate IT services and Help Desk response times.
- Completed the implementation of the CRW TRAKiT Land Management System. The system allows for better communication between City departments, developers, contractors, and residents, as well as allowing electronic plan review and a customer/builder portal available on the internet.
- Moved IT from separate offices in the Finance Division to a single area nearer to the City Manager's office to enhance and improve communications.
- Increased the Virtual Infrastructure capacity to enable the virtualization of all City servers, and eventually desktop computers.
- Continued efforts towards completing the IT Disaster Recovery Plan to enable system redundancy at the Hesperia Police Station in the event of system failure at City Hall.
- Webex Conferencing System installed Citywide, allowing employees to conduct meetings via the web.
- A new Training Center was developed, with completion anticipated in Fall 2013. This center will be available for group trainings on new software and technology, as well as individual trainings that employees can take on their own. This area will also be available as a work area during an EOC activation.
- The Windows 7 upgrade is 75% complete, with the remaining installs requiring equipment upgrades, and the Office 2010 upgrades are complete.
- Completed Plan Review Workstation implementations for Engineering, Planning, and Building & Safety for electronic plan review, decreasing plan review costs to developers as well as the City, and expediting the review process.
- Completed tablet deployments to Animal Control, Building & Safety, Code Enforcement, and Engineering, along with a cloud based management system to allow for secure system configurations and program downloads.
- Installed blade server system, as a cost effective means for the City to take advantage of the benefits of cloud computing and to replace existing servers.
- Completed the upgrade of Unified Communications Upgrade to improve call center functionality.

2013-14 DIVISION GOALS AND OBJECTIVES

- Continue to provide the highest level of customer service to all City employees and citizens, reducing response times and improving employee access to software and new technology.
- Continue to implement the City's IT Strategic Plan using a holistic approach to providing a secure, robust, and efficient system for the City technology and telecommunication needs in accordance with recommendations made in the 2013 System Evaluation.
- Conduct monthly Technology Steering Committee meetings in order to better plan strategic initiatives and implement technology initiatives that improve City staff efficiency and public communications.

2013-14 DIVISION GOALS AND OBJECTIVES (Continued)

- Conduct quarterly Citywide technology training classes with the goal of introducing and training staff on little-used or newly implemented technologies.
- Complete implementation of the Code Enforcement module of CRW TRAKiT, which will interface with the New World Financial System.
- Complete enhancement of an Animal Control animal licensing and sheltering solution, which will also have an interface with New World Financial System.
- Expand use and functionality of the Training Center to include Emergency Operations.
- Implement a data storage infrastructure that allows for separate Tier 1, Tier 2, and Tier 3 storage that is designed to provide redundancy for disaster recovery.
- Implement a solution to build redundancy into the City's network access.
- Continue to move users to a virtual environment utilizing virtual servers to improve services, while reducing on-going equipment and maintenance costs.
- Continue to upgrade data circuits between sites for increased speed and capacity to include integrated failover and a reduction in monthly data circuit expenses.
- Continue to expand the use of Webex products and technology within the City to reduce meeting travel costs.
- Complete deployment of Plan Review workstations for Engineering, Planning, and Building & Safety, decreasing costs to developers, as well as the City, and expediting the review process.
- Continue deployment of electronic tablet computers to field staff to enhance communication and efficiency by enabling easy access to web-based systems from the field.
- Supply all IT Staff with training focused on the deployment and maintenance of the virtual desktop infrastructure.

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
City Sites Serviced	5	5	6[4]	6[4]
Databases Managed	22	24	42	42
Local Area Networks Managed	6	6	28[5]	28[5]
Operating Systems Managed	7	6	6	6
Software Applications Supported	167	169	170	170
Computer Devices Managed	380	347	393	393
▪ Physical Servers	38	24	27[6]	27[6]
▪ Virtual Servers	41	48	69[6]	69[6]
▪ Workstations	185	156	125	60
▪ Virtual Clients	8	29	60	200
▪ Laptops	76	74	69	69
▪ Electronic Tablets	n/a	16	43	43
Other Devices Managed				
▪ Routers and Switches Managed	38	43	37	37
▪ Printers, Plotters, and Copiers Supported	55	57	57	57
▪ Smart Phones	39	41	42	42

FUND:	GENERAL FUND	100
DEPARTMENT:	CITY MANAGER	07
DIVISION:	INFORMATION TECHNOLOGY	215

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
Data Storage Devices	3	5	5	5
▪ Data storage capacity	15TB	21TB	29TB[7]	29TB[7]
▪ Tape storage	6TB	33TB	33TB	33TB
Data Processing				
Data Backed Up Nightly (Gigabytes)	2,650	6,200[1]	6,200	6,500
E-mails Processed (Outgoing)	131,090	156,329	156,329	163,000
E-mails Processed (Incoming)	2,142,694	1,449,347[2]	1,500,000	1,500,000
▪ Valid Emails (Incoming)	364,159	527,071	550,000	550,000
▪ Spam Emails (Incoming)	1,778,535	922,276	900,000	900,000
Help Desk Statistics				
▪ Trouble Calls Processed	4,416	6,113	6,616	6,616
▪ Average Time Per Trouble Call	41 min	40 min	40 min	40 min
User Accounts Managed	964	1,260	1,292	1,292
▪ Network Accounts	256	260	260	267
▪ Telephone and wireless accounts	493	522[3]	540	540
▪ Wireless Network Clients	130	146	160	160
▪ New World .Net Accounts	116	121	100	100
▪ Accela (TRAKiT) Accounts	n/a	80	86	86
▪ CityWorks Accounts	n/a	131	131	131

[1]Increase due to the addition of a Storage Area Network, centralized document storage and a remote failover site.
[2]Decrease due to different technology employed on the City website for storing email addresses.
[3]Increase due to T assuming management of some non Public Works cell phones from Public Works.
[4]Sites serviced: Animal Control, City Hall, County Building, Police Department, Library, and Public Works.
[5]Networks managed includes: Local Area Networks, Wide Area Networks, and VLANs.
[6]Consistent with virtualization migration.
[7]Datastore increases have consistently been Tier 1. IT plans to optimize storage capacity and strategy as explained in the "Tiered Storage Enhancement" ACL.

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FUND: GENERAL FUND 100
DEPARTMENT: MANAGEMENT SERVICES 19

DEPARTMENT EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 1,688,562	$ 1,239,988	$ 1,180,929	$ 1,187,083	$ 1,141,497	-3%
Benefits	622,039	503,011	461,035	504,216	454,900	-1%
Materials	485,470	154,165	151,000	162,008	163,174	8%
Contractual	1,066,356	1,152,284	861,528	838,492	789,410	-8%
Other Operating	66,662	71,937	48,853	49,787	52,559	8%
Capital Outlay	49,266	261,275	0	5,061,750	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 3,978,355	$ 3,382,660	$ 2,703,345	$ 7,803,336	$ 2,601,540	-4%

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
220 Finance	$ 1,484,844	$ 1,741,092	$ 1,482,607	$ 6,597,447	$ 1,432,528	-3%
225 Human Resources/ Risk Management	1,323,943	1,641,568	1,220,738	1,205,889	1,169,012	-4%
228 Management Information Services	1,169,568	0	0	0	0	0%
TOTAL	$ 3,978,355	$ 3,382,660	$ 2,703,345	$ 7,803,336	$ 2,601,540	-4%

DEPARTMENT STAFFING	2010-11	2011-12	2012-13	2013-14
Total Full-Time Staff	23.00	17.80	16.80	15.80
Total Part-Time Staff	0.46	0.00	0.46	0.46
Total Management Services Staff	23.46	17.80	17.26	16.26

DEPARTMENT GOALS FOR 2013-14

- Develop a successor Memorandum of Understanding (MOU) with the San Bernardino Public Employees' Association (SBPEA) before December 31, 2013.
- Perform Letter of Credit Renewal Process for variable rate debt issuances including the 2004 Streets Revenue Bonds, the 2005 City Hall Certificates of Participation, and the 1998 A&B Water Bonds. The current letters of credit were set to expire June 30, 2013, however have been extended to September 2013.
- Continue to manage the City's resources in a fiscally prudent manner, with a structurally balanced budget, during the current prolonged economic downturn.
- Continue the administration of the Redevelopment Agency's wind-down and Successor Agency's role in managing the retirement of debt obligations.

SIGNIFICANT DEPARTMENT EXPENDITURE AND STAFFING CHANGES

- The primary focus of the proposed Finance Division restructuring is changing the purchasing function from primarily being performed by the Purchasing Supervisor and Purchasing Analyst positions to disbursing the purchasing duties to Finance and Accounting positions to enhance their career development and provide cross training to numerous Finance staff. The basic change is the elimination of the vacant Purchasing Supervisor position and making the following position changes:
    - Purchasing Analyst (Range 33) changed to Financial Analyst (Range 35)
    - Accountant (Range 33) changed to Financial Analyst (Range 35)
    - Senior Management Analyst (Range 40) retitled to Senior Financial Analyst (Range 40)
    - Senior Accountant (Range 38) changed to Senior Financial Analyst (Range 40)

  The above Financial Analyst and Senior Financial Analyst positions will perform the workload and higher level functions of the eliminated Purchasing Supervisor position for an overall savings of 1.00 FTE.
- Due to the retirement of the part-time Payroll Analyst (0.46 FTE) the position will be eliminated and a new Accounting Technician (1.00 FTE) will be established to perform the payroll function and one full-time Senior Account Clerk (1.00 FTE) will be eliminated and one part-time Senior Account Clerk (0.46 FTE) added to more effectively balance the payroll and accounts payable workload.
- The proposed restructuring of the Human Resources/Risk Management Division includes two positions being reclassified upward and assuming certain duties of the previous Deputy Human Resources/Risk Management Director who retired in June 2012. One new Senior Human Resources Analyst (Range 40) position is created and one existing Human Resources Analyst (Range 37) position is eliminated with the higher level position assuming new complex labor relations, employee discipline, rules interpretation functions not previously performed. One new Human Resources Specialist (Range 35) position is created and one existing Personnel Technician (Range 32) position is eliminated to perform higher level, complex, risk management, insurance, liability claims management and other human resources functions.

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Accountant	2.00	2.00	3.00	2.00
Accounting Technician	0.00	0.00	0.00	1.00
Administrative Analyst	1.00	1.00	0.00	0.00
Assistant City Manager/Management Services	1.00	0.90	0.90	0.90
Deputy Finance Director	1.00	0.90	0.90	0.90
Deputy Human Resources/Risk Management Director	1.00	1.00	0.00	0.00
Executive Secretary	1.00	1.00	1.00	1.00
Financial Analyst	0.00	0.00	0.00	2.00
Human Resources Analyst	1.00	1.00	1.00	0.00
Human Resources Specialist	0.00	0.00	0.00	1.00
Information Systems Specialist	3.00	0.00	0.00	0.00
Information Systems Technician	2.00	0.00	0.00	0.00
Personnel Technician	2.00	2.00	2.00	1.00
Purchasing Analyst	1.00	1.00	1.00	0.00

PROGRAM STAFFING (Continued)	2010-11	2011-12	2012-13	2013-14
Full-Time Staff (Continued)				
Purchasing Supervisor	1.00	1.00	1.00	0.00
Senior Account Clerk	2.00	2.00	2.00	1.00
Senior Accountant	2.00	2.00	2.00	1.00
Senior Financial Analyst	0.00	0.00	0.00	2.00
Senior Human Resources Analyst	0.00	0.00	0.00	1.00
Senior Management Analyst	1.00	1.00	1.00	0.00
Senior Office Assistant	1.00	1.00	1.00	1.00
Total Full-Time Staff	23.00	17.80	16.80	15.80
Part-Time Staff				
Payroll Analyst	0.46	0.46	0.46	0.00
Senior Account Clerk	0.00	0.00	0.00	0.46
Total Part-Time Staff	0.46	0.46	0.46	0.46
Total Full & Part-Time Staff	23.46	18.26	17.26	16.26

FUND:	GENERAL FUND	100
DEPARTMENT:	MANAGEMENT SERVICES	19
DIVISION:	FINANCE	220

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 913,587	$ 877,465	$ 919,465	$ 907,323	$ 866,409	-6%
Benefits	310,232	324,404	315,261	363,099	304,646	-3%
Materials	113,876	110,498	101,900	116,678	116,354	14%
Contractual	101,142	103,128	106,528	108,110	105,610	-1%
Other Operating	46,007	64,322	39,453	40,487	39,509	0%
Capital Outlay	0	261,275	0	5,061,750	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$1,484,844	$1,741,092	$1,482,607	$6,597,447	$1,432,528	-3%

DIVISION DESCRIPTION

- Financial Management and Analysis – Develop the City's financial management policies and plans and coordinate the preparation of the Annual Budget and Capital Improvement Plan; monitor City revenue and expenditures with periodic reporting to the City Council; perform City debt management functions; provide financial and program analysis for various Citywide projects and initiatives, as well as employee negotiations.
- Revenue Management – Perform City's treasury management functions to include preparing the City's investment policy and managing City investments in accordance with the policy, and maintain a comprehensive revenue management information system.
- Accounting Services – Develop and maintain accounting policies and operate the City's automated financial management and record keeping system, which consists of the general ledger, accounts payable, accounts receivable, payroll, and provide monthly reports; prepare the annual Comprehensive Annual Financial Report (CAFR) for review by the City's auditors, and prepare various reports for the State and Federal government; maintain the City's fixed assets inventory system, and provide other support service functions.
- Purchasing System – Perform the City's central purchasing functions and administer the process.

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Accountant	2.00	2.00	3.00	2.00
Accounting Technician	0.00	0.00	0.00	1.00
Administrative Analyst	1.00	1.00	0.00	0.00
Assistant City Manager/Management Services	0.50	0.60	0.60	0.60
Deputy Finance Director	1.00	0.90	0.90	0.90
Executive Secretary	0.50	0.65	0.65	0.65
Financial Analyst	0.00	0.00	0.00	2.00
Purchasing Analyst	1.00	1.00	1.00	0.00
Purchasing Supervisor	1.00	1.00	1.00	0.00
Senior Account Clerk	2.00	2.00	2.00	1.00
Senior Accountant	2.00	2.00	2.00	1.00
Senior Financial Analyst	0.00	0.00	0.00	2.00
Senior Management Analyst	1.00	1.00	1.00	0.00
Senior Office Assistant	0.50	0.65	0.65	0.65
Total Full-Time Staff	12.50	12.80	12.80	11.80

PROGRAM STAFFING (Continued)	2010-11	2011-12	2012-13	2013-14
Part-Time Staff				
Payroll Analyst	0.46	0.46	0.46	0.00
Senior Account Clerk	0.00	0.00	0.00	0.46
Total Part-Time Staff	0.00	0.00	0.00	0.46
Total Full & Part-Time Staff	12.50	12.80	12.80	12.26

SIGNIFICANT DIVISION EXPENDITURE AND STAFFING CHANGES

- The primary focus of the proposed Finance Division restructuring is changing the purchasing function from primarily being performed by the Purchasing Supervisor and Purchasing Analyst positions to disbursing the purchasing duties to Finance and Accounting positions to enhance their career development and provide cross training to numerous Finance staff. The basic change is the elimination of the vacant Purchasing Supervisor position and making the following position changes:
    - Purchasing Analyst (Range 33) changed to Financial Analyst (Range 35)
    - Accountant (Range 33) changed to Financial Analyst (Range 35)
    - Senior Management Analyst (Range 40) retitled to Senior Financial Analyst (Range 40)
    - Senior Accountant (Range 38) changed to Senior Financial Analyst (Range 40)

  The above Financial Analyst and Senior Financial Analyst positions will perform the workload and higher level functions of the eliminated Purchasing Supervisor position for an overall savings of 1.00 FTE.
- Due to the retirement of the part-time Payroll Analyst (0.46 FTE) the position will be eliminated and a new Accounting Technician (1.00 FTE) will be established to perform the payroll function and one full-time Senior Account Clerk (1.00 FTE) will be eliminated and one part-time Senior Account Clerk (0.46 FTE) added to more effectively balance the payroll and accounts payable workload.

2012-13 DIVISION ACCOMPLISHMENTS

- Completed the City's Comprehensive Annual Financial Report (CAFR) for Fiscal Year 2011-12. The City received notification from the Governmental Finance Officers' Association (GFOA) that the Fiscal Year 2010-11 CAFR earned the award for Excellence in Financial Reporting. This is the tenth consecutive year that the City has earned this recognition.
- Coordinated the Fiscal Year 2013-14 Budget Process.
- Updated the City and Subsidiary District's Statement of Investment Policy for Fiscal Year 2012-13 and provided monthly Treasurer's Reports verifying the City's cash and investment position.
- Conducted the Fiscal Year 2012-13 First Quarter, Mid-Year, and Fourth Quarter Budget Reviews.
- Provided Budget-to-Actual, Outstanding Invoice, and Payroll Leave Reports to departments to assist them in the management of their sections.
- Participated in and provided financial information for labor negotiations with the San Bernardino Public Employees' Association (SBPEA).
- Submitted State Controller's Reports for the City, Fire, and Water, as well as the City's Street Report.
- Prepared annual continuing disclosures, financial compliance calculations, and budget and insurance certifications for City and subsidiary district/agency debt issues, as required by the respective bond indentures and applicable letter of credit instruments.
- Implemented a Payroll Direct Deposit Policy.
- Issued the 2012 Lease Revenue Bonds in order for the City to acquire 5,971 acre feet of permanent water rights.

2012-13 DIVISION ACCOMPLISHMENTS (Continued)

- Extensive work performed as a result of the wind-down of the Redevelopment Agency, as outlined in ABX26. Administration of the Successor Agency and related obligation retirement funds including State demands for information such as Housing and Other Funds Due Diligence Reviews, Recognized Obligation Payments Schedules, as well as preparing responses to the perpetual follow-up questions and formulating rebuttals to overreaching, unreasonable, and at times, incoherent demands.
- Secured extensions to Letter of Credit instruments for the 2004 Streets Revenue Bonds, the 2005 City Hall Certificates of Participation, and the 1998 A&B Water Bonds, through September 30, 2013 to allow for replacement facilities to be put into place during FY 2013-14.

2013-14 DIVISION GOALS AND OBJECTIVES

- Continue to manage the City's resources in a fiscally prudent manner during this challenging economic environment.
- Complete the CAFR for Fiscal Year 2012-13 and submit the CAFR to the Governmental Finance Officers' Association (GFOA) for evaluation and award consideration.
- Coordinate the Fiscal Year 2014-15 Budget Process and submit the Fiscal Year 2013-14 Budget to the Governmental Finance Officers' Association (GFOA) for evaluation and award consideration.
- Review and update the Statement of Investment Policy for the City and subsidiary districts and provide monthly Treasurer's Reports verifying the City's cash and investment position.
- Develop and present the Fiscal Year 2013-14 First Quarter, Mid-Year, and Fourth Quarter Budget Reviews for the City Council's consideration.
- Complete the update to the City's Purchasing Ordinance.
- Provide City management and the City Council with financial analytical support on various projects.
- Provide City departments with monthly financial reports in a timely manner.
- Prepare annual continuing disclosures, financial compliance calculations, and budget and insurance certifications for City and subsidiary district/agency debt issues, as required by the respective bond indentures and applicable letter of credit instruments.
- Submit State Controller's Reports for the City, Fire, and Water, as well as the City's Street Report.
- Work with the City Manager's Office and complete an Emergency Vendor Program that will aid in procurement of essential materials, supplies, and contract services in the event of an emergency.
- Host a "How to Conduct Business with Hesperia" seminar and distribute the corresponding guidebook to aid local businesses in their efforts to respond to City bids.
- Participate in and provide financial information for labor negotiations with the San Bernardino Public Employees' Association (SBPEA).
- Continue the administration of Redevelopment Agency wind-down procedures by continuing to with the State Department of Finance, State Controller's Office and the County of San Bernardino.
- With temporary Letter of Credit (LOC) extensions secured through September 30, 2013 for the 2004 Streets Revenue Bonds, the 2005 Civic Plaza Certificates of Participation, and the 1998 A & B Water Bonds, alternate credit facilities will be put into place during FY 2013-14. As part of this process, staff will evaluate the feasibility of refinancing the 2005 Civic Plaza Certificates of Participation, due to the low interest rate environment.

FUND:	GENERAL FUND	100
DEPARTMENT:	MANAGEMENT SERVICES	19
DIVISION:	FINANCE	220

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
Invoices Processed	11,008	10,197	10,000	10,000
Accounts Payable Checks Issued	6,074	5,557	5,500	5,500
Number of Payroll Checks/Direct Deposits Processed	6,615	6,465	6,294	6,306
Average Annual Yield	0.50%	0.38%	0.34%	0.32%
Number of Monthly Financial Reports Issued	177	183	228	228
Number of Requests for Proposal/Qualification	37	7	15	20
Number of Informal Bids Produced	118	83	110	120
Number of Contracts Issued	104	64	95	90
Number of Amendments to Contracts	42	52	65	80
Number of Purchase Orders Issued	832	812	730	790
Number of Contracts Administered	598	646	565	550

FUND:	GENERAL FUND	100
DEPARTMENT:	MANAGEMENT SERVICES	19
DIVISION:	HUMAN RESOURCES/RISK MANAGEMENT	225

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 392,263	$ 362,523	$ 261,464	$ 279,760	$ 275,088	5%
Benefits	183,054	178,607	145,774	141,117	150,254	3%
Materials	48,147	43,667	49,100	45,330	46,820	-5%
Contractual	691,528	1,049,156	755,000	730,382	683,800	-9%
Other Operating	8,951	7,615	9,400	9,300	13,050	39%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 1,323,943	$ 1,641,568	$ 1,220,738	$ 1,205,889	$ 1,169,012	-4%

DIVISION DESCRIPTION

The Human Resources Division provides the City Council, City Manager, City executive staff, City employees, its subsidiary districts, and the general public with a fair employment recruitment and selection system, maintains centralized City personnel files and records, and administers and implements City personnel policies and procedures. Ensures that the City of Hesperia's hiring and employment policies and practices comply with Federal and State legislation, and assures that the City's approach and efforts to equal employment opportunity are in accordance with adopted law and City Council policy. The Division manages all employee benefit plans as well.

Facilitates and ensures that the City's actions on employer employee relations are in accordance with Federal and State legislation on the collective bargaining process through negotiations and administration of Memorandums of Understanding (MOU), and related agreements with represented employee groups, to include the San Bernardino Public Employees' Association (SBPEA); and the administration of salaries, benefits and related policies for non-represented employee groups.

Risk Management strives to protect personnel and the physical assets of the City from injury and loss, respectively, by managing all City insurance policies, processing liability claims, lawsuits, coordinating and providing employee safety training programs, coordinating Occupational Safety and Health Administration (OSHA), and Americans with Disabilities Act Amendment Act (ADAAA) compliance, and workers' compensation claims management.

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Assistant City Manager/Management Services	0.35	0.30	0.30	0.30
Deputy Human Resources/Risk Management Director	1.00	1.00	0.00	0.00
Executive Secretary	0.35	0.35	0.35	0.35
Human Resources Analyst	1.00	1.00	1.00	0.00
Human Resources Specialist	0.00	0.00	0.00	1.00
Personnel Technician	2.00	2.00	2.00	1.00
Senior Human Resources Analyst	0.00	0.00	0.00	1.00
Senior Office Assistant	0.35	0.35	0.35	0.35
Total Full-Time Staff	5.05	5.00	4.00	4.00

FUND:	GENERAL FUND	100
DEPARTMENT:	MANAGEMENT SERVICES	19
DIVISION:	HUMAN RESOURCES/RISK MANAGEMENT	225

SIGNIFICANT DIVISION EXPENDITURE AND STAFFING CHANGES

- The proposed restructuring of the Human Resources/Risk Management Division includes two positions being reclassified upward and assuming certain duties of the previous Deputy Human Resources/Risk Management Director who retired in June 2012. One new Senior Human Resources Analyst (Range 40) position is created and one existing Human Resources Analyst (Range 37) position is eliminated with the higher level position assuming new complex labor relations, employee discipline, rules interpretation functions not previously performed. One new Human Resources Specialist (Range 35) position is created and one existing Personnel Technician (Range 32) position is eliminated to perform higher level, complex, risk management, insurance, liability claims management and other human resources functions.

2012-13 DIVISION ACCOMPLISHMENTS

Human Resources

- Conducted Meet and Confer meetings with the San Bernardino Public Employees' Association (SBPEA) representatives in the areas of labor negotiations and employee relations matters, and negotiated a one-year successor Memorandum of Understanding (MOU).
- Coordinated annual open enrollment for health, dental and optical insurance coverage, and successfully implemented all changes with the assistance of payroll staff. Managed the administration of the City-sponsored, pre-tax IRS 125 Cafeteria Plan, 457(b) deferred compensation plans, and the 401(a) retirement plan.
- Coordinated and assigned City volunteers and County of San Bernardino Work Experience Program to various City departments.
- Assisted City Departments and Division's management staff to resolve employee labor matters.
- Coordinated and assisted with the implementation of various employee-related programs.
- Assisted in the implementation of the NEOGOV system, an online system for hiring, selection and employee appraisal process.

Risk Management

- Administered the City's general liability insurance pool programs according to the Joint Powers Agreement (JPA). Coordinated and assisted with the administration of insurance coverage/policies for all City-owned property and fixed assets. Conducted field inspections for damage assessment of general liability claims and lawsuits.
- Monitored, processed and managed workers' compensation claims with the Third-Party Administrators according to the JPA.
- Assisted and responded to legal counsel inquiries regarding liability claims and lawsuit settlements, and prepared workers' compensation reporting and settlement authority.
- Coordinated, administered and managed the City's employee training programs in compliance with City, State, and Federal mandates.

2013-14 DIVISION GOALS AND OBJECTIVES

Human Resources

- Process, update and implement City-sponsored comprehensive benefit plans such as medical, dental, optical, life, disability, IRS 125 Cafeteria Plan, 457(b), 401(a) and optional insurance plans and conduct a review of plans to determine which are cost effective to the City and employees.
- Coordinate City volunteers and County of San Bernardino Work Experience Program volunteers and assign to various City departments.
- Monitor, update and implement revisions to policies, procedures, programs and forms to ensure consistency and compliance with City rules and regulations and State and Federal laws.

2013-14 DIVISION GOALS AND OBJECTIVES (Continued)

Human Resources (Continued)

- Continue implementation and training of the NEOGOV system, an on-line application system and performance appraisal process in order to maximize productivity.
- Complete and submit bi-annual EEO-4 report mandated by the U.S. Equal Employment Opportunity Commission. The EEO-4 information is used for a variety of purposes including enforcement, self-assessment by employers, and research.
- Implement provisions of Health Care Reform for the City and employees as outlined in the Affordable Care Act.

Risk Management

- Continue to manage the administration of the City's general liability in accordance with the Joint Powers Authority (JPA) insurance pool programs. Coordinate and assist with the administration of insurance coverage/policies for all City-owned property and fixed assets.
- Continue to manage and update employee incident, injury, illness and vehicle accident reporting system and develop, promote and manage employee safety awareness and training.
- Manage, process and coordinate workers' compensation claims with the Third Party Administrator.
- Evaluate the Safety Committee Program and work with City staff towards the reactivation of the Safety Committee.
- Coordinate with the City's Workers' Compensation Third Party Administrator to establish and implement an Employee Return to Work Program.
- Update and monitor changes affecting employee safety and training programs.
- Continue analyzing events and incidents which include damaged City property within the City to reduce potential liability.

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
Human Resources				
Advertising/Marketing	6	13	11	7
Background Checks (includes rescinds and hires)	62	56	40	30
Benefit Worksheets Processed	500	520	700	500
Employee Evaluations Processed	98	126	100	100
Employee Promotions Processed	2	2	3	0
Employment Separations/Retirements Processed	19	19	20	5
Employment Applications Reviewed/Processed	756	843	850	600
Employment Interviews Coordinated and Monitored	17	21	25	14
Employment Testing and Assessments Proctored	1	4	3	1
New Employee (hires) Processed	15	17	14	7
Personnel Action Forms Processed	53	75	432	230
Records Retention Program Processed	2	5	40	10
Recruitments and Selection	7	12	11	7
Staff Professional Development Attended	30	25	25	25
Volunteers Processed	15	22	20	25

FUND:	GENERAL FUND	100
DEPARTMENT:	MANAGEMENT SERVICES	19
DIVISION:	HUMAN RESOURCES/RISK MANAGEMENT	225

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
Risk Management				
Court Appearances	13	2	1	1
Damaged City Property Claims Recovery	23	30	40	40
Field Inspections	5	1	0	1
Insurance Certificates Received/Processed	1,133	1,426	1,300	1,300
Lawsuits Filed and Monitored	6	10	5	3
Lawsuits Settled	5	2	4	3
Liability Claims	80	35	35	40
Liability Claims Settled	4	4	5	5
Liability Investigations Handled	5	19	5	5
Liability Subrogation Notices Sent	29	21	30	40
Subpoenas Processed	22	25	7	5
Training and Drills Coordinated	10	14	15	15
Workers' Compensation Claims Processed/Monitored	20	18	20	15
Workers' Compensation Claims Settled	13	13	20	10

FUND:	GENERAL FUND	100
DEPARTMENT:	MANAGEMENT SERVICES	19
DIVISION:	MANAGEMENT INFORMATION SERVICES	228

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 382,712	$ 0	$ 0	$ 0	$ 0	0%
Benefits	128,753	0	0	0	0	0%
Materials	323,447	0	0	0	0	0%
Contractual	273,686	0	0	0	0	0%
Other Operating	11,704	0	0	0	0	0%
Capital Outlay	49,266	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 1,169,568	$ 0	$ 0	$ 0	$ 0	0%

DIVISION DESCRIPTION

The MIS Division works with all other departments and divisions throughout the City to ensure that all technology needs are being met and that the technology is being adequately utilized to advance the overall mission of the City. In doing this, the MIS Division is responsible for the design, development, administration, and maintenance of various telecommunications and computer networks, operating systems, and related services, such as core systems management, equipment installation, coordination of services, and billing and budget requirements. The MIS Division supports a Wide Area Network comprised of 5 distinct locations, 6 Local Area Networks, 277 individual computers, 166 separate software applications, 6 operating systems, 94 servers, 21 databases, etc

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Assistant City Manager/Management Services	0.15	0.00	0.00	0.00
Executive Secretary	0.15	0.00	0.00	0.00
Information Systems Manager	0.00	0.00	0.00	0.00
Information Systems Specialist	3.00	0.00	0.00	0.00
Information Systems Technician	2.00	0.00	0.00	0.00
Senior Office Assistant	0.15	0.00	0.00	0.00
Total Full-Time Staff	5.45	0.00	0.00	0.00

SIGNIFICANT DIVISION EXPENDITURE AND STAFFING CHANGES

- In Fiscal Year 2011-12 the Management Information Services Division was transferred to the City Manager's Department. The information shown in this division is for historical purposes.

FUND:	GENERAL FUND	100
DEPARTMENT:	MANAGEMENT SERVICES	19
DIVISION:	MANAGEMENT INFORMATION SERVICES	228

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
City Sites Serviced	5	n/a	n/a	n/a
Data Backed Up Nightly (Gigabytes)	2,500	n/a	n/a	n/a
Databases Managed	21	n/a	n/a	n/a
Local Area Networks Managed	6	n/a	n/a	n/a
Operating Systems Managed	7	n/a	n/a	n/a
Blackberries/Personal Data Assistants (PDAs)	38	n/a	n/a	n/a
Printers, Plotters, and Copiers Supported	55	n/a	n/a	n/a
Routers and Switches Managed	38	n/a	n/a	n/a
Software Applications Supported	167	n/a	n/a	n/a
E-mails Processed (Outgoing)	131,090	n/a	n/a	n/a
E-mails Processed (Incoming)	2,142,694	n/a	n/a	n/a
▪ Valid Emails (Incoming)	364,159	n/a	n/a	n/a
▪ Spam Emails (Incoming)	1,778,535	n/a	n/a	n/a
Help Desk Statistics				
▪ Trouble Calls Processed	4,969	n/a	n/a	n/a
▪ Average Time Per Trouble Call	43 min	n/a	n/a	n/a
Computer Systems Managed	352	n/a	n/a	n/a
▪ Physical Servers	42	n/a	n/a	n/a
▪ Virtual Servers	37	n/a	n/a	n/a
▪ Workstations	185	n/a	n/a	n/a
▪ Virtual Clients	8	n/a	n/a	n/a
▪ Laptops	80	n/a	n/a	n/a
User Accounts Managed	964	n/a	n/a	n/a
▪ Network Accounts	225	n/a	n/a	n/a
▪ AS/400 Accounts	0	n/a	n/a	n/a
▪ New World .Net Accounts	116	n/a	n/a	n/a
▪ Telephone Accounts	493	n/a	n/a	n/a
▪ Wireless Network Clients	130	n/a	n/a	n/a

FUNDS: VARIOUS
DEPARTMENT: ECONOMIC DEVELOPMENT 25

FUND EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 721,642	$ 649,980	$ 579,959	$ 561,271	$ 582,203	0%
Benefits	253,679	256,894	201,825	195,157	209,879	4%
Materials	464,564	349,785	314,605	303,381	199,010	-37%
Contractual	31,295,508	6,084,113	2,624,557	293,005	1,564,046	-40%
Other Operating	721,343	231,721	350,888	331,865	290,840	-17%
Capital Outlay	841,452	1,933,208	2,309,612	957,575	837,879	-64%
Debt Service	40,143,621	10,067,680	153,000	152,450	160,000	5%
TOTAL	$ 74,441,809	$ 19,573,381	$ 6,534,446	$ 2,794,704	$ 3,843,857	-41%

ECONOMIC DEVELOPMENT DEPARTMENT EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Redevelopment Agency						
385 RDA Low/Moderate Income	$ 33,332,438	$ 4,642,553	$ 0	$ 0	$ 0	0%
388 VVEDA Low/Moderate Income	0	57,565	0	0	0	0%
389 RDA Administration (150) (See note)	1,287,758	525,459	0	0	0	0%
486 RDA Project Area #1 D/S	24,617,452	11,314,259	0	0	0	0%
487 RDA Project Area #2 D/S	1,596,772	1,336,464	0	0	0	0%
586 RDA Project Area #1-CIP	8,535,863	58,409	0	0	0	0%
587 RDA Project Area #2-CIP	2,258,581	0	0	0	0	0%
588 RDA VVEDA	1,676,926	0	0	0	0	0%
Sub-Total Redevelopment Agency	$ 73,305,790	$ 17,934,709	$ 0	$ 0	$ 0	0%
Other City Related Funds						
150 Redevelopment Agency Administation (See note)	0	0	0	0	0	0%
Sub-Total Other City Related Funds	0	0	0	0	0	0%
Community Development Commission Funds						
170 Community Development Commission	0	210	617,168	450,051	378,894	-39%
Sub-Total Community Development Commission	0	210	617,168	450,051	378,894	-39%
Hesperia Housing Authority Funds						
370 Hesperia Housing Authority	0	216,381	1,328,974	314,942	536,203	-60%
371 VVEDA Housing Authority	0	15,840	425,000	25,000	225,000	-47%
Subtotal Hesperia Housing Authority	0	232,221	1,753,974	339,942	761,203	-57%
Community Development Block Grant						
251 CDBG Administration	809,845	699,915	1,975,105	1,415,296	1,507,415	-24%
252 CDBG HOME Grant	0	0	0	0	0	0%
253 CDBG Revolving Loans	235,608	89,853	462,043	93,250	554,020	20%
257 CDBG Neighborhood Stabilization Program	90,566	616,473	1,726,156	496,165	642,325	-63%
Sub-Total CDBG	1,136,019	1,406,241	4,163,304	2,004,711	2,703,760	-35%
Total Economic Development	$ 74,441,809	$ 19,573,381	$ 6,534,446	$ 2,794,704	$ 3,843,857	-41%

Note: References for former HCRA funds (385, 389, 486, 487, 488, 586, 587, & 588) will be for illustrative and legacy purposes only. In essence, the aforementioned HCRA funds were closed via closing Journal entries in February 2012.

FUNDS: VARIOUS
DEPARTMENT: ECONOMIC DEVELOPMENT 25

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Redevelopment Agency (RDA) Funds (385, 388, 389, 486, 487, 586, 587, 588)						
Taxes						
RDA Debt Service - Project Area #1 Tax Increment 486 25 261 0000 4060	$ 12,229,901	$ 6,927,506	$ 0	$ 0	$ 0	n/a
RDA Debt Service - Project Area #1 Amendment Tax Increment 486 25 261 0000 4062	2,203,889	1,282,386	0	0	0	n/a
RDA Debt Service - Project Area #2 Tax Increment 487 25 261 0000 4060	1,282,961	707,213	0	0	0	n/a
RDA Project Area #1 Low/Mod - LMI 20% Property Tax 385 25 263 2700 4070	3,057,475	1,731,877	0	0	0	n/a
RDA Project Area #1 Amendment Low/Mod - LMI 385 25 263 2700 4073	550,972	320,597	0	0	0	n/a
RDA Project Area #2 Low/Mod - LMI 20% Property Tax 385 25 263 2700 4075	320,740	176,803	0	0	0	n/a
SubTotal Property Tax	$ 19,645,938	$ 11,146,382	$ 0	$ 0	$ 0	n/a
WEDA - Low/Mod 388 25 263 2700 4078	149,297	0	0	0	0	n/a
WEDA - Capital Project 588 25 261 0000 4068	51,117	0	0	0	0	n/a
Total Taxes	$ 19,846,352	$ 11,146,382	$ 0	$ 0	$ 0	n/a
Interest						
RDA - Debt Service - Interest Project Area #1 486 19 220 0000 5600	$ 104,629	$ 7,831	$ 0	$ 0	$ 0	n/a
RDA - Debt Service - Interest Project Area #2 487 19 220 0000 5600	31	16	0	0	0	n/a
RDA Low/Mod Fund–Interest Income 385 19 220 0000 5600	447,514	17,245	0	0	0	n/a
WEDA Low/Moderate Housing - Interest 388 19 220 0000 5600	8,881	3,201	0	0	0	n/a

FUNDS: VARIOUS
DEPARTMENT: ECONOMIC DEVELOPMENT 25

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Interest (Continued)						
RDA CIP Area #1 - Interest 586 19 220 0000 5600	232,891	0	0	0	0	n/a
RDA CIP Area #2 - Interest 587 19 220 0000 5600	62	8	0	0	0	n/a
RDA CIP VVEDA - Interest 588 19 220 0000 5600	1,618	0	0	0	0	n/a
Total Interest Income	$ 795,626	$ 28,301	$ 0	$ 0	$ 0	n/a
Other						
Other-All Other Combined	$ 810,210	$ 64,730	$ 0	$ 0	$ 0	n/a
Total RDA Other	$ 810,210	$ 64,730	$ 0	$ 0	$ 0	n/a
Total Redevelopment Agency Revenue	$ 21,452,188	$ 11,239,413	$ 0	$ 0	$ 0	n/a

DEPARTMENT STAFFING	2010-11	2011-12	2012-13	2013-14
Total Full-Time Staff	10.33	10.00	8.00	8.00
Total Economic Development Staff	10.33	10.00	8.00	8.00

DEPARTMENT GOALS FOR 2013-14

- Continue implementation of Hesperia Enterprise Zone (EZ) Memorandum of Understanding (MOU) and Recycling Market Development Zone (RMDZ) Program.
- Issue a Notice of Funding Availability (NOFA) for Agency affordable multi-family housing projects.
- Pursue a Master Plan concept for 'G'Avenue Industrial Rail Park.
- Submit Accredited Economic Development Organization (AEDO) application to the International Economic Development Council (IEDC).
- Prepare and submit Section 108 Loan Application to support CDBG-eligible Economic Development projects.
- Complete rehabilitation of all NSP properties.
- Pursue Finding of Completion from Department of Finance.

SIGNIFICANT DEPARTMENT EXPENDITURES AND STAFFING CHANGES

- The FY 2013-14 Budget for Economic Development has been minimized as part of the transition resulting from the RDA dissolution in order to evaluate the stability of revenue and expenditures.
- Department expenditures as proposed for FY 2013-14 are 41% less than FY 2012-13 primarily due to reductions in contractual obligations and capital outlays. Due to the redevelopment dissolution process and on-going disputes with the Department of Finance (DOF) many planned expenditures were delayed or terminated. Furthermore, certain capital expenses, including real property acquisition, were removed and will be considered throughout the fiscal year on a case-by-case basis. Although no Department programs were eliminated the level of expenditures will decline over time.

FUNDS: VARIOUS
DEPARTMENT: ECONOMIC DEVELOPMENT 25

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Administrative Aide	1.00	1.00	1.00	1.00
Administrative Analyst	3.00	3.00	2.00	2.00
Administrative Secretary	1.00	1.00	1.00	1.00
Assistant City Manager/Management Services	0.00	0.00	0.00	0.00
City Manager	0.00	0.00	0.00	0.00
Community Relations and Media Coordinator	0.33	0.00	0.00	0.00
Deputy Economic Development Director	1.00	1.00	1.00	1.00
Deputy Finance Director	0.00	0.00	0.00	0.00
Management Analyst	2.00	2.00	2.00	2.00
Senior Accountant	0.00	0.00	0.00	0.00
Senior Management Analyst	2.00	2.00	1.00	1.00
Total Full-Time Staff	10.33	10.00	8.00	8.00

FUNDS: REDEVELOPMENT AGENCY SUMMARY
DEPARTMENT: ECONOMIC DEVELOPMENT 25
DIVISION: REDEVELOPMENT AGENCY

FUND EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 695,627	$ 141,319	$ 0	$ 0	$ 0	0%
Benefits	244,818	62,888	0	0	0	0%
Materials	450,136	238,794	0	0	0	0%
Contractual	31,211,865	5,958,503	0	0	0	0%
Other Operating	77,691	61,325	0	0	0	0%
Capital Outlay	786,927	1,557,505	0	0	0	0%
Debt Service	39,838,726	9,914,375	0	0	0	0%
TOTAL	$ 73,305,790	$ 17,934,709	$ 0	$ 0	$ 0	0%

DEPARTMENT EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	From 2012-13 Budget
Redevelopment Agency						
385 RDA Low/Moderate Income	$ 33,332,438	$ 4,642,553	$ 0	$ 0	$ 0	0%
388 VVEDA Low/Moderate Income	0	57,565	0	0	0	0%
389 RDA Administration (150)	1,287,758	525,459	0	0	0	0%
486 RDA Project Area #1 D/S	24,617,452	11,314,259	0	0	0	0%
487 RDA Project Area #2 D/S	1,596,772	1,336,464	0	0	0	0%
586 RDA Project Area #1-CIP	8,535,863	58,409	0	0	0	0%
587 RDA Project Area #2-CIP	2,258,581	0	0	0	0	0%
588 RDA VVEDA	1,676,926	0	0	0	0	0%
TOTAL	$ 73,305,790	$ 17,934,709	$ 0	$ 0	$ 0	0%

REDEVELOPMENT STAFFING SUMMARY	2010-11	2011-12	2012-13	2013-14
Total Full-Time Staff	6.73	0.90	0.00	0.00
Total Part-Time Staff	0.00	0.00	0.00	0.00
Total Full & Part-Time Staff	6.73	0.90	0.00	0.00

SIGNIFICANT DEPARTMENT EXPENDITURES AND STAFFING CHANGES

- Redevelopment Agency Dissolution Wind-down – As of February 1, 2012, all California redevelopment agencies were dissolved by ABx1 26. Post February 1, 2012, only enforceable obligations (EO) approved by the Department of Finance (DOF) on a Recognized Obligation Payment Schedule (ROPS) may be paid by the Successor Agency. Twice annually the San Bernardino County Auditor-Controller (SBCAC) allocates funds to the Redevelopment Property Tax Trust Fund (RPTTF) which is then forwarded to the Successor Agency for payment of EOs.

  Total expenditures are predicated on disbursements by the SBCAC which result from property taxes collected in the redevelopment project areas and fluctuate year to year. As EOs are paid off over time the amount disbursed and corresponding expenditures will decrease.

  As part of the dissolution process, the City Council adopted Resolution No. 2011-027, which designated the City as the Successor Agency to perform the duties and functions necessary to wind-down the agency. The following funds have been created as part of the Successor Agency wind-down: Fund 173 - Successor Agency Administration, Fund 160 – Redevelopment Obligation Retirement Fund P/A #1, Fund 161 – Redevelopment Obligation Retirement Fund P/A #2, and Fund 162, - Redevelopment Obligation Retirement Fund Housing.

SIGNIFICANT DEPARTMENT EXPENDITURES AND STAFFING CHANGES (Continued)

With respect to housing activities, the City Council adopted Resolution No. 2011-021 and 2011-027, designating the City of Hesperia as the Successor Housing Agency, The Hesperia Housing Authority, Funds 370 and 371, were established to transact business pursuant to California Housing Authority Law along with the assumption the Hesperia Community Redevelopment Agency and Victor Valley Economic Development Authority functions, assets and obligations.

The City Council also approved the establishment of the Hesperia Community Development Commission, Fund 170, to transact certain economic and community development functions.

FUND: RDA-LOW/MOD HOUSING 385
DEPARTMENT: ECONOMIC DEVELOPMENT 25
DIVISION: RDA-LOW/MODERATE INCOME 263

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 237,656	$ 51,669	$ 0	$ 0	$ 0	0%
Benefits	82,321	21,023	0	0	0	0%
Materials	13,579	3,677	0	0	0	0%
Contractual	8,750,993	758,204	0	0	0	0%
Other Operating	6,944	2,377	0	0	0	0%
Capital Outlay	42,880	1,508,157	0	0	0	0%
Debt Service	24,198,065	2,297,446	0	0	0	0%
TOTAL	$ 33,332,438	$ 4,642,553	$ 0	$ 0	$ 0	0%

DIVISION DESCRIPTION

The Economic Development Department develops, manages and promotes programs and projects that preserve and improve the supply of affordable housing in the City of Hesperia. Staff coordinates several affordable housing programs, including the Housing Rehabilitation Loan Program with Integrated Sewer Connection Program, (HRLP-SCP) First-Time Homebuyer Down Payment Assistance Program (DAP), and the Emergency/Disaster Housing Rehabilitation Loan Program (EDHRLP), plus promotes rental housing new construction projects. The (DAP) offers to eligible first-time home buyer families zero percent interest loans of up to $125,000 or 45% of the purchase price for use towards down payment and closing costs. The HRLP-SCP provides for deferred payments for loans of up to $40,000 for lower income owner-occupied households for repair to basic home systems (water/wastewater, plumbing, electrical, HVAC, roof, and other items.), and up to $50,000 to borrowers improving their properties located within the City's Township Revitalization Program (TRP) area and connecting to City sewer via the SCP.

In March of 2011, all housing real property and security interests of the Agency were transferred to the City which, as a condition precedent to said conveyance, were to be subsequently transferred to successor entities upon their formation or establishment. On April 5, 2011, in response to the pending dissolution of the Hesperia Community Redevelopment Agency (HCRA), the City Council adopted a resolution thereby designating the City of Hesperia to be the Successor Housing Agency of the HCRA, thereby assuming all housing functions and assets. On that same day, the City Council established by Resolution No. 2011-022 the Hesperia Housing Authority (HHA) to be charged with all housing obligations once discharged by the HCRA. As a condition precedent to the HCRA's transfer of housing assets and functions to the City (Resolution No. HCRA 2011-012), the City committed to subsequently transferring those assets and functions to the HHA. The HHA, although a separate public body, is administered by Economic Development Department Staff under the direction of the City Council as Commissioners of the newly-formed HHA.

The Low/Moderate Income (Fund 385) fund was eliminated in FY 2011-12 with the dissolution of the HCRA, however; to properly reflect activities that occurred between July 1, 2011 and January 31, 2012, including financial transactions, it is being reconciled in the context of the City's FY 2012-13 Budget. Because ABx1 26 was chaptered into law at the end of FY 2010-11 and the City's decision to participate in the Voluntary Alternative Redevelopment Program (ABx1 27), activities and programs were budgeted in FY 2011-12. The California Supreme Court's ruling was the ultimate demise of Fund 385 and set forth successor actions described earlier. Accomplishments will be reported in either Hesperia Housing Authority (Fund 370) or Fund 385, depending upon the timing and no goals and objectives for Fund 385 will be programmed in FY 2012-13.

FUND:	RDA-LOW/MOD HOUSING	385
DEPARTMENT:	ECONOMIC DEVELOPMENT	25
DIVISION:	RDA-LOW/MODERATE INCOME	263

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Administrative Aide	0.50	0.00	0.00	0.00
Administrative Analyst	0.50	0.15	0.00	0.00
Administrative Secretary	0.40	0.30	0.00	0.00
Deputy Economic Development Director	0.40	0.35	0.00	0.00
Management Analyst	1.00	0.00	0.00	0.00
Senior Management Analyst	0.50	0.40	0.00	0.00
Total Full-Time Staff	3.30	1.20	0.00	0.00

SIGNIFICANT DIVISION EXPENDITURE AND STAFFING CHANGES

- The abolishment of redevelopment in California pursuant to ABx1 26, which became effective February 1, 2012, terminated collection of 20% of tax increment revenue generated in HCRA Project Areas for the production and preservation of affordable housing. The new law only allows for collection of property tax revenue to the extent there are Enforceable Obligations including bond indebtedness and other contractual commitments that must be retired. Notwithstanding the foregoing, H&SC §34173(b) states that excepting those provisions of California Redevelopment Law that are repealed, restricted, or revised, all authority, powers, duties, and obligations previously vested with the former redevelopment agencies, under California Redevelopment Law (CRL), are vested in successor agencies (cities, counties, housing authorities, etc.).
- For the balance of FY 2011-12 and until all Enforceable Obligations of the HCRA's Low and Moderate Income Housing Fund (LMIHF) are retired, the San Bernardino County Auditor Controller will only disburse funds to the extent they are available to satisfy those affordable housing debts (including tax allocation bonds) listed on the former HCRA's Recognized Obligation Payment Schedule (ROPS) as approved by the Department of Finance.
- Funding for continued affordable housing programs and projects will originate from housing assets transferred by the former HCRA LMIHF to the HHA pursuant to H&SC §34176, which was approved by the HCRA, City, Successor Agency, and Oversight Board (H&SC §34177 & 34181).
- Redevelopment Agency Dissolution Wind-down – As of February 1, 2012, all California redevelopment agencies were dissolved by ABx1 26. Post February 1, 2012, only enforceable obligations (EO) approved by the Department of Finance (DOF) on a Recognized Obligation Payment Schedule (ROPS) may be paid by the Successor Agency. Twice annually the San Bernardino County Auditor-Controller (SBCAC) allocates funds to the Redevelopment Property Tax Trust Fund (RPTTF) which is then forwarded to the Successor Agency for payment of EOs.
- Total expenditures are predicated on disbursements by the SBCAC which result from property taxes collected in the redevelopment project areas and fluctuate year to year. As EOs are paid off over time the amount disbursed and corresponding expenditures will decrease.

2012-13 DIVISION ACCOMPLISHMENTS

- For Fiscal Year 2012-13, Division Accomplishments will be reported in Hesperia Housing Authority (Fund 370).

2013-14 DIVISION GOALS AND OBJECTIVES

- None

FUND:	RDA-LOW/MOD HOUSING	385
DEPARTMENT:	ECONOMIC DEVELOPMENT	25
DIVISION:	RDA-LOW/MODERATE INCOME	263

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
DAP Loans Approved	1	0	n/a	n/a
DAP Loans Submitted	3	2	n/a	n/a
Deed Restricted Units Funded	9	0	n/a	n/a
Housing Developer Proposal Reviews	0	1	n/a	n/a
HRLP & Sewer Loans Submitted	4	1	n/a	n/a
HRLP Loans & Sewer Approved	4	2	n/a	n/a
Inclusionary Housing Production Requirement	13	0	n/a	n/a
Inclusionary Units Constructed	133	0	n/a	n/a
Low-Mod Funds Committed via Owner Participation Agreements to support affordable housing	$2M	$0	n/a	n/a
Real Property Purchase Contracts Negotiated	1	0	n/a	n/a
Real Property Escrows Opened	1	1	n/a	n/a
Real Property Escrows Closed	1	1	n/a	n/a

FUND: VVEDA-LOW/MOD HOUSING 388
DEPARTMENT: ECONOMIC DEVELOPMENT 25
DIVISION: RDA-LOW/MODERATE INCOME 263

DEPARTMENT EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 0	$ 40,882	$ 0	$ 0	$ 0	0%
Benefits	0	16,683	0	0	0	0%
Materials	0	0	0	0	0	0%
Contractual	0	0	0	0	0	0%
Other Operating	0	0	0	0	0	0%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
SUBTOTAL	$ 0	$ 57,565	$ 0	$ 0	$ 0	0%

DIVISION DESCRIPTION

California Redevelopment Law (section 33334.2) requires a redevelopment agency to set aside at least 20% of all tax increment generated from the project area(s) for the purpose of increasing, improving, and preserving the community's supply of low- and moderate-income housing. The Economic Development Department is charged with administering the affordable housing program on behalf of the Victor Valley Economic Development Authority (VVEDA).

The Economic Development Department develops, manages and promotes programs and projects that preserve and improve the supply of affordable housing in the City of Hesperia. Staff coordinates several VVEDA supported affordable housing programs, including the Housing Rehabilitation Loan Program with Integrated Sewer Connection Program, (HRLP-SCP) First-Time Home Buyer Down Payment Assistance Program (DAP), and the Emergency/Disaster Housing Rehabilitation Loan Program (EDHRLP), plus numerous rental housing new construction projects all funded by its Low-Moderate Income Housing Fund (LMIHF).

On April 5, 2011 the Hesperia City Council adopted ~~a~~ Resolution No. 2011-027 thereby designating the City of Hesperia to be ~~a~~ the Successor Housing Agency for all redevelopment-based affordable housing functions of VVEDA. At the same meeting, the City Council established by Resolution No. 2011-022 the Hesperia Housing Authority (HHA) to assume all housing obligations once discharged by the Hesperia Community Redevelopment Agency (HCRA) and VVEDA. The HHA, although a separate public body, will be administered by Economic Development Department Staff under the direction of the City Council as Commissioners of the newly-formed HHA. In March of 2011, all VVEDA housing assets were transferred to the City which, as a condition precedent to said conveyance, were to be subsequently transferred to successor entities upon their formation or establishment. The transfer of VVEDA's housing assets were subsequently approved by VVEDA's Housing Successor Agency (City of Hesperia) pursuant to H&SC §34176. The HHA, although a separate public body, will be administered by Economic Development Department staff under the direction of the City Council as Commissioners of the newly-formed HHA.

Fund 388 was eliminated in FY 2011-12 with the dissolution of VVEDA; however, to properly reflect activities that occurred between July 1, 2011 and January 31, 2012, including financial transactions, it is being reconciled in the context of the City's FY 2012-13 Budget. Because ABx1 26 was chaptered into law at the end of FY 2010-11 and the City's decision to participate in the Voluntary Alternative Redevelopment Program (ABx1 27), activities and programs were budgeted in FY 2011-12. The California Supreme Court's ruling was the ultimate demise of Fund 388 and set forth successor actions described earlier. Accomplishments and Performance Measures will be reported in either Fund 371 or 388, depending upon the timing, and no Goals and Objectives for Fund 388 will be programmed in FY 2012-13.

FUND:	VVEDA-LOW/MOD HOUSING	388
DEPARTMENT:	ECONOMIC DEVELOPMENT	25
DIVISION:	RDA-LOW/MODERATE INCOME	263

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Administrative Analyst	0.00	0.20	0.00	0.00
Administrative Secretary	0.00	0.30	0.00	0.00
Deputy Economic Development Director	0.00	0.20	0.00	0.00
Senior Management Analyst	0.00	0.30	0.00	0.00
Total Full-Time Staff	0.00	1.00	0.00	0.00

SIGNIFICANT DIVISION EXPENDITURE AND STAFFING CHANGES

- The abolishment of redevelopment in California pursuant to ABx1 26, which became effective February 1, 2012, terminated collection of 20% of tax increment revenue generated in the VVEDA Project Area for the production and preservation of affordable housing. The new law only allows for collection of property tax revenue to the extent there are Enforceable Obligations including bond indebtedness and other contractual commitments that must be retired. Notwithstanding the foregoing, H&SC §34173(b) states that excepting those provisions of California Redevelopment Law that are repealed, restricted, or revised, all authority, powers, duties, and obligations previously vested with the former redevelopment agencies, under California Redevelopment Law (CRL), are vested in successor agencies.
- For the balance of FY 2011-12 and until all Enforceable Obligations of the VVEDA LMIHF are retired, the San Bernardino County Auditor Controller will only disburse funds to the extent they are available to satisfy those affordable housing debts (including tax allocation bonds) listed on the former VVEDA's Recognized Obligation Payment Schedule (ROPS) as approved by the Department of Finance.
- Funding for continued affordable housing programs and projects will originate from housing assets transferred by the former VVEDA LMIHF to the HHA pursuant to H&SC §34176, which was approved by the City and VVEDA.
- With the close-out of Fund 388, all Successor Housing Agency staffing and assets will be reported in Fund 370 (HHA).

2012-13 DIVISION ACCOMPLISHMENTS

- For Fiscal Year 2012-13 Division Accomplishments will be reported in Fund 371.

2013-14 DIVISION GOALS AND OBJECTIVES

- None

FUND:	RDA-ADMINISTRATION	389
DEPARTMENT:	ECONOMIC DEVELOPMENT	25
DIVISION:	REDEVELOPMENT PROJECTS	261
PROGRAM:	RDA-ADMINISTRATION	2700

DEPARTMENT EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 457,971	$ 48,768	$ 0	$ 0	$ 0	0%
Benefits	162,497	25,182	0	0	0	0%
Materials	362,681	235,117	0	0	0	0%
Contractual	217,561	157,444	0	0	0	0%
Other Operating	70,747	58,948	0	0	0	0%
Capital Outlay	16,301	0	0	0	0	0%
Debt Service		0	0	0	0	0%
SUBTOTAL	$ 1,287,758	$ 525,459	$ 0	$ 0	$ 0	0%

Note: For Budget Presentation, the FY 2010-11 Actual expenditures for Fund 150, which is a City Related Fund are shown in Fund 389.

DEPARTMENT DESCRIPTION

The Economic Development Department (Department) implements all of the City's business development initiatives with the intended goals of job creation, capital investment, and economic diversification. The Department includes many distinct divisions and programs including redevelopment, economic development, affordable housing, real estate, Community Development Block Grant (CDBG), Neighborhood Stabilization Program (NSP), and the Economic Development Revolving Loan Fund (EDRLF).

Fund 389 was eliminated in FY 2011-12 with the dissolution of the HCRA; however, to properly reflect activities that occurred between July 1, 2011 and January 31, 2012, including financial transactions, it is being reconciled in the context of the City's FY 2012-13 Budget. Because ABx1 26 was chaptered into law at the end of FY 2010-11 and the City's adoption of Urgency Ordinance No. 2011-11 to participate in the Voluntary Alternative Redevelopment Program (ABx1 27), activities and programs, although scaled back, were budgeted in FY 2011-12. The California Supreme Court's ruling was the ultimate demise of Fund 389 and set forth successor actions described earlier. Accomplishments will be reported in Fund 389, depending upon the timing, and no goals and objectives for Fund 389 will be programmed in FY 2012-13.

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Administrative Aide	0.50	0.40	0.00	0.00
Administrative Analyst	2.50	0.40	0.00	0.00
Administrative Secretary	0.50	0.05	0.00	0.00
Community Relations and Media Coordinator	0.33	0.00	0.00	0.00
Deputy Economic Development Director	0.50	0.05	0.00	0.00
Management Analyst	1.00	0.00	0.00	0.00
Senior Management Analyst	1.40	0.00	0.00	0.00
Total Full-Time Staff	6.73	0.90	0.00	0.00

FUND:	RDA-ADMINISTRATION	389
DEPARTMENT:	ECONOMIC DEVELOPMENT	25
DIVISION:	REDEVELOPMENT PROJECTS	261
PROGRAM:	RDA-ADMINISTRATION	2700

SIGNIFICANT DEPARTMENT EXPENDITURE AND STAFFING CHANGES

- Fund 389 was eliminated due to the abolishment of redevelopment pursuant to ABx1 26. Staffing was re-allocated to the Hesperia Housing Authority (HHA) and Hesperia Community Development Commission (HCDC). This fund is reported for legacy purposes only.

2012-13 DEPARTMENT ACCOMPLISHMENTS

- For Fiscal Year 2012-13 Department Accomplishments will be reported in Fund 170.

2013-14 DEPARTMENT GOALS AND OBJECTIVES

- For Fiscal Year 2013-14 Department Goals and Objectives will be reported in Fund 170.

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
Active Development Leads	68	60	n/a	n/a
Formal Proposals Prepared and Submitted	39	30	n/a	n/a
Quarterly Newsletters	8	10	n/a	n/a
Focused Event Sponsorships	12	10	n/a	n/a
Groundbreakings	3	1	n/a	n/a
Ribbon Cuttings	6	0	n/a	n/a
Advertising Placements	60	26	n/a	n/a
Trade Shows/Exhibitions Attended and Booth Displayed	25	10	n/a	n/a
Feet on the Street Business Surveys/Visits	252	300	n/a	n/a
Recycling Market Development Zone Commitments Satisfied	90%	90%	n/a	n/a
Enterprise Zone MOU Commitments Satisfied (%)	90%	95%	n/a	n/a

FUND:	RDA DEBT SERVICE	486 & 487
DEPARTMENT:	ECONOMIC DEVELOPMENT	25
DIVISION:	DEBT SERVICE	261

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 0	$ 0	$ 0	$ 0	$ 0	0%
Benefits	0	0	0	0	0	0%
Materials	0	0	0	0	0	0%
Contractual	10,573,563	5,033,794	0	0	0	0%
Other Operating	0	0	0	0	0	0%
Capital Outlay	0	0	0	0	0	0%
Debt Service	15,640,661	7,616,929	0	0	0	0%
TOTAL	$ 26,214,224	$ 12,650,723	$ 0	$ 0	$ 0	0%

DIVISION DESCRIPTION

Redevelopment tax increment (net of Low-Mod Set-Aside) generated in Project Areas 1 and 2 are deposited into Fund 486 and 487 respectively. Funds 486 and 487 also accrue, and ultimately disburse, gross tax increment to the various taxing entities that executed Pass-Through Agreements with the Hesperia Community Redevelopment Agency (RDA). Capital improvements within Redevelopment Project Areas 1 and 2 are expensed within Funds 586 and 587 respectively. Hesperia Community Redevelopment Agency (HCRA) debt expenses are charged to Funds 385, 486, and 487. Overall accomplishments for Capital Projects are reflected in earlier sections of this document.

DIVISION STAFFING

- None

SIGNIFICANT DIVISION EXPENDITURE AND STAFFING CHANGES

- With the abolishment of redevelopment in California pursuant to ABx1 26, which became effective February 1, 2012, other than property taxes disbursed by the San Bernardino County Auditor-Controller for recognized Enforceable Obligations, no other funding will be available for new capital projects in the project areas of the former HCRA.
- The former activities, goals, objectives, accomplishments, and performance measures reported in Funds 385, 486 and 487 have been re-allocated to Funds 160, 161, and 162 for Fiscal Year 2012-13 and beyond. All residual monies, investments, assets, etc., in Funds 385, 486 and 487 were transferred to the appropriate successor fund in the fourth quarter of Fiscal Year 2011-12.

2013-14 DIVISION GOALS AND OBJECTIVES

- Goals and Objectives will be reported in Funds 160, 161 and 162.
- No goals and Objectives to be reported going forward.

FUND:	REDEVELOPMENT CAPITAL IMPROVEMENT	586, 587, 588
DEPARTMENT:	ECONOMIC DEVELOPMENT	25
DIVISION:	REDEVELOPMENT PROJECTS	261

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 0	$ 0	$ 0	$ 0	$ 0	0%
Benefits	0	0	0	0	0	0%
Materials	73,876	0	0	0	0	0%
Contractual	11,669,748	9,061	0	0	0	0%
Other Operating	0	0	0	0	0	0%
Capital Outlay	727,746	49,348	0	0	0	0%
Debt Service	0	0	0	0	0	0%
SUBTOTAL	$ 12,471,370	$ 58,409	$ 0	$ 0	$ 0	0%

DIVISION DESCRIPTION

To effect redevelopment in the Project Areas within the City, capital improvements must be made. In some cases incentives are funded, and in others, infrastructure development or enhancements are funded. Prior to the passage of ABx1 26 Funds 586, 587, and 588 underwrote expenses incurred as a result of Owner's Participation Agreements (OPAs), Disposition and Development Agreements (DDAs) and other obligations associated with debts incurred to fund the necessary capital improvements. Actual capital expenses for infrastructure are delineated in the City's Capital Improvement Program (CIP) and reported by fund number (586, 587, or 588). Land acquisition, disposition, and leasing functions are prior, or subsequent to ABx1 26 are reported herein.

SIGNIFICANT DIVISION EXPENDITURE AND STAFFING CHANGES

- These funds were closed out during FY 2011-12 due to the abolishment of redevelopment. With the passage of ABx1 26, only obligations and contracts executed prior to June 29, 2011 are recognized by the State of California. No additional or new capital projects are contemplated and, therefore, no successor funds have been established other than Funds 160, 161 and 162, which are intended only for retirement of existing debt of the former HCRA. No staffing is allocated to these funds.
- No expenditures budgeted.

2013-14 DIVISION GOALS AND OBJECTIVES

- As appropriate, activities, programs, and projects were transferred to Funds 170, 171, and 170.
- No future Goals and Objectives contemplated.

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
Real Property Purchase Negotiated	6	2	n/a	n/a
Real Property Escrows Opened	6	0	n/a	n/a
Real Property Escrows Closed	6	0	n/a	n/a
Owner Participation Agreements (OPAs) Negotiated – Redevelopment Project Areas	0	1	n/a	n/a
OPAs Negotiated for Enterprise Zone	9	4	n/a	n/a
Job Creation via OPAs	280	60	n/a	n/a
Exclusive Negotiation Agreements (ENA) Approved	n/a	2	n/a	n/a

FUND:	ECONOMIC DEVELOPMENT	150
DEPARTMENT:	ECONOMIC DEVELOPMENT	25
DIVISION:	ECONOMIC DEVELOPMENT PROJECTS	261
PROGRAM:	GENERAL	2700

DEPARTMENT EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 457,971	$ 48,768	$ 0	$ 0	$ 0	0%
Benefits	162,497	25,182	0	0	0	0%
Materials	362,681	235,117	0	0	0	0%
Contractual	217,561	157,444	0	0	0	0%
Other Operating	70,747	58,948	0	0	0	0%
Capital Outlay	16,301	0	0	0	0	0%
Debt Service		0	0	0	0	0%
SUBTOTAL	$ 1,287,758	$ 525,459	$ 0	$ 0	$ 0	0%

DIVISION DESCRIPTION

The Economic Development Department (Department) implements all of the City's business development initiatives with the intended goals of job creation, capital investment, and economic diversification. The Department includes many distinct divisions, and programs including economic development, affordable housing, real estate, Community Development Block Grant (CDBG), Neighborhood Stabilization Program (NSP), and the Economic Development Revolving Loan Fund (EDRLF).

The Economic Development Department provides staffing and resources to support administration and implementation of programs and activities of the Hesperia Community Development Commission (HCDC) and the Hesperia Housing Authority (HHA). The primary objective of these two agencies is to serve as successor entities to the Hesperia Community Redevelopment Agency (HCRA) and the City's pro-rata share of the Victor Valley Economic Development Authority (VVEDA) that were dissolved on February 1, 2012 with the passage of ABx1 26. The HCDC is primarily charged with advancing non-housing programs, projects, and initiatives of the former HCRA and VVEDA, while the HHA focuses its efforts on the development, preservation, and financing of affordable housing for the dissolved redevelopment agencies. The Department also serves as the Successor Agency and Housing Successor Entity of the former HCRA and its pro-rata share of VVEDA. The Department also provides the administrative duties for the Oversight Board that governs the "winding down" process of the former HCRA. Although redevelopment was dissolved statewide, the Successor Agencies are required to discharge and complete certain former HCRA projects and programs and ensure timely retirement of Enforceable Obligations (debts of the former HCRA and VVEDA). The Department, in concert with the City's Finance Department, prepares various schedules including the Recognized Obligation Payment Schedule (ROPS) as set forth in California Health & Safety Code, for the purpose of collecting property taxes to discharge indebtedness.

The Department in concert with the HCDC administers and implements two state programs that provide significant and lucrative incentives to eligible businesses. Effective April 1, 2010 Hesperia received its final designation as a California Enterprise Zone (EZ). The EZ provides state tax incentives in concert with local incentives to qualified businesses located within its boundaries. Administration activities include: (i) promoting the EZ and its incentives to prospective and existing businesses; (ii) vouchering of qualified employees as evidence for utilization of the hiring credits, and; (iii) providing other resources that encourage the use of the program and economic revitalization.

The Hesperia Recycling Market Development Zone (RMDZ) targets responsible development of the recycling industry through discounted loans and technical assistance along with local incentives administered by the City. The ten-year RMDZ designation promotes initiatives that reduce the overall tonnage deposited by the City into local landfills.

FUND:	ECONOMIC DEVELOPMENT	150
DEPARTMENT:	ECONOMIC DEVELOPMENT	25
DIVISION:	ECONOMIC DEVELOPMENT PROJECTS	261
PROGRAM:	GENERAL	2700

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
Active Development Leads	n/a	32	n/a	n/a
Formal Proposals Prepared and Submitted	n/a	10	n/a	n/a
Newsletter Issues	n/a	9	n/a	n/a
Focused Event Sponsorships	n/a	10	n/a	n/a
Groundbreakings	n/a	1	n/a	n/a
Ribbon Cuttings	n/a	2	n/a	n/a
Advertising Placements	n/a	28	n/a	n/a
Trade Shows/Exhibitions Attended and Booth Displayed	n/a	10	n/a	n/a
Feet on the Street Business Surveys/Visits	n/a	300	n/a	n/a
Recycling Market Development Zone Commitments Satisfied	n/a	90%	n/a	n/a
Enterprise Zone MOU Commitments Satisfied (%)	n/a	95%	n/a	n/a

FUND: HESPERIA COMMUNITY DEVELOPMENT COMMISSION 170
DEPARTMENT: ECONOMIC DEVELOPMENT 25
DIVISION: PROJECTS 261

PROGRAM EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 0	$ 0	$ 88,804	$ 80,605	$ 87,636	-1%
Benefits	0	0	31,064	28,255	32,168	4%
Materials	0	210	269,750	253,811	130,040	-52%
Contractual	0	0	128,500	45,355	84,000	-35%
Other Operating	0	0	49,050	42,025	45,050	-8%
Capital Outlay	0	0	50,000	0	0	-100%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 0	$ 210	$ 617,168	$450,051	$378,894	-39%

DIVISION DESCRIPTION

On April 5, 2011, the City Council of the City of Hesperia approved and adopted Ordinance No. 2011-005, thereby establishing the Hesperia Community Development Commission (HCDC), to discharge certain economic and community development functions including affordable housing as set forth in California Health and Safety Code (H&SC). The HCDC is primarily charged with advancing non-housing programs, projects, and initiatives of the former HCRA and VVEDA, which were abolished with the passage of ABx1 26. Although redevelopment was dissolved statewide, the designated Successor Agencies are required to discharge and complete certain HCRA projects and programs and ensure retirement of Enforceable Obligations (debts of the former HCRA and VVEDA). The HCRA adopted Resolution No. 2011-012 on April 5, thereby ceding governance and operational oversight of certain economic development and redevelopment initiatives of the former HCRA to the HCDC.

In cooperation with the City's Economic Development Department and the Successor Agency to the former HCRA, the HCDC will partner, as a successor to many of the former HCRA's economic development initiatives, including implementing two State programs that provide significant and lucrative incentives to eligible businesses. Effective April 1, 2010, Hesperia received its final designation as a California Enterprise Zone (EZ). The EZ provides State tax incentives in concert with local incentives to qualified businesses located within its boundaries. Administration activities include: (i) promoting the EZ and its incentives to prospective and existing businesses; (ii) vouchering of qualified employees as evidence for utilization of the hiring credits, and; (iii) providing other resources that encourage the use of the program and economic revitalization. The Hesperia Recycling Market Development Zone (RMDZ) targets responsible development of the recycling industry through discounted loans and technical assistance, along with local incentives administered by the City. The ten-year RMDZ designation promotes initiatives that reduce the overall tonnage deposited by the City into local landfills.

The HCDC, as the recipient of former HCRA assets will manage, either directly or through third-party contracts, certain real property including the Hesperia Golf and Country Club (HG&CC) and Competitive Edge Motocross Park (CEMX) plus act as the City's real estate division with respect to property acquisition, disposition, and leasing. Additionally, the City Council, as the Commissioners of the HCDC may, from time to time, broaden the scope of activities of this Division as the H&SC provides substantial breadth in the context of authorities to a Community Development Commission.

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Administrative Aide	0.00	0.00	0.25	0.25
Administrative Secretary	0.00	0.00	0.30	0.30
Deputy Economic Development Director	0.00	0.00	0.30	0.30
Management Analyst	0.00	0.00	0.30	0.30
Total Full-Time Staff	0.00	0.00	1.15	1.15

FUND: HESPERIA COMMUNITY DEVELOPMENT COMMISSION 170
DEPARTMENT: ECONOMIC DEVELOPMENT 25
DIVISION: PROJECTS 261

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	%Change From 2012-13 Budget
Community Development Commission (170)						
Interest						
CDC Fund–Interest Income 170 25 261 0000 5600	$ 0	$ 459	$ 2,000	$ 100	$ 0	-100%
Total Interest Income	$ 0	$ 459	$ 2,000	$ 100	$ 0	-100%
Other						
Rents & Leases 170 25 261 0000 5700	$ 0	$ 25,000	$ 60,000	$ 70,000	$ 60,000	0%
Reimbursements/Other Agencies 170 25 261 0000 5800	0	0	200,000	0	0	-100%
Off Highway Vehicle Grant 170 25 261 0000 4790	0	31,000	0	4,650	0	n/a
Misc. Revenue 170 25 261 0000 5950	0	1,662	0	662,436	40,800	n/a
Total CDC Other	$ 0	$ 57,662	$ 260,000	$ 737,086	$ 100,800	-61%
Total Community Development Commission	$ 0	$ 58,121	$ 262,000	$ 737,186	$ 100,800	-62%

SIGNIFICANT DIVISION EXPENDITURE AND STAFFING CHANGES

- The major reduction in expenditures for Fund 170 is attributed to the elimination of AD 91-1 property tax assessments ($100,000) and legal expense reduction due to its transfer to the Successor Agency budget.

2012-13 DIVISION ACCOMPLISHMENTS

- Hosted Ribbon Cutting ceremonies for Hesperia Cinema West 12 Theater, Pier 1, 99 Cent Only Stores, Stater Brothers, and Wal-Mart Supercenter.
- Coordinated ICSC trade show logistics and marketing efforts for the new Regional Opportunity High Desert (OHD) concept. Facilitated attraction, entitlement, and development of Five Guys, Chipotle, Beef O' Brady's and Panda restaurants, resulting in the creation of sixty (60) new jobs. Assisted in the retention and relocation of Los Domingo's restaurant.
- Facilitated entitlement and construction efforts for two (2) junior anchors at High Desert Gateway shopping center; Jo-Ann's Fabrics & Crafts and Pier 1 Imports, resulting in the creation of sixty-five (65) new jobs.
- Facilitated attraction, entitlement, and construction of one pad and two shop space tenants at High Desert Gateway Shopping Center, resulting in creating forty (40) new jobs.
- Assisted in the attraction efforts for 99 Cent Only Stores at Main and G as well as Family Dollar at Main and 'I' Avenue, resulting in the creation of seventy (70) jobs.
- Facilitated entitlement and construction of Cinema West's Cinema 12 Theater in the City's Civic Center.
- Negotiated DOF approval of use of former HCRA funds ($1.54M) to construct Civic Plaza Parking Lot enabling Successor Agency to honor its Disposition and Development Agreement (DDA) obligations with Cinema West.

2012-13 DIVISION ACCOMPLISHMENTS (Continued)

- Facilitated the expansion of Stater Brothers from its 24,400 square feet location at Main and 'G' to its new 56,586 square feet location at Main and 'E' Ave. Assisted in the analysis of other potential locations in Hesperia.
- Facilitated marketing efforts, façade improvements and retenanting of two shopping centers located at Main and 9th and Main and 'G' Ave.
- Published Hesperia Enterprise Zone biennial report.
- Held or attended seventeen trade and industry shows including ICSC, Enterprise Zone workshops, job fairs, International Trade shows and local shows such as Opportunity High Desert and the High Desert Economic Summit.
- Established and engaged in ninety-four (94) active business attraction and development leads, and prepared forty-two proposals.
- Exhibited at International Council of Shopping Centers (ICSC) in Las Vegas and San Diego retail trade shows. The City conducted thirty-nine meetings between the San Diego and Las Vegas shows, in which five deals were successfully consummated.
- Produced a monthly Enterprise Zone e-Newsletter, providing easy-to-read explanations of available benefits, as well as Hesperia Enterprise Zone updates and informative articles for business owners.
- Prepared and obtained City Council approval for Hesperia Economic Development Strategic Plan.
- Implemented the Hesperia Enterprise Zone (EZ) Memorandum of Understanding (MOU), with FY 2012-13 representing the third year of its fifteen (15) year designation with the following accomplishments:
    - Processed 400 EZ hiring credit vouchers, of which 380 were approved;
    - Established an Enterprise Zone Hiring Credit Voucher Fee;
    - Completed 271 "Feet on the Street" business visitations to inform them about City's economic development programs including the RMDZ and EZ. Obtained and databased statistical information;
    - Sponsored two Hesperia WORKS job fair events with combined attendance of 1,300;
    - Sponsored a Franchise Fair with over 200 attendees;
    - Facilitated one business expansion with five new net jobs;
    - Attracted two (2) retail establishments creating 37 new jobs;
    - Attracted two national chain restaurants resulting in 16 net new jobs; and
    - Attracted new entertainment venue creating 40 new jobs in Civic Plaza.
- Implemented the Hesperia RMDZ Memorandum of Understanding (MOU) with the following results:
    - Attended six (6) trade shows;
    - Placed fifteen (15) RMDZ advertisements;
    - Completed seven "Feet on Street" visitations with local businesses to educate on RMDZ benefits; and
    - Referred two (2) businesses to CalRecycle for RMDZ assistance.
- Submitted timely reports for Economic Development Administration grants.
- Authored By-Laws and Articles of Incorporation for Economic Development and Housing non-profit corporation.
- Discharged City's real estate functions including purchase/sale of former police headquarters, exchange of property between the Hesperia Fire District and Hesperia Housing Authority, and support of capital projects requiring real estate activities.

2012-13 DIVISION ACCOMPLISHMENTS (Continued)

- Performed property management function of City real estate assets including Eagle Plaza. Negotiated and renewed leases. Facilitated necessary repairs with Public Works and third-party contractors.
- Managed City's cellular tower license/lease functions including negotiations of new agreements and administration of existing contracts.
- Coordinated transfer of High Desert Government Center to San Bernardino County including reciprocal parking agreement.
- Assisted in preparation of California State Parks OHV Grant application.
- Managed former HCRA real estate portfolio including operating leases of Competitive Edge Motocross Park and Hesperia Golf and Country Club.
- Revised Buxton Community *ID* demographics.

2013-14 DIVISION GOALS AND OBJECTIVES

- Successfully obtain a loan from CalRecycle to support expansion of local RMDZ business(es).
- Increase awareness of CalRecycle's RMDZ Program.
- Finalize and implement RMDZ Strategic Plan.
- Explore infrastructure loan from California Infrastructure Bank to support commercial and industrial development projects.
- Implement Hesperia Enterprise Zone Memorandum of Understanding (MOU), with FY 2013-14 representing the fourth year of its 15-year designation period:
  - Conduct 400 "Feet on the Street" business visitations; and
  - Issue 450 hiring credit vouchers.
- Obtain 501(c)(3) designation for ED&H non-profit corporation from Internal Revenue Service.
- Close escrow with Sultan Financial to allow development of Aaron's and Family Dollar.
- Facilitate entitlements for Love's Travel Center, J&R Truck Repair, and Aaron's/Family Dollar.
- Finalize Owner Participation Agreement (OPA) between City and J&R Trucking to support the construction of a 105,094 square foot truck repair facility.
- Explore formation of Property Business Improvement District (BID).
- Submit AEDO Accreditation application to International Economic Development Council.
- Continue redevelopment, repositioning and business attraction efforts for the City's Civic Plaza and downtown properties.

FUND:	HESPERIA COMMUNITY DEVELOPMENT COMMISSION	170
DEPARTMENT:	ECONOMIC DEVELOPMENT	25
DIVISION:	PROJECTS	261

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
Properties Managed	n/a	59	84	85
Grant Applications Submitted	n/a	1	2	1
Grants Approved	n/a	0	1	1
EZ Hiring Credit Vouchers Processed	n/a	260	450	500
Exclusive Negotiation Agreements (ENA) Approved	n/a	2	3	n/a
Active Development Leads	n/a	n/a	94	36
Formal Proposals Prepared and Submitted	n/a	n/a	42	30
Newsletter Issues	n/a	n/a	21	23
Focused Event Sponsorships	n/a	n/a	11	8
Groundbreakings	n/a	n/a	0	2
Ribbon Cuttings	n/a	n/a	6	2
Advertising Placements	n/a	n/a	42	50
Trade Shows/Exhibitions Attended and Booth Displayed	n/a	n/a	17	17
Feet on the Street Business Surveys/Visits	n/a	n/a	271	400
Recycling Market Development Zone Commitments Satisfied	n/a	n/a	80%	85%
Enterprise Zone MOU Commitments Satisfied (%)	n/a	n/a	80%	85%

FUND:	HESPERIA HOUSING AUTHORITY	370
DEPARTMENT:	ECONOMIC DEVELOPMENT	25
DIVISION:	RDA-LOW/MODERATE INCOME	263

PROGRAM EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 0	$ 58,473	$ 100,876	$ 90,974	$ 99,297	-2%
Benefits	0	19,733	34,643	31,198	35,861	4%
Materials	0	84,983	11,380	3,970	11,645	2%
Contractual	0	50,515	709,675	162,000	332,700	-53%
Other Operating	0	2,612	9,500	26,300	37,300	293%
Capital Outlay	0	65	462,900	500	19,400	-96%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 0	$ 216,381	$ 1,328,974	$314,942	$ 536,203	-60%

DIVISION DESCRIPTION

In response to the anticipated abolishment of the Hesperia Community Redevelopment Agency (HCRA), the City Council adopted Resolution No. 2011-021 and 2011-027, thereby designating the City of Hesperia as the Housing Successor Entity, thereby electing to retain the housing assets and functions of the HCRA and the City's pro-rata share of the Victor Valley Economic Development Authority (VVEDA) upon their dissolution. Additionally, on April 5, 2011, the City Council established by Resolution No. 2011-022, the Hesperia Housing Authority (HHA) to transact business and exercise powers in the City of Hesperia pursuant to California Housing Authority Law, with the specific intent of assuming the housing functions, assets, obligations, etc., of the HCRA and VVEDA. Despite being a separate public body, corporate and politic, the HHA, is administered by Economic Development Department staff under the direction of the City Council as its Commissioners. On April 3, 2012, the City Council and HHA, by Joint Resolution No. 2012-020 and HHA No. 2012-002 commenced formal operations of the HHA and ratified all previous actions pertaining to the transfer of affordable housing functions of the dissolved HCRA and VVEDA to the HHA. Consequently, all goals, objectives, and performance measures of the former Funds 385 has been rolled up into this fund (370) and those no longer applicable eliminated.

The Economic Development Department, through the HHA develops, manages, and promotes programs and projects that preserve and improve the supply of affordable housing in the City of Hesperia for low and moderate income persons. Staff coordinates several affordable housing programs, including the Housing Rehabilitation Loan Program with Integrated Sewer Connection Program, (HRLP-SCP), First-Time Homebuyer Down Payment Assistance Program (DAP), and the Emergency/Disaster Housing Rehabilitation Loan Program (EDHRLP), plus numerous rental housing new construction projects. The (DAP) offers to eligible first-time home buyer families, zero percent interest loans of up to $125,000, or 45% of the purchase price for use towards down payment and closing costs. The new HRLP-SCP provides for deferred payments for loans of up to $40,000 for lower income owner-occupied households for repair to basic home systems (water/wastewater, plumbing, electrical, HVAC, and roof), and up to $50,000 to borrowers improving their properties located within the City's Township Revitalization Program (TRP) area and connecting to City sewer via the SCP.

The HHA, as the designated Successor Housing Agency to the HCRA will continue those applicable affordable housing programs subject to the availability of funding. The HHA is not, at this time, designated a Public Housing Authority by HUD, rather will focus its efforts on the development, preservation, and maintenance of quality affordable housing stock within the City by leveraging its limited capital resources. The HHA intends to partner with experienced affordable housing developers to develop and/or rehabilitate existing housing units to satisfy unmet housing production requirements of the HCRA and address its Regional Housing Needs Assessment (RHNA) obligations. The HHA will support the utilization of Low Income Housing Tax Credits (LIHTCs), Home Investment Partnership Programs (HOME), and bond financing to fund these initiatives. In addition, linkages with San Bernardino County provide Hesperia residents with access to a Mortgage Assistance Program (MAP) and the Housing Authority of San Bernardino County serves as the designed HUD Public Housing Authority.

FUND:	HESPERIA HOUSING AUTHORITY	370
DEPARTMENT:	ECONOMIC DEVELOPMENT	25
DIVISION:	RDA-LOW/MODERATE INCOME	263

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Administrative Aide	0.00	0.00	0.30	0.30
Administrative Analyst	0.00	0.00	0.15	0.15
Administrative Secretary	0.00	0.00	0.15	0.15
Deputy Economic Development Director	0.00	0.00	0.30	0.30
Senior Management Analyst	0.00	0.00	0.35	0.35
Total Full-Time Staff	0.00	0.00	1.25	1.25

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	%Change From 2012-13 Budget
Hesperia Housing Authority (HHA) Funds (370, 371)						
370 Hesperia Housing Authority						
Interest						
Housing Authority - Interest 370 19 220 0000 5600	$ 0	$ 112,216	$ 122,200	$ 125,393	$ 105,184	-14%
Total Interest	$ 0	$ 112,216	$ 122,200	$ 125,393	$ 105,184	-14%
Other						
Rents & Leases 370 25 263 0000 5700	$ 0	$ 16,123	$ 19,800	$ 19,800	$ 43,800	121%
Proceeds from Land Sales 370 25 263 0000 5900	0	0	0	0	0	n/a
Miscellaneous 370 25 263 0000 5950	0	3,000	0	3,000	3,000	n/a
Total Other	$ 0	$ 19,123	$ 19,800	$ 22,800	$ 46,800	136%
Total Hesperia Housing	$ 0	$ 131,339	$ 142,000	$ 148,193	$ 151,984	7%
371 VVEDA Housing Authority						
Interest						
VVEDA Housing Authority - Interest 371 19 220 0000 5600	$ 0	$ 1,904	$ 4,303	$ 3,167	$ 3,726	-13%
Total Interest	$ 0	$ 1,904	$ 4,303	$ 3,167	$ 3,726	-13%
Total VVEDA Housing	$ 0	$ 1,904	$ 4,303	$ 3,167	$ 3,726	-13%
Total HHA Funds	$ 0	$ 133,243	$ 146,303	$ 151,360	$ 155,710	6%

FUND:	HESPERIA HOUSING AUTHORITY	370
DEPARTMENT:	ECONOMIC DEVELOPMENT	25
DIVISION:	RDA-LOW/MODERATE INCOME	263

SIGNIFICANT DIVISION EXPENDITURE AND STAFFING CHANGES

- The abolishment of redevelopment in California pursuant to ABx1 26, which became effective February 1, 2012, terminated collection of 20% of tax increment revenue generated in HCRA Project Areas for the production and preservation of affordable housing. The new law only allows for collection of property tax revenue to the extent there are Enforceable Obligations, including bond indebtedness and other contractual commitments that must be retired. Notwithstanding the foregoing, H&SC §34173(b) states that excepting those provisions of California Redevelopment Law that are repealed, restricted, or revised, all authority, powers, duties, and obligations previously vested with the former redevelopment agencies, under California Redevelopment Law (CRL) are vested in successor agencies. Therefore, the HHA, on behalf of the former HCRA, is deemed obligated to perform and adhere to CRL as it pertains to affordable housing.
- Major expenditures reductions from FY 2012-13 were attributable to on-going disputes with the Department of Finance (DOF) regarding the Low and Moderate Income Housing Fund (LMIHF) Due Diligence Review (DDR) which cause the suspension of certain housing programs including down payment assistance and housing rehabilitation.
- Major reductions are also proposed in Capital Outlay for land and buildings and residential property. If necessary, they will be accommodated on a case-by-case basis.
- Until all Enforceable Obligations of the LMIHF are retired, the San Bernardino County Auditor Controller will only disburse funds, to the extent they are available, to satisfy those debts (including tax allocation bonds) listed on the former HCRA's Recognized Obligation Payment Schedule (ROPS).
- Funding for continued affordable housing programs and projects will originate from housing assets transferred by the former HCRA LMIHF pursuant to H&SC §34176, which was approved by the HCRA, City, Successor Agency, and Oversight Board (H&SC §34177 & 34181). Other funding will inure to the HHA through collection of loan repayments and potential sale/disposition of assets.

2012-13 DIVISION ACCOMPLISHMENTS

- Accepted housing assets and obligations of former HCRA's Low and Moderate Income Housing Fund (LMIHF) pursuant to ABx1 26 and AB 1484.
- Contributed to the preparation of the Housing Asset Transfer (HAT) as required by H&SC §34176(a)(1).
- Continued Housing Investment Program (HIP) designed to proactively respond to "sub-prime" and "credit crunch" phenomenon, and counter the erosion of housing market through purchases of foreclosed and abandoned homes.
- Implemented new comprehensive project/property management software program to manage assets of HHA.
- Contributed to preparation of the Recognized Obligation Payment Schedules (ROPS) to "wind down" the housing affairs of the dissolved HCRA and VVEDA.
- Managed and maintained the affordable housing database in compliance with AB 987 with assistance from consultant, U.S. Communities.
- Continued efforts to identify and provide financial support to affordable housing developments within the former HCRA project areas.
- Completed drafting of Notice of Funding Availability (NOFA) to support affordable housing production.
- Implemented affordable housing monitoring guidelines for affordable units restricted by HOME regulations.
- Rehabilitated owned properties for the purpose of sale or lease.
- Promoted the City's Affordable Housing Program including the Downpayment Assistance, Housing Rehabilitation Loan Program, with integrated Sewer Connection Program (HRLP-SCP) in the Township Area.
- Complied with AB 987 requirements, which requires disclosure of affordable units counted toward inclusionary units.
- Assisted in completion of the Housing Element Annual Report.
- Completed annual on-site monitoring of affordable HOME units and RDA units.

2012-13 DIVISION ACCOMPLISHMENTS (Continued)

- Prepared the HHA's first Annual Report for the Department of Housing and Community Development.
- Finalized settlement agreement between HHA, Rancho Santa Fe and Palm Communities.
- Managed former HCRA properties and assets.
- Completed biannual review and monitoring of HOME and HHA unit reports through U.S. Communities Housing Compliance Services software.
- Rehabilitated HHA-owned properties for the purpose of sale or lease.

2013-14 DIVISION GOALS AND OBJECTIVES

- Develop Strategic Plan for HHA.
- Issue Notice of Funding Availability (NOFA).
- Comply with AB 987 requirements, which requires disclosure of affordable units counted.
- Identify candidate properties wherein HHA could purchase long-term affordability covenants.
- Complete annual on-site monitoring of affordable HOME units and HHA units.
- Complete bi-annual review and monitoring of HOME and HHA unit reports through U.S. Communities Housing Compliance Services software.
- Prepare the HHA Annual Report and Audit.
- Develop real estate strategy for use in identifying candidate properties for lease or sale.

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
DAP Loans Submitted	n/a	n/a	3	5
DAP Loans Approved	n/a	n/a	0	2
Deed Restricted Units Funded	n/a	n/a	3	5
Housing Developer Proposal Reviews	n/a	1	0	5
HRLP and Sewer Loans Submitted	n/a	n/a	1	5
HRLP Loans and Sewer Approved	n/a	n/a	0	3
Affordability Covenants Purchased	n/a	0	0	0
HHA Affordable Units Monitored	n/a	619	625	625
Real Property Purchase Contracts Negotiated	n/a	0	2	3

FUND:	VVEDA-LOW/MOD HOUSING	371
DEPARTMENT:	ECONOMIC DEVELOPMENT	25
DIVISION:	RDA-LOW/MODERATE INCOME	263

DEPARTMENT EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 0	$ 11,405	$ 0	$ 0	$ 0	0%
Benefits	0	4,435	0	0	0	0%
Materials	0	0	0	0	0	0%
Contractual	0	0	425,000	25,000	225,000	-47%
Other Operating	0	0	0	0	0	0%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
SUBTOTAL	$ 0	$ 15,840	$ 425,000	$ 25,000	$ 225,000	-47%

DIVISION DESCRIPTION

Fund 371 is the successor to the former Fund 388, which was closed-out with the dissolution of the Victor Valley Economic Development Authority (VVEDA) pursuant to ABx1 26. This Division shall assume the affordable housing functions and assets of the former VVEDA that fell under the auspices of the City of Hesperia. This successor role was approved by Resolution No. 2011-027 on April 5, 2011, wherein the City assumed all affordable VVEDA housing functions and assets and resolved to transfer those functions and assets to the Hesperia Housing Authority (HHA). For economies of scale and due to the inability to collect future tax increment the former VVEDA, affordable housing functions will be performed by HHA staff (Fund 370). Resources from this Fund 371 will be allocated to accomplish the required obligations of the Successor Housing Agency (City of Hesperia and HHA).

SIGNIFICANT DIVISION EXPENDITURE AND STAFFING CHANGES

- The abolishment of redevelopment in California pursuant to ABx1 26, which became effective February 1, 2012, terminated collection of 20% of tax increment revenue generated in the VVEDA Project Area for the production and preservation of affordable housing. The new law only allows for collection of property tax revenue to the extent there are Enforceable Obligations including bond indebtedness and other contractual commitments that must be retired. Notwithstanding the foregoing, H&SC §34173(b) states that excepting those provisions of California Redevelopment Law that are repealed, restricted, or revised, all authority, powers, duties, and obligations previously vested with the former redevelopment agencies, under the CRA, are vested in the successor agencies. Therefore, the HHA, on behalf of the former VVEDA, is deemed obligated to perform and adhere to CRL as it pertains to affordable housing. As such, it is the City's position that all housing assets shall be used to support the production and maintenance of affordable housing. In as much as the affordable housing functions of the City's pro-rata share of VVEDA have been assumed by the City, and transferred to the HHA by Resolution No. 2011-027, it is appropriate to expend these funds pursuant to CRL.
- Until all Enforceable Obligations of the VVEDA LMIHF are retired, the San Bernardino County Auditor Controller will only disburse funds, to the extent they are available, to satisfy those debts listed on the former VVEDA's Recognized Obligation Payment Schedule (ROPS).
- Funding for continued affordable housing programs and projects will originate from housing assets transferred by the former VVEDA pursuant to H&SC §34176, which was approved by the HCRA, City, Successor Agency, and Oversight Board (H&SC §34177 & 34181).
- Compared to the FY 2012-13 the major reduction in expenditures is attributed to Contract Services.

FUND:	VVEDA-LOW/MOD HOUSING	371
DEPARTMENT:	ECONOMIC DEVELOPMENT	25
DIVISION:	RDA-LOW/MODERATE INCOME	263

2012-13 DIVISION ACCOMPLISHMENTS

- Promoted the HHA's Downpayment Assistance Program (DAP) and Housing Rehabilitation Loan Program (HRLP).
- Continued efforts to identify and provide financial support to affordable housing developments within the former VVEDA Project Area.

2013-14 DIVISION GOALS AND OBJECTIVES

- Continue efforts to identify and provide financial support to affordable housing developments within the former VVEDA Project Area.
- Facilitate production of affordable housing units by providing subsidized financing to qualified developers through the NOFA process.
- Support and participate in programs, projects, and initiatives of the Hesperia Housing Authority (HHA) including the provision of funding.
- Endeavor to satisfy Inclusionary Housing Obligations of dissolved VVEDA allocated to the City of Hesperia.
- Support and fund the HHA's Downpayment Assistance Program (DAP) and Housing Rehabilitation Loan Program (HRLP).

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
HRLP Loans Submitted	n/a	n/a	1	5
HRLP Loans Approved	n/a	n/a	4	3
Affordability Covenants Purchased	n/a	n/a	8	10

FUND: CDBG 251, HOME GRANT 252, CDBG REVOLVING LOAN 253, and NSP 257
DEPARTMENT: ECONOMIC DEVELOPMENT 25
DIVISION: COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) 270

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 26,015	$ 438,783	$ 390,279	$ 389,692	$ 395,270	1%
Benefits	8,861	169,838	136,118	135,704	141,850	4%
Materials	14,428	25,798	33,475	45,600	57,325	71%
Contractual	83,643	75,095	1,361,382	60,650	922,346	-32%
Other Operating	643,652	167,784	292,338	263,540	208,490	-29%
Capital Outlay	54,525	375,638	1,796,712	957,075	818,479	-54%
Debt Service	304,895	153,305	153,000	152,450	160,000	5%
TOTAL	$ 1,136,019	$ 1,406,241	$ 4,163,304	$2,004,711	$2,703,760	-35%

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Community Development Block Grant						
251 CDBG Administration	$ 809,845	$ 699,915	$ 1,975,105	$1,415,296	$1,507,415	-24%
252 CDBG HOME Grant	0	0	0	0	0	0%
253 CDBG Revolving Loans	235,608	89,853	462,043	93,250	554,020	20%
257 CDBG Neighborhood Stabilization	90,566	616,473	1,726,156	496,165	642,325	-63%
Total CDBG	$ 1,136,019	$ 1,406,241	$ 4,163,304	$2,004,711	$2,703,760	-35%

PROGRAM STAFFING	2010-11	2011-12	2012-13	Current Level 2013-14
Full-Time Staff				
Administrative Aide	0.00	0.60	0.45	0.45
Administrative Analyst	0.00	2.25	1.85	1.85
Administrative Secretary	0.10	0.35	0.55	0.55
Deputy Economic Development Director	0.10	0.40	0.40	0.40
Management Analyst	0.00	2.00	1.70	1.70
Senior Management Analyst	0.10	1.30	0.65	0.65
Total Full-Time Staff	0.30	6.90	5.60	5.60

FUND: CDBG 251, HOME GRANT 252, CDBG REVOLVING LOAN 253, and NSP 257
DEPARTMENT: ECONOMIC DEVELOPMENT 25
DIVISION: COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) 270

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Community Development Block Grant (CDBG) Funds (251, 252, 253, 257)						
251 CDBG Fund						
Reimbursement 251 25 270 2700 4730	$ 459,749	$ 688,769	$ 1,960,105	$ 1,484,934	$ 1,429,826	-27%
CDBG Loan Repayment 251 25 270 2700 4746	0	8,419	15,000	0	15,000	0%
CDBG Interest 251 19 220 0000 5600	0	0	0	0	0	n/a
CDBG Administration Reimbursement 251 29 700 7091 4730	0	0	0	0	0	n/a
Total CDBG Fund 251	$ 459,749	$ 697,188	$ 1,975,105	$ 1,484,934	$ 1,444,826	-27%
252 HOME Grant Fund						
Interest						
CDBG HOME Grant Program Interest Income 252 19 220 0000 5600	$ 6	$ 17,110	$ 18	$ 22,806	$ 59	228%
Total Interest Income	$ 6	$ 17,110	$ 18	$ 22,806	$ 59	228%
Grants						
CDBG HOME Grant 2000 252 25 264 2700 4750	$ 4,281	$ 0	$ 0	$ 0	$ 0	n/a
1999 Home-HRLP Loan Repayment 252 25 264 2700 4748	0	0	0	0	0	n/a
CDBG 2002 HOME Construction 252 25 264 2700 4756	75	0	0	0	0	n/a
DOIM Income from Home Activites 252 25 264 2700 4758	0	0	0	2,275	2,275	n/a
Total Grants	$ 4,356	$ 0	$ 0	$ 2,275	$ 2,275	n/a
Total HOME Fund 252	$ 4,362	$ 17,110	$ 18	$ 25,081	$ 2,334	12867%
253 CDBG-Revolving Loan						
CDBG Revolving Loan Program Interest Income 253 19 220 0000 5600	$ 4,046	$ 3,551	$ 3,870	$ 2,247	$ 2,607	-33%
CDBG-Revolving Loan Fund - Miscellaneous Income	24,476	0	0	0	0	n/a
Total CDBG-Revolving Loan Fund 253	$ 28,522	$ 3,551	$ 3,870	$ 2,247	$ 2,607	-33%
257 CDBG-Neighborhood Stabilization Program (NSP) Fund						
NSP Interest Income 257 19 220 0000 5600	$ 0	$ 3,340	$ 3,870	$ 1,813	$ 2,058	-47%
Neighborhood Stabilization Program 257 270 2700 0000 4760	63,268	0	71,766	0	238,030	232%
NSP - Proceeds from Sales 257 270 2700 0000 5901	0	0	488,509	245,000	1,500,000	207%
NSP - Rents/Lease 257 270 2700 0000 5870	0	0	45,003	4,425	78,200	74%
Program Income from NSP Activities 257 25 270 2700 5903	0	0	0	0	0	n/a
Total CDBG-Neighborhood Stabilization Fund 257	$ 63,268	$ 3,340	$ 609,148	$ 251,238	$ 1,818,288	198%
Total CDBG Funds (251, 252, 253, 257)	$ 555,901	$ 721,189	$ 2,588,141	$ 1,763,500	$ 3,268,055	26%

FUND: CDBG 251
DEPARTMENT: ECONOMIC DEVELOPMENT 25
DIVISION: COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) 270
PROGRAM: CDBG ADMINISTRATION/ECONOMIC DEVELOPMENT AND HOUSING

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 26,015	$ 228,190	$ 229,696	$ 219,800	$ 229,744	0%
Benefits	8,861	89,942	81,968	78,531	85,006	4%
Materials	4,244	3,285	4,350	8,300	8,750	101%
Contractual	55,792	57,570	974,882	51,150	450,346	-54%
Other Operating	410,038	167,623	291,038	239,290	175,990	-40%
Capital Outlay	0	0	240,171	665,775	397,579	66%
Debt Service	304,895	153,305	153,000	152,450	160,000	5%
TOTAL	$ 809,845	$ 699,915	$ 1,975,105	$ 1,415,296	$ 1,507,415	-24%

DIVISION DESCRIPTION

The Economic Development Department administers the City's Community Development Block Grant (CDBG) Program and related activities. These activities are directed at enticing public and private sector investment within targeted geographic areas of the City. The Department is tasked with implementing existing programs and developing innovative, new initiatives to promote economic and housing development and rehabilitation projects, with an emphasis on activities that create jobs, build or enhance infrastructure, provide affordable housing, primarily benefiting low-to-moderate income persons residing within the City, expanding the tax base, and promoting economic diversity. In Program Year (PY) 2013-14, the City expects its CDBG entitlement to be $819,934, equal to PY 2011-12 barring a reduction triggered by the federal governments sequester. Annually, the City adopts an action plan allocating funds to the following: (i) administration and planning (20%); (ii) Public Services activities and programs (15%); (iii) Section 108 debt service (varies); and (iv) other eligible CDBG uses (remainder) that are guided by the City's CDBG Consolidated Plan. The Department annually evaluates its CDBG Program in the context of the required Five-Year Consolidated Plan (Con Plan) and reprograms funds, if necessary, to projects, programs, or activities to meet its goals and objectives and meet CDBG timeliness requirements. Substantial amendments to the Con Plan are also pursued when appropriate and in compliance with the City's Citizen Participation Plan (CPP).

The City's annual CDBG development activities are designed to foster private and public sector investment with Redevelopment Project and CDBG target areas. Federal regulations mandate that programs funded by CDBG meet one or all of the national objectives: (1) elimination of slums or blight; (2) benefit low-to-moderate income individuals; or (3) address other community needs having a particular urgency. Economic Development activities have garnered increased support by HUD, particularly because of the Federal government's welfare reform mandates. Beginning in Fiscal Year 2010-11, the City has allocated greater funds to economic opportunity initiatives to support the Enterprise Zone Program and locally-based Microenterprises. This Division also implements housing services and discharges programs including the Housing Rehabilitation Loan Program (HRLP).

For consistency in presenting the CDBG information, all activities of the City's Annual Action Plan are discussed herein and likewise, the accomplishments, staffing, goals and objectives. Debt service for the Economic Development Revolving Loan Fund (EDRLF), although the implementation is accounted for in Fund 253, is paid annually from the City's CDBG entitlement.

FUND: CDBG 251
DEPARTMENT: ECONOMIC DEVELOPMENT 25
DIVISION: COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) 270
PROGRAM: CDBG ADMINISTRATION/ECONOMIC DEVELOPMENT AND HOUSING

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Administrative Aide	0.00	0.40	0.45	0.45
Administrative Analyst	0.00	1.35	1.30	1.30
Administrative Secretary	0.10	0.20	0.35	0.35
Deputy Economic Development Director	0.10	0.20	0.25	0.25
Management Analyst	0.00	1.40	1.15	1.15
Senior Management Analyst	0.10	0.25	0.00	0.00
Total Full-Time Staff	0.30	3.80	3.50	3.50

SIGNIFICANT DIVISION EXPENDITURE AND STAFFING CHANGES

- Funding for PY 2013-14 is programmed to increase the PY to $913,452 2012-13 entitlement but is subject to the federal government's sequester, which could result in a reduction of up to eight percent (8%). While the FY 2013-14 approved Action Plan only programmed $819,934, the differential of $93,528 will be allocated at mid-year to appropriate CDBG-eligible activities.
- Completed a Substantial Amendment to the PY 2011-12 and 2012-13 Action Plans reprogramming certain funds as follows: (i) $$56,432– Energy Efficiency/Minor Home Repair; (ii) $$665,000 – Intergenerational Center acquisition; and (iii) $200,000 Intergenerational Center rehabilitation totaling $921,432.

2012-13 DIVISION ACCOMPLISHMENTS

- Issued Notice of Funding Available (NOFA) for Public Service providers, and managed funding recommendation process through the City's City Council Advisory Committee (CCAC).
- Developed and submitted Program Year (PY) 2013-14 Action Plan to the U.S. Department of Housing and Urban Development (HUD) consistent with CDBG regulations.
- Continued implementation of the CDBG Housing Rehabilitation Loan Program (HRLP).
- Supported development of affordable, safe, and decent housing within the CDBG Target Areas including the rehabilitation of Neighborhood Stabilization Program (NSP) properties.
- Completed Substantial Amendment to City's PY 2011-12 and 2012-13 Action Plans reprogramming funds for acquisition/rehabilitation of Intergenerational Center and minor home repair program. Prepared and submitted required financial and performance reports to HUD, including the Section 3 Report.
- Monitored public service provider programs and contracts.
- Submitted PY 2011-12 Consolidated Annual Performance and Evaluation Report (CAPER).
- Continued staffing support for the City's HOME Grant Program (Fund 252) and Economic Development Revolving Loan Fund (Fund 253).
- Satisfied goals and objectives pertaining to housing and special economic development set forth in the City's 5 Year Consolidated Plan.
- Obtained HUD approval of Intergentional Center concept and Home Energy Efficiency/Minor Repair Program, thereby facilitating the Substantial Amendment.
- Completed acquisition of commercial building for conversion to Intergenerational Center.

2012-13 DIVISION ACCOMPLISHMENTS (Continued)

- Provided monthly Timeliness status reports to HUD.
- Satisfied CDBG Timeliness Test thereby avoiding recapture of funds by HUD.

2013-14 DIVISION GOALS AND OBJECTIVES

- Continue funding and support of CDBG Housing Rehabilitation Loan Program (HRLP).
- Develop and submit PY 2013-14 CDBG Action Plan to U.S. Department of Housing and Urban Development (HUD).
- Disburse funds in support of Cinema West Operating Covenant.
- Intensify economic development efforts in CDBG Target Areas, including special and microenterprise.
- Undertake on-site monitoring of all programs/projects funded through the public service allocation (15%), including contracts to ensure compliance with CDBG regulations and City's Action Plan.
- Meet HUD timeliness test for Program Year (PY) 2012-13.
- Submit 2012-13 Consolidated Annual Performance and Evaluation Report (CAPER).
- Implement programs and projects consistent with the City's CDBG Five-Year Consolidated Plan.
- Provide staffing support to the City's HOME Programs (Fund 252) and Housing Rehabilitation Loan Program (HRLP).
- Commence first phase of rehabilitation of Intergenerational Center.
- Initiate new Energy Efficiency/Emergency Repair Program.

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
HRLP Loans Funded	2	2	3	5
HRLP Loans Submitted	3	0	0	5
Annual IDIS Draw-downs	3	4	12	8
Public Service Agencies Funded	9	12	12	13
Timeliness Test	Passed	*Requested Waiver	Pass	Pass

* Due to dissolution of HCRA funding of Cinema West was shifted to Fund 586 resulting in reduced spending of CDBG dollars. If approved, City's CDBG program would not be subject to HUD finding. Many California jurisdictions were in same predicament and HUD expressed willingness to consider.

FUND:	CDBG HOME GRANT	252
DEPARTMENT:	ECONOMIC DEVELOPMENT	25
DIVISION:	COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)	270
PROGRAM:	CDBG HOME GRANT	

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 0	$ 0	$ 0	$ 0	$ 0	0%
Benefits	0	0	0	0	0	0%
Materials	0	0	0	0	0	0%
Contractual	0	0	0	0	0	0%
Other Operating	0	0	0	0	0	0%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 0	$ 0	$ 0	$ 0	$ 0	0%

DIVISION DESCRIPTION

The Economic Development Department administers and implements the State Housing and Community Development Department (HCD) HOME Program and all related activities. The mission of the HOME Program is to expand the supply of affordable housing for very low and low-income families through a variety of eligible strategies including new construction, rehabilitation, and down payment assistance. The purpose of the HOME Program is to encourage home ownership or rehabilitation assistance to residents earning less than 80% of the area median income.

The City received its first HOME Grant in the 1999 funding cycle resulting from the grant application prepared by the Economic Development Division. The $500,000 Grant provided $150,000 for the City's Housing Rehabilitation Loan Program (HRLP) and $350,000 to initiate a new Down Payment Assistance Program (DAP).

In January 2001, the City was awarded a 2000 HOME Grant appropriation of $651,900. The grant funds were reprogrammed in FY 2002-03 to augment the City's HRLP and DAP Programs.

In February 2003, the City was awarded a 2002 HOME grant in the amount of $3,466,000 allocated to: (a) a rental affordable senior housing new construction project ($3,066,000), and; (b) the on-going DAP Program ($400,000). The senior housing new construction project funds funded the 68-unit Village at Hesperia complex.

In February, 2004, the City was awarded a 2003 HOME grant totaling $600,000, equally divided ($300,000) between the City's on-going HRLP and DAP programs including $15,000 for grant administration costs.

In February 2005, the City was awarded a 2004 HOME grant totaling $4,100,000, of which $3,500,000 was allocated to a rental housing new construction project, and $600,000 was allocated to the on-going DAP Program. The rental new construction project funded was the 110-unit Sunrise Terrace I family apartment complex. In March 2005, the City was awarded a 2004 HOME supplemental grant in the amount of $434,000 to underwrite cost escalation in The Village at Hesperia project.

In November 2005, the City was awarded a 2005 HOME grant totaling $4,000,000 for the 72-unit Sunrise Terrace II family apartment complex which is now complete and fully occupied. All rental new construction projects funded by HOME have been completed and are now being monitored by Agency staff.

All grant Funding for the City's HOME programs (DAP and HRLP) has been utilized. Although the DAP and HRLP programs remain, other existing loans must be repaid to provide the capital for new loan disbursements. The City may contemplate future HOME grants for projects (construction) should an eligible proposal be submitted. The City will realize program income (PI) from the repayment of loans made to affordable housing construction projects as referenced herein. The PI must be utilized for HOME-eligible projects and programs.

The HOME Program is consistent with the City's Five-Year CDBG Consolidated Plan's Goals of affordable housing opportunities, the City's housing element, and the Council's goal of improving the existing housing stock through home ownership and rehabilitation.

FUND:	CDBG HOME GRANT	252
DEPARTMENT:	ECONOMIC DEVELOPMENT	25
DIVISION:	COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)	270
PROGRAM:	CDBG HOME GRANT	

SIGNIFICANT DIVISION EXPENDITURE AND STAFFING CHANGES

- None

2012-13 DIVISION ACCOMPLISHMENTS

- Monitored HOME rents and made quality control inspections of HOME-assisted units to ensure that the units met HUD and housing standards and that owners and participants met their mutual obligations under the programs.
- Completed and submitted Annual HOME Monitoring Reports to the State of California, Department of Housing and Community Development (HCD).
- Prepared and submitted required Semi-Annual Labor Standards Enforcement Report and HOME Annual Performance Report to HCD.
- Proactively administered the HOME Program including processing subordination and demand requests.

2013-14 DIVISION GOALS AND OBJECTIVES

- Monitor HOME rents and quality control inspections of HOME-assisted units (income must be verified annually) to ensure that the units meet HUD and housing standards and that owners and participants meet their mutual obligations under the programs.
- Complete and submit Annual HOME Monitoring Reports to HCD.
- Prepare and submit required Semi-Annual Labor Standards Enforcement Report and HOME Annual Performance Report to HCD.
- Strategically manage receipt of HOME Program Income (PI) and Recapture Funds (RF) to maximize program performance and operational efficiency.
- Make timely disbursements of HOME Program income.
- Apply for HOME funds to facilitate a new senior affordable project in conjunction with the affordable housing NOFA.

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
HOME Program Funds Remaining	0%	0%	0%*	0%
HOME Asset Portfolio	$14 Mil	$14 Mil	$14 Mil	$14 Mil
Cumulative Units Constructed	247	247	247	247
Projects Monitored	3	3	3	3
HOME Grant Application	n/a	n/a	n/a	1

*Administrative duties have been moved to EDD.

FUND:	CDBG REVOLVING LOAN	253
DEPARTMENT:	ECONOMIC DEVELOPMENT	25
DIVISION:	COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)	270
PROGRAM:	CDBG REVOLVING LOANS	

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 0	$ 64,736	$ 62,889	$ 66,884	$ 64,828	3%
Benefits	0	25,117	21,654	22,866	22,692	5%
Materials	0	0	12,500	3,500	9,500	-24%
Contractual	2,852	0	365,000	0	455,000	25%
Other Operating	232,756	0	0	0	2,000	100%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 235,608	$ 89,853	$ 462,043	$ 93,250	$ 554,020	20%

DIVISION DESCRIPTION

The City was awarded a Department of Housing and Urban Development (HUD) $3,000,000 Section 108 Loan in Fiscal Year 1996-97. Some of the proceeds were expended on infrastructure projects, with the remainder targeted to fire sprinkler retrofit projects. The Fire Sprinkler Retrofit Program had a pre-determined sunset clause enabling the creation of the Economic Development Revolving Loan Fund (EDRLF). The EDRLF was designed to provide the City with resources to facilitate economic development through business lending activities or the provision of other inducements. The EDRLF serves as an important economic development tool for both business expansion and attraction efforts.

In recent years the EDRLF has funded several economic development projects, most of which were classified as forgivable loans. Therefore, available funds in the EDRLF are shrinking and potentially will be fully disbursed by the close of Fiscal Year 2012-13.

DIVISION STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Administrative Analyst	0.00	0.45	0.35	0.35
Management Analyst	0.00	0.60	0.55	0.55
Total Full-Time Staff	0.00	1.05	0.90	0.90

SIGNIFICANT DIVISION EXPENDITURE AND STAFFING CHANGES

- Expenditure increases in FY 2013-14 are due to increased incentive participation by City. City intends to fully obligate its outstanding Section 108 fund balance.

2012-13 DIVISION ACCOMPLISHMENTS

- Make timely payments of principal and interest on outstanding balance of Section 108 loan.
- Marketed availability of EDRLF pursuant to CDBG regulations and City underwriting guidelines.
- Contemplated use of EDRLF to fund various City/Agency inducements.
- Prepared draft Section 108 Loan Application targeted to economic development lending.

FUND:	CDBG REVOLVING LOAN	253
DEPARTMENT:	ECONOMIC DEVELOPMENT	25
DIVISION:	COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)	270
PROGRAM:	CDBG REVOLVING LOANS	

2013-14 DIVISION GOALS AND OBJECTIVES

- Encumber balance of Economic Development Revolving Loan Fund (EDRLF).
- Incorporate EDRLF in City/HCDC Owner Participation Agreements (OPAs) and Disposition and Development Agreements (DDAs).
- Retire existing Section 108 loan.
- Submit application to HUD for additional Section 108 funding.

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
Percentage of Section 108 Loan Encumbered	55%	65%	75%	100%
Inducement Offers Made	2	0	2	3
Job Creation	n/a	40	20	45

FUND:	CDBG NEIGHBORHOOD STABILIZATION PROGRAM	257
DEPARTMENT:	ECONOMIC DEVELOPMENT	25
DIVISION:	COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)	270
PROGRAM:	CDBG NEIGHBORHOOD STABILIZATION PROGRAM	

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 0	$ 145,857	$ 97,694	$103,008	$ 100,698	3%
Benefits	0	54,779	32,496	34,307	34,152	5%
Materials	10,184	22,513	16,625	33,800	39,075	135%
Contractual	24,999	17,525	21,500	9,500	17,000	-21%
Other Operating	858	161	1,300	24,250	30,500	2246%
Capital Outlay	54,525	375,638	1,556,541	291,300	420,900	-73%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 90,566	$ 616,473	$ 1,726,156	$496,165	$ 642,325	-63%

DIVISION DESCRIPTION

In 2008, Congress passed the Housing and Economic Recovery Act (HERA) which created the Neighborhood Stabilization Program (NSP). The NSP Program allocated $3.92 Billion to communities and states across the nation to address the growing foreclosure problem and stabilize neighborhoods. Hesperia was allocated $4.59M in NSP grant funds to address increasing foreclosures. Allocations of the NSP funds were based on (1) the number and percentage of home foreclosures, (2) the number and percentage of homes financed by a subprime mortgage, and (3) the number and percentage of homes in default or delinquency. The NSP provides emergency assistance for the redevelopment of abandoned and foreclosed residential properties. Eligible activities include financing mechanisms for purchase of foreclosed homes, purchase and rehabilitation of foreclosed or abandoned homes, land banks for foreclosed homes, demolition of blighted structures, and redevelopment of demolished or vacant property.

The City completed an NSP Draft Substantial Amendment to its Fiscal Year 2008-09 Consolidated Annual Action Plan. The NSP Substantial Amendment was approved by HUD on January 15, 2009. The City received an executed contract from HUD on March 5, 2009, and was required to obligate all of the grant funds by September 10, 2010. The City was successful in meeting its NSP obligation threshold in advance of the termination date.

Originally, the City had committed $2,883,967 in NSP funds for acquisition/rehabilitation resale, $1,147,680 for acquisition/rehabilitation rental, $100,000 for financing mechanisms, and $459,072 for administration, for a total of $4,590,719. On September 15, 2009, the City Council approved Amendment 1 to the NSP Substantial Amendment which allowed the City to include land banking as an activity. Land banking will allow the City to acquire foreclosed, vacant property that can be utilized for housing developments. Amendment 1 also reallocated funds that had been set aside for Financing Mechanisms to the Land Bank activity. After the approval of Amendment 1, the NSP funds were allocated as follows: Acquisition/Rehabilitation and Resale $1,428,967; Acquisition/Rehabilitation and Rental $1,147,680; Financing Mechanisms $0.00; Redevelop Demolished or Vacant Properties $0.00; Establish Land Banks $1,555,000 and Administration $459,072.

On July 19, 2011, the City Council amended the original NSP Substantial Amendment and Amendment No. 1 as follows: 1) transfer $1.503M program income from Activity No. 5 (Establish Land Bank), shifting $652,623.00 to Activity No. 1 (Acquisition/Rehabilitation and Resale), $700,000 to Activity No. 2 (Acquisition/Rehabilitation and Rental) and providing for 10% percent of program income earned to be used for general administration and planning activities as defined in 24 CFR 570.205 and 206. On May 15, 2012, the City Council approved Amendment No. 3 allowing the City to sell homes that had originally been designated for lease.

All NSP funds are to be used to benefit individuals and families whose incomes do not exceed 120% of area median income (AMI), and 25% of the NSP funds must be used for housing that is affordable to individuals and families whose incomes do not exceed 50% of area median income. Homes must be purchased at a one (1) percent discount, per NSP requirements. The NSP effort will provide affordable housing opportunities and arrest blighting conditions caused by home vacancy. This effort is intended to transform neighborhoods in the City.

FUND:	CDBG NEIGHBORHOOD STABILIZATION PROGRAM	257
DEPARTMENT:	ECONOMIC DEVELOPMENT	25
DIVISION:	COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)	270
PROGRAM:	CDBG NEIGHBORHOOD STABILIZATION PROGRAM	

The City has acquired 23 single family residences and one bank property. In FY 2013-14 the City will continue to rehabilitate the residences prior to making them available for sale or lease. Program income generated from the sale or lease of Neighborhood Stabilization Project (NSP) properties will be re-invested in other approved activities/programs.

DIVISION STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Administrative Aide	0.00	0.20	0.00	0.00
Administrative Analyst	0.00	0.45	0.20	0.20
Administrative Secretary	0.00	0.15	0.20	0.20
Deputy Economic Development Director	0.00	0.20	0.15	0.15
Senior Management Analyst	0.00	1.05	0.65	0.65
Total Full-Time Staff	0.00	2.05	1.20	1.20

SIGNIFICANT DIVISION EXPENDITURE AND STAFFING CHANGES

- With the dissolution of the HCRA and re-allocation of Department staffing to correspond with available funding in the Fund 257, for Fiscal Year 2012-13, 1.20 FTE will be allocated down from 2.05 FTE in FY 2011-12.
- Major reduction in expenditures in FY 2013-14 result from no programming of funds for acquisition of residential property. Properties will be considered on a case-by-case basis throughout the years as NSP revenues are realized.

2012-13 DIVISION ACCOMPLISHMENTS

- Submitted timely quarterly reports on the Disaster Recovery Grant Reporting (DRGR) reporting system.
- Completed additional draws on the DRGR System as necessary.
- Managed NSP Rehabilitation RFB solicitation and contract management.
- Issued Request for Bids (RFB) for rehabilitation of NSP properties.
- Issued RFB for landscape maintenance, pest control, security services, and emergency repair services.
- Completed rehabilitation on ten (10) NSP properties.
- Completed Amendment No. 3 to the Substantial Amendment, allowing for the sale of homes previously designated for lease.
- Issued Request for Proposals (RFP) for real estate brokerage services.
- Issued Request for Bids (RFB) for the final group of eight (8) NSP homes.
- Performed real estate brokerage services for NSP properties in lieu of third-party contractor at direction of City Council.
- Listed two NSP rehabilitated homes for sale.
- Leased balance of NSP rehabilitated homes to eligible lessees.

2013-14 DIVISION GOALS AND OBJECTIVES

- Market and sell or lease the newly rehabilitated properties.
- Rehabilitate final eight (8) residential properties acquired through NSP and market for lease or sale.
- Submit timely quarterly reports on the DRGR Reporting System.

2013-14 DIVISION GOALS AND OBJECTIVES (Continued)

- Complete additional draws on the DRGR System as necessary.
- Market, with in-house staff, NSP properties for sale or lease.
- Dispose of NSP properties consistent with program regulations including affordability and maintenance covenants.
- Receive and report on Program Income derived from the sale and lease of NSP properties.
- Acquire additional foreclosed properties with Program Income.

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
Real Property Purchase Contracts Negotiated	1	0	0	2
Real Property Escrows Opened	1	0	0	2
Real Property Escrows Closed	1	0	0	2
Real Property Rehabilitation	0	5	10	8
Real Property Sale	0	0	3	6
Real Property Lease	0	0	2	4

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	COMMUNITY DEVELOPMENT	300

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 1,227,182	$ 1,193,269	$ 1,081,468	$ 1,076,228	$ 1,103,978	2%
Benefits	400,250	449,636	382,915	388,406	387,303	1%
Materials	32,890	17,971	33,590	24,372	23,615	-30%
Contractual	140,963	91,163	37,600	28,227	58,997	57%
Other Operating	27,161	27,785	34,280	26,207	25,785	-25%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 1,828,446	$ 1,779,824	$ 1,569,853	$ 1,543,440	$ 1,599,678	2%

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Planning	$ 1,027,905	$ 998,141	$ 891,224	$ 855,373	$ 849,044	-5%
Building & Safety	800,541	781,683	678,629	688,067	750,634	11%
TOTAL	$ 1,828,446	$ 1,779,824	$ 1,569,853	$ 1,543,440	$ 1,599,678	2%

	2010-11	2011-12	2012-13	2013-14
DEPARTMENT STAFFING				
Total Full-Time Staff	17.03	17.03	16.03	15.03
Total Part-Time Staff	0.70	0.24	0.00	0.92
Total D.S. Community Development Staff	17.73	17.27	16.03	15.95

DIVISION GOALS FOR 2013-14

- Several portions of the Development Code will be revised including: temporary business signs, mobile home park regulations, freeway pylon signs, and others as issues present more opportunities. Staff will also complete the update to the Housing Element and continue to explore the feasibility of a transfer of development rights ordinance.
- Staff will complete the environmental review and approval process for the Covington Capital Distribution Center and the Love's Travel Center.
- Incorporate the findings of the "On-Site and Facilities" portion of the Self-Evaluation Survey into the City's Americans with Disabilities Act (ADA) Transition Plan. Also, collaborate with other City departments to determine the overall level of compliance with ADA requirement to remove all barriers to access, whether physical, programmatic, or through policy for all City programs and services.

DIVISION GOALS FOR 2013-14 (Continued)

- Staff will work with a locally-formed group of affected government agencies during the development of an Integrated Regional Management Plan. This plan will identify levels of nitrate loading and percability of soils within the region. It is hopeful that this plan can be used locally by Adelanto, Apple Valley, Barstow, San Bernardino County, Victorville, Mojave Water Agency and Lahanton Water Board as the technical basis for creating the new State-mandated Local Agency Management Plan (LAMP). The LAMP will establish tier-based standards for allowing the continued use of new and replacement Onsite Water Treatment Systems (OWTS).

SIGNIFICANT DIVISION EXPENDITURE AND STAFFING CHANGES

- Reclassify and revise the salary of the Community Development Supervisor position (Range 38/0.25 FTE) to a Building and Safety Manager position (Range 40) to perform building official functions previously performed by the eliminated Seniors Plans Examiner and Deputy Director Development Services – Community Development positions.
- Eliminate the vacant Community Development Technician (1.00 FTE) due to the elimination of the Rental Housing inspection program.
- Add two part-time Receptionist (0.92 FTE) positions to improve reception services coverage for City Hall.
- Funding of $17,500 is included for conversion of historical building permit information housed on Microfilm into the City's Laserfiche system.

DIVISION STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Assistant Planner	1.00	1.00	1.00	1.00
Building and Safety Manager	0.00	0.00	0.00	1.00
Building Inspector	1.00	1.00	1.00	1.00
Building Inspection Supervisor	1.00	1.00	1.00	1.00
Community Development Coordinator	1.00	1.00	1.00	1.00
Community Development Supervisor	1.00	1.00	1.00	0.00
Community Development Technician	1.75	1.75	1.75	0.75
Director of Development Services	0.14	0.14	0.14	0.14
Executive Secretary	0.14	0.14	0.14	0.14
Management Analyst	1.00	1.00	0.00	0.00
Plans Examiner	2.00	2.00	2.00	2.00
Principal Planner	1.00	1.00	1.00	1.00
Senior Community Development Technician	2.00	2.00	2.00	2.00
Senior Office Assistant	1.00	1.00	1.00	1.00
Senior Office Specialist	1.00	1.00	1.00	1.00
Senior Planner	2.00	2.00	2.00	2.00
Total Full-Time Staff	17.03	17.03	16.03	15.03
Part-Time Staff				
Receptionist	0.46	0.00	0.00	0.92
Senior Plans Examiner	0.24	0.24	0.00	0.00
Total Part-Time Staff	0.70	0.24	0.00	0.92

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	COMMUNITY DEVELOPMENT	300
PROGRAM:	PLANNING	3000

PROGRAM EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 709,971	$ 700,403	$ 619,441	$607,538	$595,671	-4%
Benefits	232,072	264,686	217,543	214,885	209,593	-4%
Materials	10,366	4,671	7,150	3,355	4,960	-31%
Contractual	55,893	9,822	26,500	13,500	23,000	-13%
Other Operating	19,603	18,559	20,590	16,095	15,820	-23%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 1,027,905	$ 998,141	$ 891,224	$855,373	$849,044	-5%

PROGRAM DESCRIPTION

Planning provides public information, project review, and approvals or recommendations for development proposals to ensure that new development conforms with Hesperia's environment as described in the General Plan, specific plans, and Development Code. This Division assures conformance with the California Environmental Quality Act (CEQA), the Subdivision Map Act, the National Environmental Policy Act, and the Endangered Species act. The Program also supports the Development Review Committee, the Planning Commission, and the City Council in all planning matters. Planning prepares applications for the annexation of sphere areas as well as environmental documents for private developments and public developments such as Economic Development and Public Works projects. Planning also recommends changes to the City's Land Use Plan to keep pace with the increase in population, commercial and industrial growth, and the changing regulatory environment to assure Hesperia's future growth and success.

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Assistant Planner	1.00	1.00	1.00	1.00
Building and Safety Manager	0.00	0.00	0.00	0.25
Community Development Coordinator	0.50	0.50	0.50	0.50
Community Development Supervisor	0.25	0.25	0.25	0.00
Community Development Technician	1.75	1.75	1.75	0.75
Director of Development Services	0.10	0.10	0.10	0.10
Executive Secretary	0.10	0.10	0.10	0.10
Management Analyst	1.00	1.00	0.00	0.00
Principal Planner	1.00	1.00	1.00	1.00
Senior Community Development Technician	1.00	1.00	1.00	1.00
Senior Office Assistant	0.60	0.60	0.60	0.60
Senior Office Specialist	1.00	1.00	1.00	1.00
Senior Planner	2.00	2.00	2.00	2.00
Total Full-Time Staff	10.30	10.30	9.30	8.30

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	COMMUNITY DEVELOPMENT	300
PROGRAM:	PLANNING	3000

SIGNIFICANT PROGRAM EXPENDITURE AND STAFFING CHANGES

- Reclassify and revise the salary of the Community Development Supervisor position (Range 38/0.25 FTE) to a Building and Safety Manager position (Range 40) to perform building official functions previously performed by the eliminated Seniors Plans Examiner and Deputy Director Development Services – Community Development positions.
- Eliminate the vacant Community Development Technician (1.00 FTE) due to the elimination of the Rental Housing inspection program.

2012-13 PROGRAM ACCOMPLISHMENTS

- Numerous Development Code amendments were completed including: Hot food trucks, cottage food preparation as a home occupation, prohibition of internet sweepstakes cafes, renewal of the temporary business sign ordinance and additional revisions to the Main Street and Freeway Corridor Specific Plan.
- Staff held extensive discussions and workshops on a Transfer of Development Rights ordinance, completed an update of the adult business land use study and began the process to update the Housing Element as mandated by Senate Bill SB 375.
- Staff completed and approved numerous development projects including: Dollar General, the park-n-ride expansion, Chipotle Grill, and the Padilla dog grooming facility. Staff also received and reviewed environmental impact reports for the Covington Capital Distribution center (3.5 million SF) and the Love's Travel Center.
- Staff worked with Local Agency Formation Commission (LAFCO) to resolve the boundary issues with the Water District's annexation of "strip" within County Service Area 70, Zone J, which was completed in February 2013.

2013-14 PROGRAM GOALS AND OBJECTIVES

- Several portions of the Development Code will be revised including: temporary business signs, mobile home park regulations, freeway pylon signs, and others as issues present more opportunities. Staff will also complete the update to the Housing Element and continue to explore the feasibility of a transfer of development rights ordinance.
- Staff will complete the environmental review and approval process for the Covington Capital Distribution Center and the Love's Travel Center.
- Amend the sign regulations allowing construction of a City freeway pylon sign. This sign will include a digital display which will promote civic events, amber alerts, highway conditions, and other emergency and public service announcements.

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	COMMUNITY DEVELOPMENT	300
PROGRAM:	PLANNING	3000

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
Conditional Use Permits/Revised CUP's	16	11	11	13
Development Code Amendments	7	8	8	8
Parcel Maps	5	5	5	5
Tentative Tracts	0	0	0	0
Site Plan Reviews/Revised Site Plan Reviews	27	31	21	22
Submit New DRC Items	98	86	85	85
General Plan Amendments/Zone Changes	1	2	n/a*	n/a*
Total Applications	175	160	n/a*	n/a*
Apartment Units Approved	0	0	n/a*	n/a*
Public Hearings	43	46	24	35
Home Occupation Permits	180	164	140	180
Business Licenses (new and renewal)	3,436	3,365	3,395	3,400
Plan Review	340	352	304	325
Subtotal of New Non DRC Items	3,956	3,881	3,834	3,905
Grand Total of New Items	4,054	3,967	3,919	3,990

*Items will not be reported in future budget years.

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	COMMUNITY DEVELOPMENT	300
PROGRAM:	BUILDING & SAFETY	3020

PROGRAM EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 517,211	$ 492,866	$ 462,027	$468,690	$508,307	10%
Benefits	168,178	184,950	165,372	173,521	177,710	7%
Materials	22,524	13,300	26,440	21,017	18,655	-29%
Contractual	85,070	81,341	11,100	14,727	35,997	224%
Other Operating	7,558	9,226	13,690	10,112	9,965	-27%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 800,541	$ 781,683	$ 678,629	$688,067	$750,634	11%

PROGRAM DESCRIPTION

Building and Safety is responsible for permitting, plan checking, building inspection, and land grading for compliance with adopted building codes and State and Federal Laws. Technicians at the public counter process permits and provide public information for a wide variety of development related issues. The program provides consultation for disabled access issues that businesses in the community may have, and also administers the Police Multiple Response Fee Program, which includes billing and fee collection. Annual inspections are also performed for the 11 mobile home parks that lie within the City's boundaries.

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Building and Safety Manager	0.00	0.00	0.00	0.75
Building Inspector	1.00	1.00	1.00	1.00
Building Inspection Supervisor	1.00	1.00	1.00	1.00
Community Development Coordinator	0.50	0.50	0.50	0.50
Community Development Supervisor	0.75	0.75	0.75	0.00
Director of Development Services	0.04	0.04	0.04	0.04
Executive Secretary	0.04	0.04	0.04	0.04
Plans Examiner	2.00	2.00	2.00	2.00
Senior Community Development Technician	1.00	1.00	1.00	1.00
Senior Office Assistant	0.40	0.40	0.40	0.40
Total Full-Time Staff	6.73	6.73	6.73	6.73
Part-Time Staff				
Receptionist	0.46	0.00	0.00	0.92
Senior Plans Examiner	0.24	0.24	0.00	0.00
Total Part-Time Staff	0.70	0.24	0.00	0.92
Total Full & Part-Time Staff	7.43	6.97	6.73	7.65

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	COMMUNITY DEVELOPMENT	300
PROGRAM:	BUILDING & SAFETY	3020

SIGNIFICANT PROGRAM EXPENDITURE AND STAFFING CHANGE

- Reclassify and revise the salary of the Community Development Supervisor position (Range 38/0.25 FTE) to a Building and Safety Manager position (Range 40) to perform building official functions previously performed by the eliminated Seniors Plans Examiner and Deputy Director Development Services – Community Development positions.
- Funding of $17,500 is included for conversion of historical building permit information housed on Microfilm into the City's Laserfiche system.
- Add two part-time Receptionist (0.92 FTE) positions to improve reception services coverage for City Hall.

2012-13 PROGRAM ACCOMPLISHMENTS

- Collaborated with Information Technology staff in the implementation of the new CRW automated land management system, which went live in December 2012.
- Preparation has begun for the 2013 triennial Building Code adoption. This includes the building, electrical, plumbing, mechanical, fire, residential, and green building codes. Various codes and supplements have been purchased.
- Completed plan review on private projects such as O'Reilly Auto Parts.
- Certificates of Occupancy were issued for major private projects such as Wal-Mart and Hesperia Cinema 12 Theatre.
- Completed phase two of the Mobile Home Park Inspection Program. This program established a three-year cycle for inspecting 995 mobile home lots, along with their associated swimming pools, community rooms, laundry facilities, and other common use buildings located within the City's eleven (11) mobile home parks. This year the Building Inspection staff inspected 385 mobile homes in 3 parks.

2013-14 PROGRAM GOALS AND OBJECTIVES

- Staff will continue to prepare for the 2013 triennial Building Code adoption. This process will include purchasing additional codes and supplements and attending training on the new codes.
- Plan reviews will be completed on Aaron's, ARCO, Panda Express, and the expansion of Country Oak and Stoves.
- Staff in Building and Safety will help to guide Code Enforcement through the process of implementation of the Code Enforcement module in TrackiT in the upcoming fiscal year.
- Incorporate the findings of the "*On-Site and Facilities*" portion of the Self-Evaluation Survey into the City's Americans with Disabilities Act (ADA) Transition Plan. Also, collaborate with other City departments to determine the overall level of compliance with ADA's requirement to remove all barriers to access, whether physical, programmatic or through policy for all City programs and services.
- Work together with a locally-formed group of affected government agencies during the development of an Integrated Regional Management Plan. This plan will identify levels of nitrate loading and percability of soils within the region. It is hopeful that this plan can be used locally by Adelanto, Apple Valley, Barstow, San Bernardino County, Victorville, Mojave Water Agency and Lahanton Water Board as the technical basis for creating the new State-mandated Local Agency Management Plan (LAMP). The LAMP will establish tier-based standards for allowing the continued use of new and replacement Onsite Water Treatment Systems (OWTS).

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	COMMUNITY DEVELOPMENT	300
PROGRAM:	BUILDING & SAFETY	3020

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
Permits Issued	2,207	2,332	2,424	2,400
New Residential Permits	0	0	0	4
Plans Reviewed	1,128	1,294	1,371	1,350
Inspections	4,993	5,216	4,920	5,000
Inspections Per Day Per Inspector	13.3	14.0	13.2	13.4
Rental Housing – Inspections	1,423	1,392	0*	0*
Rental Housing – Certificates Issued	1,307	1,032	0*	0*
Fats, Oil, Grease (FOG) Program – Inspections Performed	146	151	200	200

*Program discontinued by Council on June 19, 2012

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	CODE COMPLIANCE	305

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 1,128,600	$ 1,255,837	$ 1,152,912	$ 1,113,023	$ 1,175,633	2%
Benefits	433,561	526,263	492,748	491,647	510,997	4%
Materials	204,335	204,458	231,360	224,569	225,994	-2%
Contractual	196,210	271,014	303,183	265,000	322,178	6%
Other Operating	33,118	30,244	32,300	25,531	28,635	-11%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 1,995,824	$ 2,287,816	$ 2,212,503	$ 2,119,770	$ 2,263,437	2%

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Code Enforcement	$ 795,288	$ 859,641	$ 858,727	$ 804,349	$ 863,784	1%
Animal Control	1,200,536	1,428,175	1,353,776	1,315,421	1,399,653	3%
TOTAL	$ 1,995,824	$ 2,287,816	$ 2,212,503	$ 2,119,770	$ 2,263,437	2%

DEPARTMENT STAFFING	2010-11	2011-12	2012-13	2013-14
Total Full-Time Staff	23.32	23.32	23.32	23.32
Total Part-Time Staff	0.46	0.46	0.46	0.46
Total D.S. Code Compliance Staff	23.78	23.78	23.78	23.78

DIVISION GOALS FOR 2013-14

- Continue the work release clean-up crew, Restoring the Environment for a Cleaner Hesperia (REACH) Program, thirty-six hours per week to remove weeds, tires, trash and debris throughout the City.
- Continue to conduct special enforcement programs, concentrating on illegal dumping outside of regular business hours.
- Increase door-to-door canvassing of the entire City for unlicensed/unvaccinated pets, increasing license revenues.
- Review and revise Animal Control ordinances being processed through the City Council.
- Continue to implement the in-house vet contract, and monitor the effectiveness of the commercial inspection program.
- Participate in the Rachel Ray $100,000 ASPCA Shelter Challenge and be successful in winning grant monies.

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	CODE COMPLIANCE	305

SIGNIFICANT DIVISION EXPENDITURE AND STAFFING CHANGES

- One Senior Code Enforcement Officer (1.00 FTE) position is being added and one vacant Code Enforcement Officer (1.00 FTE) position is being eliminated to improve weekend coverage throughout the year.
- Funding of $31,000 is included for a new Animal Control software program to improve operations, including impounding of animals and dispatching calls.

DIVISION STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Animal Control Officer	2.00	2.00	3.00	3.00
Animal Control Supervisor	1.00	1.00	1.00	1.00
Animal Control Technician	4.00	4.00	4.00	4.00
Code Enforcement Officer	5.00	5.00	5.00	4.00
Code Enforcement Supervisor	1.00	1.00	1.00	1.00
Director of Development Services	0.16	0.16	0.16	0.16
Executive Secretary	0.16	0.16	0.16	0.16
Office Assistant	4.00	4.00	4.00	4.00
Senior Animal Control Officer	2.00	2.00	1.00	1.00
Senior Code Enforcement Officer	1.00	1.00	1.00	2.00
Senior Office Assistant	2.00	2.00	2.00	2.00
Shelter Supervisor	1.00	1.00	1.00	1.00
Total Full-Time Staff	23.32	23.32	23.32	23.32
Part-Time Staff				
Animal Control Technician	0.46	0.46	0.46	0.46
Total Part-Time Staff	0.46	0.46	0.46	0.46
Total Full & Part-Time Staff	23.78	23.78	23.78	23.78

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	CODE COMPLIANCE	305
PROGRAM:	CODE ENFORCEMENT	3010

PROGRAM EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 483,626	$ 501,918	$509,065	$476,291	$521,006	2%
Benefits	178,295	215,327	198,752	197,114	209,915	6%
Materials	48,510	46,629	54,410	53,044	48,954	-10%
Contractual	72,986	85,973	87,000	70,000	75,359	-13%
Other Operating	11,871	9,794	9,500	7,900	8,550	-10%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 795,288	$ 859,641	$858,727	$804,349	$863,784	1%

PROGRAM DESCRIPTION

Code Enforcement provides enforcement of City health, safety, aesthetic, housing, development, and dangerous building codes. The program also supports the Community Development Advisory Committee and testifies in support of civil, administrative and criminal court cases. Code Enforcement operates five days per week, with officers working various hours on the weekends and a clean-up crew working Monday through Thursdays.

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Code Enforcement Officer	5.00	5.00	5.00	4.00
Code Enforcement Supervisor	1.00	1.00	1.00	1.00
Director of Development Services	0.10	0.10	0.10	0.10
Executive Secretary	0.10	0.10	0.10	0.10
Office Assistant	1.00	1.00	1.00	1.00
Senior Code Enforcement Officer	1.00	1.00	1.00	2.00
Senior Office Assistant	1.00	1.00	1.00	1.00
Total Full-Time Staff	9.20	9.20	9.20	9.20

SIGNIFICANT PROGRAM EXPENDITURE AND STAFFING CHANGES

- One Senior Code Enforcement Officer (1.00 FTE) position is being added and one vacant Code Enforcement Officer (1.00 FTE) position is being eliminated to improve weekend coverage throughout the year.

2012-13 PROGRAM ACCOMPLISHMENTS

- Utilized the Code Enforcement staff to secure vacant properties and pump abandoned pools that would normally be performed by contractors. This had an average savings of sixty percent per property abated.
- Provided five days per week, and various hours on the weekends, coverage of the City, with proactive code enforcement focusing on reducing illegal street vending, illegal subdivision signage, non-permitted yard/garage sales, and illegally parked commercial vehicles.

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	CODE COMPLIANCE	305
PROGRAM:	CODE ENFORCEMENT	3010

2012-13 PROGRAM ACCOMPLISHMENTS (Continued)

- Utilized the Restoring the Environment for a Cleaner Hesperia (REACH) clean-up crew to pick-up and dispose of illegally discarded tires throughout the City.
- Participated in multi-agency task force with the Sheriff's Department to address illegal internet cafes.
- Continued to enforce marijuana dispensary Ordinance within the City.
- Conducted a Citywide sweep of businesses without current licenses and a sweep of obstructions in the city right-of-way (i.e. basketball hoops, trailers), with the assistance of the multi-city Code Enforcement Task Force.

2013-14 PROGRAM GOALS AND OBJECTIVES

- Continue the work release clean-up crew, Restoring the Environment for a Cleaner Hesperia (REACH) Program, thirty-six hours per week to remove weeds, tires, trash and debris throughout the City.
- Utilize the clean-up crew (REACH) to pick-up and dispose of illegally discarded tires throughout the City.
- Continue to conduct special enforcement programs concentrating on commercial truck parking and illegal dumping outside of regular business hours.
- Continue proactive enforcement on a five-day service, and various hours on the weekends, focusing on reducing street vendors, illegal subdivision signs, unpermitted yard/garage sales, and illegal dumping.
- Continue to conduct multi-city Code Enforcement Task Force sweeps addressing various municipal code violations.

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
New Enforcement Cases	2,277	2,669	2,500	2,500
Inspections (New and Recheck)	6,133	8,776	5,000	6,000
Notices Issued	1,699	2,373	1,600	1,500
Citations	664	593	500	600
Warrants	150	249	200	200
Court Hearings	143	184	150	150
Administrative Citations	376	1,852	600	600
Contracted Abatements	n/a	31	25	25
City Abatements	n/a	102	75	75

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	CODE COMPLIANCE	305
PROGRAM:	ANIMAL CONTROL	5000

PROGRAM EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 644,974	$ 753,919	$ 643,847	$ 636,732	$ 654,627	2%
Benefits	255,266	310,936	293,996	294,533	301,082	2%
Materials	155,825	157,829	176,950	171,525	177,040	0%
Contractual	123,224	185,041	216,183	195,000	246,819	14%
Other Operating	21,247	20,450	22,800	17,631	20,085	-12%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 1,200,536	$ 1,428,175	$ 1,353,776	$ 1,315,421	$ 1,399,653	3%

PROGRAM DESCRIPTION

Animal Control provides a number of public safety functions including rabies control, dog licensing, stray and dangerous animal abatement, hearings for public nuisance, quarantine and hearings for dangerous and/or vicious animals. Animal Control also provides care, shelter, and treatment for unwanted and abused animals. Animal Control maintains a large population of adoptable animals and the on-site veterinarian provides weekly vaccination and spay/neuter clinics for High Desert residents.

SIGNIFICANT PROGRAM EXPENDITURE AND STAFFING CHANGES

- Continued costs for maintaining the “Buy one, get one free” (BOGO) adoption program.
- Funding of $31,000 is included for a new Animal Control software program to improve operations, including impounding of animals and dispatching calls.

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Animal Control Officer	2.00	2.00	3.00	3.00
Animal Control Supervisor	1.00	1.00	1.00	1.00
Animal Control Technician	4.00	4.00	4.00	4.00
Director of Development Services	0.06	0.06	0.06	0.06
Executive Secretary	0.06	0.06	0.06	0.06
Office Assistant	3.00	3.00	3.00	3.00
Senior Animal Control Officer	2.00	2.00	1.00	1.00
Senior Office Assistant	1.00	1.00	1.00	1.00
Shelter Supervisor	1.00	1.00	1.00	1.00
Total Full-Time Staff	14.12	14.12	14.12	14.12
Part-Time Staff				
Animal Control Technician	0.46	0.46	0.46	0.46
Total Part-Time Staff	0.46	0.46	0.46	0.46
Total Full & Part-Time Staff	14.58	14.58	14.58	14.58

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	CODE COMPLIANCE	305
PROGRAM:	ANIMAL CONTROL	5000

2012-13 PROGRAM ACCOMPLISHMENTS

- Continued "Buy on get one free" (BOGO) program to increase adoptions and decrease euthanasia.
- Passed a new spay/neuter ordinance and implemented an enforcement program to accomplish the goals of the ordinance.
- Provided an on-site veterinarian to perform spay/neuters, treatment and care of shelter animals and provide low-cost spay/neuter services to High Desert residents to reduce animal over population, along with weekly vaccination/microchip clinics for Hesperia residents.
- Staff continues to operate successfully a cat adoption program through PetSmart Adoption Charities in Apple Valley and recently added Victorville PetSmart. Monies paid to the City through the participation in the PetSmart Charities are put back into the Shelter's adoption program. There were 117 cat adoptions from July 12, 2012 through December 12, 2012.
- Created a Hesperia Animal Shelter Facebook Page.
- Continued community outreach education of Animal Control through the Hesperia City events, school programs, shelter tours and community programs.
- Implemented a new contract with Data Ticket to collect Administrative fines and streamline public hearing process.
- Took over County contract to inspect commercial animal facilities, increasing revenues to the City.
- Successfully applied to be included in the Rachel Ray $100,000 ASPCA Challenge to win grant money and increase adoptions of animals.
- Hesperia Animal Control, in cooperation with other High Desert Animal Control Departments, is working together in preparing animal disaster preparedness procedures.
- Participated in the Animal Cruelty Taskforce and Rural Crimes Taskforce.
- As a member of the Rural Crimes Taskforce, participated in removing a large cock fighting ring from Summit Valley.

2013-14 PROGRAM GOALS AND OBJECTIVES

- Continue the established Volunteer Program to include the County WEX volunteers to assist with shelter operations. Increase volunteer base to include volunteers available for events and shelter operations.
- Change business hours to Tuesday through Saturday during the Shelter Challenge to increase adoptions. (June 2013 – August 2013)
- Participate in the Rachel Ray $100,000 ASPCA Shelter Challenge and be successful in winning grant monies.
- Identify sources and apply for a targeted spay/neuter grant.
- Review and update Animal Control Ordinances.
- Review and update forms to indicate new ordinances and procedures.
- Revise all fees to reflect increasing costs.
- Explore and implement a shelter software program to include impounding of animals and dispatching calls.
- Increase visibility of animal services through media, events, webpage and Facebook page.
- Continue to provide proactive enforcement on a five-day service, and emergency services on weekends, focusing on animal licensing and public safety.

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	CODE COMPLIANCE	305
PROGRAM:	ANIMAL CONTROL	5000

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
Officer call response	8,961	10,148	9,600	10,000
Warrants	13	15	35	50
Owner Turn-in-Alive	1,016	970	1,142	1,040
Owner Turn-in-DOA	100	128	120	115
Strays Recovered-Alive	7,540	6,485	5,694	6,570
Strays Recovered-DOA	533	487	480	500
Seized/Abandoned/Agency Assist	99	73	63	80
Return to Owners	746	683	768	730
Animals Adopted/Rescued	1,819	2,122	2,256	2,700
Animals Euthanized	5,700	4,663	4,092	4,000
Transfer to another Agency	26	25	10	20
Animal Licenses Issued	9,536	9,578	9,700	9,700
Number of Animals Processed (Intake)	9,000	7,455	6,732	7,100

SAN BERNARDINO COUNTY CAT CONTRACT*	2010-11	2011-12	2012-13	2013-14
Strays Recovered Alive	834	694	378	n/a
Strays Recovered - DOA	115	184	47	n/a
Owner Turn-in-Alive	10	4	1	n/a
Strays Cats-Euthanized	688	583	318	n/a

*San Bernardino County Cat Contract ended January 31, 2013

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FUNDS:	GENERAL FUND 100 AND STREETS MAINTENANCE FUND	263
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	PUBLIC WORKS	310

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 1,941,190	$ 1,891,351	$ 1,897,659	$ 1,888,398	$ 1,934,157	2%
Benefits	765,904	824,382	779,430	788,782	803,397	3%
Materials	861,892	804,813	887,964	851,723	937,595	6%
Contractual	498,990	530,396	605,849	573,102	737,005	22%
Other Operating	275,736	200,580	232,487	295,130	260,992	12%
Capital Outlay	12,468	6,500	102,000	53,000	0	-100%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 4,356,180	$ 4,258,022	$ 4,505,389	$ 4,450,135	$ 4,673,146	4%

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Street Maintenance (263)						
3150 Street Maintenance	3,090,915	3,006,913	3,206,834	3,100,431	3,287,043	3%
Total Fund Street Maintenance (Fund 263)	$ 3,090,915	$ 3,006,913	$ 3,206,834	$ 3,100,431	$ 3,287,043	3%
General Fund (100)						
3100 Engineering	$ 506,594	$ 479,896	$ 484,059	$ 525,695	$ 569,383	18%
3110 Building Maintenance	758,671	771,213	814,496	824,009	816,720	0%
CIP	0	0	0	0	0	0%
Total General Fund (100)	$ 1,265,265	$ 1,251,109	$ 1,298,555	$ 1,349,704	$ 1,386,103	7%
Total Public Works	$ 4,356,180	$ 4,258,022	$ 4,505,389	$ 4,450,135	$ 4,673,146	4%

DEPARTMENT STAFFING	2010-11	2011-12	2012-13	2013-14
Total Full-Time Staff	35.40	34.90	33.90	33.90
Total Part-Time Staff	0.00	0.46	0.46	0.46
Total D.S. Public Works Staff	35.40	35.36	34.36	34.36

DIVISION GOALS FOR 2013-14

- Continue to operate a Graffiti Removal Program to keep the City graffiti free.
- Continue to maintain storm drain facilities, retention basins, and associated dry wells consistent with State and Federal law.

DIVISION GOALS FOR 2013-14 (Continued)

- Continue to maintain existing roads to provide a safe, reliable road system by:
  - Completing pavement repairs (potholes, shoulder grading, trenches, etc.);
  - Repairing/replacing all damaged or missing regulatory signs, and maintaining legible legends striping and curb markings;
  - Sweeping major roadways on a regular basis;
  - Keep all traffic signals operating as efficiently as possible.

SIGNIFICANT DIVISION EXPENDITURE AND STAFFING CHANGES

- Reclassify and revise the salary of the Public Works Manager position (Range 44/0.50 FTE) to a Public Works Director position (Range 46/0.50 FTE) to manage Streets Maintenance, Water and Sewer Operations reporting to the City Manager.
- Funding of $11,500 is included to replace one of the two existing cinder spreaders used for ice/snow control on the City streets during winter months. The current 23 year old piece of equipment is unreliable, so replacing it will improve reliability and performance.
- Funding of $28,000 is included to upgrade the video detection systems at two signalized intersections (Main Street/Maple Avenue, and Main Street/Mariposa Road) in order to reduce traffic delays, improving operational efficiency.
- Street sweeping costs will increase due to establishment of a new contract, as well as a 5% increase in curb miles (from 3,500 to 3,650).
- The street striping contract will increase due to additional bike lane miles and crosswalks added to the City's street system (approximately 20%).
- Funding of $76,100 is included to expand the City's current stormwater pollution program to meet the region's Municipal Storm Sewer System (MS4) General Permit issued by the State. Some of the previous program elements that were funded by the County Flood Control District, such as public education, will no longer be funded by the County, leaving the responsibility to the City. Additional monitoring and reporting requirements have also increased the compliance costs.

DIVISION STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Administrative Analyst	0.50	0.50	0.50	0.50
Administrative Secretary	0.50	0.50	0.50	0.50
Assistant Engineer	0.35	0.35	0.35	0.35
City Engineer	0.50	0.50	0.50	0.50
Community Development Technician	0.25	0.25	0.25	0.25
Construction Inspection Supervisor	0.35	0.35	0.35	0.35
Construction Inspector	1.45	1.45	1.45	1.45
Custodian	1.50	1.50	1.00	1.00
Director of Development Services	0.30	0.30	0.30	0.30
Engineering Technician	0.40	0.40	0.40	0.40
Equipment Operator	4.30	4.30	4.30	4.30
Executive Secretary	0.30	0.30	0.30	0.30
Facilities Supervisor	0.50	0.50	0.50	0.50
Geographical Information Systems Manager	0.30	0.30	0.30	0.30

DIVISION STAFFING (Continued)	2010-11	2011-12	2012-13	2013-14
Geographical Information Systems	0.30	0.30	0.30	0.30
Maintenance Crew Supervisor	2.30	2.30	2.30	2.30
Maintenance Worker	9.10	9.10	9.10	9.10
Office Assistant	2.00	1.50	1.00	1.00
Project Construction Manager	0.75	0.75	0.75	0.75
Public Works Director	0.00	0.00	0.00	0.50
Public Works Manager	0.50	0.50	0.50	0.00
Public Works Supervisor	1.00	1.00	1.00	1.00
Senior Custodian	0.00	0.00	0.50	0.50
Senior Engineer	0.50	0.50	0.00	0.00
Senior Engineering Technician	0.40	0.40	0.40	0.40
Senior Maintenance Worker	5.90	5.90	5.90	5.90
Senior Office Assistant	1.15	1.15	1.15	1.15
Total Full-Time Staff	35.40	34.90	33.90	33.90
Part-Time Staff				
Custodian	0.00	0.46	0.46	0.46
Total Part-Time Staff	0.00	0.46	0.46	0.46
Total Full & Part-Time Staff	35.40	35.36	34.36	34.36

FUND:	STREETS MAINTENANCE FUND	263
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	PUBLIC WORKS	310
PROGRAM:	STREET MAINTENANCE	3150

PROGRAM EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 1,501,977	$ 1,472,515	$ 1,499,066	$ 1,472,541	$ 1,523,764	2%
Benefits	608,168	655,798	627,021	629,953	643,562	3%
Materials	444,015	392,559	468,150	427,765	504,120	8%
Contractual	314,333	335,245	361,000	327,600	423,000	17%
Other Operating	209,954	144,296	149,597	189,572	192,597	29%
Capital Outlay	12,468	6,500	102,000	53,000	0	-100%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 3,090,915	$ 3,006,913	$ 3,206,834	$ 3,100,431	$ 3,287,043	3%

PROGRAM DESCRIPTION

The Street Maintenance Division is responsible for operations and maintenance of the street and right-of-way network within the City. These responsibilities include, but are not limited to, street and shoulder repair, crack sealing, asphalt repair of water trenches, sign maintenance, traffic signal maintenance, striping, street sweeping, weed abatement, graffiti removal, flood control, box culverts, debris removal, ice control, and support of Code Compliance issues and City-sponsored functions. This division is responsible for ensuring safe traffic flow within the City through the proper use and maintenance of signs and markings, traffic signals, and related traffic control devices, practices, and techniques. This program is also responsible for the maintenance of all storm water inlets and outlets, and to ensure that they remain unobstructed for the free flow of storm water runoff.

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Administrative Analyst	0.25	0.25	0.25	0.25
Administrative Secretary	0.50	0.50	0.50	0.50
Assistant Engineer	0.20	0.20	0.20	0.20
City Engineer	0.25	0.25	0.25	0.25
Construction Inspection Supervisor	0.25	0.25	0.25	0.25
Construction Inspector	0.30	0.30	0.30	0.30
Director of Development Services	0.30	0.30	0.30	0.30
Engineering Technician	0.20	0.20	0.20	0.20
Equipment Operator	4.30	4.30	4.30	4.30
Executive Secretary	0.30	0.30	0.30	0.30
Geographical Information Systems Manager	0.15	0.15	0.15	0.15
Geographical Information Systems Technician	0.15	0.15	0.15	0.15
Maintenance Crew Supervisor	2.30	2.30	2.30	2.30
Maintenance Worker	9.10	9.10	9.10	9.10
Office Assistant	1.60	1.30	0.80	0.80
Public Works Director	0.00	0.00	0.00	0.50

PROGRAM STAFFING (Continued)	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Public Works Manager	0.50	0.50	0.50	0.00
Public Works Supervisor	1.00	1.00	1.00	1.00
Senior Engineering Technician	0.20	0.20	0.20	0.20
Senior Maintenance Worker	5.90	5.90	5.90	5.90
Senior Office Assistant	0.80	0.80	0.80	0.80
Total Full-Time Staff	28.55	28.25	27.75	27.75

SIGNIFICANT PROGRAM EXPENDITURE AND STAFFING CHANGES

- Reclassify and revise the salary of the Public Works Manager position (Range 44/0.50 FTE) to a Public Works Director position (Range 46/0.50 FTE) to manage Streets Maintenance, Water and Sewer Operations reporting to the City Manager.
- Funding of $11,500 is included to replace one of the two existing cinder spreaders used for ice/snow control on the City streets during winter months. The current 23 year old piece of equipment is unreliable, so replacing it will improve reliability and performance.
- Funding of $28,000 is included to upgrade the video detection systems at two signalized intersections (Main Street/Maple Avenue, and Main Street/Mariposa Road) in order to reduce traffic delays, improving operational efficiency.
- Street sweeping costs will increase due to establishment of a new contract, as well as a 5% increase in curb miles (from 3,500 to 3,650).
- The street striping contract will increase due to additional bike lane miles and crosswalks added to the City's street system (approximately 20%).

2012-13 PROGRAM ACCOMPLISHMENTS

- Used 1,400 tons of asphalt to pave 120,000 square feet of roads, trench repairs, and 9,000 linear feet of berm.
- Used 110 tons of cold mix to repair 10,000 potholes.
- Completed 45,000 square feet of trench repair for Water Division.
- Hauled 23,000 yards of material in the process of debris removal, shoulder backfill, and dirt road rebuilding.
- Graded 75 miles of dirt roads.
- Crack-sealed 200,000 linear feet of cracks on 20 miles of road.
- Maintained 6,969 street signs and replaced 620 street signs due to vandalism, theft, and traffic collisions.
- Used 1,410 gallons of paint, and painted 1,450 legends and crosswalks throughout the City.
- Removed graffiti from 6,600 public and private locations within the City.
- Administered and utilized court-appointed, work-sentence personnel at an average of 100 additional staff hours per week to supplement department routine maintenance responsibilities.
- Administered service contracts that provide street sweeping to all housing tracts and the following arterials: Main Street, Bear Valley, "I" Avenue, "E" Avenue, Hesperia Road, and Seventh Avenue.
- Provided annual striping services to maintain safe guidance for all motorists, and provided services for traffic signals to maintain consistent operation of the entire system.

2012-13 PROGRAM ACCOMPLISHMENTS (Continued)

- Provided services for weed abatement to provide a clean appearance to the right-of-way.
- Provided services for bus shelter maintenance to provide clean shelters for the public and improved service by adding two new shelters.
- Cleaned and maintained 15 seepage pits.
- Fifteen percent of the storm drain system was hydro-cleaned and flushed as part of the first year of a three-year program.

2013-14 PROGRAM GOALS AND OBJECTIVES

- Maintain existing roads to provide a safe, reliable road system:
  - Complete pavement repairs as needed to provide a safe driving surface, including pothole repair, overlays, shoulder paving, crack-sealing, trench repair for Water Division, and other maintenance related to asphalt pavement management. Minimize shoulder erosion and debris from storm by paving berms and shoulders at problem areas.
  - Provide services for weed abatement and tree trimming in City right-of-ways to maintain safe movement of pedestrian and vehicle traffic.
  - Grade dirt roads for an improved ride every 12 to 18 weeks, or as needed.
  - Minimize flood damage on public right-of-ways by removing flood debris from right-of-way, maintain detention ponds owned by the City, and maintain box culverts, including inlet and outlet areas and open concrete channels. Repair shoulders damaged by storms.
  - Street sweeping shall be performed on a weekly and monthly basis so that streets will be free of debris and trash.
  - Keep storm drains free and unobstructed, and proactively clean and flush the storm drain systems.
- Provide safe and efficient traffic movement throughout the City:
  - Monitor Traffic Control System, and ensure an adequate preventative program is in place and maintained by current employees in place of contract services.
  - Provide adequate training to ensure that personnel properly maintain traffic signal controllers to minimize downtime, as well as contractor call-outs.
  - Inspect traffic control signs identified in the Manual on Uniform Traffic Control Devices (MUTCD) every 18 months for reflectivity by utilizing a retroreflectometer.
  - Replace downed stop signs within one hour of notification. Replace all other regulatory signs within one working day. Replace/repair information signs within five working days.
  - Keep the City graffiti free. Respond within twenty-four hours of reporting to eliminate graffiti, and continue to develop strategies to fight graffiti collectively with law enforcement and the community.
  - Work with the Police Department to document and provide information for the potential prosecution of suspects apprehended for painting graffiti.
- Legends, striping, and curb markings shall be maintained:
  - Continue to inventory legend, striping, and curb markings throughout the City and establish maintenance service levels.
  - Stripe City streets on a semi-annual basis (approximately 300,000 linear feet).
  - Maintain storm water crossings on roadways by installing concrete “cut off walls” and Rip Rap.

FUND:	STREETS MAINTENANCE FUND	263
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	PUBLIC WORKS	310
PROGRAM:	STREET MAINTENANCE	3150

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
Pavement Repaired (Square Feet)	161,241	113,269	120,000	150,000
Pavement Repaired/Water Patches (sq. ft.)	92,814	40,721	45,000	50,000
Berms Constructed (Feet)	10,382	9,000	9,000	8,500
Hot Mix (Tons)	2,320	1,779	1,400	1,800
Potholes Repaired	8,398	9,156	10,000	10,000
Cold Mix (Tons)	179	109	110	130
Dirt Roads Graded (Miles)	103	115	75	120
Shoulders Graded (Miles)	62	75	75	75
Debris Removed (Loads)	1,561	746	500	500
Fill Dirt (Loads)	1,693	1,400	1,400	1,400
Legends Painted	1,088	992	1,450	1,450
Signs Maintained	7,389	6,776	7,589	7,200
Graffiti Sites Addressed	7,599	8,771	6,600	7,600
Striping (Feet)	300,000	300,000	300,000	300,000
Street Sweeping (Curb Miles)	3,500	3,500	3,500	3,650
Storm Drains Cleaned (Counts)	316	35	198	200
Crack-Seal (feet)	4,306	186,879	200,000	200,000
Roads Crack-Sealed (Miles)	0	21	20	20

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	PUBLIC WORKS	310
PROGRAM:	ENGINEERING	3100

PROGRAM EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 338,778	$ 304,247	$ 287,683	$303,104	$296,243	3%
Benefits	117,039	117,716	102,429	106,945	107,861	5%
Materials	17,631	16,783	21,438	20,558	19,195	-10%
Contractual	26,827	31,134	54,065	84,068	130,165	141%
Other Operating	6,319	10,016	18,444	11,020	15,919	-14%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 506,594	$ 479,896	$ 484,059	$525,695	$569,383	18%

PROGRAM DESCRIPTION

The Engineering Division is responsible for the planning, design, and construction of the infrastructure of the City to address the needs of the community today, as well as 20 years into the future and beyond. The Division also reviews all development proposals to ensure that they conform to City codes and standards, and provides technical input to street, transit, and wastewater member agencies. The Division also oversees many aspects of the City's Capital Improvement Program, most notably the Annual Paving Program and street, wastewater, potable water, and storm drain related construction projects. The Engineering Division has taken over the traffic engineering responsibilities, and works closely with the Public Works Department to respond to these issues. The Program will also be responsible for compliance with the on-going requirements from the State of California in connection with the Federal Clean Water Act.

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Administrative Analyst	0.25	0.25	0.25	0.25
Assistant Engineer	0.15	0.15	0.15	0.15
City Engineer	0.25	0.25	0.25	0.25
Community Development Technician	0.25	0.25	0.25	0.25
Construction Inspection Supervisor	0.10	0.10	0.10	0.10
Construction Inspector	1.15	1.15	1.15	1.15
Engineering Technician	0.20	0.20	0.20	0.20
Geographical Information Systems Manager	0.15	0.15	0.15	0.15
Geographical Information Systems Technician	0.15	0.15	0.15	0.15
Office Assistant	0.40	0.20	0.20	0.20
Project Construction Manager	0.75	0.75	0.75	0.75
Senior Engineer	0.50	0.50	0.00	0.00
Senior Engineering Technician	0.20	0.20	0.20	0.20
Senior Office Assistant	0.35	0.35	0.35	0.35
Total Full-Time Staff	4.85	4.65	4.15	4.15

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	PUBLIC WORKS	310
PROGRAM:	ENGINEERING	3100

SIGNIFICANT PROGRAM EXPENDITURE AND STAFFING CHANGES

- Funding of $76,100 is included to expand the City's current stormwater pollution program to meet the region's Municipal Storm Sewer System (MS4) General Permit issued by the State. Some of the previous program elements that were funded by the County Flood Control District, such as public education, will no longer be funded by the County, leaving the responsibility to the City. Additional monitoring and reporting requirements have also increased the compliance costs.

2012-13 PROGRAM ACCOMPLISHMENTS

- Updated the City's Capital Improvement Program by adjusting the priorities of projects, based upon the anticipated funding levels that were available.
- Completed the design work and contract documents for the City's FY 2012-13 Annual Street Improvement Program. This project was advertised in March and was awarded in May, with the work being completed in FY 2013-14. This work includes the Bear Valley Road bus stop, the Sequoia Street bicycle facility and the Choiceana Avenue and Talisman Street realignment.
- The Geographical Information Systems (GIS) staff completed system and software upgrades to GIS version 10.0, Cityworks version 2011 B2, and Geoviewer 8.0. GIS staff worked closely with the City's Public Works staff during the Cityworks update and addressed issues regarding interface of the system and licensing requirements. The GIS staff completed a web portal for the City's Enterprise Zone and continues to update the data with the assistance of the Economic Development Department.
- Engineering staff surveyed and designed an emergency project to add an additional left turn pocket on Main Street at the Escondido Avenue intersection to handle the added traffic generated by the opening of the new Wal-Mart Superstore. The City Engineer performed a traffic study utilizing traffic counts collected by his staff to determine the required lane volume and the plans were prepared in-house. The construction was completed by Cooley Engineering as a change order to the FY 2011-12 Street Improvement Program.
- A State Safe Routes to School grant in the amount of $850,000 was secured for the construction of the Eighth Avenue Paseo from the new Police Station to Willow Avenue, and was constructed with the FY 2011-12 Street Improvement Project and is now complete.
- The reconstruction of Lemon Street from East Santa Fe Avenue to Choiceana Avenue utilizing Prop. 1B funds as part of the FY 2011-12 Street Improvement Project was completed.
- Continued the implementation of the City's Flood Hazard Protection Ordinance through the acquisition of drainage easements where required, and reviewed all development that is potentially impacted by storm water run-off.
- Engineering staff continued to file its Annual Report for compliance with the City's MS4 Stormwater Permit based upon the requirements of its fifth year. Staff is actively working with the Mojave River Watershed Group and the Regional Water Quality Control Board (Lahontan) to examine the impact of the newly adopted permit, which has several new requirements that the local agencies will have to comply with, including stormwater monitoring and testing for pollutants. Public education continues to be a key component of the permit and will be the most expensive annual cost to the group which can no longer utilize Zone 4 Flood Control funds to offset the annual costs.

  The new General Stormwater Construction permit has several new requirements and certifications which the City implemented in order to comply with this new permit. Chief among these was the requirement for certified storm water technicians. The two categories that City staff obtained certifications in were Qualified SWPP Developer (QSD) and Qualified SWPPP Practitioner (QSP). The City currently has three staff members with QSP certifications and one with a QSD certification. The requirements for maintenance of these certifications has yet to be announced, however continuing education is one requirement which is expected to be an annual occurrence.

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	PUBLIC WORKS	310
PROGRAM:	ENGINEERING	3100

2012-13 PROGRAM ACCOMPLISHMENTS (Continued)

- City Staff continued the environmental clearance for the mitigation repairs of the H-01 drain line at Third Avenue. This FEMA funded project will extend the double ten-foot diameter storm drain from Fourth Avenue to a culvert at Third Avenue. Tom Dodson and Associates was retained by the City to complete the environmental portion of the project and submitted the Preliminary Environmental Study (PES) to Caltrans for their review. Depending on the conditions and mitigations from the environmental review, this project may or may not be economically viable.
- Staff has worked closely with the Victor Valley Transit Agency (VVTA) and its consultant during the development of VVTA's next Comprehensive Operational Analysis (COA). This short and long range planning tool will assist VVTA in providing the most efficient transit services practicable, while balancing the economic solvency of its member agencies. A probable recommendation that the City may incorporate would be a new route to serve the Oak Hills community along with San Joaquin Valley College on Mariposa Road.
- Engineering staff designed improvements at the intersection of Escondido Avenue and Sultana Street to improve the line-of-sight for motorists utilizing the intersection. Since the construction of the new Wal-Mart at Main Street and Escondido Road eliminated Major Place as an access point for the local residents, more traffic has been directed to Sultana Street. The intersection improvements were completed as part of the FY 2011-12 Street Improvement Project and have vastly improved the line of sight distances at the intersection.
- Engineering staff supported the construction of the Ranchero Road Undercrossing project by providing daily construction inspection services. In addition, Engineering staff responded to the multitude of design clarifications and requests for information from the contractor (Riverside Construction) and the City's construction management firm (Parson's Engineering).
- The City Engineer's Office submitted a grant application for Traffic Light Synchronization Program (TLSP) funds to be utilized on Main Street. SANBAG notified staff that there were TLSP funds remaining from the synchronization projects that were constructed in the Valley region over the last two years. These funds were being offered to the High Desert communities if they could complete an application within a very short timeframe and under very restrictive conditions. The City Engineer's Office was able to submit a completed application that met the requirements by the deadline. With SANBAG's recommendation, it will be reviewed by the California Transportation Commission (CTC) at its June meeting
- Staff was successful in obtaining two grants (Congestion Mitigation and Air Quality (CMAQ) and a local air quality grant) to expand the existing Park and Ride located at Joshua Street and Highway 395. Engineering staff prepared a site plan using survey generated by a consultant and obtained a land use entitlement through the City's Development Review Committee (DRC). Tom Dodson and Associates was hired to prepare the Preliminary Environmental Assessment, which was submitted to Caltrans for review in March. Engineering staff is in the process of completing the entire set of civil engineering plans, including grading and street plans. All work will be performed in-house.
- Worked with SANBAG to complete the quarterly Measure I reporting, as well as addressed any issues or questions that arose during the Measure I audit. The new Measure I transportation bill, which was passed by the voters in 2010, has done away with differentiating between arterial and local roadway expenditures, but the frequency of reporting has increased tremendously.

2013-14 PROGRAM GOALS AND OBJECTIVES

- The FY 2012-13 Annual Street Improvement Program will utilize Measure I transportation funds as well as grant funding to construct several projects throughout the City. In addition to the bus stops and Sequoia Avenue bike facility, the City will once again perform a crack seal and slurry seal project to maintain many of the roadways that it has rehabilitated over the last 10 years. Additionally, Main Street from I-15 to Mesa Linda Street will see a full-depth rehabilitation.
- Continue to implement the City's Flood Hazard Protection Ordinance through the acquisition of drainage easements where required, and review all development that is potentially impacted by storm water run-off.

2013-14 PROGRAM GOALS AND OBJECTIVES (Continued)

- Staff will continue to work with Tom Dodson and Associates to clear the initial environmental phase from Caltrans for the construction of mitigation improvements at the outlet of the H-01 storm drain facility between Fourth and Third Avenues. The available FEMA funds are for construction only, so any significant mitigation requirements that are conditioned on the project by the reviewing agencies may prove too burdensome for the project to continue.
- Utilizing the Transportation Development Act (TDA) Article 3 funds received in FY 2011-12, the City will complete construction of the Sequoia Street bicycle facility. This Class II bicycle facility, otherwise known as the Bear Valley Road Bypass, will be completed with the FY 2012-13 Annual Street Improvement Program shortly after the beginning of the fiscal year.
- Continue to support and update geospatial information in all Geographical Information System (GIS) embedded software with the goal of advancing in technologies that will assist staff and encourage public access through GIS enabled portals. Depending on funding levels, future integration with New World (Finance software) could provide seamless e-communication between all departments and divisions throughout the City. In addition, the new version of Cityworks software has a number of new features that would benefit the City, including a pavement management module that integrates directly into the GIS map.
- As the City's representative to the Technical Advisory Committee (TAC) at the Victor Valley Transit Agency (VVTA), the City Engineer will work closely with VVTA and its consultant as they develop the final recommendations for the Comprehensive Operational Analysis (COA). It is imperative to recommend to the VVTA Board a logical plan for incorporating new services that address any unmet transit needs for Hesperia residents, while ensuring a small percentage of Local Transportation Funds (LTF) come back to the City for its roadway maintenance.
- Continue to support the various departments and divisions throughout the City through the production of maps, exhibits, and applications through Geoviewer and Cityworks to make the most productive use of the City's GIS Map while meeting the demands of all City staff. Chief among this task is the support for Grants, such as Safe Routes to School Grants, Bicycle Transportation Grants, and future Article 3 Grants.
- Continue to provide timely and professional plan checking and inspection services to the development community utilizing existing City staff.
- Work with the Mojave River Watershed Group (MRWG) and the Regional Water Quality Control Board (Lahontan) to fully understand the requirements of the new MS4 Stormwater Permit. The new Permit has named the City of Barstow as a city needing coverage, so they may want to join the MRWG, which will enable the Group to disseminate their costs further. The new permit also has requirements that will be difficult to comply with, so staff will work with the MRWG and Lahontan to devise a plan to meet these new requirements in the most economical manner.
- Ensure that the City complies with the State's General Stormwater Construction permit by participating in the required training necessary for its staff members to keep their certifications as Qualified SWPPP Developer (QSD) and Practitioner (QSP) current. At the same time, staff will ensure that all new development meet the requirements under the permit and upload their project on the State's internet based tracking system, called the Stormwater Multi Application Reporting & Tracking System (SMARTS).
- The realignment of Choiceana Avenue and Talisman Street will be constructed this fiscal year as part of the FY 2012-13 Annual Street Improvement Program. This roadway project will provide a clear path for storm water as it flows along the G-01 drain line into the Mojave River, thus reducing the amount of silt deposition and maintaining vehicle access during storm events for the residents of the area.
- The reporting requirements under the new Measure I transportation bill require the City to adopt a more detailed 5 Year Capital Improvement Plan. Since the elimination of the City's Annual Paving Program, the City has not identified individual roads for maintenance until the fiscal year in which the work was being completed. SANBAG has indicated that this is not sufficient, so Engineering staff will have to work closely with the staff from Public Works to have a list of streets that will receive a crack seal and slurry over the next 5 years and constantly update the plan.

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	PUBLIC WORKS	310
PROGRAM:	ENGINEERING	3100

2013-14 PROGRAM GOALS AND OBJECTIVES (Continued)

- Engineering staff will provide construction inspection oversight for all work performed in the City's right of way (R/W) during the construction of the new interchange at Interstate 15 and Ranchero Road.
- Prepare a Request for Proposals (RFP) for engineering services to survey and design the Willow Street Paseo project. This project will construct a pedestrian/bicycle paseo along both sides of Willow Street from Third Avenue to Eighth Avenue, connecting with the 8th Avenue Paseo. Staff recently submitted the request for authorization to Caltrans so that the City can be reimbursed for the engineering design services. This project which is being funded through a federal Safe Routes to School grant is expected to be under construction in FY 2013-14.
- Anticipating that the City will receive the Traffic Light Synchronization Program (TLSP) funds, new technology signal programmers will be installed at 8 intersections along Main Street between I Avenue and 11th Avenue. These "real-time" programmers adjust the signal timing at each intersection based on the instantaneous traffic at the intersection. The programmers communicate between each intersection to move the traffic along the corridor as a platoon, thus reducing or eliminating the stopping movements. In addition, during non-peak periods the side streets are better served as excess time on the mainline can be adjusted to serve the intersecting streets.
- Continue to work toward the completion of the expansion of the Park and Ride facility on Joshua Street at Highway 395. Engineering staff will complete the civil engineering plans and SWPPP for the project and once the environmental clearance is completed through Caltrans, the project can be bid for construction. State and local air quality grants are being utilized to fund the project, and it is anticipated that the project will be constructed in FY 2013-14.
- Roadway maintenance through slurry seals and asphalt overlays will constitute the balance of the City's Annual Street Improvement Program for the foreseeable future. In order to prioritize streets for on-going maintenance, a rating system must be established for the paved roadways throughout the City. The City's initial program was not compliant with the City's GIS map so staff has reviewed the latest version of Cityworks, called Cityworks Server, which assigns values to roadway segments through a user defined set of variables. Engineering staff will begin an inventory of all the streets in the City using these defined parameters so this information can be input into the Cityworks Server Program and prioritize streets for maintenance.
- In order to conform to the American with Disabilities Act (ADA), the City is required to inventory all its roadway paths of travel (sidewalks) to ensure that they meet the latest standards for accessible paths of travel. Although all the improvements do not have to be constructed immediately, a plan describing the necessary improvements and a schedule for their construction needs to be completed. This plan is called a Transition Plan, and it is anticipated that the field inspection work will begin this fiscal year.

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	PUBLIC WORKS	310
PROGRAM:	BUILDING MAINTENANCE	3110

PROGRAM EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 100,435	$ 114,589	$110,910	$112,753	$114,150	3%
Benefits	40,697	50,868	49,980	51,884	51,974	4%
Materials	400,246	395,471	398,376	403,400	414,280	4%
Contractual	157,830	164,017	190,784	161,434	183,840	-4%
Other Operating	59,463	46,268	64,446	94,538	52,476	-19%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 758,671	$ 771,213	$814,496	$824,009	$816,720	0%

PROGRAM DESCRIPTION

The Building Maintenance Division shall support all City departments and facilities through a Predictive/Preventive Maintenance (PPM) Program that will reduce facility depreciation and reduce equipment/structural failures. The objective of this Program is to reduce the amount of unknown trouble calls that inconvenience customers and escalate maintenance costs.

A PPM Program supported by computerized maintenance management software will allow the Building Maintenance Division to better serve customers through planning and scheduling of maintenance activities. PPM will provide customers with advanced notification of maintenance that will be conducted in their work areas, while reducing the effects of catastrophic mechanical and structural failures leading to prolonged customer inconvenience and interruption of daily operations.

This Program is responsible for supporting the operations management of City Hall/Branch Library (9700 and 9650 Seventh Avenue), Animal Control (11011 East Santa Fe Avenue), Police Department (15840 Smoke Tree), Fire Department facilities (various locations), the City of Hesperia Park and Ride Facility (Joshua at Highway 395), and Township and Eighth Street Paseo landscape management.

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Custodian	1.50	1.50	1.00	1.00
Facilities Supervisor	0.50	0.50	0.50	0.50
Senior Custodian	0.00	0.00	0.50	0.50
Total Full-Time Staff	2.00	2.00	2.00	2.00
Part-Time Staff				
Custodian - Part-Time	0.00	0.46	0.46	0.46
Total Part-Time Staff	0.00	0.46	0.46	0.46
Total Full & Part-Time Staff	2.00	2.46	2.46	2.46

SIGNIFICANT PROGRAM EXPENDITURE AND STAFFING CHANGES

- None

FUND:	GENERAL FUND	100
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	PUBLIC WORKS	310
PROGRAM:	BUILDING MAINTENANCE	3110

2012-13 PROGRAM ACCOMPLISHMENTS

- Continued to provide guidance to all subcontractors under the direction of Building Maintenance.
- Provided a safe, clean work environment for all employees at City Hall, the County Library, Animal Control, Police Department, and the Park and Ride.
- Reduced the number of unforeseen trouble calls through the use of preventive/predictive maintenance.
- Provided quality climate control to City Hall, County Library, Animal Control, and Police Department.
- Improved custodial cleaning schedule to eliminate disruption of daily operations at facilities.
- Continued to increase the use of green cleaning products for custodial activities.
- Reduced irrigation water usage facility-wide.
- Provided secure environment at City Hall and Hesperia Branch Library through contracted security company.

2013-14 PROGRAM GOALS AND OBJECTIVES

- Continue to provide guidance to all subcontractors under the direction of Building Maintenance.
- Provide a safe, clean work environment for all employees at City Hall, the County Library, Animal Control, Police Department, and the Park and Ride.
- Reduce the number of unforeseen trouble calls through the use of preventive/predictive maintenance.
- Provide quality climate control to City Hall, County Library, Animal Control, and Police Department.
- Improve custodial cleaning schedule to eliminate disruption of daily operations at facilities.
- Continue to increase the use of green cleaning products for custodial activities.
- Reduce irrigation water usage facility-wide.
- Provide secure environment at City Hall and Hesperia Branch Library through contracted security company.
- Provide landscape management at City Hall, Branch Library, Police Department, Eighth Street Paseo and Township Project.
- Reduce electrical consumption at City Hall, Branch Library and Police Department.

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
Customer Service Request Orders	146	157	127	150
Carpets Cleaned (square feet)	2,500	3,100	7,600	7,000
Painting (square feet)	0	0	1,500	500
Hard Surface Cleaning (square feet)	3,210	4,539	9,600	10,000
Invoices Processed Through Contracts	n/a	156	221	200

FUND:	WATER OPERATING 700 AND WATER CAPITAL	701
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 3,666,935	$ 3,663,674	$ 3,674,967	$ 3,754,502	$ 3,777,053	3%
Benefits	1,450,084	1,597,926	1,377,408	1,397,372	1,416,919	3%
Materials	7,594,728	5,909,631	6,240,179	6,550,581	6,188,319	-1%
Contractual	1,014,693	719,928	873,756	1,302,712	1,709,103	96%
Other Operating	1,911,305	2,022,036	1,984,155	1,971,134	1,997,945	1%
Capital Outlay	9,342	82,258	0	6,200	25,000	100%
Debt Service	2,962,327	2,948,713	3,101,364	2,958,512	2,975,535	-4%
TOTAL	$ 18,609,414	$ 16,944,166	$ 17,251,829	$ 17,941,013	$ 18,089,874	5%

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Water Operating (700)						
4010 Source of Supply	$ 3,740,660	$ 2,598,472	$ 2,581,602	$ 2,956,419	$ 2,532,176	-2%
4020 Production	3,085,363	2,768,433	2,974,373	2,956,389	3,175,002	7%
4030 Distribution	1,103,175	1,114,903	1,123,748	1,093,360	1,134,873	1%
4035 Pipeline Maintenance	1,353,563	1,134,469	1,261,650	1,220,631	1,250,924	-1%
4040 Engineering	919,460	822,714	819,342	822,288	838,863	2%
4050 Customer Service	1,253,034	1,152,566	1,140,523	1,170,978	1,159,749	2%
4060 Utility Billing	835,601	898,342	959,326	991,273	1,007,842	5%
4070 Administration	6,047,967	6,171,513	6,086,655	5,958,528	6,070,908	0%
4080 Property Management	270,591	282,754	304,610	309,147	319,237	0% 5%
Total Water Operating	$ 18,609,414	$ 16,944,166	$ 17,251,829	$ 17,479,013	$ 17,489,574	1%
Water CIP (701)	$ 0	$ 0	$ 0	$ 462,000	$ 600,300	100%
Total Water Operating & Capital Projects	$ 18,609,414	$ 16,944,166	$ 17,251,829	$ 17,941,013	$ 18,089,874	5%

DEPARTMENT STAFFING	2010-11	2011-12	2012-13	2013-14
Total Full-Time Staff	72.08	68.85	67.85	67.85
Total Part-Time Staff	0.46	0.92	0.92	1.38
Total D.S. Water Staff	72.54	69.77	68.77	69.23

FUND:	WATER OPERATING 700 AND WATER CAPITAL	701
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400

DIVISION GOALS FOR 2013-14

- Continue to provide high quality service to water customers with water delivery, responsiveness to repair needs, and easy payment methods.
- Continue to educate the public on water conservation methods.

SIGNIFICANT DIVISION EXPENDITURE AND STAFFING CHANGES

Source of Supply

- During FY 2013-14, the Water District's production of water is estimated to be 15,000 acre-feet, which exceeds the Water District's production allowance of 8,213 acre-feet by 6,804 acre-feet. To offset the overage, the Water District will lease 3,622 acre-feet of water from the City of Hesperia. The Water District will offset the remaining overage by leasing from private parties, use of water rights inventory, or leasing from the Mojave Basin Water Master.

Production

- Funding of $168,000 is included to upgrade the City's System Control and Data Acquisition (SCADA) program which has been in operation since 1999 with little or no significant failures. The SCADA program is the automated pumping control system that oversees, monitors and archives the entire pumping plant system operation 24 hours a day. The current 15 year old system is out of date, and replacement will ensure continued proper monitoring of the water pumping system and automated operations.

Utility Billing

- Added one part-time Customer Service Representative (0.46 FTE) position to provide utility billing coverage and customer services which were previously provided by a part-time Administrative Intern.

Administration

- Funding in the amount of $57,000 is included for the preparation of a water/sewer rate analysis to be completed in the latter half of the fiscal year. This rate analysis will include evaluations of the impacts of the Victor Valley Wastewater Reclamation Authority sewer increases as well as the water system rates.
- Reclassify and revise salary of the Public Works Manager position (Range 44/0.50 FTE) to a Public Works Director position (Range 46/0.50 FTE) to manage Streets Maintenance, Water and Sewer Operations reporting to the City Manager.
- Funding of $25,000 is included to purchase a used forklift to replace the 1985 forklift which has limited lifting-capacity to meet the current needs of the warehouse, and improve dependability.

Property Management

- Funding of $9,000 is included to install an Intellawatt Power Conditioner, an energy saving module to the Mojave Yard's electrical system, which is expected to reduce the facility's utility cost by ten percent, and assist in preventing equipment damage by energy spikes/surges. Results of this installation will be used to determine if installation at other facilities/sites is cost effective.

FUND: WATER OPERATING 700 AND WATER CAPITAL 701
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	%Change From 2012-13 Budget
Water Operating Fund (700)						
Taxes						
Secured Property Taxes	$ 250,482	$ 271,677	$ 241,600	$ 246,000	$ 243,000	1%
700 29 400 4070 4000						
VVEDA Pass Through	5,389	5,130	4,601	6,000	6,000	30%
700 29 400 4070 4095						
Other Taxes	6,711	6,667	6,046	7,400	7,400	22%
Total Taxes	$ 262,582	$ 283,474	$ 252,247	$ 259,400	$ 256,400	2%
Interest						
Interest Income	$ 14,275	$ 5,572	$ 2,500	$ 5,632	$ 5,632	125%
700 29 400 4070 5605						
Other Interest	0	0	0	0	0	n/a
Total Interest	$ 14,275	$ 5,572	$ 2,500	$ 5,632	$ 5,632	125%
Intergovernmental						
City Rent Charge	$ 58,375	$ 52,537	$ 52,537	$ 52,537	$ 52,537	0%
700 29 400 4070 5880						
Total Intergovernmental	$ 58,375	$ 52,537	$ 52,537	$ 52,537	$ 52,537	0%
Charges for Services						
Water Sales/Residential	$ 8,239,080	$ 7,879,407	$ 7,782,112	$ 8,305,158	$ 8,328,065	7%
700 29 400 4060 5100						
Water Sales/Business	419,923	381,053	361,492	451,422	460,220	27%
700 29 400 4060 5101						
Water Sales/Public Building	171,238	478,674	441,848	514,791	524,194	19%
700 29 400 4060 5102						
Water Sales/Irrigation	73,712	210,405	213,772	284,777	295,885	38%
700 29 400 4060 5103						
Water Sales/Construction	75,795	205,918	105,000	150,375	160,000	52%
700 29 400 4060 5104						
Water Sales/Industrial	240	2,990	2,120	2,368	2,368	12%
700 29 400 4060 5105						
Water Availability Charge	6,379,295	6,445,510	6,486,608	6,559,346	6,570,000	1%
700 29 400 4060 5110						
Sub-total	15,359,283	15,603,957	15,392,952	16,268,237	16,340,732	6%
Water Meter Fees	5,159	15,161	10,000	9,500	25,750	158%
700 29 400 4070 5140						
Reconnection Fees	236,545	210,731	215,000	194,000	190,000	-12%
700 29 400 4070 5130						
Water Inspection	688	2,064	1,000	1,000	1,250	25%
700 29 400 4070 5180						
Rent Eagle Plaza	181,120	177,431	178,670	178,670	186,924	5%
700 29 400 4070 5875						
Other Charges for Services	52,669	46,189	37,166	48,114	31,499	-15%
Total Charges for Services	$ 15,835,464	$ 16,055,533	$ 15,834,788	$ 16,699,521	$ 16,776,155	6%
Grants						
Grants	$ 0	$ 0	$ 0	$ 0	$ 0	n/a
Total Grants	$ 0	$ 0	$ 0	$ 0	$ 0	n/a
Other Operating						
Other Operating	$ 165,735	$ 177,260	$ 178,360	$ 184,112	$ 186,913	5%
Total Other Operating	$ 165,735	$ 177,260	$ 178,360	$ 184,112	$ 186,913	5%
All Other						
All Other	$ 52,113	$ 323,291	$ 25,000	$ 775,259	$ 26,000	4%
Total All Other	$ 52,113	$ 323,291	$ 25,000	$ 775,259	$ 26,000	4%
Total Water Operating Fund	$ 16,388,544	$ 16,897,667	$ 16,345,432	$ 17,976,461	$ 17,303,637	6%

FUND: WATER OPERATING 700 AND WATER CAPITAL 701
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	%Change From 2012-13 Budget
Water Capital Fund (701)						
Charges for Services						
Capital Facility Charges	$ 187,560	$ 307,599	$ 160,000	$ 160,000	$ 160,000	0%
701 29 400 4070 5120						
Other Charges for Services	404	0	0	0	0	n/a
Total Water Capital Fund	$ 187,964	$ 307,599	$ 160,000	$ 160,000	$ 160,000	0%
Total Water Operating and Capital Fund Revenue	$ 16,576,508	$ 17,205,266	$ 16,505,432	$ 18,136,461	$ 17,463,637	6%

DIVISION STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Administrative Secretary	0.50	0.50	0.50	0.50
Administrative Analyst	0.50	0.50	0.50	0.50
Assistant City Manager/Management	0.00	0.05	0.05	0.05
Assistant Engineer	0.65	0.65	0.65	0.65
City Engineer	0.50	0.50	0.50	0.50
Community Development Technician	2.00	2.00	2.00	2.00
Community Relations and Media Coordinator	0.33	0.40	0.40	0.40
Construction Inspection Supervisor	0.65	0.65	0.65	0.65
Construction Inspector	1.55	1.55	1.55	1.55
Custodian	2.50	2.50	2.00	2.00
Customer Service Representative	5.00	5.00	5.00	5.00
Customer Service Supervisor	1.00	1.00	1.00	1.00
Deputy Finance Director	0.00	0.10	0.10	0.10
Director of Development Services	0.40	0.40	0.40	0.40
Emergency Services Coordinator	0.50	0.50	0.50	0.50
Engineering Aide	0.00	0.00	0.00	0.00
Engineering Technician	0.60	0.60	0.60	0.60
Environmental Programs Coordinator	0.50	0.50	0.50	0.50
Equipment Operator	2.70	2.70	2.70	2.70
Executive Secretary	0.40	0.40	0.40	0.40
Facilities Supervisor	0.50	0.50	0.50	0.50
Geographical Information Systems	0.70	0.70	0.70	0.70
Geographical Information Systems	0.70	0.70	0.70	0.70
Maintenance Crew Supervisor	4.00	4.00	4.00	4.00
Maintenance Worker	15.00	13.00	13.00	13.00
Management Analyst	1.00	1.00	1.00	1.00

FUND: WATER OPERATING 700 AND WATER CAPITAL 701
DEPARTMENT: DEVELOPMENT SERVICES 29
DIVISION: WATER 400

DIVISION STAFFING (Continued)	2010-11	2011-12	2012-13	2013-14
Full-Time Staff (Continued)				
Meter Reader	4.00	4.00	4.00	4.00
Office Assistant	2.00	1.50	1.00	1.00
Project Construction Manager	0.25	0.25	0.25	0.25
Public Works Director	0.00	0.00	0.00	0.50
Public Works Manager	0.50	0.50	0.50	0.00
Public Works Supervisor	1.00	1.00	1.00	1.00
Pump Maintenance Worker	0.95	0.95	0.95	0.95
Pump Operator	1.95	1.95	1.95	1.95
Senior Account Clerk	2.00	2.00	2.00	2.00
Senior Custodian	0.00	0.00	0.50	0.50
Senior Customer Service Representative	2.00	2.00	2.00	2.00
Senior Engineer	0.50	0.50	0.00	0.00
Senior Engineering Technician	0.60	0.60	0.60	0.60
Senior Maintenance Worker	6.40	6.40	6.40	6.40
Senior Office Assistant	0.85	0.85	0.85	0.85
Senior Pump Maintenance Worker	0.95	0.00	0.00	0.00
Senior Pump Operator	0.95	0.95	0.95	0.95
Senior Warehouse Technician	1.00	1.00	1.00	1.00
Utility Line Locator	1.00	1.00	1.00	1.00
Warehouse Technician	1.00	1.00	1.00	1.00
Water Conservation Specialist	1.00	1.00	1.00	1.00
Water Quality Technician	1.00	1.00	1.00	1.00
Total Full-Time Staff	72.08	68.85	67.85	67.85
Part-Time Staff				
Custodian	0.00	0.46	0.46	0.46
Customer Service Representative	0.46	0.46	0.46	0.92
Total Part-Time Staff	0.46	0.92	0.92	1.38
Total Full & Part-Time Staff	72.54	69.77	68.77	69.23

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	SOURCE OF SUPPLY	4010

PROGRAM EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 104,502	$ 105,764	$ 112,345	$ 96,403	$ 114,372	2%
Benefits	36,031	42,227	38,977	33,340	40,700	4%
Materials	3,597,770	2,449,069	2,427,580	2,824,496	2,374,399	-2%
Contractual	0	0	0	0	0	0%
Other Operating	2,357	1,412	2,700	2,180	2,705	0%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 3,740,660	$ 2,598,472	$ 2,581,602	$ 2,956,419	$2,532,176	-2%

PROGRAM DESCRIPTION

This Program is charged with the responsibility of ensuring that adequate supplies of water are available for the short- and long-term, as money and opportunities are made available. The Program is also responsible for all public information and school education programs pertaining to water conservation and in assisting homeowners and businesses to eliminate water waste.

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Community Relations and Media Coordinator	0.33	0.40	0.40	0.40
Environmental Programs Coordinator	0.50	0.50	0.50	0.50
Water Conservation Specialist	1.00	1.00	1.00	1.00
Total Full-Time Staff	1.83	1.90	1.90	1.90

SIGNIFICANT PROGRAM EXPENDITURE AND STAFFING CHANGES

- During FY 2013-14, the Water District's production of water is estimated to be 15,000 acre-feet, which exceeds the Water District's production allowance of 8,213 acre-feet by 6,804 acre-feet. To offset the overage, the Water District will lease 3,622 acre-feet of water from the City of Hesperia. The Water District will offset the remaining overage by leasing from private parties, use of water rights inventory, or leasing from the Mojave Basin Water Master.

2012-13 PROGRAM ACCOMPLISHMENTS

- The Water Division participated in several community events including Hesperia Days, High Desert Water Awareness Expo, Fall and Spring Water Expo, Tri-Community Science Fair, Garden Party, Read Across America, The Job Fair, Kid's Fest, Lewis Center Science Fair, Krystal Elementary, Serendipity Days at Topaz Elementary School, and Alliance for Water Awareness and Conservation (AWAC) booth at the Home Depot plant sale.
- Two hundred Water conservation kits were assembled and distributed to Hesperia residents.
- The Water Awareness Coloring Contest was held again this year with the theme being "Wipe Out Water Waste".
- Partnered with other water districts through the Alliance of Water Awareness and Conservation (A.W.A.C.) to provide water conservation workshops to area residents and contractors.
- Participated in Project Water Education Training (WET) facilitators training to provide future classroom water conservation programs at local schools.

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	SOURCE OF SUPPLY	4010

2012-13 PROGRAM ACCOMPLISHMENTS (Continued)

- Continued to participate in the Cash for Grass Program, which offers customers a rebate cash incentive from the Mojave Water Agency (MWA) to remove lawn and replace it with water-efficient landscaping. Performed 80 Cash for Grass pre-inspections.
- Acquired 5,971 acre feet of permanent water rights to use City's Rancho Las Flores water right purchase, which can be leased by the Water District.

2013-14 PROGRAM GOALS AND OBJECTIVES

- Continue water awareness programs with Hesperia Unified School District and at community events.
- Continue to enforce the City's Landscape Ordinance Program and maintain a file of repeat water wasters.
- Continue to meet with the public and perform water audits at problem run-off areas for both residential and commercial properties.
- Continue to provide water conservation literature to customers to promote conservation.
- Continue to partner with other water districts to provide beginning and advanced conservation workshops and grey water workshops through the Alliance of Water Awareness and Conservation (A.W.A.C.).
- Continue to participate in the Cash for Grass Program, which offers rebate cash incentives from M.W.A. to remove grass and replace it with water efficient landscaping.
- Pursue purchase of permanent water rights that become available to offset replacement/make-up water needed annually.

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
Water Lease Purchases (Acre-Feet)				
▪ Make-up Water (Centro)	980	0	0	980
▪ Carryover Water (Alto)	8,470	6,385	6,865	6,800
Permanent Water Purchase (Acre-Feet)(Alto)	0	40	0	0
Coloring Contest Participants	5	0	300	500
Community Event Participation	12	14	14	14
School Presentations Made	12	13	12	12
Commercial Water Audits Performed	3	4	4	6
Residential Water Audits Performed	30	50	40	60
Nuisance Water Complaints Addressed	145	134	190	100
Cash for Grass Inspections	36	67	80	100
Conservation Kits Distributed	n/a	200	200	300

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	PRODUCTION	4020

PROGRAM EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 440,251	$ 429,922	$ 428,019	$ 447,881	$ 431,957	1%
Benefits	147,979	160,117	150,384	154,508	152,280	1%
Materials	2,138,224	1,943,628	2,163,530	2,140,300	2,164,020	0%
Contractual	327,360	112,177	175,000	172,386	376,800	115%
Other Operating	31,549	40,331	57,440	41,314	49,945	-13%
Capital Outlay	0	82,258	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 3,085,363	$ 2,768,433	$ 2,974,373	$ 2,956,389	$ 3,175,002	7%

PROGRAM DESCRIPTION

This Program is responsible for providing safe drinking water for the people of Hesperia and to provide water service during periods of peak demand and fire flow. Water Production maintains all of the wells, motors, pumps, and boosters to ensure adequate water supplies. Water Production is also responsible for all water sampling to ensure system compliance with the State Department of Health requirements. Water Production also oversees the cross-connection and backflow prevention programs. Water Production is also responsible for the operation and maintenance of the sewer pumping station on "I" Avenue.

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Maintenance Crew Supervisor	1.00	1.00	1.00	1.00
Maintenance Worker	2.00	2.00	2.00	2.00
Pump Maintenance Worker	0.95	0.95	0.95	0.95
Pump Operator	1.95	1.95	1.95	1.95
Senior Pump Maintenance	0.95	0.00	0.00	0.00
Senior Pump Operator	0.95	0.95	0.95	0.95
Water Quality Technician	1.00	1.00	1.00	1.00
Total Full-Time Staff	8.80	7.85	7.85	7.85

SIGNIFICANT PROGRAM EXPENDITURE AND STAFFING CHANGES

- Funding of $168,000 is included to upgrade the City's System Control and Data Acquisition (SCADA) program which has been in operation since 1999 with little or no significant failures. The SCADA program is the automated pumping control system that oversees, monitors and archives the entire pumping plant system operation 24 hours a day. The current 15 year old system is out of date, and replacement will ensure continued proper monitoring of the water pumping system and automated operations.
- Increase in costs due to inspection of the interior of all water reservoirs by a certified diving company.
- Additional water testing costs due to state regulations requiring sampling of currently unregulated contaminants.

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	PRODUCTION	4020

2012-13 PROGRAM ACCOMPLISHMENTS

- Provided positive water pressure and safe drinking water throughout the year, including during power outages and disruptions.
- Maintained 24-hour communications with all Hesperia pumping facilities utilizing System Control and Data Acquisition (SCADA).
- Maintained compliance with State Health Department regulation to the Cross-Connection Control Program. This program has monitored the testing of more than 1,192 backflow assemblies.
- Maintained compliance with State and Federal regulations.
- Maintained a safe working environment without incident.
- Provided 2012 Consumer Confidence Report to the citizens of Hesperia.
- Maintained Hesperia Golf Course well and booster pump site.
- Completed earthquake modifications at Pump Stations 21, 18 and 14.

2013-14 PROGRAM GOALS AND OBJECTIVES

- Ensure that all pumping equipment is maintained and running efficiently.
- Provide safe drinking water to the citizens of Hesperia through consistent sampling analysis weekly and monthly system-wide.
- Continue to maintain a good water quality and backflow Cross-Connection Program.
- Comply with United States Environmental Protection Agency (USEPA) and State Department of Health Services (DHS) Title 22 requirements including Unregulated Contaminant Monitoring Regulation (UCMR 3).
- Complete inspection of the interior of all water reservoirs by a certified diving company.
- Assist in the installation of the SCADA upgrade.
- Remodel existing chlorine delivery rooms, drainage and wall board.

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
Water Produced (Acre-Feet)	13,374	14,500	15,189	16,000
Water Samples	1,127	1,400	1,580	1,600
Reservoirs	14	14	14	14
Wells	18	18	18	18
Water Booster Station	6	6	6	6
Test Backflow Assemblies	1,096	1,118	1,192	1,200

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	DISTRIBUTION	4030

PROGRAM EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 609,928	$ 603,661	$ 628,030	$ 594,620	$ 637,538	2%
Benefits	217,743	249,860	235,288	239,939	238,585	1%
Materials	237,265	216,406	212,850	214,850	209,596	-2%
Contractual	373	574	500	850	500	0%
Other Operating	37,866	44,402	47,080	43,101	48,654	3%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 1,103,175	$ 1,114,903	$ 1,123,748	$ 1,093,360	$ 1,134,873	1%

PROGRAM DESCRIPTION

This program is charged with the responsibility to ensure that the water supplies are distributed throughout the system at the lowest possible cost, while maintaining the health requirements set by the California Department of Public Health.

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Equipment Operator	0.70	0.70	0.70	0.70
Maintenance Crew Supervisor	1.00	1.00	1.00	1.00
Maintenance Worker	6.00	6.00	6.00	6.00
Senior Maintenance Worker	3.40	3.40	3.40	3.40
Utility Line Locator	1.00	1.00	1.00	1.00
Total Full-Time Staff	12.10	12.10	12.10	12.10

SIGNIFICANT PROGRAM EXPENDITURE AND STAFFING CHANGES

- None

2012-13 PROGRAM ACCOMPLISHMENTS

- Assisted the construction inspectors on all new public and private waterline projects.
- Serviced 1,409 fire hydrants and 3,000 valves throughout the City.
- Repaired 226 water leaks, including mainline, water services, and meters.
- Installed 5 water meter sets throughout the City and replaced 75 old service lines.
- Flushed 280 water lines within the City.
- Completed 4,730 locates for Utility Underground Service Alerts (U.S.A.).
- Serviced 300 air release valves throughout the City.
- Completed 6 fire flow tests for new commercial construction.

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	DISTRIBUTION	4030

2013-14 PROGRAM GOALS AND OBJECTIVES

- Ensure system continues to operate efficiently.
- Repair leaks immediately upon notification.
- Flush water lines pursuant to California Department of Public Health directives.
- Exercise valves and hydrants throughout the system pursuant to California Department of Public Health guidelines to ensure their operation.
- Install water service meter sets as required by new development.
- Inventory all the new water line, valve, and hydrant installations for the Cityworks Asset Management Program.
- Repair and replace old steel water lines with Polyvinyl Chloride (PVC) C-900 pipe.

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
Water Leaks Repaired	122	90	45	75
Water Service Line Leaks Repaired	150	164	150	150
Water Meter Leaks Repaired	39	25	31	25
Valves Serviced	1,701	2,814	3,000	3,000
Fire Hydrants Serviced (Total of 5,445 Citywide)	584	1,166	1,409	1,200
Water Lines Flushed/Blowoffs	400	708	280	300
New Meter Sets	8	9	5	10
Service Replacements	208	121	75	150
Utility Line Locates	2,092	4,906	4,730	4,500
Air release valves serviced	130	655	300	300
Fire Flow Tests	14	36	6	15

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	PIPELINE MAINTENANCE	4035

PROGRAM EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 338,213	$ 346,411	$ 347,426	$ 367,817	$ 359,703	4%
Benefits	134,009	146,638	132,924	139,655	134,841	1%
Materials	761,845	582,546	681,600	626,519	676,060	-1%
Contractual	52,008	4,005	41,500	15,000	16,500	-60%
Other Operating	67,488	54,869	58,200	71,640	63,820	10%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 1,353,563	$ 1,134,469	$ 1,261,650	$ 1,220,631	$ 1,250,924	-1%

PROGRAM DESCRIPTION

The pipeline maintenance program was established for the purpose of repairing, maintaining, and replacing water lines and related infrastructure within the water system throughout the City.

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Equipment Operator	2.00	2.00	2.00	2.00
Maintenance Crew Supervisor	1.00	1.00	1.00	1.00
Maintenance Worker	5.00	3.00	3.00	3.00
Senior Maintenance Worker	1.00	1.00	1.00	1.00
Total Full-Time Staff	9.00	7.00	7.00	7.00

SIGNIFICANT PROGRAM EXPENDITURE AND STAFFING CHANGES

- None

2012-13 PROGRAM ACCOMPLISHMENTS

- Commenced on pipeline project CO #3404 in southwest quadrant of City and have installed over 16,500 feet of 8-inch PVC water main.
- Completed Eighth Avenue Paseo project which consisted of 1,600 feet of 8-inch PVC.
- Installed 1,600 feet of 8-inch PVC on Live Oak Street, Vine Street, and Pine Street east of Eighth Avenue in conjunction with the Eighth Avenue Paseo project.
- Installed 3,000 feet of 8-inch PVC on Pinon Avenue and Pendleton Street.
- Installed 1,200 feet of 8-inch PVC on Yucca Street west of “C” Avenue.
- Relocated, lowered and encased 12-inch transmission line on Escondido Avenue at El Centro for San Bernardino County storm channel installation.
- Started on Mariposa Road and Caliente Road pipeline realignment project.
- Installed over 134 new water isolation valves.
- Installed approximately 39 new fire hydrants/flush points.
- Installed approximately 30 air release valves.

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	PIPELINE MAINTENANCE	4035

2013-14 PROGRAM GOALS AND OBJECTIVES

- Complete pipeline replacement on CO #3404, a two-year project in southwest quadrant of the City.
- Replace five miles of old, undersized steel water mains with 8 and 12-inch lines, including gate valves, fire hydrants, and service lines.
- Install a secondary water line source for Hesperia Golf Course.

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
Replace old pipeline with new pipeline (in miles)	5	4.7	4.5	5
Hydrant Replacements/Flush points installed (each)	38	41	39	45
Water services changed over (each)	460	236	220	240
Water isolation valves replaced or installed (each)	125	96	134	100

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	ENGINEERING	4040

PROGRAM EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 590,691	$ 542,583	$528,407	$542,748	$543,771	3%
Benefits	211,008	218,325	194,575	202,449	204,277	5%
Materials	8,826	9,324	12,500	10,985	10,500	-16%
Contractual	99,106	39,408	64,565	51,950	64,565	0%
Other Operating	9,829	13,074	19,295	14,156	15,750	-18%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 919,460	$ 822,714	$819,342	$822,288	$838,863	2%

PROGRAM DESCRIPTION

The Engineering Program is responsible for the planning, design, and construction of potable and recycled ~~the~~ water and sanitary sewer infrastructure to address the needs of the community today, as well as 20 years into the future and beyond. The Engineering Program also reviews all development proposals to ensure that they conform to Water District codes and standards and provides technical input as a member agency to the Victor Valley Wastewater Reclamation Authority (VVWRA) and the Mojave Water Agency (MWA). The 2007 Water, Wastewater, and Recycled Water Master Plan Updates are the guiding plan for the City's planned improvements over the next five years, together with the 2010 update to the City's Urban Water Management Plan. With the approval of the VVWRA Subregional Wastewater Plant, the City will soon be involved in the sale and distribution of recycled water for irrigation purposes.

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Administrative Analyst	0.25	0.25	0.25	0.25
Assistant Engineer	0.65	0.65	0.65	0.65
Community Development Technician	2.00	2.00	2.00	2.00
Construction Inspection Supervisor	0.65	0.65	0.65	0.65
Construction Inspector	1.55	1.55	1.55	1.55
Engineering Technician	0.60	0.60	0.60	0.60
Office Assistant	1.00	0.50	0.50	0.50
Geographical Information Systems Manager	0.70	0.70	0.70	0.70
Geographical Information Systems	0.70	0.70	0.70	0.70
Project Construction Manager	0.25	0.25	0.25	0.25
Senior Engineer	0.50	0.50	0.00	0.00
Senior Engineering Technician	0.60	0.60	0.60	0.60
Senior Office Assistant	0.35	0.35	0.35	0.35
Total Full-Time Staff	9.80	9.30	8.80	8.80

SIGNIFICANT PROGRAM EXPENDITURE AND STAFFING CHANGES

- None

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	ENGINEERING	4040

2012-13 PROGRAM ACCOMPLISHMENTS

- Prepared the City's Capital Improvement Program, utilizing the City's General Plan and Master Plan for Water and Wastewater and the Public Safety Needs Report.
- The Engineering Division continued to provide timely project review for new developer projects and continued to provide professional and prompt plan review services on commercial and industrial projects.
- The City's Stormwater Construction Inspection Program continued to set the standard for National Pollutant Discharge Elimination System (NPDES) compliance in the Victor Valley to ensure that there will be minimal impact from construction projects to the City's groundwater supply during storm events.
- Engineering and Public Works staff partnered with Westbound Communications to help meet the public outreach goals for the City as part of its Municipal Stormwater Program. Westbound Communications is the public outreach firm that is under contract with the Mojave River Watershed Group, of which the City is a member. The firm visits schools, home improvement stores and special events to educate the public on the effects that surface pollutants have on potable water sources in the Alto Basin. City staff has assisted Westbound at special events such as Hesperia Days and the Home Show.
- Public Works staff has fully integrated into the Cityworks Program to generate, track, and execute work orders within the City's GIS Map. Public Works staff continues to work closely with GIS staff to identify attributes of the GIS map (such as hydrants and water valves) that need to be updated to ensure that the map is as accurate as possible. In addition, there has been a large number of water meters that have been accurately located and recycled water pipeline placed in the GIS map this fiscal year.

  The Engineering GIS staff continued to work with Public Works staff to ensure that the new GIS-based water, sewer, and storm drain atlases have the most accurate information possible based on actual field conditions. Emphasis in this past fiscal year has been to verify the location of the storm drain catch basins, mainlines, and culverts throughout the City.
- The Geoviewer Program continues to be the main portal for the balance of City staff outside Public Works to access and utilize the GIS map from their desktop computers. The latest version, Geoviewer 8.0 has additional features that make it more powerful, and the new aerial photograph that was flown in early spring 2012 has been uploaded into Geoviewer. In addition, the user may choose aerial photographs taken from 2001 through 2012 to make annual comparisons over the last decade.
- The construction of the interchange at Interstate 15 and Ranchero Road necessitated the relocation of the existing waterlines in Mariposa and Caliente Roads. Termed the "frontage roads", the Engineering Division had both knowledge and resources to design the utility relocation plans around the interchange. Using a survey provided by the City's consultant, engineering staff designed the waterline to replace the existing County line, as well as the proposed new water and sewer lines for future City use. Engineering also assembled the contract specifications and publically bid the project, which was awarded to Christianson Brothers Contractors in March.
- Engineering staff worked with representatives from Victor Valley Wastewater Reclamation Authority (VVWRA) to move the City's subregional wastewater treatment plant forward by approving its land use on Mojave Street and agreeing on a location adjacent to the site for percolation ponds. This enabled VVWRA to obtain the discharge permit through the regional water quality control board, bringing the project close to reality. Minor changes to the project are expected, and the final improvement plans will be submitted to the City prior to the end of the fiscal year.
- Engineering and Public Works coordinated with Infrastructure Engineering Corporation (IEC), who is the consultant that is preparing the City's new water model utilizing InfoWater software. This new water model will run within the City's existing GIS map and eliminate the need to maintain 2 system maps.
- Continued to support the various departments and divisions within the City through the production of maps, exhibits, standards, and other documents related to water, sanitary sewer, and storm drain facilities located throughout the City.

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	ENGINEERING	4040

2013-14 PROGRAM GOALS AND OBJECTIVES

- Continue to provide timely project review for new developer projects, and continue to provide professional and prompt plan review services on commercial, industrial, and residential projects utilizing City staff only.
- Continue to perform timely and professional Public Works inspection services utilizing only City inspectors. City construction inspectors will continue their roles as Stormwater Construction Inspectors to ensure City compliance with its National Pollutant Discharge Elimination System (NPDES) requirements as Qualified SWPPP Practitioners (QSP) and ensure that there will be minimal impact from construction projects to the City's ground water supply during storm events. One additional inspector is planning on getting certificated as a QSP.
- Continue to improve and update the features of the City's Geographical Information System (GIS) map by maintaining Geoviewer and adding new features requested by other City divisions. GIS staff will continue to work with Public Works (PW) staff to ensure that the water system map stays updated with the new pipelines being installed and add features such as meters and valves in their actual locations. GIS staff continues to update the paper atlases used by PW, and these books allow field crews to make annotations which can then be updated on the GIS map.
- Staff is expecting that the new water model, based solely on the GIS map, will be fully functional early in this fiscal year. Infrastructure Engineering Corporation (IEC) will be set up early in the fiscal year to view the new InfoWater system model and set parameters for the test runs that City staff desires to analyze.
- Through coordination with Victor Valley Wastewater Reclamation Authority (VVWRA), the City will coordinate its InfoSewer model with VVWRA's interceptor model. Engineering staff will work on this model as time allows through this fiscal year.
- The Engineering Division will once again design the Annual Pipeline Replacement Program utilizing in-house engineering staff. The survey work will be performed by a consultant, and is expected to be complete in the middle of fiscal year, with the design beginning shortly after the first of the calendar year. This design project will be the equivalent of two fiscal years, concentrating on replacing the 4-inch steel water lines in the old residential subdivision west of Topaz Road, just north of Main Street, and at various locations across the northern quarter of the City.
- Continue to support other City departments and divisions by providing data and mapping services through the GIS system for water, sewer, and storm drain facilities.
- Continue to work with VVWRA staff to complete the planning and approval for the City's subregional waste water plant on Mojave Road. The current site plan approval needs to be modified to include the percolation ponds adjacent to the plant, after which VVWRA will submit the full set of improvement plans for review.
- Staff will continue to work as part of the Mojave River Watershed Group (MRWG) to meet the new requirements of the latest MS4 Municipal Stormwater Permit designed to protect the City's precious potable water sources. Stormwater monitoring and testing are two new requirements that are part of the new permit, and the MRWG will work closely with the Regional Water Quality Control Agency (Lahontan) to devise methodology that meets the new requirements while balancing the financial resources of the local agencies.
- Engineering staff will provide construction inspection oversight for the utility installation within the frontage roads (Mariposa and Caliente) as part of the Ranchero Interchange project. Although the direct inspection is being performed by a consultant chosen by SANBAG, a City inspector will be on-site to ensure that the water and waste-water facilities being constructed meet all applicable City standards.

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	CUSTOMER SERVICE	4050

PROGRAM EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 424,480	$ 432,958	$ 420,042	$ 449,776	$ 433,760	3%
Benefits	156,072	175,710	164,886	171,657	166,849	1%
Materials	629,328	499,594	512,600	507,200	509,760	-1%
Contractual	20,180	17,872	16,200	16,200	17,920	11%
Other Operating	22,974	26,432	26,795	26,145	31,460	17%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 1,253,034	$ 1,152,566	$ 1,140,523	$ 1,170,978	$ 1,159,749	2%

PROGRAM DESCRIPTION

This Program is responsible for the reading of domestic and commercial water meters and reporting the reads to the Utility Billing Program. Replaces water meters that do not meet the American Water Works Association's (AWWA) accuracy standards, and for the meter rotation program. Completes necessary water meter, water meter assembly, and meter box maintenance. Addressing customer concerns regarding consumption, leaks, and water pressure. Installs and maintains Automated Meter Reading (AMR) units. Performs service requests, turn off/ons, transfer reads, billing and delinquent rechecks and delinquent lock offs.

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Maintenance Crew Supervisor	1.00	1.00	1.00	1.00
Maintenance Worker	2.00	2.00	2.00	2.00
Meter Reader	4.00	4.00	4.00	4.00
Senior Maintenance Worker	2.00	2.00	2.00	2.00
Total Full-Time Staff	9.00	9.00	9.00	9.00

SIGNIFICANT PROGRAM EXPENDITURE AND STAFFING CHANGES

- None

2012-13 PROGRAM ACCOMPLISHMENTS

- Installed 2,500 Automated Meter Reading (AMR) units, including maintenance replacements, bringing the total number of meter services equipped with AMR units to 21,395, equaling 81.6% of the water system
- Replaced a combination of 1,088 domestic, irrigation, and commercial water meters.
- Completed 7,500 various water meter-related maintenance repairs.
- Performed 22,000 field service requests.
- Obtained 157,164 meter reads for billing purposes.

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	CUSTOMER SERVICE	4050

2013-14 PROGRAM GOALS AND OBJECTIVES

- Provide accurate meter reading on a scheduled basis.
- Continue implementation and maintenance of the Automated Meter Reading (AMR) Program, with a goal of 2,000 installations/maintenance replacements.
- Rotate/replace 1,000 water meters to improve accuracy of recorded water consumption.
- Provide customers with a properly functioning meter assembly.
- Address customer complaints/concerns in a timely and courteous manner.

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
Customer Service Requests	23,348	22,647	22,000	23,000
Meter Reads	157,021	157,054	157,164	157,200
Meter Repairs	9,213	9,189	7,500	8,000
Meters Rotated/Replaced	1,144	1,082	1,088	1,000
Automated Meter Reading Units (AMR)	4,164	2,565	2,500	2,000
New Meter Sets (Tract Homes)	1	0	0	0

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	UTILITY BILLING	4060

PROGRAM EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 460,845	$ 485,514	$ 503,988	$529,400	$ 524,590	4%
Benefits	157,222	182,145	166,707	176,130	170,771	2%
Materials	119,728	111,971	123,940	117,250	141,665	14%
Contractual	86,543	114,403	131,391	126,795	136,166	4%
Other Operating	1,921	4,309	33,300	35,498	34,650	4%
Capital Outlay	9,342	0	0	6,200	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 835,601	$ 898,342	$ 959,326	$991,273	$ 1,007,842	5%

PROGRAM DESCRIPTION

The Utility Billing Section provides customer service to over 26,200 customers of the Hesperia Water District, which provides water and sewer services. Customer service consists of establishing new services, moving customers in and out of existing accounts, shut-offs, inbound and outbound phone calls, responding to customer service requests, notifying customers of scheduled and emergency maintenance/shut downs, and posting all payments. It also manages all aspects of billing, including scheduling meter reads, calculating bills, and processing delinquent accounts. Utility Billing manages the on-line customer bill presentment/payment service. Also, this section serves as the central cashier for the City Hall location and processes all bad checks and credit card chargebacks.

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Customer Service Representative	5.00	5.00	5.00	5.00
Customer Service Supervisor	1.00	1.00	1.00	1.00
Deputy Finance Director	0.00	0.10	0.10	0.10
Senior Account Clerk	2.00	2.00	2.00	2.00
Senior Customer Service Representative	2.00	2.00	2.00	2.00
Total Full-Time Staff	10.00	10.10	10.10	10.10
Part-Time Staff				
Customer Service Representative	0.46	0.46	0.46	0.92
Total Part-Time Staff	0.46	0.46	0.46	0.92
Total Full & Part-Time Staff	10.46	10.56	10.56	11.02

SIGNIFICANT PROGRAM EXPENDITURE AND STAFFING CHANGES

- Added one part-time Customer Service Representative (0.46 FTE) position to provide utility billing coverage and customer services which were previously provided by a part-time Administrative Intern.

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	UTILITY BILLING	4060

2012-13 PROGRAM ACCOMPLISHMENTS

- Calculated and mailed over 206,000 water/sewer bills to customers.
- Refined procedures and strengthened staff skills in New World Logos.Net software.
- Refined procedures and strengthened staff skills procedures for Electronic Bill Payment and Presentment (EBPP).
- Over 30% of customers enrolled in EBPP and 12% requested paperless billing.
- Refined cashier balancing procedures.
- Enhanced safety measures by installing camera views for staff.
- Established a green procedure for recycling paper in the Utility Billing section.
- Performed a monthly review of bad debt, and implemented process for initial in-house collections.
- Created a semi-automated shut-off list.
- Implemented new land management software (CRW TrakIt) and trained staff accordingly.
- Implemented a new citation collection service (Data Ticket) and trained staff accordingly.
- Trained staff to use new equipment/software (postage meter, folder/inserter, mailroom software).

2013-14 PROGRAM GOALS AND OBJECTIVES

- Refine processes and procedures to minimize wait time for customers in City Hall and over the phone.
- Calculate and mail over 206,000 water/sewer bills for customers.
- Effectively support customers using the Electronic Bill Payment and Presentment (E-Pay) portal.
- Refer closed accounts over 60 days past due to collections on a monthly basis.

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
Bills Processed	200,311	204,569	206,780	207,000
New Accounts Established (New Meters)	10	21	15	37
Accounts Transferred	5,867	5,643	5,400	5,500
Water Service Accounts	26,183	26,189	26,210	26,235
Sewer Service Accounts	5,310	5,350	5,400	5,415
E-Pay Account Enrollment	1,230	6,892	8,250	8,500
E-Pay Paperless Account Enrollment	383	1,992	2,300	2,500
On-line Customer Service Requests	n/a	775	1,000	1,100
Incoming Phone Calls	76,508	76,940	78,500	79,000
Past Due Notices Mailed	55,098	58,448	64,000	64,250
Door Hangers Distributed	2,963	2,268	2,350	2,150
Automated Delinquency Reminder Calls	19,651	21,104	21,500	22,000
Accounts Shut Off for Non-Payment	3,640	3,761	3,500	3,300

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	ADMINISTRATION	4070

PROGRAM EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 573,973	$ 575,601	$ 562,214	$ 574,601	$ 582,571	4%
Benefits	334,701	354,415	227,653	211,103	238,922	5%
Materials	65,704	64,008	64,879	64,681	65,719	1%
Contractual	395,366	404,155	411,600	430,531	461,600	12%
Other Operating	1,715,896	1,824,621	1,718,945	1,719,100	1,721,561	0%
Capital Outlay	0	0	0	0	25,000	100%
Debt Service	2,962,327	2,948,713	3,101,364	2,958,512	2,975,535	-4%
TOTAL	$ 6,047,967	$ 6,171,513	$ 6,086,655	$ 5,958,528	$ 6,070,908	0%

PROGRAM DESCRIPTION

This Program of the Water fund pays that portion of supervision for all water-related activities. This Program identifies costs attributable to administrative costs related to the Water District as required by the State of California's Office of the Controller. Other administrative costs are allocated within the specific funds as applicable.

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Administrative Analyst	0.25	0.25	0.25	0.25
Administrative Secretary	0.50	0.50	0.50	0.50
Assistant City Manager/Management Services	0.00	0.05	0.05	0.05
City Engineer	0.50	0.50	0.50	0.50
Director of Development Services	0.40	0.40	0.40	0.40
Emergency Services Coordinator	0.50	0.50	0.50	0.50
Executive Secretary	0.40	0.40	0.40	0.40
Management Analyst	1.00	1.00	1.00	1.00
Office Assistant	1.00	1.00	0.50	0.50
Public Works Director	0.00	0.00	0.00	0.50
Public Works Manager	0.50	0.50	0.50	0.00
Public Works Supervisor	1.00	1.00	1.00	1.00
Senior Office Assistant	0.50	0.50	0.50	0.50
Senior Warehouse Technician	1.00	1.00	1.00	1.00
Warehouse Technician	1.00	1.00	1.00	1.00
Total Full-Time Staff	8.55	8.60	8.10	8.10

SIGNIFICANT PROGRAM EXPENDITURE AND STAFFING CHANGES

- Funding in the amount of $57,000 is included for the preparation of a water/sewer rate analysis to be completed in the latter half of the fiscal year. This rate analysis will include evaluations of the impacts of the Victor Valley Wastewater Reclamation Authority sewer increases as well as the water system rates.
- Reclassify and revise salary of the Public Workes Manager position (Range 44/0.50 FTE) to a Public Works Director position (Range 46/0.50 FTE) to manage Streets Maintenance, Water and Sewer Operations reporting to the City Manager.

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	ADMINISTRATION	4070

SIGNIFICANT PROGRAM EXPENDITURE AND STAFFING CHANGES (Continued)

- Funding of $25,000 is included to purchase a used forklift to replace the 1985 forklift which has limited lifting-capacity to meet the current needs of the warehouse, and improve dependability.

2012-13 PROGRAM ACCOMPLISHMENTS

- Continued to promote certification for Water Division staff through sponsorship of continuing education.
- Maintained a presence with Mojave Water Agency (MWA) as a leading producer in the Alto Sub-Basin.
- Represented the Hesperia Water District (HWD) for the Alto Sub-Basin Committee of the wastemaster for the Mojave River Basin.
- Continued to work in conjunction with the Victor Valley Wastewater Reclamation Authority (VVWRA) to begin the site-specific environmental studies and design of the sub-regional wastewater facility in the northwest quadrant of the City to provide an additional source of irrigation water for use throughout the City.
- Continued to maintain a leading presence with the Mojave Water Agency (MWA).
- Continued to work with MWA and San Bernardino County Flood Control District in joint projects, such as the Ranchero Road Recharge Basin on the Antelope Valley Wash.
- Continued on the Alto Sub-Basin Committee for the Mojave River Basin Watermaster.

2013-14 PROGRAM GOALS AND OBJECTIVES

- To promote certification for Water Division's staff through continuing education.
- To continue to promote and support Cityworks Asset Management Program.

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	PROPERTY MANAGEMENT	4080

PROGRAM EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 124,052	$ 141,260	$ 144,496	$151,256	$148,791	3%
Benefits	55,319	68,489	66,014	68,591	69,694	6%
Materials	36,038	33,085	40,700	44,300	36,600	-10%
Contractual	33,757	27,334	33,000	27,000	34,752	5%
Other Operating	21,425	12,586	20,400	18,000	29,400	44%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 270,591	$ 282,754	$ 304,610	$309,147	$319,237	5%

PROGRAM DESCRIPTION

Property Management under facility Maintenance supports all water division and district facilities to include lease property. The objective of this program is to provide a clean safe work environment for all employees located at 17282 Mojave Street, 9393 Santa Fe Avenue, and 15776 Main Street. This will be accomplished through Preventive/Predictive Maintenance program (PPM) that will reduce facility depreciation and reduce unforeseen equipment/structural failures. A well-developed PPM program supported by the Cityworks computerized maintenance management system will better serve our customers with planned maintenance while reducing the affects of catastrophic mechanical/structural failures leading to prolonged customer inconvenience and disruptions of daily operations.

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Custodian	2.50	2.50	2.00	2.00
Facilities Supervisor	0.50	0.50	0.50	0.50
Senior Custodian	0.00	0.00	0.50	0.50
Total Full-Time Staff	3.00	3.00	3.00	3.00
Part-Time Staff				
Custodian - Part-Time	0.00	0.46	0.46	0.46
Total Part-Time Staff	0.00	0.46	0.46	0.46
Total Full & Part-Time Staff	3.00	3.46	3.46	3.46

SIGNIFICANT PROGRAM EXPENDITURE AND STAFFING CHANGES

- Funding of $9,000 is included to install an Intellawatt Power Conditioner, an energy saving module to the Mojave Yard's electrical system, which is expected to reduce the facility's utility cost by ten percent, and assist in preventing equipment damage by energy spikes/surges. Results of this installation will be used to determine if installation at other facilities/sites is cost effective.

2012-13 PROGRAM ACCOMPLISHMENTS

- Provided a clean, safe work environment for employees and tenants located at 17282 Mojave Street and 15776 Main Street.

FUND:	WATER OPERATING	700
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	WATER	400
PROGRAM:	PROPERTY MANAGEMENT	4080

2012-13 PROGRAM ACCOMPLISHMENTS (Continued)

- Maintain 9393 Santa Fe Avenue including landscape and security.
- Continued to develop new methods to reduce electrical consumption.
- Continued to build the Cityworks database to provide better cost control over facility maintenance.
- Continued to monitor and provide guidance to all sub-contractors under the direction of Public Works Property Management.
- Continued to improve cost estimating on all maintenance and repair issues to obtain the best value.

2013-14 PROGRAM GOALS AND OBJECTIVES

- Provide a clean, safe work environment for all employees who work at 17282 Mojave Street.
- Provide property maintenance and repair at 15776 Main Street through all in-house staff and sub-contracted activities.
- Provide maintenance, repair, and surveillance at 9393 Santa Fe Avenue utilizing in-house staff.
- Develop a new computerized maintenance management software for facility management.
- Provide monitoring and guidance to all sub-contractors under the direction of Public Works Property Management to ensure all requirements of each sub-contract is met.
- Develop and present to management new methods to reduce electrical consumption.
- Provide landscape management based on current planting and irrigation.

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
Work Orders Processed	46	26	54	50
Service Contracts Administered (landscaping, security, sweeping, maintenance)	9	9	10	10
Soft Floor Deep Cleaning (square feet)	n/a	2,500	5,500	5,500
Hard Floor Deep Cleaning (square feet)	n/a	2,700	4,600	4,600

FUND:	SEWER OPERATING 710 AND SEWER CAPITAL	711
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	SEWER	420

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 234,591	$ 206,659	$ 222,581	$ 205,980	$ 222,571	0%
Benefits	88,640	79,227	87,917	84,348	87,523	0%
Materials	1,729,005	1,751,085	1,706,700	1,958,500	1,987,300	16%
Contractual	85,210	52,204	271,300	58,900	271,300	0%
Other Operating	227,691	411,131	209,197	208,007	223,854	7%
Capital Outlay	0	0	0	29,600	110,000	100%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 2,365,137	$ 2,500,306	$ 2,497,695	$ 2,545,335	$ 2,902,548	16%

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Sewer Operations (710)	$ 2,365,137	$ 2,500,306	$ 2,297,695	$ 2,545,335	$ 2,702,548	18%
Sewer Capital (711)	0	0	200,000	0	200,000	0%
Total Sewer	$ 2,365,137	$ 2,500,306	$ 2,497,695	$ 2,545,335	$ 2,902,548	16%

DEPARTMENT STAFFING	2010-11	2011-12	2012-13	2013-14
Total Full-Time Staff	5.50	4.50	4.50	4.50
Total D.S. Sewer Staff	5.50	4.50	4.50	4.50

DIVISION GOALS FOR 2013-14

- Keep the wastewater collection system free and unobstructed.
- Proactively clean and flush the wastewater collection system.
- Proactively inspect and record the wastewater collection system using video equipment.
- Continue coordination with the Victor Valley Wastewater Reclamation Authority (VVWRA) on the design and construction schedule for the City's sub-regional wastewater reclamation facility.

SIGNIFICANT DIVISION EXPENDITURE AND STAFFING CHANGES

- Due to an increase of rates by Victor Valley Wastewater Reclamation Authority (VVWRA) during FY 2012-13, an increase of 15% or $284,000 for a total of $1,890,000 is being budgeted for the treatment of wastewater during FY 2013-14.
- Funding of $110,000 is included to upgrade both mainline and lateral camera systems in the Water District's inspection truck with all new technology including wireless operations. This upgrade will reduce ongoing maintenance costs of existing equipment, improve dependability, and reduce down time and allow for improved productivity.

FUND:	SEWER OPERATING 710 AND SEWER CAPITAL	711
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	SEWER	420

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	%Change From 2012-13 Budget
Sewer Operating Fund (710)						
Interest						
Interest Income 710 19 220 0000 5600	$ 109,844	$ 3,849	$ 3,000	$ 5,442	$ 5,442	81%
Total Interest	$ 109,844	$ 3,849	$ 3,000	$ 5,442	$ 5,442	81%
Charges for Services						
Sewer Billing 710 29 420 4200 5200	$ 3,016,286	$ 3,189,429	$ 3,122,786	$ 3,281,538	$ 3,300,000	6%
Zone J Sewer Billing 710 29 420 4200 5210	63,282	56,189	50,000	56,200	56,200	12%
Sewer Inspections 710 29 420 4200 5250	4,650	6,195	3,000	2,100	4,000	33%
Other Charges for Services	37	0	0	0	500	n/a
Total Charges for Service	$ 3,084,255	$ 3,251,813	$ 3,175,786	$ 3,339,838	$ 3,360,700	6%
Total Sewer Operating Fund	$ 3,194,099	$ 3,255,662	$ 3,178,786	$ 3,345,280	$ 3,366,142	6%
Sewer Capital Fund (711)						
Charges for Services						
Sewer Connections 711 29 420 4200 5220	$ 123,350	$ 102,478	$ 45,000	$ 68,625	$ 50,000	11%
Interest Income 711 19 220 0000 5600	6,538	2,170	1,500	2,790	2,796	86%
Total Sewer Capital Fund	$ 129,888	$ 104,648	$ 46,500	$ 71,415	$ 52,796	14%
Total Sewer Operating & Capital	$ 3,323,987	$ 3,360,310	$ 3,225,286	$ 3,416,695	$ 3,418,938	6%

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Assistant City Manager/Management Services	0.00	0.05	0.05	0.05
Maintenance Crew Supervisor	0.70	0.70	0.70	0.70
Maintenance Worker	3.90	2.90	2.90	2.90
Pump Maintenance Worker	0.05	0.05	0.05	0.05
Pump Operator	0.05	0.05	0.05	0.05
Senior Maintenance Worker	0.70	0.70	0.70	0.70
Senior Pump Maintenance Worker	0.05	0.00	0.00	0.00
Senior Pump Operator	0.05	0.05	0.05	0.05
Total Full-Time Staff	5.50	4.50	4.50	4.50
Total Full & Part-Time Staff	5.50	4.50	4.50	4.50

FUND:	SEWER OPERATING	710
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	SEWER	420
PROGRAM:	SEWER OPERATIONS	4200

PROGRAM EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 234,591	$ 206,659	$ 222,581	$ 205,980	$ 222,571	0%
Benefits	88,640	79,227	87,917	84,348	87,523	0%
Materials	1,729,005	1,751,085	1,706,700	1,958,500	1,987,300	16%
Contractual	85,210	52,204	71,300	58,900	71,300	0%
Other Operating	227,691	411,131	209,197	208,007	223,854	7%
Capital Outlay	0	0	0	29,600	110,000	100%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 2,365,137	$ 2,500,306	$ 2,297,695	$ 2,545,335	$ 2,702,548	18%

PROGRAM DESCRIPTION

Sewer Operations is responsible for the collecting and delivering of unobstructed flows of sewage to the regional treatment plant. The quality of the effluent must meet the requirements of the Victor Valley Wastewater Reclamation Authority (VVWRA), a Joint Powers Authority (JPA), comprised of Hesperia and other local agencies.

PROGRAM STAFFING	2010-11	2011-12	2012-13	2013-14
Full-Time Staff				
Assistant City Manager/Management Services	0.00	0.05	0.05	0.05
Maintenance Crew Supervisor	0.70	0.70	0.70	0.70
Maintenance Worker	3.90	2.90	2.90	2.90
Pump Maintenance Worker	0.05	0.05	0.05	0.05
Pump Operator	0.05	0.05	0.05	0.05
Senior Maintenance Worker	0.70	0.70	0.70	0.70
Senior Pump Maintenance Worker	0.05	0.00	0.00	0.00
Senior Pump Operator	0.05	0.05	0.05	0.05
Total Full-Time Staff	5.50	4.50	4.50	4.50

SIGNIFICANT PROGRAM EXPENDITURE AND STAFFING CHANGES

- Due to an increase of rates by Victor Valley Wastewater Reclamation Authority (VVWRA) during FY 2012-13, an increase of 15% or $284,000 for a total of $1,890,000 is being budgeted for the treatment of wastewater during FY 2013-14.
- Funding of $110,000 is included to upgrade both mainline and lateral camera systems in the Water District's inspection truck with all new technology including wireless operations. This upgrade will reduce ongoing maintenance costs of existing equipment, improve dependability, and reduce down time and allow for improved productivity.

FUND:	SEWER OPERATING	710
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	SEWER	420
PROGRAM:	SEWER OPERATIONS	4200

2012-13 PROGRAM ACCOMPLISHMENTS

- Hydro-cleaned over 25% of the wastewater collection system.
- Completed first year of the three-year proactive maintenance program to have all the wastewater collection lines cleaned in the City.
- Cleaned and inspected over 25% of the wastewater manholes.
- Completed the first year of the three-year proactive maintenance program to have all the wastewater collection lines manholes cleaned in the City.
- Maintained operations of the District's sewer pumping lift station with no overflows.
- Completed first year of the three-year proactive maintenance program to have all wastewater collection lines in the City inspected and recorded with close circuit television.

2013-14 PROGRAM GOALS AND OBJECTIVES

- Keep the wastewater collection system free and unobstructed.
- Complete the second year of a new three-year proactive maintenance program to have all wastewater collection lines and manholes cleaned in the City.
- Complete the second year of a new three-year proactive maintenance program to have all the wastewater collection lines in the City inspected and documented with close circuit television recordings.
- Proactively account for wastewater laterals with video inspection, and add the information to the wastewater management system.
- Operate and maintain I Avenue sewage lift station.

PERFORMANCE AND WORKLOAD INDICATORS	2010-11	2011-12	2012-13	2013-14
Wastewater Lines Cleaned (miles)	40	44	35	35
Manholes Maintained (Total of 2,220 Citywide)	821	821	555	700
Wastewater Lines Videotaped (miles)	34	37	36	35
Sewer Lift Stations operated/maintained	1	1	1	1

FUND:	SEWER CAPITAL	711
DEPARTMENT:	DEVELOPMENT SERVICES	29
DIVISION:	SEWER	420
PROGRAM:	SEWER CAPITAL	900

PROGRAM EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 0	$ 0	$ 0	$ 0	$ 0	0%
Benefits	0	0	0	0	0	0%
Materials	0	0	0	0	0	0%
Contractual	0	0	200,000	0	200,000	0%
Other Operating	0	0	0	0	0	0%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
Total	$ 0	$ 0	$ 200,000	$ 0	$ 200,000	0%

Note: See Section G, Capital Improvement Program (CIP), for details on Sewer CIP projects.

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FUND: GENERAL FUND 100
DEPARTMENT: POLICE 51

DEPARTMENT EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 16,123	$ 9,191	$ 18,570	$ 3,375	$ 0	-100%
Benefits	1,535	1,027	1,791	623	0	-100%
Materials	60,675	52,321	60,930	62,310	63,740	5%
Contractual	11,217,520	11,349,071	12,270,053	12,467,662	12,654,847	3%
Other Operating	36,664	51,552	71,394	76,496	124,282	74%
Capital Outlay	18,288	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 11,350,805	$ 11,463,162	$ 12,422,738	$ 12,610,466	$ 12,842,869	3%

DEPARTMENT DESCRIPTION

The Police Department of the City of Hesperia provides law enforcement and public safety services to the residents of the City and all those who come within its jurisdiction. The Department works in partnership with other governmental agencies and the community to promote individual responsibility, create safer neighborhoods, and to enhance quality of life.

The San Bernardino County Sheriff's Department (SBCSD) provides law enforcement services to the City under a service contract and has done so since its incorporation in 1988. By virtue of this contract, the City of Hesperia provides its citizens with full-service law enforcement operations; including patrol, traffic, and detective services; a Gang Team, Problem-Oriented Policing and Community Policing services, and the support staff and administration to operate effectively.

Additionally, by virtue of the contract with the Sheriff's Department, the City benefits from resources such as aviation support, specialized investigative teams (homicides, narcotics, crimes against children), and other units including high tech crimes, emergency services, public affairs, Crime Impact Team and Specialized Enforcement Division (S.W.A.T.).

The City of Hesperia is the third largest contract city in San Bernardino County. On a per deputy basis, the Hesperia Police Department makes more arrests and handles more calls for service than the majority of Sheriff's Stations in the County.

DEPARTMENT STAFFING	2010-11	2011-12	2012-13	2013-14
Total Full-Time Staff	75.00	70.00	72.00	73.00
Total Part-Time Staff	0.50	0.50	0.50	0.00
Total Police Staff	75.50	70.50	72.50	73.00

DEPARTMENT GOALS FOR 2013-14

- Reconfiguring the Gang Team, which handles gang-related and graffiti investigations, by moving a Sergeant and Deputy. The full-time Gang Sergeant will be able to oversee and coordinate gang related investigations, stepping up pro-active and targeted gang related issues. The additional deputy will increase the gang unit from 5 to 6 deputies, allowing three full-time Gang Teams to supplement the patrol division's efforts to conduct proactive, targeted, and selected enforcement activities. The Gang Team will continue to coordinate with City of Hesperia Code Enforcement and Graffiti Abatement personnel to reduce incidents of gang violence, property crimes, and graffiti within the City.

DEPARTMENT GOALS FOR 2013-14 (Continued)

- Move a Deputy from Patrol to create a Juvenile Intervention/Community Services Officer to oversee and expand participation in the Hesperia Police Activities League (HPAL) (which aids in reducing juvenile crime by providing youth programs that develop discipline, positive self-image, and mutual trust and respect between law enforcement and the youth of the community).
- With the creation of the Juvenile Officer, the Hesperia Police Department would expand and support the crime free multi-housing program, which is a coalition of Law Enforcement, Business and Apartment Owners, Apartment Managers and Tenant committed to providing a safer living environment for residents and children in apartment complexes throughout the City of Hesperia.
- The Off-highway Vehicle (OHV) Enforcement Grant funds patrols operations on a regular basis, thereby reducing the number of nuisance and noise complaints related to OHV operation within the City. The goal of proper ownership, lawful operation, and safe riding practices of OHV's by the citizens of Hesperia, through education and proactive enforcement, will improve the overall safety and quality of life for residents.
- Continue on-going efforts in the recruitment of volunteers, and expand the volunteer unit's participation in community events such as the Hesperia Days Parade, the National Night Out, and large events permitted by the City.
- Increase and conduct targeted traffic enforcement during the day to reduce accidents making it safer to drive in the City of Hesperia.
- Continue conducting DUI checkpoints throughout the year to reduce the amount of DUI accidents.

SIGNIFICANT DEPARTMENT EXPENDITURE AND STAFFING CHANGES

- The FY 2012-13 Budget for the police services contract was budgeted at $11,831,790, with the final FY 2012-13 Schedule A being $11,727,860. In order to continue current level law enforcement services, it is anticipated that the County Contract would increase by 2.4% or $282,037, for a FY 2013-14 Schedule A total of $12,009,897.

  The FY 2013-14 Budget restores one additional Sheriff Deputy from the five eliminated during the FY 2011-12 Budget; three Sheriff Deputies were restored during the FY 2012-13 Budget. In addition, to maximize efficiencies, it is proposed that one Supervising Office Specialist be replaced with an Office Specialist for a total of nine Office Specialists. In addition, two marked units will be added to the fleet to enhance coverage. The proposed change will result in a 4.1% or $482,602 increase from the FY 2012-13 Schedule A. Moreover, changing the staffing and adding two marked units results in an additional $200,565, for a total Sheriff's contract of $12,210,462.
- One vacant part-time Administrative Aide (0.50 FTE) position is eliminated, with the duties being incorporated into the Sheriff's contract funded positions.
- Continue to remove Booking Fees of $200,000 from the FY 2013-14 Budget. Currently, the State is committed to reimburse the County directly for booking fees as they have done in FY 2012-13.
- Based on a multi-year analysis, it was determined that contract credits from vacancies have offset overtime charges for the last five years; therefore, Police overtime is not being budgeted in FY 2013-14.

DEPARTMENT STAFFING	2010-11	2011-12	2012-13	2013-14
Sworn Officers (Contract)				
Captain	1.00	1.00	1.00	1.00
Lieutenant	1.00	1.00	1.00	1.00
Sergeant	8.00	8.00	7.00	7.00
Detective/Corporal	5.00	5.00	5.00	5.00
Sheriff Deputy	42.00	37.00	40.00	41.00
Total Sworn Full Time Staff	57.00	52.00	54.00	55.00
Non-Sworn Staff (Contract)				
Office Specialist	8.00	8.00	8.00	9.00
Secretary	1.00	1.00	1.00	1.00
Sheriff's Service Specialist	8.00	8.00	8.00	8.00
Supervising Office Specialist	1.00	1.00	1.00	0.00
Total Non Sworn Full-Time Staff	18.00	18.00	18.00	18.00
Total Sworn & Non-Sworn Staff	75.00	70.00	72.00	73.00
Part-Time Staff				
Administrative Aide	0.50	0.50	0.50	0.00
Total Part-Time Staff	0.50	0.50	0.50	0.00
Total Sworn, Non-Sworn & Part-Time	75.50	70.50	72.50	73.00

2012-13 DEPARTMENT ACCOMPLISHMENTS

- Volunteer units continued to exceed all other High Desert volunteer units in the total number of hours volunteered to the community. In 2012, Hesperia Police volunteers donated 38,473 hours to the City. For the third year in a row, the Citizens-On-Patrol (C.O.P.) Unit led the County in volunteer hours, donating 27,745 hours, representing 11.7% of all C.O.P. hours donated by the 41 units in this category. The C.O.P., Explorers, Reserves, and Equestrian Unit consistently supply the needed manpower to staff community events such as sobriety checkpoints, the Hesperia Days Parade, National Night Out, Movies at the Park, High Desert Farmer's Market, and other events requiring command post, traffic control or crime scene security.
- Continue working with State Parks to obtain grant funding for additional off highway vehicle equipment in an effort to enhance the Off Highway Vehicle Enforcement Program.
- The Hesperia Police Activities League (H.P.A.L.) continues to be a widely successful program. As it stands, the program is at full capacity with youth participants and volunteers. By moving a full-time deputy to manage the PAL program, an excellent rapport and mutual understanding will be maintained between the young people in the community and the Police Department.
- A comprehensive analysis of Calls for Service was completed regarding call volume by hours of the day and day of the week. The study showed time of day and which day during the week was busiest for traffic and general calls for service. Using the information significant changes were made to the deputies' schedules, which increased manpower during the busiest times. This reconfiguration has resulted in a 25% increase to patrol staffing levels where it is needed the most, with a minimal fiscal impact, as well as improved operational efficiencies, while increasing proactive patrol.
- The Gang Team has successfully investigated numerous high-profile, gang-related incidents and continues to work with the District Attorney's Office to attach enhanced-sentencing requirements to suspects charged with gang-related crimes. The success of the Gang Team's efforts has helped thwart a potentially huge criminal gang expansion and related violent crime within the City of Hesperia.

2012-13 DEPARTMENT ACCOMPLISHMENTS (Continued)

- The Crime-Free Housing and Multi-Housing Program continued to be a very successful and worthwhile program. The responsibility of overseeing this program rests with the Public Information Officer, who utilizes the Patrol Division for assistance. Training has been conducted at the Hesperia Police Department to train local multi-unit property owners to increase awareness of the Crime Free Housing Program.
- The Hesperia Police Department initiated a "Shoulder Tap" Program, which during the program, a minor decoy, under the direct supervision of law enforcement officers, solicits adults outside ABC licensed stores to buy the minor decoy alcohol. Any person furnishing alcohol to the minor decoy is arrested (either cited or booked) for furnishing alcohol to a minor (a violation of Section 25658(a) Business and Professions Code). According to studies, 46% of all juveniles use this method to obtain alcohol.
- Added a daytime traffic car to increase the traffic enforcement from two (2) motor officers and one (1) evening DUI car, to four total traffic units.

DEPARTMENT GOALS AND OBJECTIVES FOR 2013-14

- Continue enhanced efforts and target problem areas in traffic control and enforcement to reduce the number of fatal and major injury traffic collisions within the City of Hesperia.
- Reconfigure the Gang Team, which handles gang-related, and graffiti investigations, into a six member Gang Team and one Gang Sergeant to supplement the patrol division's efforts to conduct proactive, targeted, and selected enforcement activities. The Gang Team will continue to coordinate with City of Hesperia Code Enforcement and Graffiti Abatement personnel to reduce incidents of gang violence, property crimes, and graffiti within the City.
- Continue efforts to support and expand participation in the Hesperia Police Activities League (HPAL) by moving a full-time Juvenile Officer (which aids in reducing juvenile crime by providing youth programs that develop discipline, positive self-image and mutual trust and respect between law enforcement and the youth of the community). The feasibility of creating a Hesperia "SHOCK" Program will also be reviewed.
- Continue to expand the Crime Free Housing and Crime Free Multi-Housing Program by utilizing the Juvenile Officer to work closely with the PIO in order to identify and deal appropriately with specific residential locations and/or persons who generate repeat calls for service.
- The Off-Highway Vehicle (OHV) Enforcement Grant funds patrols operations on a regular basis, thereby reducing the number of nuisance and noise complaints related to OHV operation within the City. The goal of proper ownership, lawful operation, and safe riding practices of OHV's by the citizens of Hesperia, through education and proactive enforcement, will improve the overall safety and quality of life for residents.
- Continue the "Shoulder Tap" Program to reduce underage consumption of, and access to, alcohol by deterring adults from furnishing to them outside of licensed premises, expanding the enforcement of underage drinking laws, and raising public awareness about the problem.

PERFORMANCE AND WORKLOAD INDICATORS	2010	2011	2012	2013
Part I Offenses				
Homicide	4	2	6	4
Rape	27	25	18	23
Robbery	67	95	69	77
Assaults	707	694	785	729
Burglary	626	668	918	737
Theft	1,025	1,181	1,188	1,132
Theft Motor Vehicle	268	400	402	357
Total Part I Offenses	2,724	3,065	3,386	3,059

FUND: GENERAL FUND 100
DEPARTMENT: POLICE 51

PERFORMANCE AND WORKLOAD INDICATORS	2010	2011	2012	2013
Part II Offenses	7,371	6,651	5,463	6,495
Arrests				
Adult	2,535	2,262	2,372	2,389
Juvenile	235	241	123	200
Total Arrests	2,770	2,503	2,495	2,589
Total Calls for Service (CFS)	89,475	74,967	82,407	82,282
▪ Reactive (Dispatched only)	40,622	39,215	44,511	41,449
▪ Proactive (On-views)	23,840	14,862	14,945	17,882
▪ Others (Info, cancelled, pre-empted)	25,013	20,890	22,951	22,951
Reports	9,933	9,634	9,621	9,729
Traffic Collisions				
Fatal	5	6	13	8
Injury	140	174	253	189
Non-Injury	608	629	674	640
Total Collisions	753	809	940	837
Citations	5,873	2,793	2,529	3,731
DUI Arrests	300	336	304	313

2013 estimates are based on figures from the 2012 Annual Report and a three-year average.

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FUND: HESPERIA FIRE DISTRICT 200
DEPARTMENT: FIRE DISTRICT 55

DEPARTMENT EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 0	$ 0	$ 0	$ 0	$ 0	0%
Benefits	16,582	21,689	21,544	18,809	99,190	360%
Materials	4,453	3,017	9,760	7,652	10,156	4%
Contractual	9,662,030	8,872,949	8,394,365	8,451,369	9,097,518	8%
Other Operating	11,690	8,176	5,000	3,000	974,350	19387%
Capital Outlay	0	0	0	58,777	13,650	100%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 9,694,755	$ 8,905,831	$ 8,430,669	$ 8,539,607	$ 10,194,864	21%

DEPARTMENT EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
520 Operations and Community Safety	$ 9,474,569	$ 8,555,920	$ 8,193,879	$ 8,253,243	$ 8,897,812	9%
521 Administration	220,186	349,911	236,790	286,364	327,702	38%
528 SAFER Grant	0	0	0	0	969,350	100%
Total Fire District	$ 9,694,755	$ 8,905,831	$ 8,430,669	$ 8,539,607	$ 10,194,864	21%

DEPARTMENT STAFFING	2010-11	2011-12	2012-13	2013-14
Total Full-Time Staff (Contract)	62.00	57.40	48.40	66.73
Total Full-Time Staff (Non-Contract)	0.00	0.00	0.00	0.00
Total Fire District Staff	62.00	57.40	48.40	66.73

DEPARTMENT GOALS FOR 2013-14

- Secure bids and begin construction of Station 301.
- Put in service ME301 for FY 2013-14 and FY 2014-15 through SAFER grant.
- Initiate appropriate Emergency Management Dispatch (EMD) procedures.

SIGNIFICANT DEPARTMENT EXPENDITURE AND STAFFING CHANGES

- The County Fire contract changed during FY 2012-13 as the adopted FY 2012-13 Budget was $8,193,879 with the final contract being $8,267,847.

  During FY 2012-13 the Hesperia Fire Protection District (District) secured funding from the SAFER (Staffing for Adequate Fire and Emergency Response) grant, from the Federal Emergency Management Agency (FEMA) to add back staffing reduced during FY 2011-12 including adding a 5th ambulance to the District's fleet.

  Therefore, the County contract for the current level of service has increased from $8,267,847 to $8,897,812 for a $629,965, or 7.6%, increase. $354,107 of this increase is related to operating expenses and $275,858 is personnel based. Including the additional staff funded by the SAFER grant ($969,350 in Division 528) the FY 2013-14 County Fire contract will total $9,867,162 representing an increase of $1,599,315, or 19.3% over the FY 2012-13 Revised of $8,267,847).

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	%Change From 2012-13 Budget
200 Fire District Fund						
Taxes						
Secured Property Taxes	$ 3,820,161	$ 3,777,315	$ 3,749,418	$ 3,844,019	$ 3,810,000	2%
200 55 521 0000 4000						
Fire Assessment	57	0	0	11	0	n/a
200 55 521 0000 4020						
CFD #94-1	497,171	508,570	544,232	534,100	544,800	0%
200 55 521 0000 4030						
CFD #2005-1	372,857	376,805	310,533	322,734	326,850	5%
200 55 521 0000 4031						
Redevelopment Agency Pass-Through	1,118,119	1,090,804	1,094,609	1,094,236	1,147,427	5%
200 55 521 0000 4090						
VVEDA Pass-Through	80,494	76,615	68,717	68,717	70,000	2%
200 55 521 0000 4095						
Total Taxes	$ 5,888,859	$ 5,830,109	$ 5,767,509	$ 5,863,817	$ 5,899,077	2%
Interest						
Interest Income	$ 2,317	$ 1,615	$ 100	$ 1,200	$ 0	-100%
200 19 220 0000 5600						
Other Interest	3,396	3,396	3,396	3,396	3,396	0%
Total Interest	$ 5,713	$ 5,011	$ 3,496	$ 4,596	$ 3,396	-3%

FUND: HESPERIA FIRE DISTRICT 200
DEPARTMENT: FIRE DISTRICT 55

REVENUE DETAIL	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	%Change From 2012-13 Budget
200 Fire District Fund (Continued)						
Charges for Services						
State Regulated Inspections	$ 550	$ 465	$ 500	$ 500	$ 500	0%
200 55 523 0000 5330						
Tenant Improvement Plans	0	0	0	45	0	n/a
200 55 523 0000 4963						
Burn Permits	7,050	6,970	7,000	5,500	6,000	-14%
200 55 523 0000 4340						
Paramedic Ambulance Fees	1,700,836	2,124,516	2,100,000	2,050,000	2,701,087	29%
200 55 525 0000 5300						
Non-Transport EMS Charge	115,136	176,371	173,000	169,000	169,000	-2%
200 55 525 0000 5315						
Ambulance Membership Service	19,200	15,900	15,000	14,000	14,000	-7%
200 55 525 0000 5305						
Fire Hazard Inspection	129,151	131,913	107,820	107,820	121,430	13%
200 55 523 0000 5335						
City/County HazMat Contract	149,658	152,686	152,686	152,686	152,686	0%
200 55 527 0000 5368						
Other Charges for Services	98,167	85,532	81,209	97,780	65,500	-19%
Total Charges for Services	$ 2,219,748	$ 2,694,353	$ 2,637,215	$ 2,597,331	$ 3,230,203	22%
Thermal Imaging Camera Grant	0	0	0	21,541	0	n/a
200 550 521 0000 4762						
FEMA SAFER Grant	0	0	0	0	794,778	n/a
200 55 528 0000 4816						
Other Grants	$ 0	$ 0	$ 0	$ 0	$ 0	n/a
Total Grants	$ 0	$ 0	$ 0	$ 21,541	$ 794,778	n/a
Other Operating						
Cell Tower Rent	$ 51,321	$ 50,469	$ 53,105	$ 52,906	$ 53,219	0%
200 19 220 0000 5885						
Other Operating	0	0	0	0	0	n/a
Total Other Operating	$ 51,321	$ 50,469	$ 53,105	$ 52,906	$ 53,219	0%
All Other						
All Other	$ 199	$ 50	$ 0	$ 1,900	$ 44,000	n/a
Total All Other	$ 199	$ 50	$ 0	$ 1,900	$ 44,000	n/a
Total Fire District Fund	$ 8,165,840	$ 8,579,992	$ 8,461,325	$ 8,542,091	$ 10,024,673	18%

FUND: HESPERIA FIRE DISTRICT 200
DEPARTMENT: FIRE DISTRICT 55

DEPARTMENT STAFFING	2010-11	2011-12	2012-13	2013-14
County Full-Time Safety Staff (Contract)				
Battalion Chief	2.00	1.50	1.50	1.30
Captain	9.00	9.00	6.00	9.00
Division Chief	0.00	0.40	0.40	0.43
Engineer	9.00	9.00	6.00	12.00
Firefighter/Paramedic	21.00	21.00	18.00	9.00
Firefighter/Paramedic - Limited Term	0.00	0.00	0.00	15.00
Firefighter - Limited Term	12.00	12.00	12.00	15.00
Full-Time Safety	53.00	52.90	43.90	61.73
County Full-Time Non-Safety Staff (Contract)				
Account Representative	2.00	2.00	2.00	2.00
Office Assistant III	1.00	0.50	0.50	0.00
Publice Service Employee	0.00	0.00	0.00	1.00
Subtotal - Office Staff	3.00	2.50	2.50	3.00
Fire Prevention Officer/Arson	1.00	0.50	0.50	0.50
Fire Prevention Specialist	1.00	0.50	0.50	0.50
Fire Prevention Supervisor	0.00	0.50	0.50	0.50
Front Counter Technician (Account Clerk I)	0.00	0.50	0.50	0.50
Senior Plans Examiner - Arson (Fire Prevention Specialist	1.00	0.00	0.00	0.00
Subtotal - Fire Prevention Staff	6.00	2.00	2.00	2.00
Total County Full-Time Non-Safety Staff	9.00	4.50	4.50	5.00
Total County Full-Time Safety and Non-Safety Staff (Contract)	62.00	57.40	48.40	66.73

FUND:	HESPERIA FIRE DISTRICT	200
DEPARTMENT:	FIRE DISTRICT	55
DIVISION:	OPERATIONS AND COMMUNITY SAFETY	520

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 0	$ 0	$ 0	$ 0	$ 0	0%
Benefits	0	0	0	0	0	0%
Materials	0	0	0	0	0	0%
Contractual	9,474,569	8,555,920	8,193,879	8,253,243	8,897,812	9%
Other Operating	0	0	0	0	0	0%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 9,474,569	$ 8,555,920	$ 8,193,879	$ 8,253,243	$ 8,897,812	9%

DIVISION DESCRIPTION

The Fire District for the City of Hesperia consists of services delivered to the general public providing for the safety of the community. The San Bernardino County Fire Department provides the services to the City under a service contract that became effective June 1, 2004.

The Hesperia Fire Protection District provides its citizens with full-service fire operations including fire suppression, emergency medical paramedic level care and transportation, rescue and extraction of trapped persons, hazardous materials, and disaster mitigation. The Division also maintains ongoing activities such as in-service training and community service.

Community Safety consists of three units: Fire Protection Planning and Engineering, Fire Prevention, and Fire Investigations, whose purpose is to reduce the frequency, probability and severity of fires along with the resultant deaths, injuries, and property damage through occupancy inspections, education, and training the community to be fire safe.

DIVISION STAFFING	2010-11	2011-12	2012-13	2013-14
County Full-Time Safety Staff (Contract)				
Battalion Chief	2.00	1.50	1.50	1.30
Captain	9.00	9.00	6.00	9.00
Division Chief	0.00	0.40	0.40	0.43
Engineer	9.00	9.00	6.00	12.00
Firefighter/Paramedic	21.00	21.00	18.00	9.00
Firefighter/Paramedic - Limited Term	0.00	0.00	0.00	15.00
Firefighter - Limited Term	12.00	12.00	12.00	15.00
Total County Full-Time Safety Staff	53.00	52.90	43.90	61.73
County Full-Time Non-Safety Staff (Contract)				
Account Representative	2.00	2.00	2.00	2.00
Office Assistant III	1.00	0.50	0.50	0.00
Public Service Employee	0.00	0.00	0.00	1.00
Subtotal - Office Staff	3.00	2.50	2.50	3.00

DIVISION STAFFING (Continued)	2010-11	2011-12	2012-13	2013-14
County Full-Time Non-Safety Staff (Contract)				
Fire Prevention Officer/Arson	1.00	0.50	0.50	0.50
Fire Prevention Specialist	1.00	0.50	0.50	0.50
Fire Prevention Supervisor	0.00	0.50	0.50	0.50
Front Counter Technician (Account Clerk I)	0.00	0.50	0.50	0.50
Senior Plans Examiner - Arson (Fire Prevention Specialist)	1.00	0.00	0.00	0.00
Subtotal - Fire Prevention Staff	3.00	2.00	2.00	2.00
Total County Full-Time Non-Safety Staff	6.00	4.50	4.50	5.00
Total County Full-Time Safety and Non-Safety Staff (Contract)	59.00	57.40	48.40	66.73

SIGNIFICANT DIVISION EXPENDITURE AND STAFFING CHANGES

- The County Fire contract changed during FY 2012-13 as the adopted FY 2012-13 Budget was $8,193,879 with the final contract being $8,267,847.

  During FY 2012-13 the Hesperia Fire Protection District (District) secured funding from the SAFER (Staffing for Adequate Fire and Emergency Response) grant, from the Federal Emergency Management Agency (FEMA) to add back staffing reduced during FY 2011-12 including adding a 5th ambulance to the District's fleet.

  Therefore, the County contract for the current level of service has increased from $8,267,847 to $8,897,812 for a $629,965, or 7.6%, increase. $354,107 of this increase is related to operating expenses and $275,858 is personnel based. Including the additional staff funded by the SAFER grant ($969,350 in Division 528) the FY 2013-14 County Fire contract will total $9,867,162 representing an increase of $1,599,315, or 19.3% over the FY 2012-13 Revised of $8,267,847).

2012-13 DIVISION ACCOMPLISHMENTS

- Kitchen remodel of Station 302 through grant completed.
- Opening of Household Hazardous Waste facility at Station 303.
- Facility improvements at Station 303 (grant) should be completed by end of FY 2012-13.
- Implemented solution to high desert bed delays resulting in quicker return to service of district ambulances.
- Departmental goal of reconstruction of Station 301 delayed due to construction cost increases.
- Added a fifth ambulance through the SAFER Grant.

2013-14 DIVISION GOALS AND OBJECTIVES

- Secure bids and begin construction of Station 301.
- Put in service ME301 for FY 2013-14 and FY 2014-15 through SAFER grant.
- Improve fire station security (302 and 304) through security hardening of facilities.
- Initiate appropriate Emergency Management Dispatch (EMD) procedures.
- Improve communication with City staff and Council.
- Maintain equitable response ratios with surrounding fire agencies.

FUND:	HESPERIA FIRE DISTRICT	200
DEPARTMENT:	FIRE DISTRICT	55
DIVISION:	OPERATIONS AND COMMUNITY SAFETY	520

PERFORMANCE AND WORKLOAD INDICATORS	2010	2011	2012	2013
Fire Prevention				
Classes and Talks	0	0	0	0
Juvenile Fire Setters Counseled	30	23	18	20
Inspections Outside Normal Hours	0	1	0	0
New Business Inspections	106	31	n/a	n/a
Model Rocket Launching Site Inspection	0	0	1	1
Day Care and Adult Care Facility Inspections	5	13	18	20
State Regulated Inspections-Apartments Under 100 Units	51	26	51	51
State Regulated Inspections-Apartments Over 100 Units	n/a	n/a	0	0
School Site Inspections	n/a	2	7	7
School Programs Attendance	n/a	n/a	0	0
Inspections				
Assembly (Churches, Assembly Inspections)	80	70	84	89
Auto Wrecking Yards	9	2	5	7
Christmas Tree Lot Inspections/Permits	4	6	3	3
Dust-Producing Inspections/Permits	10	4	6	6
Haunted House Inspections/Permits	0	0	0	0
High-Piles Combustible Storage Inspections	23	12	12	12
Lumber Yard Inspections/Permits	0	2	0	0
Motor Vehicle Fuel Dispensing Station Inspections	15	18	10	13
Tents, Canopies/Temporary Membrane	3	1	1	1
Special Event	15	9	12	10
Permits				
Assembly (Churches, Assembly Inspections)	53	53	55	60
Auto Wrecking Yards	9	8	8	9
Christmas Tree Lot Inspections/Permits	4	6	3	3
Dust-Producing Inspections/Permits	15	12	11	11
Haunted House Inspections/Permits	0	0	0	0
High-Piles Combustible Storage Inspections	23	21	19	19
Lumber Yard Inspections/Permits	0	0	0	0
Motor Vehicle Fuel Dispensing Station Inspections	4	8	7	9
Tents, Canopies/Temporary Membrane	3	1	1	2
Special Event	15	20	12	15
Battery Systems	2	2	0	0
Compressed Gases	9	10	10	11
Dry Cleaning Plants	2	1	1	1
Flammable/Combustible Liquids	36	29	27	25
Hot Works Operations	81	71	65	68
Ovens, Baking, Drying	4	4	4	4
Pallet Yards	5	5	3	3
Repair Garages	111	101	99	103
Spraying/Dipping	27	23	22	22
Tire Storage	13	12	14	14
ESS Spray Booth/Hood & Duct Systems	71	69	68	70
Refrigeration Equipment	2	2	1	1

*Calendar year, not fiscal year

FUND:	HESPERIA FIRE DISTRICT	200
DEPARTMENT:	FIRE DISTRICT	55
DIVISION:	OPERATIONS AND COMMUNITY SAFETY	520

PERFORMANCE AND WORKLOAD INDICATORS (Continued)	2010	2011	2012	2013
Fire Plan Review				
Modification of Sprinklers	17	15	15	18
Parcel Map	10	3	5	7
Plan Review Alarm System	18	15	29	33
Plan Review Spray Booth	15	2	0	0
Plan Review Sprinkler System	9	9	11	13
Site Plan Review	16	49	28	31
Structural Plans Review/Inspection	7	16	23	20
Tenant Improvement Plans Inspection	38	58	53	58
Vegetation Management				
Burn Permits	652	709	709	709
Public Service Station Tours/Public Education	94	94	94	94
Total	746	803	803	803
Emergency Responses:				
Advanced Life Support (ALS)	7,248	7,359	7,434	7,500
Basic Life Support (BLS)	n/a	n/a	n/a	n/a
Bomb Threats	1	0	2	2
Fire Alarm Systems	277	277	248	264
Fires-Grass	73	59	123	142
Fires-Miscellaneous	60	72	213	235
Fires-Refuse	26	32	6	8
Fires-Structure	45	99	84	82
Fires-Truck	25	25	26	26
Fires-Vehicle	43	79	81	83
Sub-total Fires	549	643	781	840
Hazardous Conditions	53	146	123	122
Hazardous Materials	12	10	7	9
Investigations	468	357	355	363
Mass Casualty Incidents	2	7	2	2
Mutual Aids	1,945	2,585	117	118
Public Service	237	146	688	700
Rescues	24	15	25	22
Strike Team	n/a	n/a	n/a	n/a
Traffic Collisions	825	830	855	873
Traffic Extrications	52	47	54	62
Total	11,416	12,145	10,443	10,613
Household Collection Center				
Number of Participants	3,966	3,468	2,502	2,489
Used Oil Collection	68,637	66,492	32,018	31,854
E-waste Only (Pounds-includes CRTs + Misc. Elec.)	88,045	71,031	52,643	53,364
Waste Materials Collected (Pounds-includes oil and E-wastes)	293,484	267,032	167,634	166,763
Hazardous Materials				
Underground Tank Operation Inspections	45	45	49	47
Hazardous Materials Inspections	107	107	109	107
Certified Unified Program Agency (CUPA) Inspections	155	155	148	151

*Calendar year, not fiscal year

The above spreadsheet omits some data representing workload indicators for plan check CY 2012: 322 inspections completed, 40 permits and 42 plan checks.

Red stats are inputted by City staff.

FUND:	HESPERIA FIRE DISTRICT	200
DEPARTMENT:	FIRE DISTRICT	55
DIVISION:	ADMINISTRATION	521

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 0	$ 0	$ 0	$ 0	$ 0	0%
Benefits	16,582	21,689	21,544	18,809	99,190	360%
Materials	4,453	3,017	9,760	7,652	10,156	4%
Contractual	187,461	317,029	200,486	198,126	199,706	0%
Other Operating	11,690	8,176	5,000	3,000	5,000	0%
Capital Outlay	0	0	0	58,777	13,650	100%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 220,186	$ 349,911	$236,790	$286,364	$327,702	38%

DIVISION DESCRIPTION

Starting in the 2004-05 Budget, this program will reflect Fire District initiatives and expenditures that are non-County contract expenditures.

SIGNIFICANT DIVISION EXPENDITURE AND STAFFING CHANGES

- CalPERS is increasing the required payment for the District's inactive employees to $89,786. This increase is broken down by: Safety $70,410 over the FY 2012-13 amount of $9,458 for the FY 2013-14 amount of $79,868 and for the inactive Miscellaneous employees by $9,918 over the FY 2012-13 amount of $0.

2012-13 DIVISION ACCOMPLISHMENTS

- Managed the County of San Bernardino Fire services contract issues and expenditures.
- Monitored Fire District revenues including the improvements to paramedic related revenues through the ambulance billing contractor.
- Managed the Fire District expenditures for non-contract costs and issues related to old workers' compensation claims and CalPERS.
- Managed the maintenance and repair costs of the various Fire Stations.

2013-14 DIVISION GOALS AND OBJECTIVES

- Manage County of San Bernardino Fire services contract issues and expenditures.
- Monitor the Fire District revenues.
- Manage the Fire District expenditures and non-contract costs and issues related to old workers' compensation claims and CalPERS.

FUND:	HESPERIA FIRE DISTRICT	200
DEPARTMENT:	FIRE DISTRICT	55
DIVISION:	SAFER GRANT	528

DIVISION EXPENDITURE SUMMARY	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget	% Change From 2012-13 Budget
Salaries	$ 0	$ 0	$ 0	$ 0	$ 0	0%
Benefits	0	0	0	0	0	0%
Materials	0	0	0	0	0	0%
Contractual	0	0	0	0	0	0%
Other Operating	0	0	0	0	969,350	100%
Capital Outlay	0	0	0	0	0	0%
Debt Service	0	0	0	0	0	0%
TOTAL	$ 0	$ 0	$ 0	$ 0	$969,350	100%

DIVISION DESCRIPTION

During FY 2012-13 the City of Hesperia secured financing from the SAFER (Staffing for Adequate Fire and Emergency Response) grant from the Federal Emergency Management Agency (FEMA) to add back positions reduced during FY 2011-12. The SAFER grant is funding 18 Limited-Term Firefighters (LT) for fiscal years 2013-14 and 2014-15. Six of these LTs will staff a 5th ambulance added to the Fire District's fleet. The District will claim reimbursement for salaries, overtime, and benefits but not the contract management fee.

SIGNIFICANT DIVISION EXPENDITURE AND STAFFING CHANGES

- Through the SAFER grant adding 18 Limited Term Firefighter (LTs) to San Bernardino County Fire District contract.

2012-13 DIVISION ACCOMPLISHMENTS

- Secured SAFER grant funding to increase staff reduced during FY 2011-12.
- Added a 5th ambulance to the District's fleet using SAFER grant funded staff.

2013-14 DIVISION GOALS AND OBJECTIVES

- Monitor SAFER grant expenditures.
- Ensure timely submittals of grant draws to minimize City of Hesperia cash flow requirements.

CAPITAL IMPROVEMENT PROGRAM (C I P)

- *Overview and Summary*
- *C I P Expenditures by Project*
- *C I P Expenditures By Fund and Project*
- *C I P Project Listing*
- *C I P Project Descriptions*

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OVERVIEW

The Capital Improvement Program (CIP) Summary includes new and continued capital projects funded in the Fiscal Year (FY) 2013-14 Budget. Information on capital projects completed in FY 2012-13 and projects temporarily suspended are also included to identify funds spent on recently completed projects as well as those that may resume in future years. Fiscal Year 2010-11 and Fiscal Year 2011-12 CIP projects are also included for historical purposes on the expenditure summaries. Frequently CIP projects extend beyond one fiscal year.

The City's construction projects and major capital acquisitions that have an extended life are included in the Capital Improvement Program. In some circumstances, studies undertaken related to anticipated future capital projects are also included. Generally, the CIP will include capital replacement projects that repair, replace, or enhance existing facilities, equipment, or infrastructure, and capital facility projects that significantly expand or add capacity to the City's existing fixed assets.

SUMMARY

The CIP projects are summarized as follows:

C I P Major Categories	Projects Completed in FY 2012-13*	Projects Continued in 2013-14 Budget	New Projects Included in 2013-14 Budget	New & Continued Projects Included in 2013-14 Budget
Streets C I P Projects	$ 3,477,438	$ 6,387,432	$1,961,500	$ 8,348,932
Storm Drainage	0	1,200,000	0	1,200,000
Facilities	7,711,226	4,305,593	0	4,305,593
Water	0	600,300	0	600,300
Sewer	0	0	0	0
Total C I P Projects	$11,188,664	$12,493,325	$1,961,500	$14,454,825

*Note – Includes projects that are not yet completed but have been suspended and may resume in future years.

Streets C I P Projects - $8,348,932 (2013-14 Budget)

- 2013-14 Street Improvement Project – $1,861,500 has been included in the FY 2013-14 Budget. The program history is as follows:

	Expenditures	Miles Paved	Slurry Seal Miles
2000-01 Street Improvement Project	$ 2,226,573	18.0	0
2002-03 Street Improvement Project	$ 1,993,142	16.5	0
2003-04 Street Improvement Project	$ 2,033,719	17.1	0
2004-05 Street Improvement Project	$ 3,166,412	18.2	12.4
2005-06 Street Improvement Project	$ 6,221,264	51.1	14.2
2006-07 Street Improvement Project	$11,379,826	57.0	11.0
2007-08 Street Improvement Project	$20,920,267	57.0	4.0
2008-09 Street Improvement Project	$ 9,193,091	28.0	0
2009-10 Street Improvement Project	$ 5,726,868	13.9	0
2010-11 Street Improvement Project	$ 0	0	0
2011-12 Street Improvement Project	$ 2,447,432	2.5	7.5
2012-13 Street Improvement Project	$ 1,736,157	2.3	6.6
Twelve Year Total	$67,044,751	281.6	55.7
2013-14 Street Improvement Project	$ 1,861,500	3.0 est	7.0 est
Thirteen Year Total	$68,906,251	284.6	62.7

- One Other New Street Project – 1 Project $100,000 – Funding in the amount of $100,000 has been included in the FY 2013-14 Budget for the Main Street Overhead Railroad Bridge Rehab.

- Ranchero Road Related Projects – 3 Projects $2,746,600 – Included in the FY 2013-14 Budget are three projects related to the Ranchero Road Corridor, with the largest overall project being the Ranchero Road Interchange project. The three projects are as follows:

• Ranchero Road Undercrossing	$1,636,600
• Ranchero Road I-15 Interchange	650,000
• Ranchero Road Improvement – Seventh Avenue to Mariposa Road	460,000
	$2,746,600

- Five Other Streets Projects – 5 Projects $3,640,832 – Included in the FY 2013-14 Budget are five other continuing street projects. These projects include a carryover of a Street Improvement Project, bicycle/pedestrian paseo, a bike route, aqueduct crossing improvements, and the realignment of two local streets:

• 2012-13 Street Improvement Project	$1,735,482
• Willow Street Paseo	918,088
• Sequoia Bike Routes	481,888
• Aqueduct Crossing Improvements – Widen Bridge at Main Street Design and Right-Of-Way Acquisition	300,000
• Choiceana/Talisman Realignment	205,374
	$3,640,832

Storm Drainage C I P Project - 1 Project $1,200,000 – Included in the FY 2013-14 Budget is the continuation of one drainage project as shown below:

• H-01 Drainage Facility – (Section 3A) Third Avenue to Fourth Avenue	$1,200,000
	$1,200,000

Facilities C I P Projects - 2 Projects $4,305,593 – The following two projects, totaling $4,305,593, will be continued in Fiscal Year 2013-14 as follows:

• Fire Station 301 Construction	$3,562,000
• Park and Ride Facility	743,593
	$4,305,593

Water C I P Projects – 1 Project $600,300 – Included in the FY 2013-14 Budget is the continuation of one water project as shown below:

• Interstate 15 and Ranchero Road: Frontage Road Water Improvements	$600,300
	$600,300

Project Number	Project Title	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
New Streets Projects in FY 2013-14						
7127	Main Street Overhead Railroad Bridge Rehab	$ 0	$ 0	$ 0	$ 0	$ 100,000
7128	2013-14 Annual Street Improvement	0	0	0	0	1,861,500
	Sub-Total New 2013-14 Streets C I P Projects	$ 0	$ 0	$ 0	$ 0	$ 1,961,500
Streets CIP Projects Continued in FY 2013-14						
7046	Ranchero Road Undercrossing -Design, Right-of-Way, Construction	$ 2,876,535	$ 13,341,909	$ 12,000,000	$ 11,271,546	$1,636,600
7086	Ranchero Road I-15 Interchange Project Approval and Environmental Document - Design, Right-of-Way, Construction	912,616	9,926,770	3,550,000	3,830,680	650,000
7094	Ranchero Road Improvements – 7th Avenue to Mariposa Road, Phase 1 – Engineering & Right-of-Way Identification	141,382	191,422	361,256	300,000	460,000
7096	Aqueduct Crossing Improvements – Widen Bridge at Main Street – Design and Right-of-Way Acquisition	$ 0	$ 0	$ 0	$ 0	$ 300,000
7122	Choiceana/Talisman Realignment	0	4,235	147,500	0	205,374
7123	Willow Street Paseo	0	0	918,088	0	918,088
7124	Sequoia Bike Routes	0	0	596,257	17,217	481,888
7125	2012-13 Street Improvement Project	0	0	1,200,000	675	1,735,482
	Sub-Total CIP Projects Continued in FY 2013-14	$ 3,930,533	$ 23,464,336	$ 18,773,101	$ 15,420,118	$ 6,387,432
Streets CIP Projects Completed in FY 2012-13 and Temporarily Suspended Projects that may Resume in Future Years						
7097	New Aqueduct Crossing – Bridge at Escondido Avenue – Design	$ 0	$ 0	$ 0	$ 0	$ 0
7098	Muscatel Street Overpass, Phase 1 – Project Study Report/Project Development Study (PSR/PDS)	0	0	0	0	0
7104	Railroad Crossing Feasibility Study	0	0	0	0	0
7105	Main Street Corridor Design (395 to 11th Avenue)	743	0	0	0	0
7119	Santa Fe Circulation Study	0	0	7,500	0	0
7121	2011-12 Street Improvement Project	0	484,872	2,015,101	1,962,560	0
7126	Cinema West Site*	0	6,231	1,546,017	1,514,878	0
	Sub-Total Streets CIP Projects Completed in FY 2012-13 and Temporarily Suspended Projects that may Resume in Future Years	$ 743	$ 491,103	$ 3,568,618	$ 3,477,438	$ 0
Streets CIP Projects Completed in FY 2011-12						
7100	New Traffic Signal – Main Street & Rock Springs Road - Construction, Design	$ 69,276	$ 871,900	$ 0	$ 0	$ 0
7102	Township Improvements and Redevelopment - Construction (Spruce/Smoketree)*	540,663	299,426	0	0	0
7108	Industrial Park Lead Track Project -Design, ROW Acquisition, Construction	1,415,175	4,513,863	0	0	0
	Sub-Total Streets CIP Projects Completed in FY 2011-12	$ 2,025,114	$ 5,685,189	$ 0	$ 0	$ 0

*Project funded in part by the Successor Agency to the Former Redevelopment Agency. Expenditures related to the project will not be included in the City Budget and will instead be shown in the Successor Agency Budget.

C I P EXPENDITURES BY PROJECT

Project Number	Project Title	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Streets CIP Projects Completed in FY 2010-11						
7110	Bear Valley Road Widening - Mariposa Road to 600 feet east	$ 20,000	$ 0	$ 0	$ 0	$ 0
7111	Rock Springs Road Reconstruction Project	154,862	0	0	0	0
7116	Traffic Signal at Smoke Tree and Seventh Avenue	241,798	0	0	0	0
7117	2009-10 Street Improvement Project	4,731,116	0	0	0	0
7118	Traffic Signal Upgrade - Main Street and C Avenue	237,125	0	0	0	0
	Sub-Total Streets CIP Projects Completed in FY 2010-11	$ 5,384,901	$ 0	$ 0	$ 0	$ 0
Total Summary Streets C I P Projects		$ 11,341,291	$ 29,640,628	$ 22,341,719	$ 18,897,556	$ 8,348,932
Storm Drainage C I P Projects						
7087	H-01 Drainage Facility – (Section 2) Main Street to Smoke Tree Street	$ 833	$ 0	$ 0	$ 0	$ 0
7090	H-01 Drainage Facility – Section 1 (Maple Avenue to Main Street) – Design and Right-of-Way Acquisition	0	0	0	0	0
7091	H-01 Drainage Facility - Section 3A (Third Avenue to Fourth Avenue)	7,622	80,664	1,211,404	10,500	1,200,000
7092	A-04 Drainage Facility – Mojave Street to Mesa Avenue - Construction	0	0	0	0	0
Total Storm Drainage C I P Projects		$ 8,455	$ 80,664	$ 1,211,404	$ 10,500	$ 1,200,000
Facilities Projects						
6516	New Police Station - Property Identification, Acquisition, Design and Construction+C6	$ 5,177,974	$ 0	$ 0	$ 0	$ 0
6517	Fire Station 301 Construction/Property	0	55,356	4,500,000	59,869	3,562,000
6518	Fire Station 305 Construction	20,952	0	0	0	0
6520	High Desert County Government Center	6,378,053	3,522,021	8,400,000	7,711,226	0
6521	Fire Station 304 Expansion Project	28,250	47,098	0	0	0
6523	Park and Ride Facility	0	2,158	748,528	4,935	743,593
Total Facilities Projects		$ 11,605,229	$ 3,626,633	$ 13,648,528	$ 7,776,030	$ 4,305,593
Water C I P Projects Continued in FY 2013-14 and Temporarily Suspended Projects that will Resume in Future Years						
8077	Interstate 15 Corridor – New Water System Design	$ 0	$ 0	$ 0	$ 0	$ 0
8078	Property Acquisition for Reservoir Expansion @ Sites 19A & 21, New Reservoir to Serve Freeway Corridor	0	0	0	0	0
8086	Interstate 15 & Ranchero Road: Frontage Road Water Improvements	0	0	0	462,000	600,300
	Sub -Total Water C I P Projects Continued in FY 2013-14 and Temporarily Suspended Projects that will Resume in Future Years	$ 0	$ 0	$ 0	$ 462,000	$ 600,300
Total Summary Streets C I P Projects		$ 11,341,291	$ 29,640,628	$ 22,341,719	$ 18,897,556	$ 8,348,932
Total Storm Drainage C I P Projects		8,455	80,664	1,211,404	10,500	1,200,000
Total Facilities Projects		11,605,229	3,626,633	13,648,528	7,776,030	4,305,593
Total Water C I P Projects (Note #1)		0	0	0	462,000	600,300
Grand Total		$ 22,954,975	$ 33,347,925	$ 37,201,651	$ 27,146,086	$ 14,454,825

Note #1 - Sewer funds have been used to partially fund a facilities project and the sewer funding is shown with that specific project.

Project Number	Project Title	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
160 Obligation Retirement Fund P/A #1						
7102	Township Improvements*	$ 0	$ 2,650	$ 0	$ 0	$ 0
7126	Cinema West Site*	0	6,231	1,546,017	1,514,878	0
	Total Obligation Retirement Fund P/A #1	$ 0	$ 8,881	$ 1,546,017	$ 1,514,878	$ 0
201 Measure I – Arterial Fund						
7117	2009-10 Street Improvement Project	$ 466,573	$ 0	$ 0	$ 0	$ 0
7121	2011-12 Street Improvement Project	0	94,772	0	141,665	0
	Total Measure I – Arterial Fund 201	$ 466,573	$ 94,772	$ 0	$ 141,665	$ 0
204 Measure I Renewal						
6523	Park and Ride Facility	$ 0	$ 2,158	$ 56,182	$ 4,935	$ 51,247
7094	Ranchero Road Improvements – 7th Avenue to Mariposa Road, Phase 1 – Engineering & Right-of-Way Identification	0	0	0	0	300,000
7096	Aqueduct Crossing Improvements - Widen Bridge at Main Street - Design and Right-of-Way Acquisition	0	0	0	0	300,000
7117	2009-10 Street Improvement Project	279,246	0	0	0	0
7118	Traffic Signal Upgrade - Main Street and C Avenue	237,125	0	0	0	0
7121	2011-12 Street Improvement Project	0	291,443	270,000	299,447	0
7122	Choiceana/Talisman Realignment	0	4,235	147,500	0	205,374
7123	Willow Street Paseo	0	0	83,188	0	83,188
7124	Sequoia Bike Routes & Bus Stop Improvements	0	0	49,105	17,217	31,888
7125	2012-13 Street Improvement Project	0	0	1,200,000	675	1,560,116
7127	Main Street Overhead Railroad Bridge Rehab	0	0	0	0	100,000
7128	2013-14 Annual Street Improvement	0	0	0	0	1,670,000
	Total Measure I Renewal Fund 204	$ 516,371	$ 297,836	$ 1,805,975	$ 322,274	$ 4,301,813
259 Reimbursable Grants Fund						
6516	New Police Station - Property Identification, Acquisition, Design and Construction	$ 775,100	$ 0	$ 0	$ 0	$ 0
	Total Reimbursable Grants Fund 259	$ 775,100	$ 0	$ 0	$ 0	$ 0
300 Development Impact Fee (DIF)-Streets Fund						
7046	Ranchero Undercrossing	$ 0	$ 288,020	$ 4,471,553	$ 4,420,988	$ 919,871
7086	Ranchero Road I-15 Interchange Project Approval and Environmental Document	681,362	2,784,004	3,550,000	3,830,680	650,000
7094	Ranchero Road Improvements - 7th Avenue to Mariposa Road - Phase 1	141,382	8,078	0	0	0
7100	New Traffic Signal - Main Street and Rock Springs Road	68,292	19,208	0	0	0
7110	Bear Valley Road Widening - Mariposa Road to 600 feet east	20,000	0	0	0	0
7111	Rock Springs Road Reconstruction Project	154,862	0	0	0	0
7116	Traffic Signal at Smoke Tree and Seventh Avenue	241,798	0	0	0	0
7119	Santa Fe Circulation Study	0	0	7,500	0	0
	Total DIF Fund–Streets 300	$ 1,307,696	$ 3,099,310	$ 8,029,053	$ 8,251,668	$ 1,569,871
301 Development Impact Fee (DIF)-Storm Drainage						
7091	H-01 Drainage Facility - Section 3A (Third Avenue to Fourth Avenue)	$ 7,622	$ 0	$ 0	$ 0	$ 0
	Total DIF-Storm Drainage Fund 301	$ 7,622	$ 0	$ 0	$ 0	$ 0
302 Development Impact Fee (DIF) - Fire						
6517	Fire Station 301 Construction/Property	$ 0	$ 55,356	$ 550,000	$ 59,869	$ 840,615
6521	Fire Station 304 Expansion	0	47,098	0	0	0
	Total DIF-Fire Fund 302	$ 0	$ 102,454	$ 550,000	$ 59,869	$ 840,615

*Project funded in part by the Successor Agency to the Former Redevelopment Agency. Expenditures related to the project will not be included in the City Budget and will instead be shown in the Successor Agency Budget.

Project Number	Project Title	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
303 Development Impact Fee (DIF) - Police						
6516	New Police Station - Property Identification, Acquisition, Design and Construction	$ 1,431,106	$ 0	$ 0	$ 0	$ 0
	Total DIF-Police Fund 303	$ 1,431,106	$ 0	$ 0	$ 0	$ 0
502 Fire Station Building Fund						
6517	Fire Station 301 Construction	$ 0	$ 0	$ 3,750,000	$ 0	$ 2,521,385
	Total Fire Building Fund 502	$ 0	$ 0	$ 3,750,000	$ 0	$ 2,521,385
503 County - High Desert Government Center						
6520	High Desert County Government Center	$ 6,378,053	$ 3,522,021	$ 8,400,000	$ 7,711,226	$ 0
	Total County Govt. Center Fund 503	$ 6,378,053	$ 3,522,021	$ 8,400,000	$ 7,711,226	$ 0
504 City Wide Projects						
6523	Park and Ride Facility	$ 0	$ 0	$ 692,346	$ 0	$ 692,346
7091	H-01 Drainage Facility - Section 3A (Third Avenue to Fourth Avenue)	0	80,664	1,211,404	10,500	1,200,000
7094	Ranchero Road Improvements – 7th Avenue to Mariposa Road, Phase 1 – Engineering & Right-of-Way Identification	0	183,344	361,256	300,000	160,000
7100	New Traffic Signal - Main Street and Rock Springs Road	984	852,692	0	0	0
7117	2009-10 Street Improvement Project	464,178	0	0	0	0
7121	2011-12 Street Improvement Project	0	98,657	1,745,101	1,521,448	0
7123	Willow Street Paseo	0	0	834,900	0	834,900
7124	Sequoia Bike Routes & Bus Stop Improvements	0	0	547,152	0	450,000
7125	2012-13 Street Improvement Project	0	0	0	0	175,366
7128	2013-14 Street Improvement Project	0	0	0	0	191,500
	Total City Wide Projects Fund 504	$ 465,162	$ 1,215,357	$ 5,392,159	$ 1,831,948	$ 3,704,112
506 Industrial Park Lead Track						
7108	Industrial Park Lead Track Project	$ 0	$ 4,513,863	$ 0	$ 0	$ 0
	Total Industrial Park Lead Track	$ 0	$ 4,513,863	$ 0	$ 0	$ 0
507 Township Capital						
7102	Township Improvements and Redevelopment	$ 0	$ 287,715	$ 0	$ 0	$ 0
	Total Township Capital Fund 507	$ 0	$ 287,715	$ 0	$ 0	$ 0
508 Ranchero Undercrossing-Local						
7046	Ranchero Road Undercrossing	$ 0	$ 8,292,730	$ 0	$ 0	$ 0
	Total Ranchero Undercrossing-Local	$ 0	$ 8,292,730	$ 0	$ 0	$ 0
586 Redevelopment Capital - Project Area No. 1						
6516	New Police Station - Property Identification, Acquisition, Design and Construction	$ 1,102,204	$ 0	$ 0	$ 0	$ 0
6518	Fire Station 305 Construction	20,952	0	0	0	0
6521	Fire Station 304 Expansion Project	28,250	0	0	0	0
7046	Ranchero Road Undercrossing	2,876,535	0	0	0	0
7087	H-01 Drainage Facility – (Section 2) Main Street to 4th Avenue	833	0	0	0	0
7102	Township Improvements and Redevelopment	540,663	9,061	0	0	0
7105	Main Street Corridor Design (395 to 11th Avenue)	743	0	0	0	0
7108	Industrial Park Lead Track Project - Design, ROW Acquisition, Construction	1,415,175	0	0	0	0
7117	2009-10 Street Improvement Project	1,455,176	0	0	0	0
	Total Redevelopment Capital - Project Area No. 1 586	$ 7,440,531	$ 9,061	$ 0	$ 0	$ 0

C I P EXPENDITURES BY FUND AND PROJECT

Project Number	Project Title	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
587 Redevelopment Capital - Project Area No. 2						
6516	New Police Station - Property Identification, Acquisition, Design and Construction	$ 1,869,564	$ 0	$ 0	$ 0	$ 0
7117	2009-10 Street Improvement Project	389,017	0	0	0	0
	Total Redevelopment Capital - Project Area No. 2 587	$ 2,258,581	$ 0	$ 0	$ 0	$ 0
588 Redevelopment Capital - Victor Valley Economic						
7117	2009-10 Street Improvement Project	$ 1,676,926	$ 0	$ 0	$ 0	$ 0
	Total Redevelopment Capital - Victor Valley Economic Development Authority (VVEDA) Fund 588	$ 1,676,926	$ 0	$ 0	$ 0	$ 0
600 Ranchero Road Undercrossing Fund						
7046	Ranchero Road Undercrossing	$ 0	$ 4,761,159	$ 7,528,447	$ 6,850,558	$ 716,729
	Total Ranchero Road Undercrossing Fund 600	$ 0	$ 4,761,159	$ 7,528,447	$ 6,850,558	$ 716,729
602 Ranchero/I-15 Interchange Fund						
7086	Ranchero Road/I-15 Interchange	$ 231,254	$ 7,142,766	$ 0	$ 0	$ 0
	Total Ranchero/I-15 Interchange Fund 602	$ 231,254	$ 7,142,766	$ 0	$ 0	$ 0
701 Water Capital Fund						
701	Water C I P Projects (See Water C I P for Project Detail)	$ 0	$ 0	$ 0	$ 462,000	$ 600,300
	Total Water Capital Fund 701*	$ 0	$ 0	$ 0	$ 462,000	$ 600,300
711 Sewer Capital Fund						
6517	Fire Station 301	$ 0	$ 0	$ 200,000	$ 0	$ 200,000
	Sewer C I P Projects (See Sewer CIP for Project Detail)	0	0	0	0	0
	Total Sewer Capital Fund 711*	$ 0	$ 0	$ 200,000	$ 0	$ 200,000
	TOTAL ALL C I P FUNDS	$ 22,954,975	$ 33,347,925	$ 37,201,651	$ 27,146,086	$ 14,454,825

*Note: Differences may exist between the total Water CIP and Sewer CIP expenditures shown in section D of this document. These differences are due to capital expenditures of the respective funds that are not attributable to a specific CIP project.

*Note: With the use of grants and other types of reimbursements, there may be instances of timing differences between the time when the expenditures were incurred and when the reimbursement is received. These instances have been notated on the applicable individual C.O. sheets.

Project Number	Project Title	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Streets and Storm Drain Related						
160	Obligation Retirement Fund P/A #1	0	8,881	1,546,017	1,514,878	0
201	Measure I – Arterial Fund	466,573	94,772	0	141,665	0
204	Measure I - Renewal Fund	516,371	295,678	1,749,793	317,339	4,250,566
205	Gas Tax Fund	0	0	0	0	0
300	Development Impact Fee-Streets Fund	1,307,696	3,099,310	8,029,053	8,251,668	1,569,871
301	Development Impact Fee-Storm Drainage	7,622	0	0	0	0
504	City-wide Projects	465,162	1,215,357	4,699,813	1,831,948	3,011,766
506	Industrial Park Lead Track	0	4,513,863	0	0	0
507	Township Capital	0	287,715	0	0	0
508	Ranchero Undercrossing-Local	0	8,292,730	0	0	0
586	Redevelopment Capital - P/A #1	6,289,125	9,061	0	0	0
587	Redevelopment Capital - P/A #2	389,017	0	0	0	0
588	Redevelopment Capital - VVEDA	1,676,926	0	0	0	0
600	Ranchero Road Undercrossing Fund	0	4,761,159	7,528,447	6,850,558	716,729
602	Ranchero/I-15 Interchange Fund	231,254	7,142,766	0	0	0
	Total Streets and Storm Drain Related	$ 11,349,746	$ 29,721,292	$ 23,553,123	$ 18,908,056	$ 9,548,932

C I P EXPENDITURES BY FUND AND PROJECT

Project Number	Project Title	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Facilities Related						
204	Measure I - Renewal Fund	$ 0	$ 2,158	$ 56,182	$ 4,935	$ 51,247
259	Reimbursable Grants Fund	775,100	0	0	0	0
302	Development Impact Fee - Fire	0	102,454	550,000	59,869	840,615
303	Development Impact Fee - Police	1,431,106	0	0	0	0
502	Fire Building Fund	0	0	3,750,000	0	2,521,385
503	County - High Desert Government Center	6,378,053	3,522,021	8,400,000	7,711,226	0
504	Park and Ride Facility	0	0	692,346	0	692,346
586	Redevelopment Capital Projects	1,151,406	0	0	0	0
587	Redevelopment Capital - P/A #2	1,869,564	0	0	0	0
711	Sewer Capital Fund	0	0	200,000	0	200,000
	Total City Facilities Related	$ 11,605,229	$ 3,626,633	$ 13,648,528	$ 7,776,030	$ 4,305,593
Water and Sewer Related						
701	Water Capital Fund	$ 0	$ 0	$ 0	$ 462,000	$ 600,300
711	Sewer Capital Fund	0	0	0	0	0
	Total Water and Sewer Related	$ 0	$ 0	$ 0	$ 462,000	$ 600,300
	Total City Capital Improvement Program (C I P)	$ 22,954,975	$ 33,347,925	$ 37,201,651	$ 27,146,086	$ 14,454,825

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Project Title: Ranchero Road Undercrossing

Project Number: 7046 – Phase I and II

Department/Program: Development Services – Streets CIP

Project Description and Location:

This project involves the installation of a new underpass beneath the BNSF railway's right-of-way at Ranchero Road. The project will also include a new alignment through the Antelope Valley Wash between Santa Fe East and Danbury, with the project limits between Seventh Avenue and Danbury. The BNSF Railroad bisects the City of Hesperia from north to south, with the only street that crosses the railroad being Main Street. This east-west corridor serves the entire City and is under capacity to meet existing traffic needs. The current traffic volume across the Main Street Bridge is 39,000 vehicles per day, and the projected volume in 2015, based on the Victor Valley Comprehensive Transportation Plan, is 69,000 vehicles per day. Most motorists experience gridlock in the early morning and late evening peak hours in the area of Main Street crossing the BNSF Railway. Accidents on either side of, or on the Main Street Bridge, have resulted in total closure of Main Street between Third Street and C Avenue, which not only affects the motoring public, but also severely restrict fire and police response times throughout the City.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

David Evans and Associates (DEA) were retained to finalize plans and specifications to meet the BNSF Railway and City standards and Lilburn Corporation was engaged to prepare the environmental clearances. The California Environmental Quality Act (CEQA) document was completed and adopted in September 2006. The Federal National Environmental Policy Act (NEPA) document was finalized to Caltrans' satisfaction in February 2008, and was cleared by the Federal Highway Administration (FHWA) for public review in March. The NEPA document was completed in August 2008, allowing right-of-way acquisition to begin. Due to the inability of the San Bernardino County Real Estate division to commit to the project, DEA was engaged to subcontract property acquisition with CPSI. Authorization to proceed with right-of-way acquisitions was granted by Caltrans in May 2009, and the purchase of all required right-of-way was completed in December 2010 and certified by Caltrans in January 2011. The application to the Public Utilities Commission was submitted and approved in June 2009. Regulatory permits from the Army Corps of Engineers, Regional Water Quality Control Board - Lahontan, California Department of Fish and Game, and the San Bernardino County Flood Control District were applied for and were approved. The easements and construction agreement for permission to work within the BNSF right-of-way were granted and fully executed by January 2011. The Request for Authorization to Proceed with Construction (RFA) was submitted to Caltrans for review and approval in January 2011 and Authorization to proceed with construction was subsequently approved by Caltrans in June 2011. The Project was advertised for bids in July 2011 and a contract awarded by the City Council in August 2011. Construction commenced in early September 2011 and was substantially complete by the end of June 2013.

Project Schedule for 2013-14 Budget:

Minor completion work will occur from July – September 2013, with acceptance by the City Council before October 2013.

Project Title: Ranchero Road Undercrossing (Continued)

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
300-700-7046 Contractual	$ 0	$ 288,020	$ 4,471,553	$ 4,420,988	$ 919,871
508-700-7046 Contractual*	0	8,218,511	0	0	0
508-700-7046 Project Management Transfer Out*	0	74,219	0	0	0
586-700-7046 Right-of-Way Acquisition	179,054	0	0	0	0
586-700-7046 Construction	0	0	0	0	0
586-700-7046 Project Management - Transfer Out	75,320	0	0	0	0
586-700-7046 Contractual	2,622,161	0	0	0	0
600-700-7046 Contractual	0	0	0	0	0
600-700-7046 Right-of-Way Acquisition	0	0	0	0	0
600-700-7046 Construction	0	4,761,159	7,528,447	6,850,558	716,729
Total Expenditures	$ 2,876,535	$ 13,341,909	$ 12,000,000	$ 11,271,546	$ 1,636,600
Source of Funds					
300 DIF Streets	$ 0	$ 288,020	$ 4,471,553	$ 4,420,988	$ 919,871
508 Ranchero Undercrossing-Local	0	8,292,730	0	0	0
586 Redevelopment Capital P/A #1	2,876,535	0	0	0	0
600 NCPDP Grant	0	510,529	0	538,486	59,832
600 SAFETEA-LU	0	1,731,175	0	1,696,582	171,842
600 SANBAG-STP	0	1,206,963	3,558,447	2,213,733	229,304
600 FHWA-STP	0	981,944	2,970,000	1,804,251	183,806
600 California Prop. 1B-SLPP	0	330,548	1,000,000	597,506	71,945
Total Source of Funds	$ 2,876,535	$ 13,341,909	$ 12,000,000	$ 11,271,546	$ 1,636,600

*Note - RDA Housing Funds were loaned to RDA Non-Housing via a Public Improvement Promissory Note in March 2011 in order to complete the Ranchero Road Undercrossing Project which began in Fiscal Year 1998-99.

Project Funding Narrative:

The total project expenditures are estimated to be $31.7 million and are proposed to be funded from Streets Development Impact Fees, the Redevelopment Agency, Measure I, and Federal and State funds. The City has completed all design work, secured all required regulatory permits, and completed all necessary right-of-way acquisition at a cost of approximately $3.0 million. The City utilized NCPDP Federal funds of $391,153 towards this work. Construction related costs are estimated to be a total of $27.0 million. The construction costs will be split between the Streets Development Impact Fee Fund and the Redevelopment Agency, which are expected to fund a combined $14.67 million or 54% of the total construction costs and various Federal and State appropriations identified below, which are funded $12.33 million, or 46% of the total construction costs:

- Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU), Project No. 1558, P.L. 109-59 – Federal Grant (2005) Original Appropriation - $4,000,000/Due to funding Rescissions and Obligation Limitations net available to City $3,599,600…… $3,599,600
- Federal Highway Administration – Surface Transportation Program (FHWA-STP) – Federal Grant P.L. 109-115, Conference Report 109 Original Appropriation - $3,000,000/due to funding Rescissions and Obligation Limitations net available to City $2,970,000…… $2,970,000

Project Title: Ranchero Road Undercrossing (Continued)

Project Funding Narrative (Continued):

- San Bernardino Associated Governments – Surface Transportation Program (SANBAG –STP), Allocation to City of Hesperia - $3,400,000 plus additional $250,000 of funding exchanged with SANBAG in 2006…….. $3,650,000
- National Corridor Planning and Development Program (NCPDP) – Federal Grant 2002-03: Original Appropriation Amount of $1,500,000 (Note: $391,153 of these funds were utilized during engineering and right-of-way acquisition and reimbursed to the City in prior fiscal years) – the remaining $1,108,847 was de-obligated June 2010, but was re-obligated for construction in 2011…… $1,108,847
- Propositions 1B – State-Local Partnership Program (Prop 1B – SLPP) California Transportation Commission Original Appropriation - $1.0 million…… $1,000,000

Total Available Federal and State Project Funding…… $12,328,447

Notes:

- National Corridor Planning and Development Program (NCPDP) – Federal Grant 2003-04: $500,000 Original Appropriation – Funding authority lapsed in 2008 and funding was de-obligated without any expenditure.

Project Title: Ranchero Road / I-15 Interchange
Phase I – Project Study Report/Project Development Support (PSR/PDS) – Completed 2006
Phase II – Project Approval and Environmental Document (PA&ED) (Completed 2010)
Phase III – Preliminary "At-Risk" Design (PS&E) (Completed 2012)
Phase IV and V – Right-of-Way Acquisition (ROW) (Completed 2012)
Phase V – Construction

Project Number: 7086

Department/Program: Development Services – Streets CIP

Project Description and Location:

This project is one of the three components of the Ranchero Road Corridor Project, which consists of improvements to Ranchero Road including the Ranchero Road Underpass, widening of Ranchero Road from Danbury Road to I-15, and a new interchange at I-15. In Fiscal Year 2004-05 the City, in anticipation of the time required to obtain State and Federal approvals for new interchanges, commenced the Project Development Phase of the project, which requires initial studies of the project and the preparation of a document called the Project Study Report/Project Development Support (PSR/PDS). The City's Consultant (Tetra Tech) commenced preparation of the PSR/PDS in September 2004 and received approval of the Final PSR/PDS through Caltrans in August 2006 (Project 7081).

The Preliminary Engineering Phase of the project commenced in August 2006 after execution of a Cooperative Agreement with Caltrans. This phase of work required preparation of a Project Report (PR), which further analyzed the alternative, preliminary designs identified in the PSR/PDS and ascertained the preferred design layout of the proposed interchange, and the preparation of the Project Approval and Environmental Document (PA&ED), which involved an environmental review of the alternative designs identified in the PSR/PDS, traffic modeling, geotechnical studies, various environmental technical studies, and completion of a final Environmental Document (ED) demonstrating that the preferred layout of the proposed interchange complies with all Federal and State environmental laws. The Environmental Assessment – Finding of No Significant Impact (EA-FONSI) was identified as the appropriate ED for this project. The PR and EA-FONSI were both approved by Caltrans (as the Federal delegate) in March 2010. The next two phases of the project, Right-of-Way (ROW) Acquisition Phase and the Final Design (PS&E) Phase, commenced concurrently in March 2010.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

The City Council awarded a Professional Services Agreement (PSA) to Parsons in 2006 to prepare the Project Approval and Environmental Document. This Phase of the project commenced in August 2006 and included monthly Project Development Team (PDT) meetings with Caltrans staff. The required Value Analysis (VA) process was concluded in April 2007. In addition, the City Council awarded a contract to Parsons in December 2007 to proceed "at-risk" with preliminary engineering design so that work on the ED and project plans could proceed concurrently, which shortened the overall project schedule approximately nine months. The Traffic Study received final approval from Caltrans in March 2008. In November 2008, the Geometrical Approval Drawings (GAD) and bridge type selection were approved by Caltrans. The Federal Highway Administration (FHWA) issued a Finding of Acceptability for the New Connection Report (NCR) in July 2009, a preliminary approval.

Parsons continued to work on the various individual environmental studies required within the ED and work on the PA&ED continued and was completed in March 2010 with receipt of a Caltrans and Federally-approved ED and Caltrans approval of the Project Report (PR). In March 2010, work on the final Plans, Specifications, and Engineer's Estimate (PS&E Phase) began after approval of the ED. Submittal to the California Transportation Commission for obligation of the SANBAG 2006 STIP funds occurred in May 2010 in order to prevent the loss of funding. Final approval for the NCR was given by the FHWA in July 2010. A Request for Authorization to Proceed with ROW acquisition was submitted to Caltrans in July 2010. The City received approvals from Caltrans and the FHWA to proceed with ROW acquisition in December 2010 and commenced the acquisition process. Parsons sub-contracted this work to CPSI at a cost of $170,000 for professional consulting services. Portions of twelve (12) properties from eight (8) owners were needed for ROW on this project. Eleven (11) properties were obtained through Purchase and Sale Agreements while the last final remaining purchase was subject to eminent domain action.

Project Title: Ranchero Road/I-15 Interchange (Continued)

Existing Situation and Work Completed Through Fiscal Year 2012-2013 (Continued):

A court order for Prejudgment Possession of the last portion of right-of-way was issued in July 2012 (while the evaluation action is still pending and will continue in FY 2013-14). The ROW Acquisition phase of the project concluded in August 2012 upon receipt of a fully signed Right-Of-Way Certification, which was signed by the City, Caltrans, and the FHWA.

Preliminary "at-risk" design transformed into Final Design (PS&E Phase) upon approval of the ED in March 2010. Final design work continued through FY 2010-11 and FY 2011-12. The PS&E phase of the project concluded in May 2012 upon receipt of a Ready to List (RTL) memo from Caltrans. The RTL memo provided State and Federal authorization to proceed with advertising and award of a construction contract for the project. Construction on the project, however, was delayed because the two primary funding sources were all but eliminated due to the state-wide dissolution of redevelopment agencies in February 2012 and the negative effects of the 2009-2013 recession on revenues (DIF Fees).

In late January 2012, however, the San Bernardino Associated Governments (SANBAG) approached the City and proposed a cooperative effort to allow the project to progress to construction in a streamlined timeline. With assistance by Caltrans, SANBAG agreed to take over the construction phase of the project, and if needed, would front 100% of the funding shortfall. The City and SANBAG entered into a Cooperative Funding Agreement in April 2012, paving the way for construction on the project to move forward in FY 2012-13, while concurrently applying for Corridor Mobility Improvement Account (CMIA) funds from the California Transportation Commission (CTC) to offset the funding need. In May 2012, the CTC awarded $24.4 million to the project, and 100% funding for construction of the project was in place.

All regulatory permits were obtained, right-of-way acquisition concluded, and PS&E were approved by Caltrans. SANBAG took over as lead agency for construction of the project and was responsible for Advertising, Award, and Administration (AAA) of the project's construction phase. The project was advertised for bids in September 2012; bids were opened in October 2012; the SANBAG Board awarded the bid to Security Paving Company, Inc. in November 2012; and construction commenced in January 2013.

Project Schedule for 2013-14 Budget:

Construction will be ongoing throughout FY 2013-14. Upon project completion, the City will be responsible for 57.5% of the Total Project Cost (TPC estimated at $59,012,726). Approximately 6.5% of the City's share will be assigned to the County of San Bernardino (5.9%) and Town of Apple Valley (0.6%) through subsequent agreements.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
300-700-7086 Contractual	$ 681,362	$ 665,153	$ 3,550,000	$ 3,830,680 **	$ 650,000 ***
300-700-7086 Project Management Transfer Out	0	19,740	0	0	0
300-700-7086 Land Acquisition	0	2,099,111 *	0	0	0
602-700-7086 Contractual	0	2,764	0	0	0
602-700-7086 STIP/RIP Land	231,254	7,140,002	0	0	0
Total Expenditures	$ 912,616	$ 9,926,770	$ 3,550,000	$ 3,830,680	$ 650,000
Source of Funds					
300 DIF Streets	$ 681,362	$ 2,784,004	$ 3,550,000	$ 3,830,680	$ 650,000
602 Ranchero/I-15 Interchange (SANBAG STIP)	231,254	7,142,766	0	0	0
Total Source of Funds	$ 912,616	$ 9,926,770	$ 3,550,000	$ 3,830,680	$ 650,000

*Of the $2,099,111 land acquisition, $1,500,904 is attributable to a portion of apn#3039-441-20, which was purchased in FY 2007 and classified as land on the financial statements until utilized for this project and expensed.

**FY 2012-13 Revised includes a $3,000,000 deposit with SANBAG for the Interchange Project as well as the establishment of a trust account in the amount of $350,000, as required by the Army Corps of Engineers.

***$650,000 budgeted for FY 2013-14 construction management. Nothing has been budgeted for the remaining right-of-way acquisition or the related legal fees, as the cost is unknown at this time.

Project Title: Ranchero Road/I-15 Interchange (Continued)

Project Funding Narrative:

Funded from Streets Development Impact Fee as it is considered an expansion to the City's Arterial Highway system.

The project expenditures are proposed to be funded from Streets Development Impact fees and Federal/State grants. The City is responsible for 57.5% of the project's cost, which Federal funds can be used for this share. Upon completion, the City will have three years to repay the SANBAG loan; otherwise, the City's Measure I Renewal funds will be used to repay the loan. The following funds for planning, design, right-of-way, and construction have been earmarked to date:

▪ Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU), Interstate Maintenance Discretionary (IMD) Program P.L. 109-59, Project No. 158 – Federal Grant (Appropriated 2008)…….. Note: This grant funding was transferred to SANBAG for use in construction of the project	$1,356,810
▪ SANBAG/State Transportation Improvement Program (STIP) Regional Improvement Program (RIP) – (Appropriated 2008)……. Note: The original grant amount was $7,979,000 – Caltrans transferred $945,000 for AAA fees, the remaining balance of $7,034,000 was utilized by the City for acquisition of right-of-way	7,034,000
▪ Measure I (2010-2040) Victor Valley Major Local Highway Program (MLHP)……. Note: This grant funding was transferred to SANBAG for use in construction of the project	4,549,000
▪ SAFETEA-LU IMD Program, HR1105 Omnibus Appropriation Act for 2009……... Note: This grant funding was transferred to SANBAG for use in construction of the project	650,750
▪ SAFETEA-LU IMD Program, Continuing Appropriation Resolution 2010, P.L. 111-68……. Note: This grant funding was transferred to SANBAG for use in construction of the project	1,000,000
▪ Development Impact Fee (Fund 300 – DIF) Streets Fund……. Note: $3,000,000 of DIF Funding was transferred to SANBAG for use in construction of the project	12,200,000
▪ CTC –Resolution No. SLPP-P-1112-09 (SLPP Bond Funding) ……. Note: This grant funding was transferred to SANBAG for use in construction of the project	4,550,000
▪ CTC – Resolution No. CMIA-PA-1112-017 & CMIA-P-1112-018B (CMIA Funding) …… Note: This grant funding was transferred to SANBAG for use in construction of the project	21,135,000
Total Federal/State Project Funding Commitments	$52,475,560

Project Impact on Operating Budget:

None at this time.

Project Title: Ranchero Road Improvements – Seventh Avenue to Mariposa Road
Phase 1 – Preliminary Engineering and Right-of-Way Identification
Phase 2 – Design and Right-of-Way Acquisition

Project Number: 7094

Department/Program: Development Services – Streets CIP

Project Description and Location:

The Ranchero Road Corridor Project consists of various improvements to Ranchero Road including the Ranchero Road Underpass (C.O. 7046), a new interchange at I-15 (C.O. 7086), and widening of Ranchero between the two. This is the City's highest transportation priority. With the anticipated construction of the underpass, traffic on Ranchero Road is expected to increase dramatically. This project will perform the engineering to select the ultimate alignment for Ranchero Road between the western terminus of the Ranchero Road Underpass Project, Seventh Avenue, and Mariposa Road. Identification of the required right-of-way will be determined and cost estimates will be prepared for the entire stretch of roadway. Approximately 50% of Ranchero Road within this 5-mile stretch is located outside the City limits within the unincorporated area of San Bernardino County. Discussions with County representatives indicate that the County is moving forward with installation of a portion of their improvements in the near future. A Cooperative Agreement with the County has been executed to establish funding responsibilities.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

In November 2007 the preliminary improvement plans were begun by Desert Engineering under the first phase. These were used as the basis for design plans being prepared by Parsons and was subsequently awarded in October 2008. Detail design plan work continued through 2009, with focus on the aqueduct. Meetings with the Department of Water Resources (DWR) occurred in order to begin the coordination required for permits. Cessation of all design work occurred until execution of a Memorandum of Understanding (MOU) with the County in June 2011, allowing design work to resume. As a result of the MOU, the focus has been the environmental work and design of the roadway. Once the roadway design is prepared, the right-of-way acquisition will begin. Design plans are at an 85% design level, and the environmental document will be completed early summer 2013. Design coordination with DWR will resume in fall of 2013.

Project Schedule for 2013-14 Budget:

Design plans, right-of-way identification and cost estimates will continue and be completed in spring 2013, with the exception of the aqueduct crossing.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
204-700-7094 Contractual	$ 0	$ 0	$ 0	$ 0	$ 300,000
300-700-7094 Contractual	141,382	8,078	0	0	0
504-700-7094 Contractual	0	183,344	361,256	300,000 **	160,000 **
Total Expenditures	$ 141,382	$ 191,422	$ 361,256	$ 300,000	$ 460,000
Source of Funds					
204 Measure I Renewal	$ 0	$ 0	$ 0	$ 0	$ 300,000
300 DIF Streets	141,382	8,078	0	0	0
504 Citywide Projects (County Reimbursement)	308,402 *	97,764 *	180,628 *	125,000 *	105,628 *
Total Source of Funds	$ 449,784	$ 105,842	$ 180,628	$ 125,000	$ 405,628

*50% Reimbursement from San Bernardino County. There may be timing differences between when expenditures were made and when reimbursement is received.

**Funds expensed from 504-Citywide Projects may need to be reallocated to 204 Measure I Renewal or 300 DIF Streets at mid-year FY 2013-14 due to timing of County Reimbursement.

Project Title: Ranchero Road Improvements – Seventh Avenue to Mariposa Road (Continued)
Phase 1 – Preliminary Engineering and Right-of-Way Identification
Phase 2 – Design and Right-of-Way Acquisition

Project Funding Narrative:

The total cost of Phase 1 and Design work of Phase 2 is $1,222,167. Funding reimbursed by the County of San Bernardino ($406,166 through FY 2011-12 year-end) for work advanced by the City was reimbursed and used in FY 2011-12 and FY 2012-13. The balance of the reimbursement ($125,000 by FY 2012-13 year-end and $105,628 in FY 2013-14) will be used to complete the design/environmental work. The Fund 504 FY 2013-14 Budget will be partially funded by Fund 504 fund balance (representing the County's FY 2012-13 $125,000 contribution) and the FY 2013-14 contribution of $105,628.

Project Impact on Operating Budget:

This project will have no impact on the operating budget at this time.

Project Title: Aqueduct Crossing Improvements – Widen Bridge at Main Street
Phase 1 Design and Right-of-Way Identification (New 2013)
Phase 2 Right-of-Way Acquisition and Construction

Project Number: 7096

Department/Program: Development Services – Streets CIP

Project Description and Location:

The bridge along Main Street which crosses the California Aqueduct currently has capacity for only four lanes, two in each direction. The City's Master Plan of arterial highways identifies Main Street as a major arterial roadway, which has a total of six lanes, three in each direction from Interstate 15 to 11th Avenue. In addition, two new large scale retail developments proposed along this corridor in the near-term will impact Main Street with additional traffic. As a result, the bridge will have to be widened to accommodate the ultimate configuration of Main Street. The widening project has many potential issues; the chief issue being interaction with the Department of Water Resources (DWR). Other issues involve a potential retro-fit of the existing bridge structure to meet the new State seismic requirements, potential environmental issues, and involvement of Caltrans given its proximity to Interstate 15.

The first phase of the project will include preliminary design and the issues associated with that design, including right-of-way and outside agency coordination. Complete cost estimates and a proposed schedule will also result from this project phase. Phase 2 will involve acquisition of the necessary right-of-way, and construction.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

The consultant firm to carry out Phase 1 (design and right-of-way identification and project management) was engaged in February 2008. Commencement of the work began in May 2008 (along with C.O. 7105). Coordination with DWR began with two meetings that occurred in summer 2008. Preliminary design was completed and design work was started in January 2009. The Bridge Type Selection report was completed in March 2010 and submitted to DWR for approval. Coordination with DWR continued through April 2010. This new bridge is intended to serve westbound traffic, while the existing bridge will be seismically retrofitted by the state, and serve solely, eastbound traffic. Right-of-way identification and design was suspended in June 2010 due to changes in the economy and slowed development.

Project Schedule for Fiscal Year 2013-14 Budget:

Funding is proposed this fiscal year to resume design work and right-of-way identification. Once design work is recommended and complete, right-of-way acquisition will begin, and construction will follow over a 2-3 year period.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
204-700-7096 Contractual	$ 0	$ 0	$ 0	$ 0	$ 300,000
Total Expenditures	$ 0	$ 0	$ 0	$ 0	$ 300,000
Source of Funds					
204 Measure I Renewal	$ 0	$ 0	$ 0	$ 0	$ 300,000
Total Source of Funds	$ 0	$ 0	$ 0	$ 0	$ 300,000

Project Funding Narrative:

Phase 1 is estimated to cost $650,000, and the right-of-way acquisition portion of Phase 2 is estimated at $300,000. The construction portion of Phase 2 would begin in Fiscal Year 2014-15 or later. This project is to be funded by a combination of Measure I Renewal and other funding as available.

Project Impact on Operating Budget:

This project will have no effect on the operating budget at this time.

Project Title: New Aqueduct Crossing – Bridge at Escondido Avenue Design
Phase 1 Design and Right-of-Way Identification
Phase 2 Right-of-Way Acquisition and Construction

Project Number: 7097

Department/Program: Development Services – Streets CIP

Project Description and Location:

The future alignment of Escondido Avenue, as indicated on the City's Master Plan of Arterial Highways, crosses the California Aqueduct approximately ¼-mile north of Main Street. The northerly extension of Escondido Avenue will connect to a realignment of Mariposa Avenue through the City's future commercial area north of Main Street. This realignment of Mariposa and the extension of Escondido Avenue over the aqueduct will be driven by the influx of commercial development of this area. This is a new bridge crossing over the aqueduct, which would have to be constructed under permits from the State Department of Water Resources (DWR). Other issues involve potential environmental impacts and involvement of Caltrans given the proximity to Interstate 15.

The first phase will involve preliminary design and the issues associated with that design, including right-of-way needs and outside agency coordination. It is expected that the necessary right-of-way will be dedicated by the abutting commercial development. Complete cost estimates and a proposed schedule will also be results of this project.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

The consultant firm to carry out Phase 1 (design and right-of-way identification and project management) was engaged in February 2008 and was subsequently awarded in October. Commencement of the work began in May 2008, but the project is driven by new commercial development north of Main Street that has not progressed. As a result, work by the consultant halted in mid-2008.

Project Schedule for 2013-14 Budget:

No funding is proposed at this time. When prioritized in future years, right-of-way identification and significant amount of design are expected to be completed in one year. Once design is complete, right-of-way acquisition will begin and construction will follow.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
586-700-7097 Contractual	$ 0	$ 0	$ 0	$ 0	$ 0
Total Expenditures	$ 0	$ 0	$ 0	$ 0	$ 0
Source of Funds					
586 Redevelopment Capital P/A	$ 0	$ 0	$ 0	$ 0	$ 0
Total Source of Funds	$ 0	$ 0	$ 0	$ 0	$ 0

Project Funding Narrative:

This project will be funded by a combination of Streets Development Impact Fees and other funding sources as available.

Project Impact on Operating Budget:

This project will have no effect on the operating budget at this time.

Project Title: Muscatel Street/I-15 Interchange and Joshua Street Overpass
Phase I – Project Study Report (PSR) (Completed FY 2010-11)
Phase II – Project Approval and Environmental Document (PA & ED)

Project Number: 7098

Department/Program: Development Services – Streets CIP

Project Description and Location:

The City's Master Plan of Arterial Highways indicates a crossing of I-15 in the vicinity of Muscatel Street on the east side of the freeway to a connection with Mesa Linda Avenue on the west side of the freeway. This was originally envisioned as a bridge crossing only, with no connections to the freeway; however, because of projected traffic on adjacent freeway connections, an additional access to I-15 is warranted. This proposed interchange would connect the proposed large scale commercial areas on each side of the freeway; enable easy access to both sides of the freeway, and provide better circulation within the City without having to utilize the Main Street interchange. In addition, the City proposed to concurrently evaluate modifications to the Joshua Street off-ramps to provide a northbound off-ramp (under Project 7099); however, due to the current spacing between Main Street, Muscatel Street, Joshua Street, and the U.S. 395/I-15 Junctions, all connections together will not meet Caltrans, nor the Federal Highway Administration (FHWA), standards. Consequently, the City has decided to consolidate the Muscatel and Joshua projects into one project in order to evaluate one freeway interchange that will be acceptable to both agencies. Preliminary discussions with both agencies indicate that the Muscatel Street alignment would be preferred over the Joshua Street alignment. Phase 1 of this project involved the preparation of a Project Study Report (PSR) portion of the project for submittal to Caltrans.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

The City Council awarded a contract to Parsons in January 2007 to perform this phase of the work. Work commenced in May 2007 with a kick-off meeting at Caltrans. After work was approximately 20% to 30% complete, Caltrans requested that this phase of the work be upgraded from a Project Study Report/Project Development Study (PSR/PDS) to a full Project Study Report (PSR), which requires a higher level of analysis than initially required. The project was delayed by cessation of Caltrans oversight on all "K-phase" (planning) projects due to lack of funding for a period of 2-3 months. Parsons continued to work on the preliminary studies and traffic analysis with the PSR work to progress to a draft PSR by April 2009 which was reviewed by Caltrans beginning in May 2009. The Preliminary Environmental Analysis Report (PEAR) was approved in January 2010. The PSR was signed by Caltrans in May 2010, closing out Phase 1 of the project. A New Connection Report (NCR) acceptability determination was issued by FHWA in January 2011.

Project Schedule for 2013-14 Budget:

No funding is proposed during this fiscal year. Staff will evaluate options for funding Phase II, which is the Project Approval & Environmental Document (PA&ED) Phase. Approval of the PA&ED will allow the City to gain acceptability of a new connection report from FHWA, begin procuring required right-of-way and begin the Plans, Specifications and Estimates (PS&E) engineering design work for the project.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
300-700-7098 Contractual	$ 0	$ 0	$ 0	$ 0	$ 0
Total Expenditures	$ 0	$ 0	$ 0	$ 0	$ 0
Source of Funds					
300 DIF Streets	$ 0	$ 0	$ 0	$ 0	$ 0
Total Source of Funds	$ 0	$ 0	$ 0	$ 0	$ 0

Project Title: Muscatel Street/I-15 Interchange and Joshua Street Overpass (Continued)

Project Funding Narrative:

This project is funded with Streets Development Impact Fees (DIF) funds. The FY 2007-08 CIP Budget combined this project with the Joshua Street Overcrossing Project and was managed as a combined, single project with a contract amount of $249,892. Additional funding of $310,000 was needed to continue this phase of work in FY 2008-09 due to the Caltrans' requirement to upgrade the document to a PSR. For FY 2009-10, $160,000 was programmed to complete the PSR. Commencement of the PA & ED phase will be evaluated once the PSR is completed.

Project Impact on Operating Budget:

This project will have no effect on the operating budget at this time.

Project Title: New Traffic Signal – Main Street and Rock Springs Road

Project Number: 7100 (Completed FY 2011-12)

Department/Program: Development Services – Streets CIP

Project Description and Location:

The intersection of Main Street and Rock Springs Road within the City has been the site of several accidents. The City's Traffic Engineer has reviewed the collision reports and examined traffic counts through the intersection. By today's traffic counts, the intersection does not warrant a signal. However, the accident history of the intersection would suggest that a signal should be placed at the intersection immediately. In addition, because this intersection will serve an approved residential project near Glendale Avenue, and the anticipated construction of the Ranchero Road Undercrossing will result in an increase in traffic at this intersection, warrants for the signal will be met. By carrying out this project, the City is being proactive in addressing traffic impacts.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

An engineering consultant was engaged to design the project in March 2007. The draft Engineer's Report was completed by fall 2007, after which design work began. Design plans for construction were completed in April and plan-checked. Because of sight-distance and safety issues, the project limits were expanded from immediately adjacent to the intersection west to the Main Street/Choiceana intersection, and south along Arrowhead Lake Road to increase the road taper. From these plans, right-of-way needs were identified, and acquisition work began. This was delayed after the City was awarded Proposition 1B funds that were assigned to the reconstruction of Rock Springs Road (under C.O. 7111) which were time-sensitive. This project resumed work once Rock Springs Road began construction. Design was completed in November 2009, after which right-of-way identification occurred and acquisition of three properties began. Right-of-way was completed in December 2010, allowing the project to be bid for construction in January 2011. The project was awarded in March 2011 to Matich Construction for $794,000. Construction began in April 2011 and was completed in October 2011. The project was accepted by the Hesperia City Council in March, 2012.

Project Schedule for 2013-14 Budget:

The project is complete. SANBAG has authorized the City to utilize the balance of the grant funds for the Lemon Street paving project (C.O. 7121).

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
300-700-7100 Contractual	$ 0	$ 19,208	$ 0	$ 0	$ 0
300-700-7100 Land	68,292	0	0	0	0
504-700-7100 Contractual	984	852,692	0	0	0
Total Expenditures	$ 69,276	$ 871,900	$ 0	$ 0	$ 0
Source of Funds					
300 DIF Streets	$ 68,292	$ 19,208	$ 0	$ 0	$ 0
504 City Wide Projects (SANBAG Grant)	984	852,692	0	0	0
Total Source of Funds	$ 69,276	$ 871,900	$ 0	$ 0	$ 0

Project Funding Narrative:

This project was funded with Measure I Arterial Funds and Streets Development Impact Fees (DIF), and San Bernardino Associated Governments (SANBAG) Local Stimulus grant funds. Design work ($125,869) was funded by (Measure I Arterial funds). Right-of-way acquisition ($68,292) by DIF and construction ($831,636) was funded by San Bernardino Associated Governments (SANBAG) Local Stimulus grant funds ($850,075), which became available in fall 2009, and DIF Streets ($19,208) and a reimbursement from VVTA ($22,040) for ADA improvements.

Project Title: New Traffic Signal – Main Street and Rock Springs Road (Continued)

Project Number: 7100 (Completed FY 2011-12)

Project Impact on Operating Budget:
This project will result in an increase to Operation and Maintenance expenses due to the construction of a new traffic signal at Main Street and Rock Springs Road.

Project Title: Township Improvements and Redevelopment

Project Number: 7102 (Completed FY 2012-13)

Department - Program: Development Services – Streets CIP

Project Description and Location:

The original residential land subdivision within the City of Hesperia is located primarily north of Main Street and west of Hesperia Road to 7th Avenue. This area is primarily served by septic tanks and steel water lines located within easements behind the homes. The lots are very small and some of the homes are in poor condition. Development of this area is stymied by the State's requirement that does not allow septic systems on lots smaller than 15,000 square feet, so until sewer lines are constructed, it is not possible to build on these lots, unless they are combined.

The City invested millions of dollars in developing the Civic/Library Complex adjacent to this area. Redevelopment of this Township Area will upgrade the housing adjacent to the new Civic Complex. The City is committing, as part of this project, to improve two streets the first year and complete the project over the following years in the Township Area. These improvements would consist of water and sewer line installation, streetscape landscaping, and full street improvements with curb, gutter, and sidewalk.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

Project was completed June 2012.

Project Status:

Project was completed June 2012.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
160-700-7102 Contractual	$ 0	$ 2,650	$ 0	$ 0	$ 0
507-700-7102 Contractual**	0	287,715	0	0	0
586-700-7102 Contractual	540,663	9,061	0	0	0
Total Expenditures	$ 540,663	$ 299,426	$ 0	$ 0	$ 0
Source of Funds					
160 Obligation Retirement Fund P/A#1*	$ 0	$ 2,650	$ 0	$ 0	$ 0
507 Township Capital	0	287,715	0	0	0
586 Redevelopment Capital P/A #1	540,663	9,061	0	0	0
Total Source of Funds	$ 540,663	$ 299,426	$ 0	$ 0	$ 0

Note* - Project paid for the Successor Agency to the Former Redevelopment Agency. Expenditures related to the project will not be included in the City Budget and will instead be shown in the Successor Agency Budget.

Note** - RDA Housing Funds were loaned to RDA Non-Housing via a Public Improvement Note in March 2011 in order to complete the Township Project which began in FY 2006-07.

Project Funding Narrative:

This project was funded by a combination of Redevelopment and Water Capital funds.

Project Impact on Operating Budget:

This project will result in a decrease to operation and maintenance expenses due to the improvement of the streets and the savings in street maintenance. This will be offset somewhat by the new maintenance costs of landscaping to be done by the City. Design of the next two streets is undetermined, pending funding availability.

Project Title: Railroad Crossing Feasibility Study (Eucalyptus/Lemon/Mojave)

Project Number: 7104 (Completed FY 2008-09)

Department/Program: Development Services – Streets CIP

Project Description and Location:

This project involved the preparation of an engineering feasibility study to determine the better east-west crossing of the BNSF Railway tracks between Bear Valley Road and Main Street. Currently, Bear Valley Road and Main Street are the only crossings of the railroad tracks that serve the City. The Ranchero Road Undercrossing Project is underway, which will provide an additional crossing south of Main Street. In order to provide one additional crossing in the three-mile distance between Bear Valley Road and Main Street, two potential alignments have been identified; (1) Eucalyptus Street, approximately one mile south of Bear Valley Road, and (2) Lemon Street/Mauna Loa Street/Mojave Street, approximately 1-3/4 to 2 miles south of Bear Valley Road.

This feasibility study analyzed both alignments, including right-of-way needs, and projected traffic volumes (based on the General Plan) of each. Preliminary coordination with the BNSF and utility companies occurred to determine any constraints. From this analysis, the more feasible alignment was selected.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

The City Council awarded a contract to Parsons in November 2007 to perform the preliminary analysis and provide an Engineer's Report on the findings. Work commenced on the project in January 2008. The draft document was submitted in December 2008, and finalized in March 2009. The final report was submitted to the City Council in June 2009 to select the preferred alignment. In future years, design (Phase II) will commence under a new project and will take approximately one year to complete. Right-of-way acquisition will occur as properties become available.

Project Status:

The project is complete.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
300-700-7104 Contractual	$ 0	$ 0	$ 0	$ 0	$ 0
Total Expenditures	$ 0	$ 0	$ 0	$ 0	$ 0
Source of Funds					
300 DIF Streets	$ 0	$ 0	$ 0	$ 0	$ 0
Total Source of Funds	$ 0	$ 0	$ 0	$ 0	$ 0

Project Funding Narrative:

This initial phase of the project will be funded by Streets Development Impact Fees.

Project Impact on Operating Budget:

None at this time.

Project Title: Main Street Corridor
Design (U.S. 395 to 11th Ave)
Phase 1 Right-of-Way Acquisition & Construction (Mariposa Road to Maple Avenue)

Project Number: 7105

Department/Program: Development Services – Streets CIP

Project Description and Location:

This project involves the engineering design and right-of-way needs identification of the City's primary east-west roadway. Rehabilitation of this corridor is one of the City's legislative priorities, and will create an identity linkage for travelers going from I-15 through the City's downtown. This project will assist in the implementation of the Main Street and Freeway Corridor Specific Plan, which has been in preparation since 2005 and was completed in the first half of Fiscal Year 2008-09. The infrastructure component is key to establishing a unifying theme. While the Specific Plan extends west of U.S. Highway 395 to "I" Avenue, this project design will cover over four miles of the seven-mile corridor that is adjacent to Interstate 15 and U.S. Highway 395. Landscaping within street medians will be included in the design. The project will be implemented in three phases: Phase 1 (Mariposa Road to Maple Avenue); Phase 2 (Maple Avenue to Eleventh Avenue), and Phase 3 (US 395 to Cataba Road).

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

The consultant firm to carry out the design of all three phases and project management was engaged in February 2008 and a contract was subsequently awarded in October. Commencement of the work began in April 2008. Design work began, including coordination with the Department of Water Resources (DWR), for widening the bridge over the California Aqueduct (under C.O. 7096). Design should be at 60 percent by fiscal year-end. A portion of the design was planned to be extracted for use in repair/remediation of February 2010 storm damage at Pyrite (A-04 drain line). Right-of-Way identification and design has been suspended since Fiscal Year 2010-11 due to changes in the economy and slowed development.

Project Schedule for Fiscal Year 2013-14 Budget:

No funding is proposed at this time. Once design is recommenced and completed, right-of-way acquisition will begin. Pyrite drainage repair will commence when funding becomes available.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
586-700-7105 Contractual	$ 743	$ 0	$ 0	$ 0	$ 0
Total Expenditures	$ 743	$ 0	$ 0	$ 0	$ 0
Source of Funds					
586 Redevelopment Capital	$ 743	$ 0	$ 0	$ 0	$ 0
Total Source of Funds	$ 743	$ 0	$ 0	$ 0	$ 0

Project Funding Narrative:

For Phase 1, design is estimated at $850,000 (excluding aqueduct work under C.O. 7096), right-of-way acquisition is estimated at $750,000 and construction is estimated at $3 million. Construction would occur once funds become available. This initial phase of the project was funded by Streets Development Impact Fees and subsequent phases by Redevelopment Project Area 1 tax increment and other funding sources as available.

Project Impact on Operating Budget:

There is no impact on the budget from design work. There will be a minor increase in maintenance costs upon project completion of the Pyrite repair work, and at project completion.

Project Title: Industrial Park Lead Track Project

Project Number: 7108 (Completed FY 2012-13)

Department/Program: Development Services – Streets CIP

Project Description and Location:

The City Redevelopment Agency's goals are to promote development of the City's industrial corridor and implement business expansion efforts and job creation. In order to further these goals, a Railroad Conceptual Plan (RCP) was commissioned with Hansen-Wilson in 2006 to evaluate the feasibility of establishing rail opportunities within the industrial area between "E" and "I" Avenues, north of the Cushenberry rail line and south of Lemon Avenue.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

Project was completed May 2012.

Project Status:

The project is complete.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
506-700-7108 Contractual	$ 0	$ 2,483,917	$ 0	$ 0	$ 0
506-700-7108 Project Management	0	29,946	0	0	0
Transfer Out					
506-700-7108 Grant Expense (EDA)	0	2,000,000	0	0	0
586-700-7108 Contractual	1,414,725	0	0	0	0
586-700-7108 Land	450	0	0	0	0
Total Expenditures	$ 1,415,175	$ 4,513,863	$ 0	$ 0	$ 0
Source of Funds					
506-Industrial Park Lead Track (RDA)	$ 0	$ 2,513,863 *	$ 0	$ 0	$ 0
506 Industrial Park Lead Track (Grant)	0	2,000,000	0	0	0
586 Redevelopment Capital P/A#1	1,415,175	0	0	0	0
Total Source of Funds	$ 1,415,175	$ 4,513,863	$ 0	$ 0	$ 0

*Note - RDA Housing Funds were loaned to RDA Non-Housing via a Public Improvement Promissory Note in March 2011 in order to complete the Lead Track Project which began in Fiscal Year 2007-08. Upon completion of the project, unspent funds amounting to $3.35 million were remitted to Fund 160 - Obligation Retirement Fund, as repayment against the loan.

Project Funding Narrative:

The design was funded by Redevelopment Project Area funds. Right-of-way and construction were funded by Economic Development administration grant ($2 million), and Redevelopment Project Area 1 tax increment and/or bond proceeds for grant match ($6.17 million). Design ($1.1 million) and right-of-way acquisition ($1.2 million) was carried out in Fiscal Year 2008-09 and 2009-10, and construction began in spring 2011 ($4,150,000 million budgeted, $1.39 million expended), and the balance ($4.48 million) completed in Fiscal Year 2011-12.

Project Impact on Operating Budget:

There is a minor increase in the annual Streets Maintenance budget due to the Mojave Street rail line crossing signal.

Project Title: Bear Valley Road Widening – Mariposa Road to 600 Feet East

Project Number: 7110 (Completed FY 2010-11)

Department/Program: Development Services – Streets CIP

Project Description and Location:

The intersection of Bear Valley Road and Mariposa Road is one of the heaviest traveled locations in the entire Victor Valley. While three eastbound travel lanes have been installed on the south side of Bear Valley Road, the ultimate improvements are not in place. New development in the vicinity will necessitate the completion of the improvements. The curb line will be placed connecting to improvements approximately 600 feet east at a restaurant right-of-way, and the traffic signal on the southeast corner of the intersection will be similarly relocated.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

The project was initially considered in 2006-07 to coincide with the new hotel completion; however, a fire at the hotel site significantly delayed the construction. No work was carried on in Fiscal Year 2008-09. A proposed restaurant (Carl's Jr.) was submitted for review by the City in March 2009. The project was approved, and broke ground in January 2010. The plans have been completed in February 2010 and the City completed this project with the Annual Street Improvement Program (C.O. 7117), which began construction in June 2010 and was completed in September 2010.

Project Status:

The project is complete.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
300-700-7110 Contractual	$ 20,000	$ 0	$ 0	$ 0	$ 0
Total Expenditures	$ 20,000	$ 0	$ 0	$ 0	$ 0
Source of Funds					
300 DIF Streets	$ 20,000	$ 0	$ 0	$ 0	$ 0
Total Source of Funds	$ 20,000	$ 0	$ 0	$ 0	$ 0

Project Funding Narrative:

This project was funded by the Streets portion of Development Impact Fees.

Project Impact on Operating Budget:

This project will result in a minor increase in operational/maintenance costs for the new improvements.

Project Title: Rock Springs Road Reconstruction Project

Project Number: 7111 (Completed FY 2010-11)

Department/Program: Development Services – Streets CIP

Project Description and Location:

This project involved the complete reconstruction and widening of Rock Springs Road from Main Street to the City limits just east of Glendale Avenue. The roadway was reconstructed with two travel lanes in each direction, a continuous center turn median, and a Class II bicycle lane. Some minor storm drain work was also completed to address a historic sump condition. The award of the Proposition 1B Local Street and Road funds approved by the voters last year allowed the City to identify this project as a viable construction project that could be completed in the short timeframe required under the terms of the funding. This project linked the new signal being constructed at the intersection of Rock Springs Road and Main Street, as well as the Main Street widening project which was completed in 2008. Funding was approved by the State in September 2007.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

This new project was identified after the announcement of the Proposition 1B funding award. The design of the project was advanced in anticipation of receiving the Proposition 1B funding and is complete. Construction of the project went out for bid in early June, 2008, with the award for construction to the City Council occurring on September 16, 2008 to Matich Corporation. The project was substantially complete in February 2009 after an all-road closure was conducted in November/December 2008. Final utility relocation occurred by May, and remediation to private properties was substantially complete by June 2009, and accepted in July 2009. Remediation to one final private property was closed-out by December 2010.

Project Status:

The project is complete.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
300-700-7111 Contractual	$ 154,862	$ 0	$ 0	$ 0	$ 0
Total Expenditures	$ 154,862	$ 0	$ 0	$ 0	$ 0
Source of Funds					
300 DIF Streets	$ 154,862	$ 0	$ 0	$ 0	$ 0
Total Source of Funds	$ 154,862	$ 0	$ 0	$ 0	$ 0

Project Funding Narrative:

The project was funded from Proposition 1B transportation funds ($1,381,256.99), as well as DIF Streets ($408,762).

Project Impact on Operating Budget:

This project will have a long range impact on the operating budget for normal street maintenance.

Project Title: Traffic Signal at Smoke Tree and Seventh Avenue

Project Number: 7116 (Completed FY 2010-11)

Department/Program: Development Services – Streets CIP

Project Description and Location:

This project involved the installation of a new traffic signal at the four-way intersection of Smoke Tree Avenue and Seventh Avenue. The City's Civic Center plan identifies several government facilities in the two-block area of Seventh/Ninth Avenue between Juniper and Willow Streets. Construction of the City Hall/Library complex and Civic Plaza Park has increased traffic along Seventh Avenue. With the impending construction of the City's new Police Station and the County's High Desert Government Center (HDGC) on the north side of Smoke Tree Avenue, warrants will be met for a signal to allow access to Seventh Avenue. This will replace the current two-way stop conditions on both legs of Smoke Tree Avenue.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

This project was added in 2009-10 to occur concurrent with the Police Station and HDGC project completion. Construction of these projects started in August 2009 and were substantially complete October 2010. This project was bid as a design-build and was awarded to DBX, Inc. in June 2010. Construction was completed in March 2011.

Project Schedule Status:

The project is complete.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
300-29-7116 Contractual	$ 241,798	$ 0	$ 0	$ 0	$ 0
Total Expenditures	$ 241,798	$ 0	$ 0	$ 0	$ 0
Source of Funds					
300 DIF Streets	$ 241,798	$ 0	$ 0	$ 0	$ 0
Total Source of Funds	$ 241,798	$ 0	$ 0	$ 0	$ 0

Project Funding Narrative:

This project was funded by Development Impact Fee funds.

Project Impact on Operating Budget:

Once operational in mid- FY 2010-11, there will be minor utility cost increase and service contract costs for maintaining the signal.

Project Title: 2009-10 Street Improvement Project

Project Number: 7117 (Completed in FY 2011-12)

Department/Program: Development Services – Streets CIP

Project Description and Location:
This project involved the corrective maintenance through reconstruction and preventative maintenance via slurry seal overlay, or reconstruction of multiple roads throughout the City. The roads to be improved will include residential streets, collector roads, and arterial roads, some of which were previously affected by the installation of new water lines by the Water District. The City Council first reviewed the plan in February 2009, after which the scope of the project was reviewed by the City Council Advisory Committee in March 2009, as part of the entire Capital Improvement Program. This was recommended to the City Council subject to funding availability. The Planning Commission made a finding of conformity of the Capital Improvement Program with the General Plan in April 2009. The plan calls for approximately 20 miles of roadway paving for FY 2009-10, based on a commitment of $7-8 million to this year's program.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:
Design of the project began in late 2009 (as one schedule), and the project was bid for construction in March 2010. The City Council awarded the project in April to Matich Corporation and construction commenced in June 2010. Due to damages sustained in the 2010 winter storms, the City engaged the contractor to make emergency repairs, beginning in February/March 2011.

Project Status:
The project is complete

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
201-700-7117 Contractual	$ 466,573	$ 0	$ 0	$ 0	$ 0
204-700-7117 Contractual	279,246	0	0	0	0
504-700-7117 Contractual	464,178	0	0	0	0
586-700-7117 Contractual	1,455,176	0	0	0	0
587-700-7117 Contractual	389,017	0	0	0	0
588-700-7117 Contractual	1,676,926	0	0	0	0
Total Expenditures	$4,731,116	$ 0	$ 0	$ 0	$ 0
Source of Funds					
201 Measure I - Arterial	$ 466,573	$ 0	$ 0	$ 0	$ 0
204 Measure I Renewal	279,246	0	0	0	0
504 City Wide Projects (SANBAG Grant)	400,001	0	0	0	0
504 City Wide Projects (FEMA Emergency Recovery)	64,177	0	0	0	0
586 Redevelopment Capital P/A #1	1,455,176	0	0	0	0
587 Redevelopment Capital P/A #2	389,017	0	0	0	0
588 Redevelopment Capital VVEDA	1,676,926	0	0	0	0
Total Source of Funds	$4,731,116	$ 0	$ 0	$ 0	$ 0

Project Funding Narrative:
This project was funded by multiple sources, including Redevelopment Project Area funds, Measure I, Gas Tax, ,and SANBAG Local Stimulus Program (Project 70010-002, PO# P10148) Water Capital, and Federal Emergency Management Agency (FEMA) reimbursements.

Project Title: Traffic Signal Upgrade – Main Street and C Avenue

Project Number: 7118 (Completed FY 2010-11)

Department/Program: Development Services – Streets CIP

Project Description and Location:

This was an interim improvement project to upgrade the signal equipment at the intersection of Main Street and "C" Avenue. These upgrades such as a new controller and battery back-up enabled the intersection to operate consistently with the other intersections along the Main Street corridor which have been recently upgraded, such as 3rd and Seventh Avenues. There will be no street improvements or right-of-way acquisition associated with this project as these additional improvements will be very costly. It is anticipated that these additional street improvements can be made when development ramps-up again and the City begins collecting more Development Impact Fees.

Work to be accomplished includes the installation of a new signal controller and cabinet, new wiring within the existing conduits, upgrading the signal heads to light emitting diodes (LED), new pedestrian signals and push-buttons, and the installation of video detection equipment to eliminate the use of detection loops in the asphalt. In order to save money on design, it will be recommended that the project be accomplished as a design-build project.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

This project was added in FY 2008-09. Staff solicited bids from a consultant for the work to be carried out as a design-build (similar to 3rd Avenue) in conjunction with C.O. 7116. Bids were solicited in May 2010, and an award to DBX, Inc. occurred on June 15, 2010. Once designed, by Fall 2010, equipment was provided that included the installation of a new signal controller and cabinet, new wiring within the existing conduits, upgrading the signal heads to light emitting diodes (LED), new pedestrian signals and push-buttons, and the installation of video detection equipment to eliminate the use of detection loops in the asphalt. The project was completed in March 2011.

Project Status:

The project is complete.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
204-29-7118 Contractual	$ 237,125	$ 0	$ 0	$ 0	$ 0
Total Expenditures	$ 237,125	$ 0	$ 0	$ 0	$ 0
Source of Funds					
204 Measure I Renewal Fund	$ 237,125	$ 0	$ 0	$ 0	$ 0
Total Source of Funds	$ 237,125	$ 0	$ 0	$ 0	$ 0

Project Funding Narrative:

This project was funded by Measure I Arterial funds.

Project Impact on Operating Budget:

Maintenance costs of the signal are reduced.

Project Title: Santa Fe Circulation Study

Project Number: 7119

Department - Program: Development Services – Streets CIP

Project Description and Location:

This project involves the preparation of an engineering feasibility analysis on improving vehicle movement and access through the City, specifically in the area from Main Street to Lemon Avenue in the City's industrial area along Santa Fe Avenue. Currently, Santa Fe Avenue extends from the southern City limits northerly to "I" Avenue. However, a gap exists in this alignment between Spruce Street and Live Oak Street (due to railroad right-of-way) and pavement terminates further north between Live Oak Street and Lemon Street. Using accepted survey and engineering design principles, an evaluation/analysis will occur to determine if the gap can be closed. Right-of-way needs, property ownership, and parcel configurations will be key to completing the study.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

This project was added in Fiscal Year 2009-2010. No work was conducted in FY 2010-2011 through FY 2012-13 due to other City priorities.

Project Schedule for 2013-14 Budget:

No funding is proposed at this time. Once funding is re-established, in-house staff will prepare preliminary design plans after survey work is conducted. The results of this work will help determine if further work is warranted.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
300-700-7119 Contractual	$ 0	$ 0	$ 7,500	$ 0	$ 0
Total Expenditures	$ 0	$ 0	$ 7,500	$ 0	$ 0
Source of Funds					
300 DIF Streets	$ 0	$ 0	$ 7,500	$ 0	$ 0
Total Source of Funds	$ 0	$ 0	$ 7,500	$ 0	$ 0

Project Funding Narrative:

This project will be paid by DIF Streets.

Project Impact on Operating Budget:

None at this time.

Project Title: 2011-12 Street Improvement Project

Project Number: 7121

Department - Program: Development Services – Streets CIP

Project Description and Location:

This project involves the corrective maintenance through reconstruction and preventative maintenance via slurry seal overlay, or reconstruction of select roads in the City. The roads to be improved are Lemon Avenue between Choiceana and Santa Fe Avenues, (using State grant funds), 8th Avenue paseo work between Smoke Tree, Willow Streets, and various residential streets, collector roads, and/or arterial roads which were previously reconstructed under the City's paving program. The City Council first reviewed the plan in February 2011, after which the scope of the project was reviewed by the City Council Advisory Committee in April 2011, as part of the entire Capital Improvement Program. This was recommended to the City Council subject to funding availability (no funding was available for a FY 2010-11 Street Improvement Project). The Planning Commission made a finding of conformity of the Capital Improvement Program with the General Plan in April 2011.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

This is a new project. Proposition 1B funds were received from the state in March 2011. For Lemon Avenue a Safe Routes to School Grant (SRTS) was received in October 2010 for construction along Eighth Avenue. The project was advertised for bids in March, 2012 and was awarded to Cooley Construction at the May 1, 2012 City Council meeting. Construction began in June and was substantially complete in December 2012. In November 2012, a change order was approved by the City Council to make additional street improvements at the Main Street/Escondido intersection. Before all work was complete, material defects were evident, necessitating repair on certain roads. The contractor had not provided an acceptable solution to the City by June 2013.

Project Schedule for 2013-14 Budget:

The project will be closed-out in early FY 2013-14.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
201-700-7121 Contractual	$ 0	$ 94,772	$ 0	$ 141,665	$ 0
204-700-7121 Contractual	0	291,443	270,000	299,447	0
504-700-7121 Contractual	0	98,657	1,745,101	1,521,448	0
Total Expenditures	$ 0	$ 484,872	$ 2,015,101	$ 1,962,560	$ 0
Source of Funds					
201 Measure I Arterial	$ 0	$ 94,772	$ 0	$ 141,665	$ 0
204 Measure I Renewal	0	291,443	270,000	299,447	0
504 SRTS Grant	0	0	450,000	325,004	0
504 Citywide Prop 1B	0	98,657	1,276,662	1,178,005	0
504 Citywide Projects (SANBAG Grant)	0	0	18,439	18,439	0
Total Source of Funds	$ 0	$ 484,872	$ 2,015,101	$ 1,962,560	$ 0

Project Funding Narrative:

This project will be funded by Proposition 1B transportation funds ($1,276,662), Safe Routes to School (SRTA) Grant funds ($325,004), as well as Measure I Renewal ($469,036) and Arterial ($141,665). In addition, the City petitioned SANBAG to utilize the remaining Local Stimulus funds ($18,439) from C.O. 7100 and was successful. Finally, additional Measure I Renewal funds ($121,854) and Measure I Arterial funds ($94,772) were utilized to complete the Main Street/Cataba agreement.

Project Impact on Operating Budget:

This project will result in a decrease to operation and maintenance expenses due to preventive maintenance of the City's roadways.

Project Title: Choiceana/Talisman Realignment

Project Number: 7122

Department - Program: Development Services – Streets CIP

Project Description and Location:

This project involves the realignment of two local streets that intersect one another in the northeast portion of the City. The "G-01" regional drainage facility designated on the City's Master Plan of Drainage conveys storm flows, causing seasonal damage to this intersection, posing a hazard to the public, and a significant allocation of staff resources to repair/remediate the damage. This project would eliminate the street intersections by connecting the "northerly legs" of Talisman Street and Choiceana Avenue together, and connect the "southerly legs" together. The G-01 unimproved channel would be better-defined between the two street segments, reducing storm flow damage.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

Property acquisitions of the necessary right-of-way were initiated in June 2009, and were completed in November 2010. The project area was surveyed in March, 2012, and the in-house design was completed in March, 2013. The project was made part of the FY 2012-13 Street Improvement Project, which was advertised for public bid in March and was awarded in May. The project cost exceeded the estimate, resulting in additional funds being added at the time of award, prior to construction.

Project Schedule for 2013-14 Budget:

It is anticipated that this project will be one of the last components of the FY 2012-13 Street Improvement Project completed, thus the construction will begin and be completed in FY 2013-14.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
204-700-7122 Contractual	$ 0	$ 4,235	$147,500	$ 0	$ 205,374
Total Expenditures	$ 0	$ 4,235	$147,500	$ 0	$ 205,374
Source of Funds					
204 Measure I Renewal	$ 0	$ 4,235	$147,500	$ 0	$ 205,374
Total Source of Funds	$ 0	$ 4,235	$147,500	$ 0	$ 205,374

Project Funding Narrative:

This project will be funded by Measure I Renewal Funds.

Project Impact on Operating Budget:

Upon completion, it is anticipated that the project will result in a long-term decrease on operation and maintenance expenses due to the ability to convey storm water flows past the roadways without affecting the streets, thus eliminating the need to remove tons of storm debris after every storm event.

Project Title: Willow Street Paseo

Project Number: 7123

Department/Program: Development Services – Streets CIP

Project Description and Location:

This project involves the construction of a bicycle/pedestrian paseo along the north and south sides of Willow Street from Third Avenue to Eighth Avenue. This "Willow Street Paseo" will provide a safe path of travel from high density housing areas of the City to several schools which are located along Willow Street. In addition, it will provide another link to the Eighth Avenue Paseo, which will be constructed in FY 2012-13, providing additional bicycle/pedestrian friendly routes to the Civic Center Complex. This facility follows the "complete street" concept as identified in the City's General Plan Update and outlined in the Urban Design Framework Plan. The realization of this project is the result of City staff's diligence in securing a Federal Safe Routes to School Grant.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

City staff was notified in October, 2011 that the City was successful in obtaining the grant. Due to the various studies and documents which are required as part of a Federal project, staff has prepared the request to obligate the funding for the project and will circulate a request for proposals to consultants to prepare the necessary plans, specifications, and studies for the project.

Project Schedule for Fiscal Year 2013-14 Budget:

It is anticipated that the City will award a contract to an engineering consultant to prepare the required plans, specifications and associate studies for the project in the summer of 2013, with the design package being ready to advertise for construction in the spring 2014. Construction is anticipated to begin in the summer of 2014 and will likely carry over into FY 2014-15.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
204-700-7123 Contractual	$ 0	$ 0	$ 83,188	$ 0	$ 83,188
504-700-7123 Contractual	0	0	834,900	0	834,900
Total Expenditures	$ 0	$ 0	$918,088	$ 0	$ 918,088
Source of Funds					
204 Measure I Renewal	$ 0	$ 0	$ 83,188	$ 0	$ 83,188
504 SRTS Grant (Fed.)	0	0	834,900	0	834,900
Total Source of Funds	$ 0	$ 0	$918,088	$ 0	$ 918,088

Project Funding Narrative:

This project will be funded by Federal Safe Routes to School (SRTS) Grant funds ($834,900), as well as Measure I Renewal ($83,188) funds to make up the City's match.

Project Title: Sequoia Bike Routes & Bus Stop Improvements

Project Number: 7124

Department/Program: Development Services – Streets CIP

Project Description and Location:

This project involves the construction of a Class II bicycle facility along Sequoia Street from Cottonwood Avenue to Hesperia Road, along with improvements to three bus stops in the City. This bicycle facility is identified on the City's Non-motorized Transportation Plan and will provide cyclists with an alternative route to cycling on the traffic-congested Bear Valley Road. The Class II facility will be constructed by widening the pavement and striping bicycle lanes along the shoulders. Appropriate signage will also be installed. The most notable bus stop improvement will consist of shoulder widening and a path of travel to the stop sign on the south side of Bear Valley Road just east of Industrial Avenue. City staff was able to obtain grant funds for these projects from the Transportation Development Act (TDA) Article 3 Bicycle and Pedestrian Fund through a competitive grant application with SANBAG. City staff was notified that they were successful in obtaining the grant in November 2011.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

Sequoia Avenue was surveyed in March 2012, and the in-house design for the Class II bicycle facility was completed in March, 2013. Altec Engineering was awarded the contract to design the Bear Valley Road bus stop and completed the task in March, 2013. Both projects were added to the FY 2012-13 Street Improvement Project, which was advertised for public bid in March 2013, awarded in May 2013 and will begin construction in July 2013.

Project Schedule for Fiscal Year 2013-14 Budget:

These projects will be completed with several other projects that make up the FY 2012-13 Street Improvement Project. Since the contract was awarded late in FY 2012-13 the work will be carried out in FY 2013-14.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
204-700-7124 Contractual	$ 0	$ 0	$ 49,105	$ 17,217	$ 31,888
504-700-7124 Contractual	0	0	547,152	0	450,000
Total Expenditures	$ 0	$ 0	$596,257	$ 17,217	$ 481,888
Source of Funds					
204 Measure I Renewal	$ 0	$ 0	$ 49,105	$ 17,217	$ 31,888
504 TDA Article 3 Grant	0	0	547,152	0	450,000
Total Source of Funds	$ 0	$ 0	$596,257	$ 17,217	$ 481,888

Project Funding Narrative:

This project will be funded by Transportation Development Act (TDA) Grant funds ($547,152), as well as Measure I Renewal ($49,105) funds to make up the City's match. The FY 2013-14 Budget is preliminary and may require a 1st quarter budget amendment.

Project Title: 2012-13 Street Improvement Project

Project Number: 7125

Department/Program: Development Services – Streets CIP

Project Description and Location:

This project involves the corrective maintenance through reconstruction and preventative maintenance via slurry-seal overlay of selective roads in the City. Corrective maintenance is planned for Main Street from Cataba Road to Interstate 15. In addition, the City will expand on the newly completed improvements along Santa Fe Avenue East and extend those improvements to I Avenue. The long neglected Mesa Avenue east of Santa Fe Avenue East will also be reconstructed for approximately one half mile. Preventative maintenance will occur on streets that have had corrective maintenance done during the past 5-7 years to extend their usable life. This preventative maintenance will be performed on approximately 10 miles of roadways throughout the City.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

City staff prepared the bid package for the project in March, 2013. In order to receive more competitive bids on smaller projects, Project Numbers 7122 (Choiceana/Talisman Realignment) and 7124 (Sequoia Bike Route and Bus Stop Improvements) were added to the project. In addition, a joint project with the Victor Valley Transit Authority to pave Smoketree Street between E Avenue and I Avenue to assist bus movements was agreed to, and included in the project. The project was awarded during the May 7, 2013 Council meeting and construction began in July 2013.

Project Schedule for Fiscal Year 2013-14 Budget:

Although awarded in FY 2012-13, since this project consists of a number of smaller jobs, it will begin in FY 2013-14. All work is anticipated to be complete and final retention paid by the end of the 2013 calendar year.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
204-700-7125 Contractual	$ 0	$ 0	$1,200,000	$ 675	$ 1,560,116
504-700-7125 Contractual	0	0	0	0	175,366
Total Expenditures	$ 0	$ 0	$1,200,000	$ 675	$ 1,735,482
Source of Funds					
204 Measure I Renewal	$ 0	$ 0	$1,200,000	$ 675	$ 1,560,116
504 VVTA Reimbursement	0	0	0	0	175,366
Total Source of Funds	$ 0	$ 0	$1,200,000	$ 675	$ 1,735,482

Project Funding Narrative:

This project will be funded by Measure I Renewal funds, and funds from the Victor Valley Transit Authority.

Project Title: Cinema West Site Improvements

Project Number: 7126 (Completed FY 2012-13)

Department/Program: Development Services – Facilities CIP

Project Description and Location:

The City's downtown plan identified development of the parcel west of Civic Plaza Park. Negotiations concluded successfully for development of a movie cinema project, which construction was assisted by the City. This project involved construction of a 314-space parking lot that will be utilized by the theater and park goers. Project components include grading, paving and striping of the parking lot; landscaping around and within it; perimeter curb, gutter and sidewalks; lighting and a water retention system for the entire five acres utilized by the theater and parking lot.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

K&R Construction began construction of the theater building in March 2012. The City bid the project and in May 2012, which was awarded to Cooley Construction in June 2012. Construction was completed in December and accepted by the City Council on December 18, 2012.

Project Schedule for Fiscal Year 2013-14 Budget:

The project is complete.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
160-700-7126 Contractual	$ 0	$ 6,231	$1,546,017	$1,514,878	$ 0
Total Expenditures	$ 0	$ 6,231	$1,546,017	$1,514,878	$ 0
Source of Funds					
160 Obligation Retirement Fund P/A #*	$ 0	$ 6,231	$1,546,017	$1,514,878	$ 0
Total Source of Funds	$ 0	$ 6,231	$1,546,017	$1,514,878	$ 0

Note -*- Project paid for by the Successor Agency to the Former Redevelopment Agency. Expenditures related to the project will not be included in the City Budget and will instead be shown in the Successor Agency Budget.

Project Funding Narrative:

The project was funded from Obligation Retirement Fund P/A #1. Construction costs totaled $1,514,877.59.

Project Impact on Operating Budget:
None at this time.

Project Title: Main Street Overhead Railroad Bridge Rehab (New)

Project Number: 7127

Department/Program: Development Services – Streets CIP

Project Description and Location:

The Main Street Bridge provides one of two current crossings of the BNSF Railway in the City (when completed, the Ranchero Road Undercrossing will become the third). Consequently, the State Department of Transportation (Caltrans) performed an inspection of the 37-year old bridge, the results of which include three recommended actions to maintain its life: 1.) clean the concrete deck, and seal/fill the "heavy cracking" surface with meth acrylate; 2.) backfill erosion at the northwest and southwest corners of the bridge, and; 3.) re-patch the spall in the concrete diaphragm over bent cap #2. Once completed, the bridge will be restriped.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

This is a new project.

Project Schedule for Fiscal Year 2013-14 Budget:

Specifications will be prepared by City staff, and all work, except for the earth backfilling, will be publicly bid. Because the project will involve whole or partial bridge closure, the schedule for the work will be timed to occur during lower driving periods (off-school, and potentially night-time). The project should be complete prior to September 2013.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
204-700-7127 Contractual	$ 0	$ 0	$ 0	$ 0	$ 100,000
Total Expenditures	$ 0	$ 0	$ 0	$ 0	$ 100,000
Source of Funds					
204 Measure I Renewal	$ 0	$ 0	$ 0	$ 0	$ 100,000
Total Source of Funds	$ 0	$ 0	$ 0	$ 0	$ 100,000

Project Funding Narrative:

This project will be funded by Measure I Renewal Funds.

Project Impact on Operating Budget:
This project will extend the life of the bridge, and result in a minor decrease in annual operational/maintenance costs.

Project Title: 2013-14 Street Improvement Project

Project Number: 7128

Department/Program: Development Services – Streets CIP

Project Description and Location:

This project involves the corrective maintenance through reconstruction and preventative maintenance via slurry-seal overlay of selective roads in the City. Full depth roadway reconstruction is planned for Main Street from Interstate 15 to Escondido Avenue. If funding is available, the City will reconstruct three roadways that are in the worst condition and require constant pot-hole repairs; these roads being sections of Mauna Loa Street, Fresno Street, and Cherry Street. All three streets were due for reconstruction under previous paving projects but had to be pulled due to funding shortfalls. Preventative maintenance in the form of crack seal and slurry will occur on streets that have had corrective maintenance done during the past 5-7 years to extend their usable life. This preventative maintenance will be performed on approximately 10 miles of roadways throughout the City. In addition, staff has applied for a traffic signal synchronization grant through SANBAG. The project includes the installation of real-time signal controllers along Main Street between I Avenue and 11th Street. A successful grant application would require a 1:1 match by the City ($191,500), totaling $383,000 for this component of the project.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

This is a new project.

Project Schedule for Fiscal Year 2013-14 Budget:

The project will be advertised for bid after the start of the 2014 calendar year, and construction will begin March/April, 2014. The project will be complete by the end of the fiscal year.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
204-700-7128 Contractual	$ 0	$ 0	$ 0	$ 0	$ 1,670,000
504-700-7128 Grant	0	0	0	0	191,500
Total Expenditures	$ 0	$ 0	$ 0	$ 0	$ 1,861,500
Source of Funds					
204 Measure I Renewal	$ 0	$ 0	$ 0	$ 0	$ 1,670,000
504 TLSP Grant	0	0	0	0	191,500
Total Source of Funds	$ 0	$ 0	$ 0	$ 0	$ 1,861,500

Project Funding Narrative:

This project will be funded by Measure I Renewal funds, and if awarded, $191,500 in grant funding.

Project Title: H-01 Drainage Facility – Section 2 Main Street to Fourth Avenue

Project Number: 7087 (Completed FY 2009-10)

Department/Program: Development Services – Drainage CIP

Project Description and Location:

This project involves the construction of approximately 10,000 feet of major drainage facilities to convey storm flow through the H-01 Line designated on the City's Master Plan of Drainage from Main Street to Fourth Avenue. The project would include a concrete culvert crossing at Main Street, the installation of large diameter storm drain, and catch basins that would end north of the intersection of Mojave Street and Fourth Avenue.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

The H-01 line is a major natural drainage wash that conveys storm flow from a large area in the City. During any moderate storm event, flows cross Main Street on the surface and pose a traffic hazard to the motoring public due to the running water and debris deposits. Substantial damage had occurred at this portion of Main Street during large rain events. The storm runoff has also caused severe erosion downstream of Main Street and has resulted in the damage to some homes and vacant property. The City Council awarded a contract for construction of this project to Floyd Johnson Construction in December 2007 and construction began in April 2008, after the winter/rain season. The City obtained the required easements along the two-mile alignment after award, and the contractor was substantially complete by December 2008. Final acceptance occurred in August 2009.

Project Status:

The project is complete.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
586-700-7087 Contractual	$ 833	$ 0	$ 0	$ 0	$ 0
Total Expenditures	$ 833	$ 0	$ 0	$ 0	$ 0
Source of Funds					
586 Redevelopment Capital-P/A#1	$ 833	$ 0	$ 0	$ 0	$ 0
Total Source of Funds	$ 833	$ 0	$ 0	$ 0	$ 0

Project Funding Narrative:

This drainage facility was funded from Measure I Arterial funds, Storm Drainage Development Impact Fee funds, and Redevelopment Capital – Project Area 1 funds.

Project Impact on Operating Budget:

There is a decrease in operational expense due to the conveyance of storm flows in an improved channel and concrete box facility. Currently, staff is required to remove debris deposits and repair erosion caused by storm flows after every storm event.

Project Title: H-01 Drainage Facility – Section 1 (Maple Avenue to Main Street) Design and Right-of-Way Identification

Project Number: 7090

Department/Program: Development Services – Drainage CIP

Project Description and Location:

This project involves the design and alignment selection of a major drainage facility to convey storm flow though the H-01 Drain Line designated in the City's Master Plan of Drainage from Maple Avenue to Main Street. The project would include the identification of right-of-way and easements required for the alignment of the storm drain. It is not anticipated that any right-of-way would be purchased in this fiscal year, as environmental clearance would be required prior to right-of-way acquisition.

The H-01 line is a major natural drainage wash that conveys storm flow from a large tributary area on the west side of the City. This tributary area includes a portion of the high density residential area west of Maple Avenue. The City is currently constructing the portion of the H-01 storm drain line from Main Street north to Fourth Avenue. The design of the drain line south of Main Street would allow the channelization of the storm water run-off through residential neighborhoods and protect many existing homes from flooding.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

This project was awarded to Parsons Engineering in February 2008 as part of the CIP management contract and was subsequently amended in October. Parsons is tasked with completing the alignment study and conceptual design with right-of-way needs assessment; however, due to a downturn in the economy and re-prioritization of projects in the CIP, consultant work was frozen on this project in November 2008.

Project Schedule for 2013-14 Budget:

No work on this project is scheduled for this fiscal year; however, if right-of-way becomes available to obtain in advance of project, amendment(s) would be requested.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
301-700-7090 Contractual	$ 0	$ 0	$ 0	$ 0	$ 0
Total Expenditures	$ 0	$ 0	$ 0	$ 0	$ 0
Source of Funds					
301 DIF Storm Drainage	$ 0	$ 0	$ 0	$ 0	$ 0
Total Source of Funds	$ 0	$ 0	$ 0	$ 0	$ 0

Project Funding Narrative:

The design of this drainage facility will be funded from Storm Drainage Development Impact Fee funds. Design is expected to cost $250,000.

Project Impact on Operating Budget:

There will be no impact on the operating budget until this facility is constructed.

Project Title: H-01 Drainage Facility – Section 3A (Fourth Avenue to Third Avenue) Design, Right-of-Way Identification, and Construction

Project Number: 7091

Department/Program: Development Services – Drainage CIP

Project Description and Location:

This project involves the design and alignment selection of a major drainage facility to convey storm flow though the H-01 Drain Line designated in the City's Master Plan of Drainage from Fourth Avenue and Mojave Street to the BNSF Railroad along Hesperia Road. The project would include the identification of right-of-way and easements required for the alignment of the storm drain. It is anticipated that once the alignment study is complete, the right-of-way acquisition would be completed.

The H-01 line is a major natural drainage wash that conveys storm flow from a large tributary area on the west side of the City. This tributary area includes a portion of the high density residential area west of Maple Avenue. The City has constructed the portion of the H-01 storm drain line from Main Street north to Fourth Avenue. The design of the drain line south of Main Street would allow the channelization of the storm water run-off through residential neighborhoods and protect many existing homes from flooding.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

This project was awarded to Parsons Engineering in February 2008 as part of the CIP management contract and was subsequently awarded in October. Parsons is tasked with completing the alignment study and conceptual design with right-of-way needs assessment; however, due to a downturn in the economy and re-prioritization of projects in the CIP, work was suspended on this project to allow further evaluation in November 2008. The project was subsequently broken into two Sub-Phases after completion of Section 2 (C.O. 7087), to allow extension of the facility from Fourth Avenue to Third Avenue (Sub-Phase 3A), before the project needs to be extended to the railroad tracks (Sub-Phase 3B). No work was planned in FY 2009-10. However, damage sustained from February 2010 rain events caused focus to be placed again on Sub-Phase 3A. In-house design, survey and easements/right-of-way work did not occur before December 2010, when additional damage was sustained between Fourth and Third Avenues. Coordination with the Federal Emergency Management Agency (FEMA) resulted in a commitment for reimbursement of the flood damage. With the project "federalized", additional environmental clearance was required, and a consultant (Tom Dodson & Associates) was engaged in February 2011 to obtain the necessary National Environmental Policy Act (NEPA) clearance. The preliminary environmental studies were completed and submitted to the various permitting agencies for their review, including Caltrans.

Project Schedule for 2013-14 Budget:

The City will be awaiting the findings of the reviews of the various studies. Of particular concern will be the findings and recommendations from the Army Corps of Engineers and any potential mitigation that they place on the project. Recent history with the Corps during the review process for the Ranchero Interchange project has greatly increased the project cost and if they follow suit with this project it could endanger the viability of the project.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
301-700-7091 Contractual	$ 7,622	$ 0	$ 0	$ 0	$ 0
504-700-7091 Contractual	0	80,664	1,211,404	10,500	1,200,000
Total Expenditures	$ 7,622	$ 80,664	$ 1,211,404	$ 10,500	$ 1,200,000
Source of Funds					
301 DIF Storm Drainage Fund	$ 7,622	$ 0	$ 0	$ 0	$ 0
504 City Wide Projects Fund-FEMA	0	0	* 1,211,404	0	* 1,200,000
Total Source of Funds	$ 7,622	$ 0	$ 1,211,404	$ 0	$ 1,200,000

*Note: The grant documents require completion of the project prior to submitting for reimbursement, which will cause the fund to be negative until reimbursement is obtained.

Project Title: H-01 Drainage Facility – Section 3A (Fourth Avenue to Third Avenue)
Design, Right-of-Way Identification, and Construction (Continued)

Project Number: 7091

Project Funding Narrative:

The project will be funded from FEMA funds. Preliminary design work was done by in-house staff for environmental work to commence. Final design is being performed by CCL Engineering and the contract is just under $90,000. Environmental clearance documentation is estimated at $25,000 and is being performed by Tom Dodson & Associates, with right-of-way acquisition estimated at $100,000. Construction will spend the project balance.

Project Impact on Operating Budget:

This project has the potential to greatly reduce operations and maintenance expenses by removing the maintenance intensive outlet basin at Fourth Avenue.

Project Title: A-04 Drainage Facility – Mojave Street to Mesa Avenue Construction

Project Number: 7092

Department/Program: Development Services – Drainage CIP

This project is another regional storm drain to construct a major storm drain facility through a new residential tract. Tract 17291 being built by Frontier Homes as "Barcelona Heights", includes a ¼ mile segment to adequately convey the storm flows, identified in the City's Master Plan of Drainage (MPD) as the A-04 drain line, safely through their tract. Working in conjunction with the developer, City Staff was able to identify an alignment for this facility that could be placed underground through a landscaped paseo and connect existing and future park facilities. To mitigate their drainage and park requirements for the tract, the developer purchased a ten acre site for the construction of a park and retention basin. These will be two separate facilities.

This portion of the A-04 drain line will be designed by the developer's engineer and then bid and awarded as a City contract. Since the City is utilizing public funds, there are prevailing wage requirements and the project must be awarded to the lowest responsible bidder. The City is working with the developer to schedule the storm drain work concurrently with the construction of the other tract work.

This storm drain facility will include a conduit crossing under Mojave Street approximately ¼ mile east of Topaz. This conduit will discharge into a four acre retention basin, which will deposit clean storm water into a large conduit proceeding north along Tamarisk Avenue. This project will conclude at Mesa Avenue and discharge into the historical natural drainage course. As development occurs to the north and south of this facility, the City anticipates working with the developers in much the same manner to construct more reaches of the A-04 drain line.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

The design of a portion of the facility was completed in March 2007 and the culvert crossings at Mojave Street and Tamarisk Avenue were constructed by the developer in Fiscal Year 2007-08. No work has been done since then due to development slowdown/stoppage.

Project Schedule for 2013-14 Budget:

No additional work is planned at this time. Because this facility was prioritized due to development activity, the balance of the project will be scheduled once the housing market improves and additional development is planned in the vicinity of the project limits. Once begun, construction is anticipated to take approximately six months to complete.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
586-700-7092 Contractual	$ 0	$ 0	$ 0	$ 0	$ 0
Total Expenditures	$ 0	$ 0	$ 0	$ 0	$ 0
Source of Funds					
586 Redevelopment Capital	$ 0	$ 0	$ 0	$ 0	$ 0
Total Source of Funds	$ 0	$ 0	$ 0	$ 0	$ 0

Project Funding Narrative:

This drainage facility will be funded from funding sources as available.

Project Impact on Operating Budget:

Once constructed, there will be a minor increase in operational expense due to annual maintenance of the facility.

Project Title: New Police Station
Property Identification, Acquisition, Design, and Construction

Project Number: 6516

Department/Program: Development Services – Facilities C I P

Project Description and Location:

The City's rapid growth has necessitated the need to augment the City's police force. Because of this increase in the number of police officers and support staff serving our citizens, the City has identified the need to construct a new police station. The existing police station is technologically outdated and the size of the facility on Santa Fe Avenue is inadequate for the needs of the City's existing and future police force. The City Council formed the Public Safety Ad Hoc Committee to guide this new police station project effort. One of the primary goals of this project is to re-locate the police station to a more centralized site within the City in order to better serve our citizens. The Ad Hoc Committee indicated a desire to locate the new police station within one mile of the new City Hall, if possible, and is a guiding force in selecting a suitable site. Phase I of this project involves evaluating multiple proposed sites and then ultimately identifying and purchasing the most appropriate site. The second phase involves engaging a design consultant and, through use of the City's Public Safety Needs Report (revised in December 2006), which established a service level of 0.75 sworn officers per 1,000 population, complete design to construct the project.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

Phase 1 of the project is complete, as a site was identified on Smoke Tree between Eight and Ninth Avenues in 2007. Phase II started in Fiscal Year 2006-07 when the City awarded a contract to Griffin Structures as Program Manager at Risk to provide plans, specifications, and cost estimate (PS&E) up to the "design development" level and submit a Guaranteed Maximum Price (GMP) proposal for finalizing the plans and constructing the police station. In January 2009, the contract was amended to complete the plans prior to GMP. The GMP was submitted to the City in March/April 2009, and was bid for construction concurrently with the High Desert Government Center (C.O. 6520) in June 2009 in order to provide cost efficiencies. The Griffin Structures/McCarthy Builders Team managed the bidding process and bids were opened on July 19, 2009 and subsequently awarded more than 25% below bid estimates. Construction began on August 10, 2009. Construction continued through FY 2010-11 and was substantially complete in October 2010. The Police Department is now functioning from the new facility.

In response to the City Council's desire to incorporate renewable energy technologies in all City facilities where feasible, the City pursued a photovoltaic system for the project. In September 2009, the City received a $775,100 American Recovery and Reinvestment Act of 2009 (ARRA) Grant through the U.S. Department of Energy for installation of a Photovoltaic Solar Energy (PSE) System at the new Police Station. In addition, the PSE System qualifies for an estimated $305,000 in rebates through the California Solar Initiative (CSI) program and administered by Southern California Edison and is paid over a five-year period ($60,900/year).

On December 1, 2009, Council approved the award of a Program Management agreement in the amount of $2,428,705 to Griffin Structures, Inc. to manage the design, installation, and commissioning of a complete turnkey PSE System at the New Police Station. The addition of the PSE System did not affect the overall budget for this project due to the fact that there were sufficient savings during the bidding process of the project to cover the matching City costs for the PSE System. Construction of the PSE System was complete in November 2010.

Project Status:

The project is complete.

Project Title: New Police Station (Continued)
Property Identification, Acquisition, Design, and Construction

Project Number: 6516

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
259-650-6516 Capital	$ 775,100	$ 0	$ 0	$ 0	$ 0
303-650-6516 Capital	1,431,106	0	0	0	0
586-650-6516 Contractual	1,102,204	0	0	0	0
587-650-6516 Capital	1,869,564	0	0	0	0
Total Expenditures	$ 5,177,974	$ 0	$ 0	$ 0	$ 0
Source of Funds					
259 Reimbursable Grants Fund - ARRA Grant	$ 775,100	$ 0	$ 0	$ 0	$ 0
303 DIF - Police Fund	1,431,106	0	0	0	0
586 Redevelopment Capital P/A #1	1,102,204	0	0	0	0
587 Redevelopment Capital P/A#2	1,869,564	0	0	0	0
Total Source of Funds	$ 5,177,974	$ 0	$ 0	$ 0	$ 0

Project Funding Narrative:

Total final project costs, including the addition of accessory storage structures in the rear of the new Police Station and the addition of the PSE System, was estimated at $19.9 million and was funded from Redevelopment Capital Project funds, Police Department Impact Fee funds and Federal/State energy grants. Three-fourths of the funding ($12.7 million) was expended in FY 2009-10, with the balance being funded in FY 2010-11. The original budget was reduced to reflect cost savings that were realized from a very competitive bidding market.

Project Impact on Operating Budget:

Relocation of Police Department staff to the larger police station will result in an increase in operation and maintenance expenses in FY 2011-12 and beyond.

Project Title: Fire Station 301 Construction/Property Acquisition

Project Number: 6517

Department/Program: Development Services – Facilities CIP

Project Description and Location:

This project is the next phase of addressing the City's master-planned fire service needs that began in C.O. 6514. Existing Station 301, located on the west side of Eleventh Avenue, south of Main Street (9430 Eleventh Avenue) contains approximately 3,700 square feet of building space. In order to fulfill the City's Public Safety Needs Report requirements, the facility needs to be expanded/reconstructed to 12,000 square feet.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

In FY 2006-07, the City sent a Request for Qualifications to architectural firms to provide architectural and construction support services. Wolff/Lang/Christopher (WLC) Architects was selected as the firm most qualified to meeting the needs of the City. WLC Architects was engaged in November 2006 to prepare the necessary construction and architectural plans. By March 2007, the Public Safety Ad Hoc Committee had reached consensus on the floor plan and building elevations. City staff has completed the process of acquiring the necessary property south of the current facility. WLC Architects prepared working drawings and completed design work in February 2009. The Planning Commission approved the facility design in April 2007. Bidding of the project was scheduled for March 2009, but was delayed due to Notice of Funding from the Federal American Recovery and Reinvestment Act (ARRA Economic Stimulus Plan) which was signed into law in February 2009. The City pursued funding from this law in order to reduce the financial cost to the DIF and RDA funds. An application submittal was made for this C.O. and C.O. 6521 in July 2009. The City was not successful in the first two funding award rounds in October 2009 and February 2010. The City did not receive a Notice of Award by July 2010; consequently, the project was suspended in 2010 until funding could be identified to construct the new station without grant funds. In FY 2011-12 funding was budgeted to have the plans updated to conform to the new 2010 California Building Code adopted by the City. WLC, the original architect for the project, was tasked with updating the plans and has completed this work. The plans and specifications for the project are now "shovel ready" and the project is ready for construction. All previous preliminary design work was performed under C.O. 6514, but construction of the project shall be completed under this C.O. Number (C.O. 6514 was closed out in 2011).

With adequate local funding identified in the FY 2012-13 CIP Budget, the project was advertised for bids in September 2012 and bids were opened in October 2012. The submitted bids were substantially higher than expected, and in November 2012 the City Council rejected all bids and directed staff to "value" engineer the scope of work, and reduce the cost of the project, and to re-bid the project in calendar year 2013. WLC was directed to perform the value engineering and provide the revised plans, complete and ready to bid after July 2013.

Project Schedule for Fiscal Year 2013-14 Budget:

This project is expected to be released for bids in November/December 2013 and commence construction in winter 2014 (January/February 2014). Construction will continue throughout the remainder of the fiscal year and extend into mid-year of FY 2014-15. It is estimated that the project will be completed in late December 2014.

Due to significant funding obligations with two major projects (Ranchero Undercrossing and Ranchero/I-15 Interchange), this project will be deferred until at least mid-year FY 2013-14.

Project Title: Fire Station 301 Construction/Property Acquisition (Continued)

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
302-650-6517 Contractual	$ 0	$ 55,356	$ 550,000	$ 59,869	$ 840,615
502-650-6517 Contractual	0	0	3,750,000	0	2,521,385
711-650-6517 Contractual	0	0	200,000	0	200,000
Total Expenditures	$ 0	$ 55,356	$ 4,500,000	$ 59,869	$ 3,562,000
Source of Funds					
302 DIF Fire	$ 0	$ 55,356	$ 550,000	$ 59,869	$ 840,615
502 Fire Station Building	0	0	3,750,000	0	2,521,385
711 Sewer Capital	0	0	200,000	0	200,000
Total Source of Funds	$ 0	$ 55,356	$ 4,500,000	$ 59,869	$ 3,562,000

Project Funding Narrative:

The estimated cost of construction (as of 2013) is $4.8 million, with an additional $900,000 in support costs and $350,000 in utility relocation costs, which will be funded, in part, by Development Impact Fees ($840,000), Fire Station Building fund ($5 million), Sewer Capital ($200,000), and other funding as available. Approximately one-half of the project will be completed Fiscal Year 2013-14. The balance ($2,488,000) will be funded in FY 2014-15.

Project Impact on Operating Budget:

Not applicable at this time.

Project Title: Fire Station 305 Construction

Project Number: 6518 (Completed FY 2010-11)

Department/Program: Development Services – Facilities CIP

Project Description and Location:

This project is the next phase of addressing the City's master-planned fire service needs that began in Project 6514. In order to meet the City's needs within the developing I-15 freeway corridor, as well as provide space for the San Bernardino County Fire Department, the County and City are jointly participating in the development of Station 305, to be located on the west side of Interstate 15, east of Caliente Road and south of Joshua Street. The City's Public Safety Needs Report identifies a station that will be approximately 22,000 square feet in size. In June 2006, the City sent a Request for Qualifications to architectural firms to provide architectural and construction support services. Wolff/Lang/Christopher (WLC) Architects was selected as most qualified to meeting the needs of the City. The City previously owned property in the same area, but west of Caliente Road. A "land-swap" agreement was made with another property owner in early 2007 in order to establish a preferred location for the new station.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

City staff has completed the process of securing the necessary property east of Caliente Road, with the recordation of a Parcel Map in December 2007, and land purchase in April 2008. WLC Architects was engaged in November 2006 to prepare the necessary construction and architectural plans. By March 2007, the Public Safety Ad Hoc Committee had reached consensus on building elevations and a floor plan of approximately 18,000 square feet. WLC Architects began preparing working drawings and completed design work in August 2008. The County provided its contribution ($3.5 million) in February 2008. Bidding and award of contracts occurred in October 2008 to R.C. Construction Services for $6.46 million. Construction commenced and a grand opening occurred on November 30, 2009. Final improvements were completed by March 2010 and the project was closed out in June 2010. Several warranty items were addressed in FY 2010-2011.

Project Status:

The project is complete.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
586-650-6518 Contractual	$ 20,952	$ 0	$ 0	$ 0	$ 0
Total Expenditures	$ 20,952	$ 0	$ 0	$ 0	$ 0
Source of Funds					
586 Redevelopment Capital	$ 20,952	$ 0	$ 0	$ 0	$ 0
Total Source of Funds	$ 20,952	$ 0	$ 0	$ 0	$ 0

Project Funding Narrative:

The cost of approximately $7.07 million ($4.5 million under original estimates) was funded, in part, by Redevelopment Capital, Development Impact Fees. Assessment Districts 91-1 and 91-3 funds ($1 million), and contribution from the County of San Bernardino ($3.5 million).

Project Impact on Operating Budget:

Not applicable at this time.

Project Title: High Desert County Government Center (HDGC) – Phase I and II, and High Desert Public Safety Operations Center (PSOC) – Phase III

Project Number: 6520

Department/Program: Development Services – Facilities CIP

Project Description and Location:

This project involves oversight for pre-construction, design and program management services for the County of San Bernardino's High Desert Government Center (HDGC) to be constructed on City-owned property at the northwest corner of Smoke Tree Street and Seventh Avenue. The City was awarded the HDGC project on August 28, 2007, after competing with other high desert cities in a Request for Proposal process from September – November 2006. The HDGC will include the development of a 66,700 square foot office building on approximately 4.4 acres to house up to eleven general-funded County departments. The property will be sold by the City to the County, and the City will serve as a contractor to the County for the design of the project (as Phase 1) and construction (Phase II and III).

Project Status or Work Completed through Fiscal Year 2012-13:

The City engaged a consultant to assist with project and program management. An estimate was prepared for the contract with San Bernardino County for Phase I, and the contract between the County and City was executed on March 4, 2008. The consultant prepared a needs assessment, schematic design and design development as part of Phase I. During this process, the County increased the building size to approximately 66,700 square feet. This resulted in a contract amendment with Griffin and the City, which was approved by the City Council on February 3, 2009. The Planning Commission approved the Public Facility Review on March 5, 2009. A Guaranteed Maximum Price (GMP) for construction (Phase II) was developed and proposed by the Griffin Structures, Inc./McCarthy Construction team in April 2009. The County accepted the GMP in June 2009, and construction documents were completed and subsequently approved for bid as part of Phase II in mid-June. Bids were opened on July 9, 2009 and subsequently awarded more than 25% below bid estimates. Construction began on August 10, 2009. Construction continued through FY 2010-11 and was substantially complete in October 2010. The County of San Bernardino is now functioning from the new facility.

Subsequent to occupation of the new building, the County approached the City of Hesperia with a request to provide additional project management services via change order, in partnership with Griffin Structures, Inc. and McCarthy Builders, to construct modifications to the interior of the building to accommodate a new, state-of-the-art communications center to serve the high desert communities. The High Desert Public Safety Operations Center (PSOC) Project will include Sheriff and Fire 911 Call and Dispatch Centers, an Emergency Operations Center (EOC), and related support amenities designed to Essential Facilities Standards. Preliminary design for the new PSOC began in August 2011 and was completed in December 2011. Final design was completed in March 2012. Construction commenced in April 2012 and continued through the fiscal year. A grand opening dedication ceremony was held by the County on May 10, 2013.

Project Status:

The project is complete. Financial close-out, property transfer, and acceptance may occur in FY 2013-14.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
503-650-6520 Contractual	$ 6,378,053	$ 3,522,021	$ 8,400,000	$ 7,711,226	$ 0
Total Expenditures	$ 6,378,053	$ 3,522,021	$ 8,400,000	$ 7,711,226	$ 0
Source of Funds					
503 County Government Center	$ 3,680,722	$ 3,863,010	$ 8,400,000	$ 7,277,282	$ 0
Total Source of Funds	$ 3,680,722	$ 3,863,010	$ 8,400,000	$ 7,277,282	$ 0

Project Title: High Desert County Government Center (HDGC) – Phase I and II, and
High Desert Public Safety Operations Center (PSOC) – Phase III (Continued)

Project Funding Narrative:

Funding for Phase I was originally estimated at $1,487,500 and was paid by the County of San Bernardino, pursuant to Contract Number 08-109 between the City and the County. Due to the County's increase in building size and scope, the Phase 1 contract was increased to $1,922,150 in February 2009. To accommodate construction, a subsequent agreement was established that includes an "impound" account that allows the City to pay construction-related costs utilizing County funds. The City was paid a $25,000 administrative charge during phases I and II. The project was estimated at a revised amount of $22.1 million ($13.8 million in FY 2009-10; $6.3 million in FY 2010-11). A reconciliation of the project was performed to determine the amount and funding of City inducements as well as the amount to be refunded to the County.

Funding for Phase III was provided by the County in the same way as Phase I and II; an "impound" account was established that allowed the City to pay for construction-related costs utilizing County funds. The construction portion of the project was estimated to cost $10.71 million. The City's administrative charge for phase III was $200,000. After all construction was complete, the County installed an estimated $7.0 million of communications equipment to operate the center.

The total project cost for all phases was $33,102,366.

Project Title: Fire Station 304 Expansion – Design and Construction

Project Number: 6521

Department/Program: Development Services –Facilities CIP

Project Description and Location:

This project involves the expansion of Fire Station 304 located at 15660 Eucalyptus Street. Station 304 was built in 1996 and contains 6,278 square feet. Due to the increased growth in the northwest area of the City, the station is inadequate in size to house all equipment and personnel. The Public Safety Needs Report identifies the need to add approximately 8,800 square feet by Fiscal Year 2017-18; however, the current situation necessitated an evaluation of adding a lesser amount sooner than 2017.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

A conceptual design was prepared by WLC Architects to add approximately 3,150 square feet and was reviewed for feasibility in April 2007. WLC Architects was selected to proceed with design services in September 2007 at a cost of $133,000. The project may qualify for funding under the federal American Recovery and Reinvestment Act of 2009 (ARRA). Application guidance was received in May 2009 and a submittal was made in July 2009. The City pursued funding from this law in order to reduce the financial cost to the RDA funds. The City was not successful in the first two funding award rounds in October 2009 and February 2010. Design continued through FY 2009-10 and was substantially complete by June 2010. The City did not receive a Notice of Award by July 2010; consequently, the project was suspended in 2010 until funding could be identified to construct the modifications to the existing station without grant funds. In FY 2011-12 funding was budgeted to have the plans updated to conform to the new 2010 California Building Codes adopted by the City. WLC, the original architect for the project, was tasked with updating the plans and has completed this work. The plans and specifications for the project are now “shovel ready” and the project is ready for construction once funding is identified.

Project Schedule for Fiscal Year 2013-14 Budget:

Work on this project will remain suspended until construction funding is identified.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
302-650-6521 Contractual	$ 0	$ 47,098	$ 0	$ 0	$ 0
586-650-6521 Contractual	28,250	0	0	0	0
Total Expenditures	$ 28,250	$ 47,098	$ 0	$ 0	$ 0
Source of Funds					
302 DIF Fire	$ 0	$ 47,098	$ 0	$ 0	$ 0
586 Redevelopment Capital	28,250	0	0	0	0
Total Source of Funds	$ 28,250	$ 47,098	$ 0	$ 0	$ 0

Project Funding Narrative:

The project is funded from Redevelopment Capital Project funds and Fire DIF, if ARRA funding is not obtained. Completion of design and update is estimated at $65,650, and construction costs in FY 2010-11 were estimated at $1,100,000, based on recent bids for another fire station (305).

Project Impact on Operating Budget:

None at this time.

Project Title: Park and Ride Facility

Project Number: 6523

Department - Program: Development Services – Facilities CIP

Project Description and Location:

The City, in coordination with Caltrans, operates a Park and Ride facility on State-owned property along US Highway 395 and its intersection with Joshua Street. The facility is heavily used by commuters, and all 188 spaces are filled each weekday, with overflow vehicles parking on vacant property adjacent to the facility. The City submitted an application to the San Bernardino Associated Governments (SANBAG) in mid-2009 for Congestion Mitigation and Air Quality (CMAQ) grant funds for federal FY 2009-2010. The City was awarded a $508,000 grant on March 3, 2010 in order to expand the existing facility, or construct an adjacent facility north of Joshua Street. Both sites are State-owned.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

This project was added in 2010-2011. CMAQ grant-funded projects require Caltrans oversight. Consequently, coordination first began in Spring 2011. City staff was able to get an additional grant from the Mojave Desert Air Quality Management District (MDAQMD) in August, 2011 for construction gap funding. AB2766 funds of $184,346 were awarded to the City by the MDAQMD Board on August 22, 2011. The project was surveyed by Cubit Engineering in March and a site plan was designed in-house. The project was approved through the City's Development Review Committee in October, 2012 and engineering staff began the improvement plans for the project. Tom Dodson and Associates was hired as the environmental consultant to work with Caltrans to determine the level of environmental clearance that will be required of the project.

Project Schedule for 2013-14 Budget:

It is anticipated that there will be minimal environmental issues to address on the property and environmental clearance is expected in this fiscal year. The full set of construction drawings and specifications should be completed before the end of the fiscal year and construction is expected to begin in early FY 2014-15. Long term (10 years) monitoring of the facility for its effect on air quality is required to meet the terms of the grant.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
204-650-6523 Contractual	$ 0	$ 2,158	$ 56,182	$ 4,935	$ 51,247
504-650-6523 Contractual	0	0	692,346	0	692,346
Total Expenditures	$ 0	$ 2,158	$748,528	$ 4,935	$ 743,593
Source of Funds					
204 Measure I Renewal	$ 0	$ 2,158	$ 56,182	$ 4,935	$ 51,247
504 City Wide Projects - CMAQ Grant	0	0	508,000	0	508,000
504 City Wide Projects - MDAQMD Grant	0	0	184,346	0	184,346
Total Expenditures	$ 0	$ 2,158	$748,528	$ 4,935	$ 743,593

Project Funding Narrative:

Design of this project will be paid by Measure I Renewal funds. The construction phase of the project will be paid by CMAQ grant ($508,000) and MDAQMD grant ($184,346) funding.

Project Impact on Operating Budget:

There will be a long-term increase to maintenance and operations costs associated with the maintenance of the landscaping and hardscape of the facility, along with the monitoring and reporting for grant compliances.

Project Title: Interstate 15 Corridor – New Water System Design

Project Number: 8077

Department/Program: Development Services – Water CIP

Project Description and Location:

On November 30, 2004, the City of Hesperia annexed the freeway corridor south from Highway 395 to the summit at Oak Hills. As part of this annexation, the City is required to construct the water and sewer infrastructure to serve this corridor. The agreement included a time requirement that all work was to be completed within three years. This work will include the preparation of plans and specifications for construction of new water and wastewater pipelines in Mariposa Road and Caliente Road from around the 395/I-15 Junction to the southern City limits, a new pump station at Plant 30, a new 5 MG water tank to service pressure zone 5 (a new pressure zone), and a new hydro-pneumatic booster station to serve pressure zone 6 (a new pressure zone).

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

In 2006, the City engaged a consultant to prepare an update to the Water and Wastewater Master Plans. The infrastructure needs of the freeway corridor were analyzed as part of the Master Plan Updates. The draft final reports were prepared in March 2007 and adopted in June 2008. Based on these reports, the required pipeline and associated sizing was determined, as well as the water storage needs. In March, the City concurrently solicited engineering firms for the design of the corridor. Carollo Engineers was selected to perform the analysis and design work for installation of the backbone water and wastewater system within the I-15 Corridor and began work in March 2008. Plans are at 65% completed by April 2009, and property acquisition for the reservoir site for the system began in late 2008/early 2009 (under C.O. 8078), and continued through June 2010, at which time work was suspended due to changes in the economy and slowed development. A portion of the system design has been incorporated into the Ranchero Interchange (C.O. 7086) to allow installation within the limits of that project.

Project Schedule for 2013-14 Budget:

No funding is proposed this fiscal year. Once recommenced, property acquisition should be completed, which will allow plans to be finalized.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
701-800-8077 Contractual	$ 0	$ 0	$ 0	$ 0	$ 0
Total Expenditures	$ 0	$ 0	$ 0	$ 0	$ 0
Source of Funds					
701 Water Capital	$ 0	$ 0	$ 0	$ 0	$ 0
Total Source of Funds	$ 0	$ 0	$ 0	$ 0	$ 0

Project Funding Narrative:

This project is funded from the Water Capital fund revenue and fund reserves as needed. Total budgeted design costs are $1,470,000 and construction costs are estimated at more than $14 million. A portion of the design costs were funded in Fiscal Year 2009-10, and will be funded in future years as the economy improves.

Project Impact on Operating Budget:

This project will result in an increase to operation and maintenance expenses due to construction of new water and wastewater system facilities (tentatively scheduled to begin in Fiscal Year 2014-15 or later).

Project Title: Property Acquisition for Reservoir Expansion at Sites 19A and 21
New Reservoir to Serve Freeway Corridor

Project Number: 8078

Department/Program: Development Services – Water CIP

Project Description and Location:

With the addition of two 5 MG water tanks at Plant Site 30 and one 5 MG water tank at Plant Site 19A, the City's total water storage will reach approximately 60 MG. The City's Water Master Plan identifies construction of new water storage facilities to meet existing and projected demands requirements. Water storage requirements constitute three components: (1) operational storage, (2) emergency storage, and (3) fire storage. The rise in population in recent years has increased the demand for water that is available for domestic use and fire protection.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

In 2006, a consultant was engaged to proceed with preliminary work in preparation for construction of additional water storage reservoirs to meet the continuing increase in demand at Plant 19A (under Project 8073). This phase of the project included investigation and analysis of available real property that is contiguous to existing Plant 19A.

Property work for Plant 19A expansion was concluded in Fiscal Year 2007 by acquisition of the northerly property for approximately $376,000. Property acquisition for Plant 21 has not occurred and was evaluated in light of the Mojave Water Agency's (MWA) R-cubed project. A consultant was engaged in January 2008 to begin design of the Interstate 15 Corridor infrastructure, including reservoir siting (under C.O. 8077). The Interstate 15 Corridor consultant identified the recommended reservoir site by Fall 2008/Winter 2009, after which property acquisition began. Acquisition had not been concluded by June 2010.

Project Schedule for 2013-14 Budget:

The freeway corridor property acquisition will be evaluated in future years. A consultant will be selected (in conjunction with a new well site under C.O. 8084) to perform the investigation of available property for Plant 21 after FY 2013-14.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
701-800-8078 Contract	$ 0	$ 0	$ 0	$ 0	$ 0
Total Expenditures	$ 0	$ 0	$ 0	$ 0	$ 0
Source of Funds					
701 Water Capital	$ 0	$ 0	$ 0	$ 0	$ 0
Total Source of Funds	$ 0	$ 0	$ 0	$ 0	$ 0

Project Funding Narrative:

This project is funded from Water Capital fund revenue and fund reserves as needed.

Project Impact on Operating Budget:

This project will have no impact on the operating budget.

Project Title: Interstate 15 & Ranchero Road: Frontage Road Water Improvements

Project Number: 8086

Department/Program: Development Services – Water

Project Description and Location:

This project involves the relocation of existing City and County water lines within the frontage roads within the Interstate 15 and Ranchero Road interchange project (C.O. 7086). The waterlines to be replaced are located within sections of road which front both the west and east side of Interstate 15 along Caliente Avenue to the west and Mariposa Road to the east.

Existing Situation and Work Completed Through Fiscal Year 2012-2013:

The frontage road improvements were originally planned to be a separate project from the interchange, and the waterline relocation work was to be performed by the City's in-house waterline crew. However due to timing and constraints, it was determined to bid and award the work through the competitive bid process. The project was awarded to Christensen Brothers Engineering on March 5, 2013 and construction began shortly thereafter.

Project Schedule for 2013-14 Budget:

Although construction has progressed as expected, the City's contractor is working under the general contractor for the Ranchero Road and Interstate 15 interchange project, which is engaged through the San Bernardino Associated Governments. The utility improvements were expected to be completed by July 2013, but the project schedule has delayed completion. Final construction for all of the waterline work is expected to be fully complete and all retention paid to the contractor by the end of the 2013 calendar year.

Project Costs and Funding:

Expenditure Phases	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
701-800-8086 Contractual	$ 0	$ 0	$ 0	$462,000	$ 600,300
Total Expenditures	$ 0	$ 0	$ 0	$462,000	$ 600,300
Source of Funds					
701 Water Capital	$ 0	$ 0	$ 0	$462,000	$ 600,300
Total Source of Funds	$ 0	$ 0	$ 0	$462,000	$ 600,300

Project Funding Narrative:

This project will be funded by Water Capital funds.

Project Impact on Operating Budget:

The project will have no impact on the operating budget at this time.

DEBT

SERVICE

- *Overall Debt Obligations Summary*
- *Debt Obligations Principal Outstanding Summary*
- *Fiscal Year 2013-14 Budget Total Principal and Interest Debt Service Payments*
- *Annual Debt Service Payments by Obligation and Fund*
- *Individual Debt Obligation Summaries*

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DEBT SERVICE

OVERALL DEBT OBLIGATIONS SUMMARY

Included in this Debt Obligation Summary is information on external and internal debt obligations from Fiscal Year (FY) 2010-11 through the Fiscal Year 2013-14 Budget.

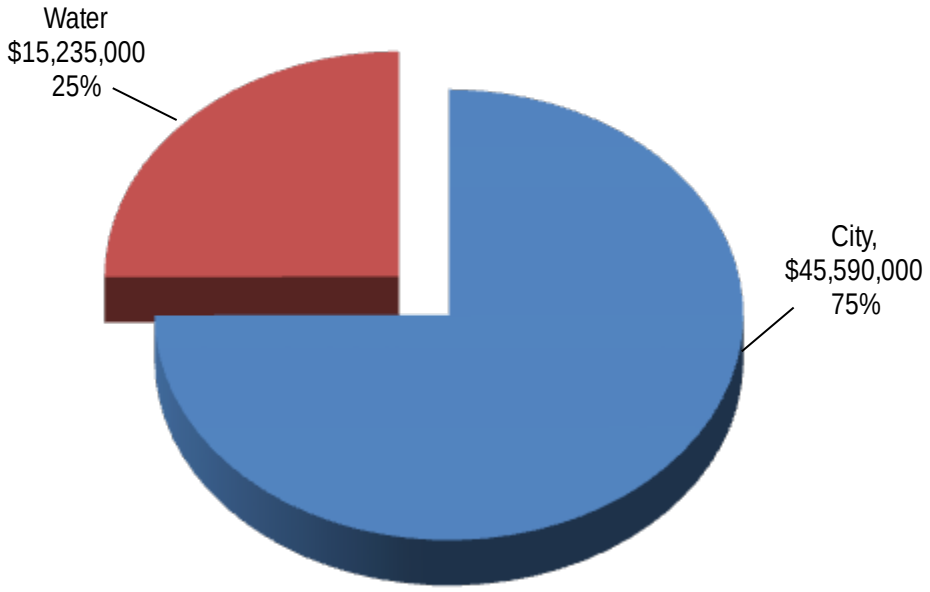
Summary

- As of February 1, 2012, redevelopment agencies were dissolved by the State of California and funding for the former redevelopment agency obligations will be provided by the County of San Bernardino, as outlined in ABx26, and paid by the Successor Agency. These debt issues are now obligations shown under the Successor Agency to the Former Community Redevelopment Agency and will no longer be presented in the Debt Service Section of the City's Budget.
- On November 20, 2012, the City Council authorized the issuance of Lease Revenue Bonds to finance $25,000,000 in permanent water rights. The total cost of the 5,971 acre feet of water rights was $30,000,000, made up of a $5 million General Fund cash deposit and the bond issue.
- Variable Rate Debt Letter of Credit Renewals – The debt issues with Letters of Credit (LOC) have been extended three months through September 30, 2013 to allow for replacement credit facilities to be put into place.
- Due to the current low interest rate environment and the number of remaining years on the 2005 Civic Plaza Certificates of Participation, staff will evaluate the feasibility of refinancing this debt issue in FY 2013-14.

DEBT OBLIGATION PRINCIPAL OUTSTANDING SUMMARY

The following chart and schedule summarizes all current City debt obligations, with the original principal amount and the principal outstanding as of July 1, 2013:

Estimated Principal Outstanding July 1, 2013



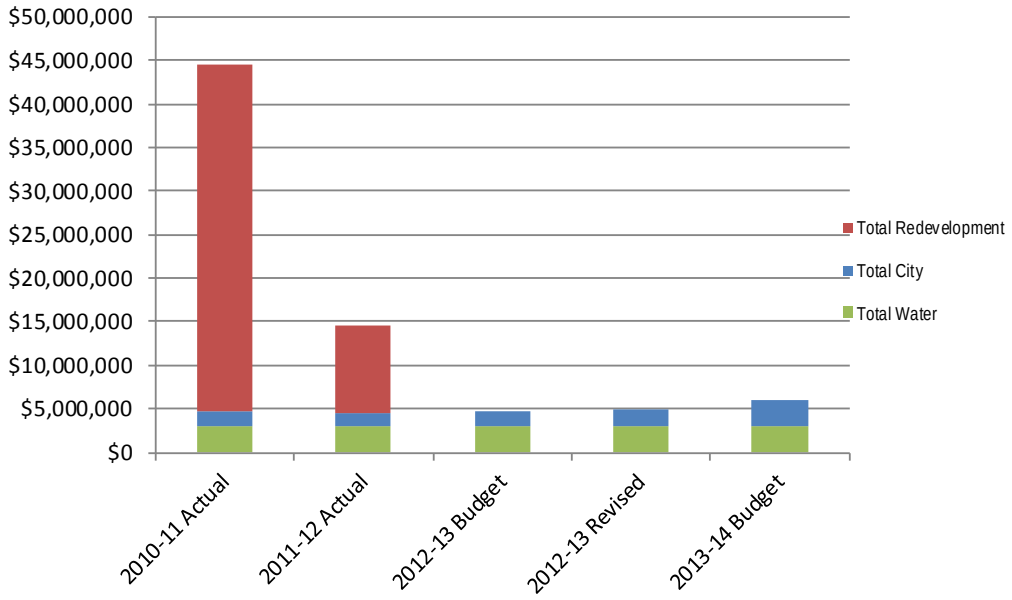
DEBT OBLIGATION PRINCIPAL OUTSTANDING SUMMARY (CONTINUED)

Estimated Principal Outstanding July 1, 2013

Debt Service Principal Obligations	Original Principal Amount	Estimated Principal Outstanding July 1, 2013	Maturity Date
City of Hesperia			
1996 HUD Section 108 Loan	$ 3,000,000	$ 300,000	August 1, 2014
Series 2004 Variable Rate Demand Revenue Bonds	12,525,000	5,855,000	October 1, 2021
2005 Variable Rate Demand Certificates of Participation (COPs)	18,300,000	12,700,000	October 1, 2031
2012 Lease Revenue Bonds	26,735,000	26,735,000	October 1, 2042
Total City of Hesperia Principal Debt	$60,560,000	$45,590,000	
Hesperia Water District			
1992B Certificates of Participation	$ 1,405,000	$ 825,000	June 1, 2022
1998A Variable Rate Lease Revenue Refunding Bonds	18,040,000	11,005,000	June 1, 2026
1998B Variable Rate Lease Revenue Refunding Bonds	2,070,000	1,005,000	June 1, 2022
2010 Loan from Redevelopment Low and Moderate Housing Fund	6,000,000	2,400,000	June 30, 2015
Total Hesperia Water District Principal Debt	$ 27,515,000	$15,235,000	
Total Principal Debt Service	$88,075,000	$60,825,000	

DEBT SERVICE

2013-14 BUDGET TOTAL PRINCIPAL AND INTEREST DEBT SERVICE PAYMENTS



	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
City of Hesperia					
Principal	$1,060,000	$1,230,000	$1,250,000	$1,250,000	$1,705,000
Interest and Admin Fees	680,912	414,261	446,120	710,654	1,357,835
Total City	$1,740,912	$1,644,261	$1,696,120	$1,960,654	$3,062,835
Hesperia Community Redevelopment Agency					
Principal	$30,484,872	$5,570,926	$0	$0	$0
Interest and Admin Fees	9,353,855	4,343,449	0	0	0
Total Redevelopment	$39,838,727	$9,914,375	$0	$0	$0

*Note: As of February 1, 2012, redevelopment agencies have been dissolved, and funding for the remaining debt obligations will be provided by the County of San Bernardino, as outlined in ABX 26. This debt issue is now an obligation shown under the Successor Agency to the Former Community Redevelopment Agency. (As noted through rest of debt section)

Hesperia Water District					
Principal	$1,955,000	$1,985,000	$2,020,000	$2,020,000	$2,055,000
Interest and Admin Fees	1,007,327	963,713	1,081,364	938,512	920,535
Total Water	$2,962,327	$2,948,713	$3,101,364	$2,958,512	$2,975,535
Total All Funds					
Principal	$33,499,872	$8,785,926	$3,270,000	$3,270,000	$3,760,000
Interest and Admin Fees	11,042,094	5,721,423	1,527,484	1,649,166	2,278,370
Total Debt Service Payments	$44,541,966	$14,507,349	$4,797,484	$4,919,166	$6,038,370

Note: Interest also includes Administrative/Other Costs

ANNUAL DEBT SERVICE PAYMENTS BY OBLIGATION AND FUND
In Chronological Order

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
City of Hesperia					
1996 HUD Section 108 Loan					
Principal	$300,000	$150,000	$150,000	$150,000	$150,000
Interest	4,495	2,905	2,600	2,050	9,600
Admin/Other costs	400	400	400	400	400
Total	$304,895	$153,305	$153,000	$152,450	$160,000
Series 2004 Variable Rate Demand Revenue Bonds					
Principal	$560,000	$580,000	$600,000	$600,000	$620,000
Interest	29,391	14,192	24,020	15,000	21,560
Admin/Other Costs	180,952	125,905	123,500	129,000	122,300
Total	$770,343	$720,097	$747,520	$744,000	$763,860
2005 Variable Rate Demand Certificates of Participation					
Principal	$200,000	$500,000	$500,000	$500,000	$500,000
Interest	40,366	28,606	51,300	31,756	49,300
Admin/Other Costs	425,308	242,253	244,300	251,000	244,200
Total	$665,674	$770,859	$795,600	$782,756	$793,500
2012 Lease Revenue Bonds					
Principal	$0	$0	$0	$0	$435,000
Interest	0	0	0	271,448	900,475
Admin/Other Costs	0	0	0	10,000	10,000
Total	$0	$0	$0	$281,448	$1,345,475
Total City of Hesperia Funds					
Principal	$1,060,000	$1,230,000	$1,250,000	$1,250,000	$1,705,000
Interest	74,252	45,703	77,920	320,254	980,935
Admin/Other Costs	606,660	368,558	368,200	390,400	376,900
Total	$1,740,912	$1,644,261	$1,696,120	$1,960,654	$3,062,835

ANNUAL DEBT SERVICE PAYMENTS BY OBLIGATION AND FUND (Continued)
In Chronological Order

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Hesperia Community Redevelopment Agency					
2005 Tax Allocation Bonds-Series A					
Principal	$765,000	$785,000	$0	$0	$0
Interest	1,714,316	851,421	0	0	0
Admin/Other Costs	2,190	2,250	0	0	0
Total	$2,481,506	$1,638,671	$0	$0	$0
2005 Tax Allocation Bonds-Series B					
Principal	$835,000	$860,000	$0	$0	$0
Interest	150,170	68,823	0	0	0
Admin/Other Costs	2,190	250	0	0	0
Total	$987,360	$929,073	$0	$0	$0
2007 Series A (Tax Exempt) Revenue Bonds					
Principal	$25,110,000	$0	$0	$0	$0
Interest	6,191,950	2,782,100	0	0	0
Admin/Other Costs	3,165	2,953	0	0	0
Total	$31,305,115	$2,785,053	$0	$0	$0
2007 Series B (Taxable) Revenue Bonds					
Principal	$1,655,000	$1,755,000	$0	$0	$0
Interest	1,059,186	505,330	0	0	0
Admin/Other Costs	3,117	3,163	0	0	0
Total	$2,717,303	$2,263,493	$0	$0	$0
2008 Cappas Note					
Principal	$113,388	$120,164	$0	$0	$0
Interest	29,762	22,950	0	0	0
Admin/Other Costs	0	0	0	0	0
Total	$143,150	$143,114	$0	$0	$0
2008 Steward Note					
Principal	$121,262	$129,447	$0	$0	$0
Interest	36,207	28,022	0	0	0
Admin/Other Costs	0	0	0	0	0
Total	$157,469	$157,469	$0	$0	$0
2009 Hamann Note					
Principal	$1,186,199	$0	$0	$0	$0
Interest	77,103	0	0	0	0
Admin/Other Costs	0	0	0	0	0
Total	$1,263,302	$0	$0	$0	$0

ANNUAL DEBT SERVICE PAYMENTS BY OBLIGATION AND FUND (Continued)
In Chronological Order

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Hesperia Community Redevelopment Agency (Continued)					
2009 VCH Bugz Note					
Principal	$206,295	$0	$0	$0	$0
Interest	13,409	0	0	0	0
Admin/Other Costs	0	0	0	0	0
Total	$219,704	$0	$0	$0	$0
2010 Supplemental Education Revenue Augmentation Fund (SERAF) Promissory Note					
Principal	$0	$624,859	$0	$0	$0
Interest	0	19,226	0	0	0
Admin/Other Costs	0	0	0	0	0
Total	$0	$644,085	$0	$0	$0
2010 Golf Course Note - Mega Factors					
Principal	$492,728	$300,161	$0	$0	$0
Interest	71,090	28,733	0	0	0
Admin/Other Costs	0	0	0	0	0
Total	$563,818	$328,894	$0	$0	$0
2011 Public Improvements Promissory Note					
Principal	$0	$996,295	$0	$0	$0
Interest	0	28,228	0	0	0
Admin/Other Costs	0	0	0	0	0
Total	$0	$1,024,523	$0	$0	$0
Total Hesperia Community Redevelopment Agency					
Principal	$30,484,872	$5,570,926	$0	$0	$0
Interest	9,343,193	4,334,833	0	0	0
Admin/Other Costs	10,662	8,616	0	0	0
Total	$39,838,727	*$9,914,375	$0	$0	$0

*Note: 2011-12 RDA actuals reflect expenditures made/incurred within the RDA prior to dissolution on February 1, 2012.

Hesperia Water District					
1992 B Certificates of Participation					
Principal	$50,000	$55,000	$60,000	$60,000	$65,000
Interest	89,100	84,600	79,650	79,650	74,250
Admin/Other Costs	3,975	3,975	3,975	3,975	3,975
Total	$143,075	$143,575	$143,625	$143,625	$143,225

ANNUAL DEBT SERVICE PAYMENTS BY OBLIGATION AND FUND (Continued)
In Chronological Order

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Hesperia Water District (Continued)					
1998 A Variable Rate Lease Revenue Refunding Bonds					
Principal	$620,000	$640,000	$670,000	$670,000	$695,000
Interest	621,677	617,018	612,750	612,547	606,050
Admin/Other Costs	235,696	219,085	322,436	209,165	199,237
Total	$1,477,373	$1,476,103	$1,605,186	$1,491,712	$1,500,287
1998 B Variable Rate Lease Revenue Refunding Bonds					
Principal	$85,000	$90,000	$90,000	$90,000	$95,000
Interest	6,376	2,564	10,950	2,565	10,050
Admin/Other Costs	23,293	20,136	31,803	20,620	17,373
Total	$114,669	$112,700	$132,753	$113,185	$122,423
2010 Loan from Redevelopment Low and Moderate Income Housing Fund					
Principal	$1,200,000	$1,200,000	$1,200,000	$1,200,000	$1,200,000
Interest	27,210	16,335	19,800	9,990	9,600
Admin/Other Costs	0	0	0	0	0
Total	$1,227,210	$1,216,335	$1,219,800	$1,209,990	$1,209,600
Total Hesperia Water District					
Principal	$1,955,000	$1,985,000	$2,020,000	$2,020,000	$2,055,000
Interest	744,363	720,517	723,150	704,752	699,950
Admin/Other Costs	262,964	243,196	358,214	233,760	220,585
Total	$ 2,962,327	$ 2,948,713	$3,101,364	$ 2,958,512	$ 2,975,535
Total All Funds					
Principal	$33,499,872	$8,785,926	$3,270,000	$3,270,000	$3,760,000
Interest	10,161,808	5,101,053	801,070	1,025,006	1,680,885
Admin/Other Costs	880,286	620,370	726,414	624,160	597,485
Total	$44,541,966	$14,507,349	$4,797,484	$4,919,166	$6,038,370

DEBT SERVICE

INDIVIDUAL DEBT OBLIGATION SUMMARIES

This section summarizes the individual debt service obligations of the City included in the Fiscal Year 2013-14 Budget. These obligations represent the City's annual installment payments of principal, interest and administrative/other costs for debt financing. Each debt obligation is summarized with a description, relevant financial information, and a brief analysis and recommendation. Please note internal debt obligations, i.e. obligations between various City funds, may also be included if it is relevant to understanding the City's debt obligations.

Debt Obligation Listing

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Hesperia Redevelopment Agency (RDA)		
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10.	2008 Steward Revocable Trust Note	H-20
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DEBT SERVICE

INDIVIDUAL DEBT OBLIGATION SUMMARIES

City - 1996 HUD Section 108 Loan

Purpose/History: On June 6, 1996, the City entered into a note for $3,000,000 with Chase Manhattan Bank, the proceeds of which were to be used to make loans to assist for-profit businesses. The note is guaranteed by the Department of Housing and Urban Development (HUD) under Section 108 of the Housing and Community Development Act.

Original Principal Amount: $3,000,000

Principal Outstanding Balance as of:

July 1, 2010	$ 900,000
July 1, 2011	$ 600,000**
July 1, 2012	$ 450,000
Estimated July 1, 2013	$ 300,000

**Note: Includes a $150,000 principal prepayment made in May 2011.

Interest Rate: Variable at 0.2% above LIBOR (London Interbank Offered Rates).

Maturity Date: August 1, 2016 original Maturity Date; Revised to August 1, 2014 due to prepayments made in April 2009 and May 2011.

Funding Sources: The City of Hesperia is responsible for the HUD Section 108 Housing Loan; however Community Development Block Grant (CDBG) entitlements are the allowed source of funding.

Payment Amount	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Principal Amount	**$300,000	$150,000	$150,000	$150,000	$150,000
Interest Amount	4,495	2,905	2,600	2,050	9,600
Admin/Other Costs	400	400	400	400	400
Total	$304,895	$153,305	$153,000	$152,450	$160,000

**Note: Includes a $150,000 principal prepayment made in May 2011.

Analysis and Recommendation

This obligation will be paid as planned in Fiscal Year 2014-15, with possible early principal prepayments depending on the availability of CDBG funds.

INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)

City - Series 2004 Variable Rate Demand Revenue Bonds

Purpose/History: On September 22, 2004 the Hesperia Public Financing Authority issued Variable Rate Demand Revenue Bonds – Series 2004 for $12,525,000, of which $1,034,075 was put in reserve and the balance was used to refund the 1993A and B Revenue Bonds (Measure I Debt). The 1993 A and B Bonds were used to finance the construction, replacement, or improvement of local streets and highways of the City.

Original Principal Amount: $12,525,000

Principal Outstanding Balance as of:

July 1, 2010	$ 7,595,000
July 1, 2011	$ 7,035,000
July 1, 2012	$ 6,455,000
Estimated July 1, 2013	$ 5,855,000

Interest Rate: Variable

Maturity Date: October 1, 2023 original maturity date; revised to October 1, 2021 due to prepayments made in FY 2005-06, FY 2006-07, and FY 2007-08.

Funding Sources: Gas Tax Revenue, Gas Tax Swap Revenue, and Local Transportation (LTF) Revenue.

Payment Amount	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Principal Amount	$560,000	$580,000	$600,000	$600,000	$620,000
Interest Amount	29,391	14,192	24,020	15,000	21,560
Admin/Other Costs	180,952	125,905	123,500	129,000	122,300
Total	$770,343	$720,097	$747,520	$744,000	$763,860

Analysis and Recommendation

This obligation will be paid according to the debt service schedule. Interest has been budgeted at 0.40%. The letter of credit (LOC) has been extended through September 30, 2013, and an alternate facility will be put into place during FY 2013-14. The FY 2013-14 LOC has been budgeted at the 1.6% required in the existing LOC until the replacement credit facility has been put into place.

INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)

City – 2005 Variable Rate Demand Certificates of Participation

Purpose/History: At the April 20, 2005 Council meeting, the City Council authorized the issuance of Certificates of Participation (COPs) to finance $15,000,000 in costs associated with the new Civic Plaza (City Hall). This COP debt obligation was issued in June 2005 as a variable rate debt for $18,300,000. Based on the final bond issuance numbers, the General Fund is responsible for 12.75% and the Public Service Development Impact Fees are responsible for 87.25% of the debt-related costs.

Original Principal Amount: $18,300,000

Principal Outstanding Balance as of:

July 1, 2010	$ 13,900,000
July 1, 2011	$ 13,700,000
July 1, 2012	$ 13,200,000
Estimated July 1, 2013	$ 12,700,000

Interest Rate: Variable

Maturity Date: October 1, 2034 original maturity date; revised to October 1, 2031, due to prepayment made in March 2008.

Funding Sources: General Fund and Public Services Development Impact Fees

Payment Amount	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Principal Amount	$200,000	$500,000	$500,000	$500,000	$500,000
Interest Amount	40,366	28,606	51,300	31,756	49,300
Admin/Other Costs	425,308	242,253	244,300	251,000	244,200
Total	$665,674	$770,859	$795,600	$782,756	$793,500

Analysis and Recommendation

Interest has been budgeted at 0.4%. The letter of credit (LOC) has been extended through September 2013, and an alternate facility will be put into place during FY 2013-14. The LOC has been budgeted at the 1.6% required in the existing LOC until the replacement credit facility has been put into place. Due to the current low interest rate environment, and the number of remaining years on this debt issue, staff will evaluate the feasibility of refinancing this debt issue in FY 2013-14.

INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)

City – 2012 Lease Revenue Bonds (Water Rights Acquisition)

Purpose/History: At the November 20, 2012 City Council meeting, the City Council authorized the issuance of Lease Revenue Bonds to finance $25,000,000 in permanent water rights. The total cost of the 5,971 acre feet of water rights was $30,000,000, made up of a $5 million cash deposit and the bond issue.

Original Principal Amount: $26,735,000

Principal Outstanding Balance as of:

July 1, 2012	0
Estimated July 1, 2013	$ 26,735,000

Interest Rate: Fixed rates ranging from 2.0% - 4.0%

Maturity Date: October 1, 2042

Funding Sources: General Fund

Payment Amount	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Principal Amount	0	0	0	0	$ 435,000
Interest Amount	0	0	0	$271,448	900,475
Admin/Other Costs	0	0	0	10,000	10,000
Total	0	0	0	$281,448	$1,345,475

Analysis and Recommendation

This obligation will be paid according to the debt service schedule.

INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)

Redevelopment Agency – 2005 Tax Allocation Bonds – Series A

Purpose/History: Pre-February 1, 2012 – The 2005 Series A Bonds were payable from "Tax Revenues," i.e., tax increment generated in the Agency's Redevelopment Project Area ("Project Area No. 1") and its Redevelopment Project Area No. 2 ("Project Area No. 2," and together with Project Area No. 1, the "Project Areas") available to the Agency after (i) payment of unsubordinated pass-through obligations to taxing entities affected by formation of the Project Areas, and (ii) 20% of the tax increment is deposited into the Agency's Low and Moderate Income Housing Fund.

The 2005 Series A Bonds were issued to fund the following uses or purposes:

(1) Series A Bond proceeds in the approximate amount of $13.2 million were used to refund all of the Agency's outstanding 1994 Bonds – Series A, B, and C, with an average interest cost of approximately 7.94% versus an all-in-true interest rate of 4.928% for the 2005 Series A Bonds.

(2) Series A Bond proceeds in the approximate amount of $5 million were used to provide funds to the Agency to repay advances from the City's General Fund.

(3) Series A Bond proceeds in the approximate amount of up to $19.9 million will be used to finance redevelopment projects in the project areas.

(4) Bond Reserves, amounting to $2,479,316.

(5) Costs of issuance and insurance premiums amounting to $1,372,188.

As of February 1, 2012, funds will be provided by the County of San Bernardino for payment of this debt obligation, as outlined in ABX 26.

Original Principal Amount: $40,500,000

Principal Outstanding Balance as of:

July 1, 2010	$ 36,535,000
July 1, 2011	$ 35,770,000
July 1, 2012	0

*Note: As of February 1, 2012, redevelopment agencies have been dissolved and funding for the remaining debt obligations will be provided by the County of San Bernardino, as outlined in ABX 26. This debt issue is now an obligation shown under the Successor Agency to the Former Community Redevelopment Agency.

Interest Rate: 3.5% to 5.0% (All-in true interest cost of 4.928%).

Maturity Date: September 1, 2035

Funding Sources: Redevelopment Agency Tax Increment Revenue

Payment Amount	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Principal Amount	$ 765,000	$ 785,000	0	0	0
Interest Amount	1,714,316	851,421	0	0	0
Admin/Other Costs	2,190	2,250	0	0	0
Total	$2,481,506	$1,638,671	0	0	0

Analysis and Recommendation

As of February 1, 2012, this debt issue is now an obligation shown under the Successor Agency to the Former Community Redevelopment Agency, and funds will be provided by the County of San Bernardino, as outlined in ABX 26.

INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)

Redevelopment Agency – 2005 Tax Allocation Bonds – Series B

Purpose/History: Pre-February 1, 2012 – The 2005 Series B Bonds are payable from "Housing Tax Revenues," i.e., the 20% portion of the tax increment from the two project areas deposited into the Agency's Low and Moderate Income Housing Fund.

The 2005 Series B Bonds were issued to fund the following uses or purposes:

- Series B Bond proceeds in the approximate amount of $7 million will be used to finance low and moderate income housing activities in or of benefit to the project areas.
- Series B Bond proceeds in the amount of $676,600 was used to provide funds to the Agency to repay advances from the City's Liability Insurance Fund.
- Bond Reserves in the amount of $878,500.
- Costs of issuance and insurance premiums amounting to $208,662.

As of February 1, 2012, funds will be provided by the County of San Bernardino for payment of this debt obligation, as outlined in ABX 26.

Original Principal Amount: $8,785,000

Principal Outstanding Balance as of:

July 1, 2010	$ 4,895,000
July 1, 2011	$ 4,060,000
July 1, 2012	0

*Note: As of February 1, 2012, redevelopment agencies have been dissolved, and funding for the remaining debt obligations will be provided by the County of San Bernardino, as outlined in ABX 26. This debt issue is now an obligation shown under the Successor Agency to the Former Community Redevelopment Agency.

Interest Rate: 3.877% All-in-true interest cost

Maturity Date: September 1, 2015

Funding Sources: Redevelopment Agency "Housing Tax Revenue" (20% portion of tax increment revenue)

Payment Amount	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Principal Amount	$835,000	$860,000	0	0	0
Interest Amount	150,170	68,823	0	0	0
Admin/Other Costs	2,190	250	0	0	0
Total	$987,360	$929,073	0	0	0

Analysis and Recommendation

As of February 1, 2012, this debt issue is now an obligation shown under the Successor Agency to the Former Community Redevelopment Agency, and funds will be provided by the County of San Bernardino, as outlined in ABX 26.

INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)

Redevelopment Agency – 2007 Series A (Tax Exempt) Revenue Bonds

Purpose/History: Pre-February 1, 2012 – The 2007 Series A Revenue Bonds (Tax Exempt) for Redevelopment and Housing Projects were issued.

The 2007 Series A Bonds were issued to fund the following uses or purposes:

(1) Series A Bond proceeds in the approximate amount of $78.5 million are to be used to fund the financing of redevelopment activities with respect to Project Area No. 1.

(2) Series A Bond proceeds in the approximate amount of $5 million are to be used to fund the financing of redevelopment activities with respect to Project Area No. 2.

(3) Series A Bond proceeds in the approximate amount of $46.7 million will be used to finance low and moderate income housing activities that benefit both project areas.

As of February 1, 2012, redevelopment agencies have been dissolved, and funding for the remaining debt obligations will be provided by the County of San Bernardino, as outlined in ABX 26.

Original Principal Amount: $132,150,000

Principal Outstanding Balance as of:

July 1, 2010	$ 132,150,000
July 1, 2011	$ 107,040,000*
July 1, 2012	0**

*Note: In September 2010, the Agency redeemed $4,880,000 of Project Area #1 Tax Exempt Bonds and $20,230,000 of Housing Tax Exempt Bonds, for a total $25,110,000 redemption.

**Note: As of February 1, 2012, redevelopment agencies have been dissolved, and funding for the remaining debt obligations will be provided by the County of San Bernardino, as outlined in ABX 26. This debt issue is now an obligation shown under the Successor Agency to the Former Community Redevelopment Agency.

Interest Rate: 5.0% to 5.5%

Maturity Date: September 1, 2037

Funding Sources: Redevelopment Agency Tax Increment Revenue and Housing Tax Revenue

Payment Amount	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Principal Amount	$25,110,000	$ 0	0	0	0
Interest Amount	6,191,950	2,782,100	0	0	0
Admin/Other Costs	3,165	2,953	0	0	0
Total	$31,305,115	$2,785,053	0	0	0

Analysis and Recommendation

As of February 1, 2012, this debt issue is now an obligation shown under the Successor Agency to the Former Community Redevelopment Agency, and funds will be provided by the County of San Bernardino, as outlined in ABX 26.

INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)

Redevelopment Agency – 2007 Series B (Taxable) Revenue Bonds

Purpose/History: Pre-February 1, 2012 – The 2007 Series B Revenue Bonds (Taxable) for Redevelopment and Housing Projects were issued.

The 2007 Series B Bonds were issued to fund the following uses or purposes:

(1) Series B Bond proceeds in the amount of $9.8 million will be used to fund the financing of redevelopment activities with respect to Project Area No. 1.

(2) Series B Bond proceeds in the amount of $746,500 will be used to fund the financing of redevelopment activities with respect to Project Area No. 2.

(3) Series B Bond proceeds in the amount of $11.1 million will be used to finance low and moderate income housing activities that benefit both project areas.

As of February 1, 2012, redevelopment agencies have been dissolved, and funding for the remaining debt obligations will be provided by the County of San Bernardino, as outlined in ABX 26.

Original Principal Amount: $22,170,000

Principal Outstanding Balance as of:

July 1, 2010	$ 18,890,000
July 1, 2011	$ 17,235,000
July 1, 2012	0*

*Note: As of February 1, 2012, redevelopment agencies have been dissolved, and funding for the remaining debt obligations will be provided by the County of San Bernardino, as outlined in ABX 26. This debt issue is now an obligation shown under the Successor Agency to the Former Community Redevelopment Agency.

Interest Rate: 5.864%

Maturity Date: September 1, 2021

Funding Sources: Redevelopment Agency Tax Increment Revenue and Housing Tax Revenue

Payment Amount	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Principal Amount	$1,655,000	$1,755,000	0	0	0
Interest Amount	1,059,186	505,330	0	0	0
Admin/Other Costs	3,117	3,163	0	0	0
Total	$2,717,303	$2,263,493	0	0	0

Analysis and Recommendation

As of February 1, 2012, this debt issue is now an obligation shown under the Successor Agency to the Former Community Redevelopment Agency, and funds will be provided by the County of San Bernardino, as outlined in ABX 26.

INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)

Redevelopment Agency – 2008 Cappas Limited Partnership Note

Purpose/History: Pre-February 1, 2012 – On December 29, 2008 the Redevelopment Agency entered into an agreement to purchase a parcel of land (APN 0410-031-03) for $900,000. A deposit of $297,000 was made and the remainder, $603,000, will be financed over five years.

As of February 1, 2012, redevelopment agencies have been dissolved, and funding for the remaining debt obligations will be provided by the County of San Bernardino, as outlined in ABX 26.

Original Principal Amount: $603,000

Principal Outstanding Balance as of:

July 1, 2010	$ 496,030
July 1, 2011	$ 382,642
July 1, 2012	0*

*Note: As of February 1, 2012, redevelopment agencies have been dissolved, and funding for the remaining debt obligations will be provided by the County of San Bernardino, as outlined in ABX 26. This debt issue is now an obligation shown under the Successor Agency to the Former Community Redevelopment Agency.

Interest Rate: 6%

Maturity Date: December 29, 2013

Funding Sources: Redevelopment Agency Bond Proceeds

Payment Amount	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Principal Amount	$113,388	$120,164	0	0	0
Interest Amount	29,762	22,950	0	0	0
Admin/Other Costs	0	0	0	0	0
Total	$143,150	$143,114	0	0	0

Analysis and Recommendation

As of February 1, 2012, this debt issue is now an obligation shown under the Successor Agency to the Former Community Redevelopment Agency, and funds will be provided by the County of San Bernardino, as outlined in ABX 26.

INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)

Redevelopment Agency – 2008 Steward Revocable Trust Note

Purpose/History: Pre-February 1, 2012 – On December 29, 2008 the Redevelopment Agency entered into an agreement to purchase a parcel of land (APN 0410-031-06) for $1,050,000. A deposit of $400,000 was made and the remainder, $650,000, will be financed over five years.

As of February 1, 2012, redevelopment agencies have been dissolved, and the funding for the remaining debt obligations will be provided by the County of San Bernardino, as outlined in ABX 26.

Original Principal Amount: $650,000

Principal Outstanding Balance as of:

July 1, 2010	$ 536,406
July 1, 2011	$ 415,144
July 1, 2012	0*

*Note: As of February 1, 2012, redevelopment agencies have been dissolved, and funding for the remaining debt obligations will be provided by the County of San Bernardino, as outlined in ABX 26. This debt obligation is now an obligation shown under the Successor Agency to the Former Community Redevelopment Agency.

Interest Rate: 6.75%

Maturity Date: December 29, 2013

Funding Sources: Redevelopment Agency Bond Proceeds

Payment Amount	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Principal Amount	$121,262	$129,447	0	0	0
Interest Amount	36,207	28,022	0	0	0
Admin/Other Costs	0	0	0	0	0
Total	$157,469	$157,469	0	0	0

Analysis and Recommendation

As of February 1, 2012, this debt issue is now an obligation shown under the Successor Agency to the Former Community Redevelopment Agency, and funds will be provided by the County of San Bernardino, as outlined in ABX 26.

INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)

Redevelopment Agency - 2009 – Hamann Note

Purpose/History: On June 16, 2009, the Hesperia Community Redevelopment Agency entered into an agreement to purchase two parcels of land (APNs 3064-551-08 and 3064-561-06) for $3,900,000. A deposit of $1,500,000 was made at the close of escrow, and the remainder of $2,300,000 ($2,400,000 less City-paid street work of $100,000) will be financed over two years.

Original Principal Amount: $2,300,000

Principal Outstanding Balance as of:

July 1, 2010	$ 1,186,199
July 1, 2011	0

Interest Rate: 6.5%

Maturity Date: June 16, 2011

Funding Source: Redevelopment Agency

Payment Amount	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Principal Amount	$1,186,199	0	0	0	0
Interest Amount	77,103	0	0	0	0
Admin/Other Costs	0	0	0	0	0
Total	$1,263,302	0	0	0	0

Analysis and Recommendation

This note was paid in full on June 16, 2011.

INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)

Redevelopment Agency – VCH Bugz Note

Purpose/History: On June 16, 2009, the Hesperia Community Redevelopment Agency entered into an agreement to purchase six parcels of land (APNs 3064-551-01 thru 04, 06, and 07) for $600,000. A deposit of $200,000 was made at the close of escrow, and the remainder of $400,000 will be financed over two years.

Original Principal Amount: $400,000

Principal Outstanding Balance as of:

July 1, 2010	$ 206,295
July 1, 2011	0

Interest Rate: 6.5%

Maturity Date: June 16, 2011

Funding Sources: Redevelopment Agency

Payment Amount	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Principal Amount	$206,295	0	0	0	0
Interest Amount	13,409	0	0	0	0
Admin/Other Costs	0	0	0	0	0
Total	$219,704	0	0	0	0

Analysis and Recommendation

This note was paid in full on June 16, 2011.

INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)

Redevelopment Agency – 2010 Supplemental Educational Revenue Augmentation Fund (SERAF) Promissory Note

Purpose/History: Pre-February 1, 2012 – On May 18, 2010 the Agency Board approved Resolution HCRA No. 2010-008, authorizing a loan in the amount of $8,161,869 from the Agency's Low and Moderate Income Housing Fund to facilitate the required payment to the San Bernardino County Supplemental Education Revenue Augmentation Fund for FY 2009-10 in accordance with ABX 426. Then, on April 19, 2011, the Agency Board approved Resolution HCRA No. 2011-007, authorizing an additional loan of $1,680,385 from the Agency's Low and Moderate Income Housing Fund to facilitate the required payment to the San Bernardino County Supplemental Education Revenue Augmentation Fund for FY 2010-11 in accordance with ABX 426.

As of February 1, 2012, redevelopment agencies have been dissolved, and the funding for the remaining debt obligations will be provided by the County of San Bernardino, as outlined in ABX 26.

Original Principal Amount:	$ 8,161,869
Additional Principal Amount:	1,680,385
Adjusted Original Principal Amount:	$9,842,254

Principal Outstanding Balance as of:

July 1, 2010	$ 8,161,869
July 1, 2011	$ 9,842,254*
July 1, 2012	0**

*Note: On April 19, 2011 the Agency Board approved the second of two SERAF Loans, which increased the principal by $1,680,385 to $9,842,254.

**Note: As of February 1, 2012, redevelopment agencies have been dissolved, and funding for the remaining debt obligations will be provided by the County of San Bernardino, as outlined in ABX 26. This debt is now an obligation shown under the Successor Agency to the Former Community Redevelopment Agency.

Interest Rate: Quarterly Local Agency Investment Fund (LAIF) Rate

Maturity Date: June 30, 2015 and June 30, 2016

Funding Sources: Redevelopment Agency non-housing funds

Payment Amount	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Principal Amount	0	*$624,859	0	0	0
Interest Amount	0	**19,226	0	0	0
Admin/Other Costs	0	0	0	0	0
Total	0	$644,085	0	0	0

*During FY 2011-12, cash payments totaling $624,859 and land in lieu payment of $440,483 were made. Both payment types are reflected in the outstanding balance and for budgetary basis purposes are shown as principal payments. However, in the CAFR, the payments are reflected as a reduction of the Advances From Other Funds.

**The amount of interest shown reflects accrued interest, which affects the outstanding balance, not interest paid.

Analysis and Recommendation

As of February 1, 2012, this debt issue is now an obligation shown under the Successor Agency to the Former Community Redevelopment Agency, and funds will be provided by the County of San Bernardino, as outlined in ABX 26.

INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)

Redevelopment Agency – 2010 – Golf Course Note – Mega Factors

Purpose/History: Pre-February 1, 2012 – On May 20, 2010, the City of Hesperia and the Hesperia Community Redevelopment Agency completed an agreement to purchase the Hesperia Golf Course and Country Club for a total purchase amount of $4,200,000. The purchase was comprised of two parts: 211.45 acres of vacant and improved real property (APNs 0398-242-11, 0398-251-27, 28, 29 and 0398-281-09 and related furnishings, equipment, and inventory) purchased by the RDA via execution of a promissory note in the amount of $1,556,000 and 678 acre feet of water rights purchased by the City of Hesperia for $2,644,000, plus closing costs.

As of February 1, 2012, redevelopment agencies have been dissolved, and the funding for the remaining debt obligations will be provided by the County of San Bernardino, as outlined in ABX 26.

Original Principal Amount: $1,556,000

Principal Outstanding Balance as of:

July 1, 2010	$ 1,516,147
July 1, 2011	$ 1,023,420
July 1, 2012	0*

*Note: As of February 1, 2012, redevelopment agencies have been dissolved, and funding for the remaining debt obligations will be provided by the County of San Bernardino, as outlined in ABX 26. This debt is now an obligation shown under the Successor Agency to the Former Community Redevelopment Agency.

Interest Rate: 5.5%

Maturity Date: May 20, 2013

Funding Sources: Redevelopment Agency

Payment Amount	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Principal Amount	$492,728	$300,161	0	0	0
Interest Amount	71,090	28,733	0	0	0
Admin/Other Costs	0	0	0	0	0
Total	$563,818	$328,894	0	0	0

Analysis and Recommendation

As of February 1, 2012, this debt issue is now an obligation shown under the Successor Agency to the Former Community Redevelopment Agency, and funds will be provided by the County of San Bernardino, as outlined in ABX 26. This obligation was paid in full during FY 2012-13.

INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)

Redevelopment Agency – 2011 Public Improvements Promissory Note

Purpose/History: Pre-February 1, 2012 – On March 9, 2011, the Agency Board approved Resolution HCRA 2011-008, authorizing a loan of up to $31,680,000 from the Low and Moderate Income Housing fund to the Redevelopment Agency Project (Non-Housing) funds.

As of February 1, 2012, funds will be provided by the County of San Bernardino for payment of this debt obligation, as outlined in ABX 26.

Original Principal Amount: Up to $31,680,000; Amount utilized is $14,486,524

Principal Outstanding Balance as of:

July 1, 2010	0
July 1, 2011	$ 14,486,524
July 1, 2012	0*

*Note: As of February 1, 2012, redevelopment agencies have been dissolved, and funding for the remaining debt obligations will be provided by the County of San Bernardino, as outlined in ABX 26. This debt is now an obligation shown under the Successor Agency to the Former Community Redevelopment Agency.

Interest Rate: Quarterly Local Agency Investment Fund (LAIF) rate

Maturity Date: March 31, 2016

Funding Sources: Redevelopment Agency non-housing funds

Payment Amount	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Principal Amount	0	$ *996,295	0	0	0
Interest Amount	0	**28,228	0	0	0
Admin/Other Costs	0	0	0	0	0
Total	0	$1,024,523	0	0	0

*During FY 2011-12, a cash payment totaling $996,295 and land in lieu payments totaling $5,408,051 were made, bringing the total outstanding balance to $8,156,271, as referenced in the FY 2011-12 CAFR. However, that same year, unspent funds amounting to $3,136,765 left over from the Lead Track Project were remitted to Fund 160 Obligation Retirement Fund. This remittance should have been a reduction to the outstanding amount due, but was mistakenly overlooked by both staff and the auditors. An adjustment will be reflected in the FY 2012-13 CAFR.
**The amount of interest shown reflects accrued interest, which affects the outstanding balance, not interest paid.

Analysis and Recommendation

As of February 1, 2012, this debt issue is now an obligation shown under the Successor Agency to the Former Community Redevelopment Agency, and funds will be provided by the County of San Bernardino, as outlined in ABX 26.

INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)

Water District - 1992B Certificates of Participation

Purpose/History: On June 1, 1992, the Water District issued 30 Year Certificates of Participation for $1,405,000 to fund the acquisition of an administration building and the parcel of land on which it is located.

Original Principal Amount: $1,405,000

Principal Outstanding Balance as of:

July 1, 2010	$ 990,000
July 1, 2011	$ 940,000
July 1, 2012	$ 885,000
Estimated July 1, 2013	$ 825,000

Interest Rate: 9%

Maturity Date: June 1, 2022

Funding Source: Hesperia Water District – The District has covenanted that it will set rates and charges for water and sewer services, which will be at least sufficient to yield during each fiscal year net revenues equal to 105% of debt service.

Payment Amount	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Principal Amount	$ 50,000	$ 55,000	$ 60,000	$ 60,000	$ 65,000
Interest Amount	89,100	84,600	79,650	79,650	74,250
Admin/Other Costs	3,975	3,975	3,975	3,975	3,975
Total	$143,075	$143,575	$143,625	$143,625	$143,225

Note: Budgetary Basis Adjustment – The principal payments are reflected in the actual columns. The CAFR shows an interest accrual.

Analysis and Recommendation

This 1992 B Certificate of Participation debt obligation has a high interest rate at 9% and a step-up provision, which provides that substantial principal reductions only occur in the later years of this 30-year obligation. Evaluation of this debt obligation indicates that there are no principal reduction or call provisions that allow for early repayment or refinancing of this obligation.

INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)

Water District - 1998A Variable Rate Lease Revenue Refunding Bonds

Purpose/History: On July 2, 1998, the Water District issued 1998A revenue refunding bonds to refund the 1991, $17,675,000 Certificates of Participation that were issued June 1, 1991. The 1991 Certificates of Participation were issued to refund earlier 1990 Certificates of Participation. The 1990 Certificates of Participation were being used to fund improvements to the District's Water Facilities to replace approximately 65 miles of deteriorating 4, 6 and 8 inch steel water pipeline, as well as refund prior indebtedness of the District.

Original Principal Amount: $18,040,000

Principal Outstanding Balance as of:

July 1, 2010	$12,935,000
July 1, 2011	$12,315,000
July 1, 2012	$11,675,000
Estimated July 1, 2013	$11,005,000

Note: For financial statement purposes, a bond discount of $180,400, and the difference between the reacquisition price and net carrying value of the 1991 COPs, $1,906,482, has been deferred and is amortized over the remaining life of the bonds.

Interest Rate: Variable Initial Rate. As of June 1, 2005, $10,000,000, was swapped to a fixed rate of 5.96%.

Maturity Date: June 1, 2026

Funding Source: Hesperia Water District – Taxes and User Fees

Payment Amount	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Principal Amount	$ 620,000	$ 640,000	$ 670,000	$ 670,000	$ 695,000
Interest Amount	621,677	617,018	612,750	612,547	606,050
Admin/Other Costs	235,696	219,085	322,436	209,165	199,237
Total	$1,477,373	$1,476,103	$1,605,186	$1,491,712	$1,500,287

Note: Budgetary Basis Adjustment – The principal payments are reflected in the actual columns. The CAFR shows the interest accrual, as well as the amortization of bond issuance costs, discounts, and deferred charges.

Analysis and Recommendation

For the $10,000,000 swap, interest is budgeted at 5.96%. The remaining $1,005,000 will be budgeted at 1.0% based upon the Federal Open Market Committee (FOMC) comments to keep rates low through 2014. Also, it should be noted that the interest charged on the $10 million swap (the difference between the 5.96% charged by B of A and the variable rate charged by US Bank), can actually be slightly more than 5.96%, as the swap agreement is tied to Libor BBA, not the variable rate paper market. With respect to the Letter of Credit (LOC) fees, based upon the June 30, 2012 financial statements, the Water District ended the year in tier one of the LOC fee schedule, at a cost of 1.6%. The LOC is up for renewal in June 2013. Staff is currently working to secure a replacement LOC. Due to the reduced number of LOC providers, the process of finding a replacement has taken some time, therefore a three-month extension of the existing agreement has been made. The FY 2013-14 LOC has been budgeted at the 1.6% referred to in the existing agreement, until a more definitive solution has been negotiated.

INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)

Water District - 1998B Variable Rate Lease Revenue Refunding Bonds

Purpose/History: On July 2, 1998, the Water District issued 1998B revenue refunding bonds to refund the 1992A, $1,855,000 Certificates of Participation that were issued June 1, 1992. The 1992A Certificates of Participation were issued to fund the acquisition and improvement of an administration building and the parcel of land on which it is located.

Original Principal Amount: $2,070,000

Principal Outstanding Balance as of:

July 1, 2010	$1,270,000
July 1, 2011	$1,185,000
July 1, 2012	$1,095,000
Estimated July 1, 2013	$1,005,000

Note: For financial statement purposes, a bond discount of $20,700, and the difference between the reacquisition price and net carrying value of the 1992A COPs, $212,358, has been deferred and is amortized over the remaining life of the bonds.

Interest Rate: Initial rate 3.95% variable.

Maturity Date: June 1, 2022

Funding Source: Hesperia Water District – Taxes and User Fees

Payment Amount	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Principal Amounts	$ 85,000	$ 90,000	$ 90,000	$ 90,000	$ 95,000
Interest Amount	6,376	2,564	10,950	2,565	10,050
Admin/Other Costs	23,293	20,136	31,803	20,620	17,373
Total	$114,669	$112,700	$132,753	$113,185	$122,423

Note: Budgetary Basis Adjustment – The principal payments are reflected in the actual columns. The CAFR shows the interest accrual, as well as the amortization of bond issuance costs, discounts, and deferred charges.

Analysis and Recommendation

Interest has been budgeted at 1.0%. Like the 98A issue, the Letter of Credit (LOC) has been budgeted at 1.6% because the Water District currently falls within tier one of the LOC fee schedule. Also, as noted in the Analysis and Recommendation for the 98A issue, the LOC is up for renewal in June 2013. Due to the timing, staff received a three month extension. The FY 2013-14 LOC has been budgeted at the 1.6% referred to in the existing agreement until a more definitive solution has been negotiated.

INDIVIDUAL DEBT OBLIGATION SUMMARIES (Continued)

Water – 2010 Loan from the Low and Moderate Income Housing Fund

Purpose/History: On August 17, 2010, the RDA Board/Water District Board approved Resolutions HCRA 2010-012 and HWD 2010-12, authorizing a loan from the RDA Low and Moderate Income Housing Fund to the Water District as of June 30, 2010.

Original Principal Amount: $6,000,000

Principal Outstanding Balance as of:

July 1, 2010:	$6,000,000
July 1, 2011:	$4,800,000
July 1, 2012	$3,600,000
Estimated July 1, 2013	$2,400,000

Interest Rate: Variable Rate (Quarterly based upon LAIF)

Maturity Date: June 30, 2015

Funding Source: Water Operating

Payment Amounts	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Principal Amount	$1,200,000	$1,200,000	$1,200,000	$1,200,000	$1,200,000
Interest Amount	27,210	16,335	19,800	9,990	9,600
Admin/Other Costs	0	0	0	0	0
Total	$1,227,210	$1,216,335	$1,219,800	$1,209,990	$1,209,600

Analysis and Recommendation:

Pay debt as scheduled with interest budgeted at 0.40% for Fiscal Year 2013-14. This debt obligation will be paid in full during Fiscal Year 2014-15.

FUND BALANCE SUMMARIES

- *Overview and Summary*
- *List of Funds*
- *Fund Descriptions*
- *2013-14 Budget - Balancing and Fund Balance Summary - By Major Grouping*
- *2013-14 Budget - Balancing and Fund Balance Summary - By Individual Funds*
- *Fund Balance Schedules by Fund*

FUND BALANCE SUMMARY

OVERVIEW

The Fund Balance Summary is the primary balancing mechanism used in the preparation of the budget. This section displays the projected fund balance for each budgeted fund presented in the Fiscal Year 2013-14 Budget. Each page presents the budgeted revenues and other resources that are anticipated to be available to fund the budgeted expenditures and other uses of a particular fund. Budgeted Reserves are occasionally required to finance some of a fund's planned expenditures and, where appropriate, comments are noted. The fund balance portion of each fund's actual columns correspond to the City's Comprehensive Annual Financial Report (CAFR).

SUMMARY

The Fund Balance section on each page displays the fiscal period's beginning balance, a deduction for the use of any reserves, an increase for the surplus of resources over uses, and finally the period's ending balance. Occasionally, a fund will expend resources in advance of a subsequent reimbursement, thus producing a temporary negative ending fund balance condition.

Occasionally a fund will draw on reserves, which were budgeted for a specific purpose, even though total resources will exceed total uses. This is done to acknowledge that the budgeted expenditure is not being funded by the current year operating revenue but, instead, by a prior year(s) savings.

For the 2013-14 Budget June 30th Ending Balance, some funds are reporting an anticipated negative fund balance. A brief explanation for each negative fund balance is provided on the individual fund page.

FUND BALANCE SUMMARY

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- Ranchero Road Undercrossing - Local Fund 508
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- Hesperia Housing Authority Fund 370
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- Water District - Water Capital Fund 701
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- Redevelopment Agency (RDA) Low/Moderate Housing Fund 385
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FUND BALANCE SUMMARY

FUND DESCRIPTIONS

For budgeting purposes the City's funds are grouped by functional classifications. These classifications are General City Operations and Maintenance; Community Development Block Grant (CDBG); Community Development Commission; Hesperia Housing Authority; Street Related; Other Transportation Related; City Facilities; Other City Related; Water District; and Fire District. On December 29, 2011 the Supreme Court of the State of California ruled that the State Legislature had the authority to shut down the redevelopment agencies in the state and therefore, the Hesperia Community Redevelopment Agency was closed effective February 1, 2012 and is no longer considered a functional classification.

The City of Hesperia budgets for revenues and expenditures in the following Governmental fund types:

The General Fund accounts for all financial resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund.

The Special Revenue funds are used to account for specific revenues that are legally restricted to expenditures for particular purposes.

The Debt Service funds are used to account for the accumulation of resources and the payment of general obligation bond principal and interest from governmental resources.

The Capital Project funds are used to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds.

In addition, the City of Hesperia budgets for Revenue and Expenditure in the following Proprietary fund types:

Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the City Council is that the costs of providing goods or services to the general public, on a continuing basis, be financed or recovered primarily through user charges.

GENERAL FUNDS

General Fund (100) – This fund accounts for the majority of financial resources and uses of the City such as Legislative, Administrative, Community Development, Police, and capital expenditures.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS

CDBG Administration (251) - This Special Revenue fund accounts for the receipts and expenditures of the City's entitlements under Federal Community Development Block Grant (CDBG) programs of the US Department of Housing and Urban Development (HUD).

CDBG Home Grants (252) - This Special Revenue fund accounts for miscellaneous Federal and State grants requiring segregated fund accounting for CDBG grants of the HOME program.

CDBG Revolving Loan (253) - This Special Revenue fund accounts for the Section 108 loan proceeds from the Federal government (HUD) used to assist with business expansion within the City.

CDBG Neighborhood Stabilization Program (257) - This Special Revenue fund accounts for the federal grant used to purchase, rehabilitate, and resell abandoned and foreclosed homes within the City.

FUND BALANCE SUMMARY

FUND DESCRIPTIONS

COMMUNITY DEVELOPMENT COMMISSION

Community Development Commission Administration (170) – This Special Revenue fund accounts for the City's ongoing economic development efforts

HESPERIA HOUSING AUTHORITY

Hesperia Housing Authority (370) – This Special Revenue fund accounts for the City's housing development formerly overseen by the HCRA's Low/Mod fund and the outstanding loans to various housing projects.

VVEDA Hosuing Authority (371) – This Special Revenue fund accounts for the VVEDA (Victor Valley economic Development Authority) housing Low/Mod function.

STREETS MAINTENANCE

Public Works Street Maintenance (263) - This Special Revenue fund accounts for funds expended to repair and maintain the City's streets.

STREET CAPITAL IMPROVEMENT PROJECTS (CIP) FUNDS

Measure I Arterial (201) - This Special Revenue fund accounts for 65% of the receipt of voter-approved (Measure I) tax revenue relating to the relief of arterial and regional traffic congestion through maintenance and upkeep of streets and highways.

Measure I Renewal (204) - This Special Revenue fund accounts for the receipt of voter-approved renewal of Measure I tax (½ cent sales tax) revenue relating to the relief of traffic congestion through maintenance and upkeep of streets and highways.

Gas Tax (205) - This Special Revenue fund accounts for receipts and expenditures of money apportioned by the State and Highway Code §'s 2105, 2106, 2107 and 2107.5. Gas Tax monies can only be used to construct and maintain streets and highways.

Gas Tax Swap (206) - This Special Revenue fund accounts for the replacement revenue from the State for Proposition 42 the Traffic Congestion Relief moneys received into fund #250. This is now known as State and Highway Code §'s 2103 and has all the same conditions as the regular Gas Tax monies.

Local Transportation Fund (LTF) Article 8 (207) - This Special Revenue fund accounts for the ¼ cent of the 8¾ cent sales tax which, in turn, are expended for the City's participation in the Victor Valley Transit Authority and maintenance of streets and roads in accordance with AB 325.

Development Impact - Streets (300) - This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's streets.

Development Impact – Storm Drainage (301) - This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's storm drains.

City Streets Projects (504) - This Capital Project fund accounts for funds designated for various streets and storm drainage related capital projects throughout the City funded primarily by grants.

FUND DESCRIPTIONS

STREET CAPITAL IMPROVEMENT PROJECTS (CIP) FUNDS (Continued)

Industrial Park Lead Track (506) - This Capital Project fund accounts for funds designated for the construction of the Industrial Park Lead Track project off of the Cushenberry spur line. This fund is closed as of June 30, 2013.

Township (507) - This Capital Project fund accounts for funds designated for the completion of the first phase of the Township project.

Ranchero Road Undercrossing – Local (508) - This Capital Project fund accounts for locally generated funds designated for the building of the railroad crossing under the Burlington Northern Santa Fe tracks at Ranchero Road. This fund was closed as of June 30, 2012.

Ranchero Road Undercrossing (600) - This Capital Project fund accounts for the grant related costs associated with building a railroad crossing under the Burlington Northern Santa Fe tracks at Ranchero Road.

Ranchero Rd / I-15 Interchange (602) - This Capital Project fund accounts for the costs associated with building an interchange at Interstate 15 and Ranchero Road.

OTHER TRANSPORTATION RELATED FUNDS

Measure I Transit (203) - This Special Revenue fund accounted for 5% of the receipt of voter-approved (Measure I) tax revenue relating to aid the elderly and disabled with transportation services and fare reductions. This fund is closed.

Air Quality Management (254) - This Special Revenue fund accounts for receipts from the Mojave Desert Air Quality Management District (AQMD) used for the purpose of reducing air pollution from motor vehicles.

Measure-I Debt Service (400) - This Debt Service fund accounts for debt service payments on the Marks-Roos Measure I Revenue bonds.

FACILITIES

Fire Building (502) - This Capital Project fund accounted for development impact fees to fund capital improvements of fire facilities.

High Desert Government Center (503) - This Capital Project fund accounts for monies expended on building the County of San Bernardino's High Desert Government Center just north of the City of Hesperia Civic Plaza.

OTHER CITY RELATED FUNDS

Redevelopment Administration (150) - This Special Revenue fund accounts for the cooperative agreement between the City and the former Hesperia Community Redevelopment Agency.

AB 3229 Supplemental Law (255) - This Special Revenue fund accounts for State grant funds used to enhance policing services.

Environmental Programs (256) - This Special Revenue fund accounts for State grant funds used to enhance recycling efforts of beverage containers in the community.

FUND DESCRIPTIONS

OTHER CITY RELATED FUNDS (Continued)

Reimbursable Grants (259) - This Special Revenue fund accounts for, during the 2010-11 fiscal year, a Federal grant fund used to defray the majority of the costs of the solar panels for the new police Station. This fund was closed as of June 30, 2011.

Disaster Preparedness Grant (260) - This Special Revenue fund accounts for State grant funds used to prepare City staff for quick and correct techniques for proper response and assistance to the citizens in times of emergencies.

Development Impact – Fire (302) - This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's Fire Department with expanded facilities and equipment.

Development Impact – Police (303) - This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's Police Department with expanded facilities and equipment.

Development Impact – Public Services (304) - This Special Revenue fund accounts for the fees paid during the building permit process for the expansion and improvement of the capacity of the City's facilities to better serve the growing populace.

City Debt Service (401) - This Debt Service fund accounts for debt service payments on the City's general debt.

Water Rights Debt Service (402) - This Debt Service fund accounts for debt service payments on the City's 2012 Bonds used to purchase the water rights of the former Rancho Las Flores.

FIRE DISTRICT FUND

Fire District (200) - This Special Revenue fund accounts for revenues from special tax assessments and other service charges and for expenditures relating to the Hesperia Fire Protection District's prevention and protection.

WATER DISTRICT FUNDS

Water Operations (700) – This Enterprise fund accounts for the operation and maintenance of the Hesperia Water District's operations, which is funded by user changes and other fees.

Water Capital (701) - This Enterprise fund accounts for the expenditures needed to expand or repair the Hesperia Water District's system and the revenues required to fund those expenditures.

Sewer Operations (710) - This Enterprise fund accounts for the operation and maintenance of the Hesperia Water District's system, which is funded by user changes and other fees.

Sewer Capital (711) - This Enterprise fund accounts for the expenditures needed to expand or repair the Hesperia Water District's system and the revenues required to fund those expenditures.

FUND BALANCE SUMMARY

FUND DESCRIPTIONS

REDEVELOPMENT AGENCY FUNDS

Note: These funds were closed as of February 1, 2012.

Redevelopment Agency Low/Moderate Housing (385) – This Special Revenue fund accounts for the Agency's combined 20% tax increment set-aside monies to be used to increase and improve the community's supply of low and moderate income housing in the Redevelopment project areas.

Victor Valley Economic Development Authority (VVEDA) Low/Moderate Housing (388) – This Special Revenue fund accounts for the Victor Valley Economic Development Authority's (VVEDA) combined 20% tax increment set-aside monies to be used to increase and improve the community's supply of low and moderate income housing in the City's VVEDA project area.

Redevelopment Agency Administration (389) - To account for expenditures that are general or overhead in nature to the Redevelopment Agency for its general operations. These expenditures are to be allocated to the Low/Mod and capital project funds at the end of the fiscal year.

Redevelopment Agency Debt Service Project Area #1 (486) – This Debt Service fund accounts for the tax increment receipts and payment of the Redevelopment Agency Project Area #1's portion of the bonded indebtedness and tax increment pass-through obligations.

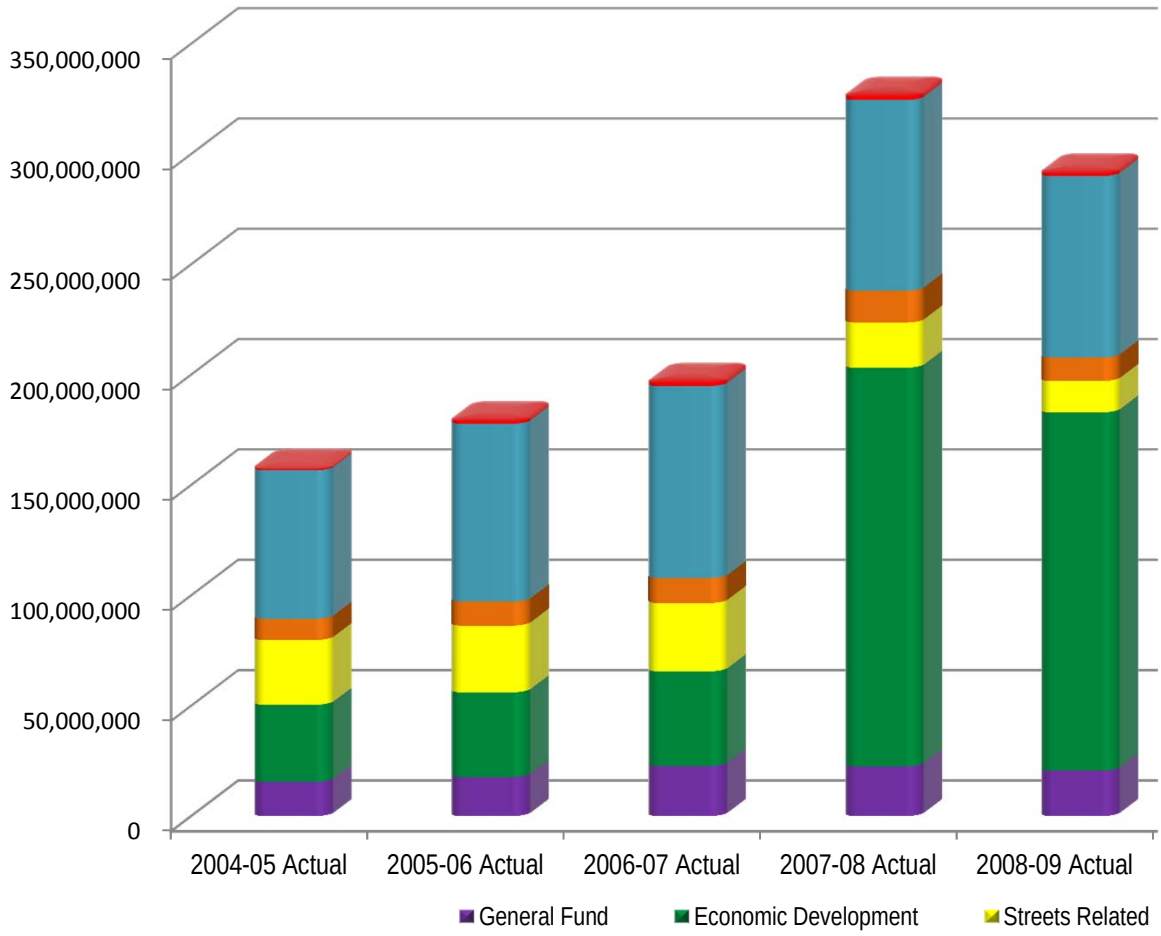
Redevelopment Agency Debt Service Project Area #2 (487) – This Debt Service fund accounts for the tax increment receipts and payment of the Redevelopment Agency Project Area #2's portion of the bonded indebtedness and tax increment pass-through obligations.

Redevelopment Agency Capital Improvements Project Area #1 (586) – This Capital Project fund accounts for the revenues and expenditures of Project Area #1. Bond proceeds provide the principal financing.

Redevelopment Agency Capital Improvements Project Area #2 (587) – This Capital Project fund accounts for the revenues and expenditures of Project Area #2. Bond proceeds provide the principal financing.

Redevelopment Agency Capital Improvements Victor Valley Economic Development Authority (VVEDA) 588) – This Capital Project fund accounts for the revenues and expenditures of the VVEDA project area. VVEDA pass-through funds provide the principal financing.

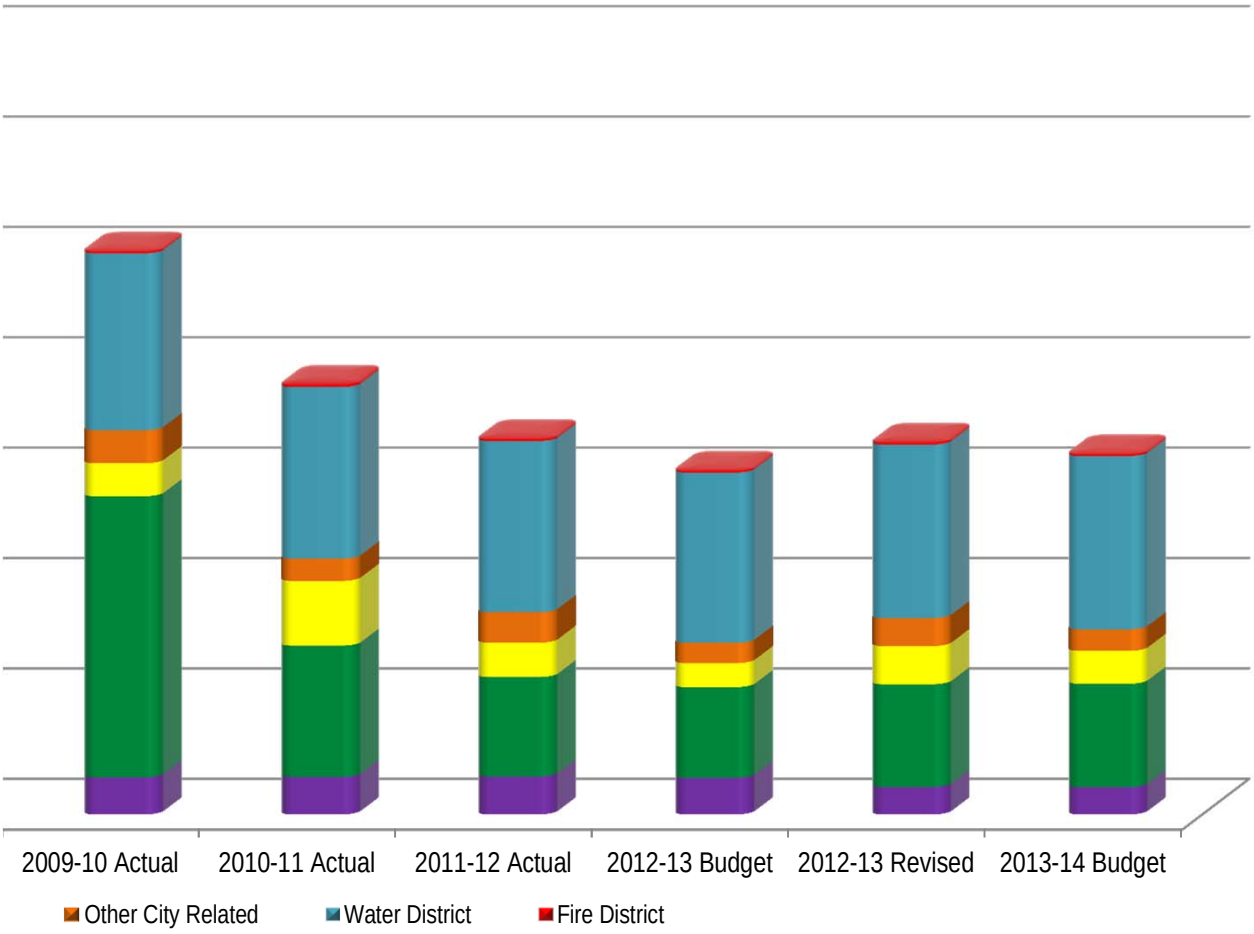
City of Hesperia
Ending Fund Balances
10 YearTrends



	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual
General Fund	$ 15,462,445	$ 17,694,619	$ 22,664,366	$ 22,478,904	$ 20,566,371
Economic Development	34,944,861	38,339,192	42,866,587	180,606,560	162,260,012
Streets Related	29,313,934	30,207,276	30,946,693	20,479,531	14,194,102
Other City Related	9,681,418	10,964,312	11,294,786	14,482,087	10,691,913
Water District	67,209,187	80,505,139	87,006,728	86,353,916	82,243,053
Fire District	988,280	2,084,584	2,539,810	2,728,113	2,235,694
June 30, Ending Fund Balance	$ 157,600,125	$ 179,795,122	$ 197,318,970	$ 327,129,111	$ 292,191,145

The growth in 2007-08 was from the 2007 RDA bonds. The decrease, starting in 2008-09, is a combination of expending the 2007 bond proceeds and the decline of property tax related revenues.

The June 30, Ending Fund Balance on pages I - 10 through I - 21 includes the non-spendable assets of funds. The Fund Balance Summary on pages I - 22 through I - 74 show calculations without the non-spendable assets where applicable.



2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
$ 16,860,093	$ 16,923,804	$ 17,217,559	$ 16,520,340	$ 12,413,778	$ 12,347,141
127,218,610	59,488,975	44,956,979	41,119,339	46,505,532	46,821,945
14,915,495	29,309,051	15,566,247	10,829,921	17,319,758	14,908,439
14,960,644	10,114,055	13,822,413	9,208,939	12,678,907	9,763,362
80,153,082	77,665,683	77,506,411	77,124,468	78,573,219	78,463,372
1,319,278	1,707,595	1,381,757	1,298,119	1,384,241	1,214,050
$ 255,427,202	$ 195,209,163	$ 170,451,366	$ 156,101,126	$ 168,875,435	$ 163,518,309

Funds included:

Economic Development - 170, 370, 371, 385, 388, 389, 486, 487, 586, 587, 588

Streets Related - 201, 203, 204, 205, 206, 207, 254, 263, 300, 301, 400, 504, 506, 507, 508, 600, 602

Other City Funds - 150, 251, 252, 253, 255, 256, 257, 260, 302, 303, 304, 401, 502, 503

Water District - 700, 701, 710, 711

FUND BALANCE SUMMARY

2013-14 Budget - Balancing and Fund Balance Summary - By Major Grouping

	General Fund	C.D.B.G.	Community Development Commission
RESOURCES			
Revenue	$ 23,120,668	$ 3,268,055	$ 100,800
Transfers In	2,032,042	0	0
Transfers Out	(1,391,945)	0	0
Budgeted Reserves	223,000	614,002	278,094
Total Resources	$ 23,983,765	$ 3,882,057	$ 378,894
EXPENDITURES			
City Council	$ 659,358	$ 0	$ 0
City Manager	2,474,417	0	0
Management Services	2,601,540	0	0
Economic Development	0	2,703,760	378,894
Development Services			
Community Development	1,599,678	0	0
Code Compliance	2,263,437	0	0
Public Works	1,386,103	0	0
Water Operations	0	0	0
Sewer Operations	0	0	0
Total Development Services	$ 5,249,218	$ 0	$ 0
Capital Improvement Projects			
Capital Improvements - Streets & Storm Drain	$ 0	$ 0	$ 0
Capital Improvements - City Facilities	0	0	0
Capital Improvements - Water	0	0	0
Capital Improvements - Sewer	0	0	0
Total Capital Improvement Projects	$ 0	$ 0	$ 0
Police	12,842,869	0	0
Fire District	0	0	0
Other Transportation & City Related Funds	0	0	0
Total Expenditures	$ 23,827,402	$ 2,703,760	$ 378,894
Difference Total Resources	$ 156,363	$ 1,178,297	$ 0
FUND BALANCE			
July 1, 2013 Estimated Beginning Balance	$ 12,413,778	$ 4,616,362	$ 595,046
Reserves Used	(223,000)	(614,002)	(278,094)
Difference Total Resources	156,363	1,178,297	0
June 30, 2014 Estimating Ending Balance	$ 12,347,141	$ 5,180,657	$ 316,952

Fund Groupings:

CDBG: 251, 252, 253, 257

Community Development Commission 170

Housing Authority 370, 371

Streets CIP Funds: 201, 204, 205, 206, 207, 300, 301, 504, 506, 507, 508, 600, 602

FUND BALANCE SUMMARY

2013-14 Budget - Balancing and Fund Balance Summary - By Major Grouping

Housing Authority	Street Maintenance	Streets CIP Funds	Other Transportation	Facilities	Other City Related	Water District
$ 155,710	$ 3,883	$ 11,944,801	$ 63,425	$ 485,867	$ 391,402	$ 20,882,575
1,200,000	3,308,000	0	720,000	0	1,709,945	0
0	0	(4,028,000)	0	0	(464,328)	0
221,274	0	4,029,508	60,435	2,035,518	1,470,958	508,004
$ 1,576,984	$ 3,311,883	$ 11,946,309	$ 843,860	$ 2,521,385	$ 3,107,977	$ 21,390,579
$ 0	$ 0	0	0	$ 0	$ 0	$ 0
0	0	0	0	0	101,751	0
0	0	0	0	0	2,138,975	0
761,203	0	0	0	0	0	0
					0	
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	3,287,043	0	0	0	0	0
0	0	0	0	0	0	17,489,574
0	0	0	0	0	0	2,702,548
$ 0	$ 3,287,043	$ 0	$ 0	$ 0	$ 0	$ 20,192,122
$ 0	$ 0	$ 10,292,525	$ 0	$ 0	$ 0	$ 0
0	0	0	0	2,521,385	0	0
0	0	0	0	0	0	600,300
0	0	0	0	0	0	200,000
$ 0	$ 0	$ 10,292,525	$ 0	$ 2,521,385	$ 0	$ 800,300
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	843,860	0	840,615	0
$ 761,203	$ 3,287,043	$ 10,292,525	$ 843,860	$ 2,521,385	$ 3,081,341	$ 20,992,422
$ 815,781	$ 24,840	$ 1,653,784	$ 0	$ 0	$ 26,636	$ 398,157
$ 45,910,486	$ 336,188	$ 14,689,947	$ 2,293,623	$ 4,371,109	$ 3,691,436	$ 78,573,219
(221,274)	0	(4,029,508)	(60,435)	(2,035,518)	(1,470,958)	(508,004)
815,781	24,840	1,653,784	0	0	26,636	398,157
$ 46,504,993	$ 361,028	$ 12,314,223	$ 2,233,188	$ 2,335,591	$ 2,247,114	$ 78,463,372

Other Transportation Related Funds: 203, 254, 400
Facilities: 502, 503
Other City Related Funds: 255, 256, 259, 260, 302, 303, 304, 401
Water District: 700, 701, 710, 711

FUND BALANCE SUMMARY

2013-14 Budget - Balancing and Fund Balance Summary - By Major Grouping

	Fire District	Total
RESOURCES		
Revenue	$ 10,024,673	$ 70,441,859
Transfers In	0	8,969,987
Transfers Out	0	(5,884,273)
Budgeted Reserves	170,191	9,610,984
Total Resources	$ 10,194,864	$ 83,138,557
EXPENDITURES		
City Council	$ 0	$ 659,358
City Manager	0	2,576,168
Management Services	0	4,740,515
Economic Development	0	3,843,857
Development Services		
Community Development	0	1,599,678
Code Compliance	0	2,263,437
Public Works	0	4,673,146
Water Operations	0	17,489,574
Sewer Operations	0	2,702,548
Total Development Services	$ 0	$ 28,728,383
Capital Improvement Projects		
Capital Improvements - Streets & Storm Drain	$ 0	$ 10,292,525
Capital Improvements - City Facilities	0	2,521,385
Capital Improvements - Water	0	600,300
Capital Improvements - Sewer	0	200,000
Total Capital Improvement Projects	$ 0	$ 13,614,210
Police	0	12,842,869
Fire District	10,194,864	10,194,864
Other Transportation & City Related Funds	0	1,684,475
Total Expenditures	$ 10,194,864	$ 78,884,699
Difference Total Resources	$ 0	$ 4,253,858
FUND BALANCE		
July 1, 2013 Estimated Beginning Balance	$ 1,384,241	$ 168,875,435
Reserves Used	(170,191)	(9,610,984)
Difference Total Resources	0	4,253,858
June 30, 2014 Estimating Ending Balance	$ 1,214,050	$ 163,518,309

The Transfers In and Out are out of balance by $1,885,714 which is the General and Administrative (G&A) allocation from the Water District. For the Budget, this is treated as a transfer in to the General Fund but as an expenditure in the Water fund.

The difference in Total Resources vs. Expenditures of $4,253,858 is shown as 1,168,144 on page A-3 because page A-3 excludes the net transfers where the net transfers are included abovein the Total Resources number.

2013-14 Budget - Balancing and Fund Balance Summary - By Individual Funds

		C. D. C.	Hesperia Housing Authority	
Fund Number	100	170	370	371
	General Fund	Community Development Commission	Hesperia Housing Authority	VVEDA Housing Authority
RESOURCES				
Revenue	$ 23,120,668	$ 100,800	$ 151,984	$ 3,726
Transfers In	2,032,042	0	1,200,000	0
Transfers Out	(1,391,945)	0	0	0
Budgeted Reserves	223,000	278,094	0	221,274
Total Resources	$ 23,983,765	$ 378,894	$ 1,351,984	$ 225,000
EXPENDITURES				
City Council	$ 659,358	$ 0	$ 0	$ 0
City Manager	2,474,417	0	0	0
Management Services	2,601,540	0	0	0
Economic Development	0	378,894	536,203	225,000
Development Services				
Community Development	1,599,678	0	0	0
Code Compliance	2,263,437	0	0	0
Public Works	1,386,103	0	0	0
Water Operations	0	0	0	0
Sewer Operations	0	0	0	0
Total Development Services	$ 5,249,218	$ 378,894	$ 536,203	$ 225,000
Capital Improvement Projects				
Capital Improvements - Streets & Storm Drainage	$ 0	$ 0	$ 0	$ 0
Capital Improvements - City Facilities	0	0	0	0
Capital Improvements - Water	0	0	0	0
Capital Improvements - Sewer	0	0	0	0
Total Capital Improvement Projects	0	0	0	0
Police	12,842,869	0	0	0
Fire District	0	0	0	0
Other Transportation & City Related Funds	0	0	0	0
Total Expenditures	$ 23,827,402	$ 378,894	$ 536,203	$ 225,000
Difference Total Resources	$ 156,363	$ 0	$ 815,781	$ 0
FUND BALANCE				
July 1, 2013 Estimated Beginning Balance	$ 12,413,778	$ 595,046	$ 44,571,376	$ 1,339,110
Reserves Used	(223,000)	(278,094)	0	(221,274)
Difference Total Resources	156,363	0	815,781	0
June 30, 2014 Estimating Ending Balance	$ 12,347,141	$ 316,952	$ 45,387,157	$ 1,117,836

2013-14 Budget - Balancing and Fund Balance Summary - By Individual Funds

	CDBG Funds			
Fund Number	251	252	253	257
	Admin.	HOME	Revolving Loan	NSP
RESOURCES				
Revenue	$ 1,444,826	$ 2,334	$ 2,607	$ 1,818,288
Transfers In	0	0	0	0
Transfers Out	0	0	0	0
Budgeted Reserves	62,589	0	551,413	0
Total Resources	$ 1,507,415	$ 2,334	$ 554,020	$ 1,818,288
EXPENDITURES				
City Council	$ 0	$ 0	$ 0	$ 0
City Manager	0	0	0	0
Management Services	0	0	0	0
Economic Development	1,507,415	0	554,020	642,325
Development Services				
Community Development	0	0	0	0
Code Compliance	0	0	0	0
Public Works	0	0	0	0
Water Operations	0	0	0	0
Sewer Operations	0	0	0	0
Total Development Services	$ 0	$ 0	$ 0	$ 0
Capital Improvement Projects				
Capital Improvements - Streets & Storm Drainage	$ 0	$ 0	$ 0	$ 0
Capital Improvements - City Facilities	0	0	0	0
Capital Improvements - Water	0	0	0	0
Capital Improvements - Sewer	0	0	0	0
Total Capital Improvement Projects	0	0	0	0
Police	0	0	0	0
Fire District	0	0	0	0
Other Transportation & City Related Funds	0	0	0	0
Total Expenditures	$ 1,507,415	$ 0	$ 554,020	$ 642,325
Difference Total Resources	$ 0	$ 2,334	$ 0	$ 1,175,963
FUND BALANCE				
July 1, 2013 Estimated Beginning Balance	$ 62,838	$ 46,963	$ 899,781	$ 3,606,780
Reserves Used	(62,589)	0	(551,413)	0
Difference Total Resources	0	$ 2,334	0	1,175,963
June 30, 2014 Estimating Ending Balance	$ 249	$ 49,297	$ 348,368	$ 4,782,743

2013-14 Budget - Balancing and Fund Balance Summary - By Individual Funds

	Streets Capital Improvement Projects (CIP) Funds					
263 P.W. Street Maintenance	204 Measure I Renewal	205 Gas Tax	206 Gas Tax Swap	207 LTF Article 8	300 Development Impact - Streets	301 Development Impact - Storm Drain
$ 3,883	$ 2,505,918	$ 1,352,790	$ 1,288,650	$ 1,865,413	$ 496,258	$ 69,038
3,308,000	0	0	0	0	0	0
0	(1,160,000)	(1,250,000)	(970,000)	(648,000)	0	0
0	2,955,895	0	0	0	1,073,613	0
$ 3,311,883	$ 4,301,813	$ 102,790	$ 318,650	$ 1,217,413	$ 1,569,871	$ 69,038
$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
3,287,043	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
$ 3,287,043	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
$ 0	$ 4,301,813	$ 0	$ 0	$ 0	$ 1,569,871	$ 0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	4,301,813	0	0	0	1,569,871	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
$ 3,287,043	$ 4,301,813	$ 0	$ 0	$ 0	$ 1,569,871	$ 0
$ 24,840	$ 0	$ 102,790	$ 318,650	$ 1,217,413	$ 0	$ 69,038
$ 336,188	$ 3,166,279	$ 329,525	$ 231,689	$ 2,198,216	$ 6,544,171	$ 2,128,091
0	(2,955,895)	0	0	0	(1,073,613)	0
24,840	0	102,790	318,650	1,217,413	0	69,038
$ 361,028	$ 210,384	$ 432,315	$ 550,339	$ 3,415,629	$ 5,470,558	$ 2,197,129

2013-14 Budget - Balancing and Fund Balance Summary - By Individual Funds

	Streets CIP Funds			Other Transportation	
Fund Number	504	507	600	254	400
	City Streets CIP	Township	Ranchero Rd Under-crossing	AQMD	Measure I Debt Service
RESOURCES					
Revenue	$ 3,649,740	$ 265	$ 716,729	$ 60,556	$ 2,869
Transfers In	0	0	0	0	720,000
Transfers Out	0	0	0	0	0
Budgeted Reserves	0	0	0	19,444	40,991
Total Resources	$ 3,649,740	$ 265	$ 716,729	$ 80,000	$ 763,860
EXPENDITURES					
City Council	$ 0	$ 0	$ 0	$ 0	$ 0
City Manager	0	0	0	0	0
Management Services	0	0	0	0	0
Economic Development	0	0	0	0	0
Development Services					
Community Development	0	0	0	0	0
Code Compliance	0	0	0	0	0
Public Works	0	0	0	0	0
Water Operations	0	0	0	0	0
Sewer Operations	0	0	0	0	0
Total Development Services	$ 0	$ 0	$ 0	$ 0	$ 0
Capital Improvement Projects					
Capital Improvements - Streets & Storm Drainage	$ 3,704,112	$ 0	$ 716,729	$ 0	$ 0
Capital Improvements - City Facilities	0	0	0	0	0
Capital Improvements - Water	0	0	0	0	0
Capital Improvements - Sewer	0	0	0	0	0
Total Capital Improvement Projects	3,704,112	0	716,729	0	0
Police	0	0	0	0	0
Fire District	0	0	0	0	0
Other Transportation & City Related Funds	0	0	0	80,000	763,860
Total Expenditures	$ 3,704,112	$ 0	$ 716,729	$ 80,000	$ 763,860
Difference Total Resources	$ (54,372)	$ 265	$ 0	$ 0	$ 0
FUND BALANCE					
July 1, 2013 Estimated Beginning Balance	$ (221)	$ 92,197	$ 0	$ 179,283	$ 2,114,340
Reserves Used	0	0	0	(19,444)	(40,991)
Difference Total Resources	(54,372)	265	0	0	0
June 30, 2014 Estimating Ending Balance	$ (54,593)	$ 92,462	$ 0	$ 159,839	$ 2,073,349

2013-14 Budget - Balancing and Fund Balance Summary - By Individual Funds

Facilities		Other City Related Funds				
502	503	150	255	256	260	302
Fire Building	High Desert Government Center	Redevelopment Administration	AB3229	Beverage Recycling Grant	Disaster Preparedness Grant	Development Impact - Fire
$ 485,867	$ 0	$ 0	$ 172,167	$ 41,171	$ 42,721	$ 64,418
0	0	0	0	0	0	0
0	0	0	(146,328)	0	0	0
2,035,518	0	0	0	50	0	776,197
$ 2,521,385	$ 0	$ 0	$ 25,839	$ 41,221	$ 42,721	$ 840,615
$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
0	0	0	0	82,326	19,425	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
2,521,385	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
2,521,385	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	840,615
$ 2,521,385	$ 0	$ 0	$ 0	$ 82,326	$ 19,425	$ 840,615
$ 0	$ 0	$ 0	$ 25,839	$ (41,105)	$ 23,296	$ 0
$ 4,443,932	$ (72,823)	$ (167,129)	$ 153,861	$ 50	$ 44,359	$ 786,328
(2,035,518)	0	0	0	(50)	0	(776,197)
0	0	0	25,839	(41,105)	23,296	0
$ 2,408,414	$ (72,823)	$ (167,129)	$ 179,700	$ (41,105)	$ 67,655	$ 10,131

2013-14 Budget - Balancing and Fund Balance Summary - By Individual Funds

	Other City Related Funds			
Fund Number	303 Development Impact - Police	304 Development Impact - Public Services	401 City Debt Service	402 Water Rights Acquisition
RESOURCES				
Revenue	$ 18,606	$ 48,731	$ 3,588	$ 0
Transfers In	0	0	364,470	1,345,475
Transfers Out	0	(318,000)	0	0
Budgeted Reserves	0	269,269	425,442	0
Total Resources	$ 18,606	$ 0	$ 793,500	$ 1,345,475
EXPENDITURES				
City Council	$ 0	$ 0	$ 0	$ 0
City Manager	0	0	0	0
Management Services	0	0	793,500	1,345,475
Economic Development	0	0	0	0
Development Services				
Community Development	0	0	0	0
Code Compliance	0	0	0	0
Public Works	0	0	0	0
Water Operations	0	0	0	0
Sewer Operations	0	0	0	0
Total Development Services	$ 0	$ 0	$ 0	$ 0
Capital Improvement Projects				
Capital Improvements - Streets & Storm Drainage	$ 0	$ 0	$ 0	$ 0
Capital Improvements - City Facilities	0	0	0	0
Capital Improvements - Water	0	0	0	0
Capital Improvements - Sewer	0	0	0	0
Total Capital Improvement Projects	0	0	0	0
Police	0	0	0	0
Fire District	0	0	0	0
Other Transportation & City Related Funds	0	0	0	0
Total Expenditures	$ 0	$ 0	$ 793,500	$ 1,345,475
Difference Total Resources	$ 18,606	$ 0	$ 0	$ 0
FUND BALANCE				
July 1, 2013 Estimated Beginning Balance	$ 255,958	$ 317,713	$ 2,300,296	$ 0
Reserves Used	0	(269,269)	(425,442)	0
Difference Total Resources	18,606	0	0	0
June 30, 2014 Estimating Ending Balance	$ 274,564	$ 48,444	$ 1,874,854	$ 0

2013-14 Budget - Balancing and Fund Balance Summary - By Individual Funds

Water District				Fire District	
700	701	710	711	200	
Water Operations	Water Capital	Sewer Operations	Sewer Capital	Fire District	Totals
$ 17,303,637	$ 160,000	$ 3,366,142	$ 52,796	$ 10,024,673	$ 70,441,859
0	0	0	0	0	8,969,987
0	0	0	0	0	(5,884,273)
250,800	0	110,000	147,204	170,191	9,610,984
$ 17,554,437	$ 160,000	$ 3,476,142	$ 200,000	$ 10,194,864	$ 83,138,557
$ 0	$ 0	$ 0	$ 0	$ 0	$ 659,358
0	0	0	0	0	2,576,168
0	0	0	0	0	4,740,515
0	0	0	0	0	3,843,857
0	0	0	0	0	1,599,678
0	0	0	0	0	2,263,437
0	0	0	0	0	4,673,146
17,489,574	0	0	0	0	17,489,574
0	0	2,702,548	0	0	2,702,548
$ 17,489,574	$ 0	$ 2,702,548	$ 0	$ 0	$ 28,728,383
$ 0	$ 0	$ 0	$ 0	$ 0	$ 10,292,525
0	0	0	0	0	2,521,385
0	600,300	0	0	0	600,300
0	0	0	200,000	0	200,000
0	600,300	0	200,000	0	13,614,210
0	0	0	0	0	12,842,869
0	0	0	0	10,194,864	10,194,864
0	0	0	0	0	1,684,475
$ 17,489,574	$ 600,300	$ 2,702,548	$ 200,000	$ 10,194,864	$ 78,884,699
$ 64,863	$ (440,300)	$ 773,594	$ 0	$ 0	$ 4,253,858
$ 73,415,381	$ (12,064,019)	$ 13,583,432	$ 3,638,425	$ 1,384,241	$ 168,875,435
(250,800)	0	(110,000)	(147,204)	(170,191)	(9,610,984)
64,863	(440,300)	773,594	0	0	4,253,858
$ 73,229,444	$ (12,504,319)	$ 14,247,026	$ 3,491,221	$ 1,214,050	$ 163,518,309

FUND BALANCE SUMMARY

General Fund 100

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 20,197,845	$ 21,256,529	$ 21,366,537	$ 22,341,638	$ 23,120,668
Budgeted Reserves	0	0	321,000	5,347,508	223,000
Transfers In					
Fund 150 - Redevelopment Administration	$ 1,244,513	$ 0	$ 0	$ 0	$ 0
Fund 255 - AB 3229 Supplemental Law	107,000	28,000	165,192	165,192	146,328
Fund 257 - Neighborhood Stabilization Prog.	20,870	0	0	0	0
Fund 300 - DIF Streets	0	19,740	0	0	0
Fund 389 - Indirect Cost Allocation RDA	0	549,355	0	0	0
Fund 506 - Industrial Park Lead Track	0	29,946	0	0	0
Fund 508 - Ranchero Rd Undercrossing	0	74,219	0	0	0
Fund 586 - RDA Capital Projects Area #1	75,320	0	0	0	0
Fund 700 - Indirect Cost Allocation Water	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
Fund 710 - Indirect Cost Allocation Sewer	203,314	180,966	167,057	167,057	185,714
G&A Prior Year - Water	500,000	500,000	500,000	500,000	500,000
Sub Total G & A Allocation	500,000	500,000	500,000	500,000	500,000
Total Transfers In	$ 3,351,017	$ 2,582,226	$ 2,032,249	$ 2,032,249	$ 2,032,042
Total Resources (Revenue, Budgeted Reserves, and Transfers In)	$ 23,548,862	$ 23,838,755	$ 23,719,786	$ 29,721,395	$ 25,375,710
Total Expenditures	$ 22,121,973	$ 23,030,830	$ 23,358,148	$ 28,631,877	$ 23,827,402
Transfers Out					
Fund 170 - Community Development Comm.	$ 0	$ 0	$ 250,000	$ 250,000	$ 0
Fund 200 - Fire Operations (Subsidy & VVEDA)	1,920,941	0	0	0	0
Fund 401 - City Debt Service	65,560	106,974	51,146	14,343	46,470
Fund 402 - 2012 Water Rights Debt Service	0	0	0	281,448	1,345,475
Fund 503 - High Desert Government	0	407,196	0	0	0
Fund 700 - Water Operations (VVEDA)	61,662	0	0	0	0
Total Transfers Out	2,048,163	514,170	301,146	545,791	1,391,945
Total Expenditures and Transfers Out	$ 24,170,136	$ 23,545,000	$ 23,659,294	$ 29,177,668	$ 25,219,347
Difference Total Resources and Expenditures and Transfers Out	$ (621,274)	$ 293,755	$ 60,492	$ 543,727	$ 156,363
FUND BALANCE					
July 1st Beginning Balance	$ 16,860,093	$ 16,923,804	$ 16,780,848	$ 17,217,559	$ 12,413,778
Budgeted Reserves	0	0	(321,000)	(5,347,508)	(223,000)
Prior period adjustment	684,985	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(621,274)	293,755	60,492	543,727	156,363
June 30th Ending Balance	$16,923,804	$ 17,217,559	$ 16,520,340	$ 12,413,778	$ 12,347,141

FUND BALANCE SUMMARY

Redevelopment Agency Administrative Fund 150

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 31,957	$ 49,308	$ 264	$ 0	$ 0
Budgeted Reserves	0	0	0	0	0
Transfers In					
Fund 486 - RDA Debt Service Area #1	2,256,606	257,961	0	0	0
Fund 487 - RDA Debt Service Area #2	249,899	28,567	0	0	0
Total Transfers In	2,506,505	286,528	0	0	0
Total Resources (Revenue, Budgeted Reserves, and Transfers In)	$ 2,538,462	$ 335,836	$ 264	$ 0	$ 0
Total Expenditures	$ 1,248,964	$ 525,458	$ 0	$ 0	$ 0
Transfers Out					
Fund 100 - General Fund	1,244,513	0	0	0	0
Fund 486 - RDA Debt Service Area #1	20,250	0	0	0	0
Fund 487 - RDA Debt Service Area #2	2,242	0	0	0	0
Total Transfers Out	$ 1,267,005	$ 0	$ 0	$ 0	$ 0
Total Expenditures and Transfers Out	$ 2,515,969	$ 525,458	$ 0	$ 0	$ 0
Difference Total Resources and Expenditures and Transfers Out	$ 22,493	$ (189,622)	$ 264	$ 0	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 0	$ 22,493	$ (93,427)	$ (167,129)	$ (167,129)
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	22,493	(189,622)	264	0	0
June 30th Ending Balance	$ 22,493	$ (167,129)	$ (93,163)	$ (167,129)	$ (167,129)

Note: Fund 150 was created to carry out the cooperative agreement between the City and the RDA. Fund 150 was cash-flowed by the General Fund which fronted (loaned) funds for redevelopment agency administrative costs. Redevelopment agencies were dissolved as of February 1, 2012, therefore costs through January 31,2012 were reimbursed by agency funds and costs incurred from February 1, 2012 through June 30, 2012 will be reconciled and closed out during the fiscal year ending June 30, 2013.

This fund is combined with the Redevelopment Agency (RDA) Administration Fund 389 in the Expenditure Section 'D'.

FUND BALANCE SUMMARY

Measure I - Arterial Fund 201

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 1,539	$ 752	$ 300	$ 230	$ 0
Budgeted Reserves	0	0	0	141,437	0
Transfers In					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Total Resources (Revenue, Budgeted Reserves, and Transfers In)	$ 1,539	$ 752	$ 300	$ 141,667	$ 0
Total Expenditures	$ 466,573	$ 94,772	$ 0	$ 141,665	$ 0
Transfers Out					
Fund 204 - Measure I Renewal	0	0	0	2	0
Total Transfers Out	$ 0	$ 0	$ 0	$ 2	$ 0
Total Expenditures and Transfers Out	$ 466,573	$ 94,772	$ 0	$ 141,667	$ 0
Difference Total Resources and Expenditures and Transfers Out	$ (465,034)	$ (94,020)	$ 300	$ 0	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 700,491	$ 235,457	$ 141,377	$ 141,437	$ 0
Budgeted Reserves	0	0	0	(141,437)	0
Difference Total Resources and Expenditures and Transfers Out	(465,034)	(94,020)	300	0	0
June 30th Ending Balance	$ 235,457	$ 141,437	$ 141,677	$ 0	$ 0

FUND BALANCE SUMMARY

Measure I - Transit Fund 203

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 44	$ 0	$ 0	$ 0	$ 0
Budgeted Reserves	0	0	0	0	0
Transfers In					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Total Resources (Revenue and Transfers In)	$ 44	$ 0	$ 0	$ 0	$ 0
Total Expenditures	$ 29,942	$ 0	$ 0	$ 0	$ 0
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	$ 29,942	$ 0	$ 0	$ 0	$ 0
Difference Total Resources and Expenditures and Transfers Out	$ (29,898)	$ 0	$ 0	$ 0	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 29,898	$ 0	$ 0	$ 0	$ 0
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(29,898)	0	0	0	0
June 30th Ending Balance	$ 0	$ 0	$ 0	$ 0	$ 0

This fund is closed as of June 30, 2013.

FUND BALANCE SUMMARY

Measure I - 2010 Renewal Fund 204

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 1,989,365	$ 2,399,502	$ 2,249,095	$ 2,471,986	$ 2,505,918
Budgeted Reserves	0	0	856,880	0	2,955,895
Transfers In					
Fund 201 - Measure I Arterial	0	0	0	2	0
Total Transfers In	0	0	0	2	0
Total Resources (Revenue and Transfers In)	$ 1,989,365	$ 2,399,502	$ 3,105,975	$ 2,471,988	$ 5,461,813
Total Expenditures	$ 516,370	$ 297,835	$ 1,805,975	$ 322,274	$ 4,301,813
Transfers Out					
Fund 263 - Public Works Street Maintenance	880,000	540,000	1,300,000	1,300,000	1,160,000
Total Transfers Out	880,000	540,000	1,300,000	1,300,000	1,160,000
Total Expenditures and Transfers Out	$ 1,396,370	$ 837,835	$ 3,105,975	$ 1,622,274	$ 5,461,813
Difference Total Resources and Expenditures and Transfers Out	$ 592,995	$ 1,561,667	$ 0	$ 849,714	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 161,903	$ 754,898	$ 2,236,818	$ 2,316,565	$ 3,166,279
Budgeted Reserves	0	0	(856,880)	0	(2,955,895)
Difference Total Resources and Expenditures and Transfers Out	592,995	1,561,667	0	849,714	0
June 30th Ending Balance	$ 754,898	$ 2,316,565	$ 1,379,938	$ 3,166,279	$ 210,384

FUND BALANCE SUMMARY

Gas Tax Fund 205

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 1,429,061	$ 1,296,787	$ 1,339,799	$ 1,287,728	$ 1,352,790
Budgeted Reserves	0	0	0	0	0
Transfers In					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Total Resources (Revenue, Budgeted Reserves, and Transfers In)	$ 1,429,061	$ 1,296,787	$ 1,339,799	$ 1,287,728	$ 1,352,790
Total Expenditures	$ 8,000	$ 0	$ 0	$ 0	$ 0
Transfers Out					
Fund 263 - Public Works Street Maintenance	$ 1,168,538	$ 1,007,423	$ 635,000	$ 635,000	$ 800,000
Fund 400 - Measure I Debt Service	0	400,000	450,000	450,000	450,000
Total Transfers Out	$ 1,168,538	$ 1,407,423	$ 1,085,000	$ 1,085,000	$ 1,250,000
Total Expenditures and Transfers Out	$ 1,176,538	$ 1,407,423	$ 1,085,000	$ 1,085,000	$ 1,250,000
Difference Total Resources and Expenditures and Transfers Out	$ 252,523	$ (110,636)	$ 254,799	$ 202,728	$ 102,790
FUND BALANCE					
July 1st Beginning Balance	$ (15,090)	$ 237,433	$ 371,340	$ 126,797	$ 329,525
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	252,523	(110,636)	254,799	202,728	102,790
June 30th Ending Balance	$ 237,433	$ 126,797	$ 626,139	$ 329,525	$ 432,315

FUND BALANCE SUMMARY

Gas Tax Swap Fund 206

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 844,987	$ 1,220,741	$ 960,458	$ 795,114	$ 1,288,650
Budgeted Reserves	0	0	0	154,886	0
Transfers In					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Total Resources (Revenue, Budgeted Reserves, and Transfers In)	$ 844,987	$ 1,220,741	$ 960,458	$ 950,000	$ 1,288,650
Total Expenditures	$ 0	$ 0	$ 0	$ 0	$ 0
Transfers Out					
Fund 263 - Public Works Street Maintenance	$ 711,462	$ 1,092,577	$ 950,000	$ 950,000	$ 950,000
Fund 400 - Measure I Debt Service	0	30,000	0	0	20,000
Total Transfers Out	$ 711,462	$ 1,122,577	$ 950,000	$ 950,000	$ 970,000
Total Expenditures and Transfers Out	$ 711,462	$ 1,122,577	$ 950,000	$ 950,000	$ 970,000
Difference Total Resources and Expenditures and Transfers Out	$ 133,525	$ 98,164	$ 10,458	$ 0	$ 318,650
FUND BALANCE					
July 1st Beginning Balance	$ 0	$ 133,525	$ 136,619	$ 231,689	$ 231,689
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	133,525	98,164	10,458	0	318,650
June 30th Ending Balance	$ 133,525	$ 231,689	$ 147,077	$ 231,689	$ 550,339

Note - This fund is the replacement funding for the Traffic Congestion Relief Fund #250.

FUND BALANCE SUMMARY

Local Transportation Fund (LTF) Article 8 Fund 207

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 692,051	$ 1,071,418	$ 1,403,766	$ 1,736,019	$ 1,865,413
Budgeted Reserves	0	0	0	0	0
Transfers In					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Total Resources (Revenue, Budgeted Reserves, and Transfers In)	$ 692,051	$ 1,071,418	$ 1,403,766	$ 1,736,019	$ 1,865,413
Total Expenditures	$ 0	$ 0	$ 0	$ 0	$ 0
Transfers Out					
Fund 263 - Public Works Street Maintenance	$ 0	$ 200,000	$ 205,000	$ 205,000	$ 398,000
Fund 400 - Measure I Debt Service	0	250,000	250,000	250,000	250,000
Total Transfers Out	$ 0	$ 450,000	$ 455,000	$ 455,000	$ 648,000
Total Expenditures and Transfers Out	$ 0	$ 450,000	$ 455,000	$ 455,000	$ 648,000
Difference Total Resources and Expenditures and Transfers Out	$ 692,051	$ 621,418	$ 948,766	$ 1,281,019	$ 1,217,413
FUND BALANCE					
July 1st Beginning Balance	$ (396,272)	$ 295,779	$ 917,138	$ 917,197	$ 2,198,216
Budgeted Reserves	0		0	0	0
Difference Total Resources and Expenditures and Transfers Out	692,051	621,418	948,766	1,281,019	1,217,413
June 30th Ending Balance	$ 295,779	$ 917,197	$ 1,865,904	$ 2,198,216	$ 3,415,629

FUND BALANCE SUMMARY

Community Development Block Grant (CDBG) Administration Fund 251

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 459,749	$ 697,188	$ 1,975,105	$ 1,484,934	$ 1,444,826
Budgeted Reserves	0	0	0	0	62,589
Transfers In					
Total Transfers In	0	0	0	0	0
Total Resources (Revenue and Transfers In)	$ 459,749	$ 697,188	$ 1,975,105	$ 1,484,934	$ 1,507,415
Total Expenditures	$ 809,846	$ 699,915	$ 1,975,105	$ 1,415,296	$ 1,507,415
Transfers Out					
Total Transfers Out	$ 0	$ 0	$ 0	$ 0	$ 0
Total Expenditures and Transfers Out	$ 809,846	$ 699,915	$ 1,975,105	$ 1,415,296	$ 1,507,415
Difference Total Resources and Expenditures and Transfers Out	$ (350,097)	$ (2,727)	$ 0	$ 69,638	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 346,024	$ (4,073)	$ 0	$ (6,800)	$ 62,838
Budgeted Reserves	0	0	0	0	(62,589)
Difference Total Resources and Expenditures and Transfers Out	(350,097)	(2,727)	0	69,638	0
June 30th Ending Balance	$ (4,073)	$ (6,800)	$ 0	$ 62,838	$ 249

FUND BALANCE SUMMARY

Community Development Block Grant (CDBG) HOME Grants Fund 252

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 4,361	$ 17,110	$ 18	$ 25,081	$ 2,334
Budgeted Reserves	0	0	0	0	0
Transfers In					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Total Resources (Revenue and Transfers In)	$ 4,361	$ 17,110	$ 18	$ 25,081	$ 2,334
Total Expenditures	$ 0	$ 0	$ 0	$ 0	$ 0
Transfers Out					
Fund 385 - RDA Low/Mod	0	0	0	0	0
Total Transfers Out	$ 0	$ 0	$ 0	$ 0	$ 0
Total Expenditures and Transfers Out	$ 0	$ 0	$ 0	$ 0	$ 0
Difference Total Resources and Expenditures and Transfers Out	$ 4,361	$ 17,110	$ 18	$ 25,081	$ 2,334
FUND BALANCE					
July 1st Beginning Balance	$ 411	$ 4,772	$ 4,786	$ 21,882	$ 46,963
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	4,361	17,110	18	25,081	2,334
June 30th Ending Balance	$ 4,772	$ 21,882	$ 4,804	$ 46,963	$ 49,297

FUND BALANCE SUMMARY

Community Development Block Grant (CDBG) Revolving Loan Fund 253

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 28,522	$ 3,551	$ 3,870	$ 2,247	$ 2,607
Budgeted Reserves	0	0	458,173	91,003	551,413
Transfers In					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Total Resources (Revenue, Budgeted Reserves, and Transfers In)	$ 28,522	$ 3,551	$ 462,043	$ 93,250	$ 554,020
Total Expenditures	$ 235,608	$ 89,854	$ 462,043	$ 93,250	$ 554,020
Transfers Out					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	$ 235,608	$ 89,854	$ 462,043	$ 93,250	$ 554,020
Difference Total Resources and Expenditures and Transfers Out	$ (207,086)	$ (86,303)	$ 0	$ 0	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 1,051,415	$ 1,077,087	$ 1,100,467	$ 990,784	$ 899,781
Budgeted Reserves	0	0	(458,173)	(91,003)	(551,413)
Adjustment For Budgetary Purposes	232,758	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(207,086)	(86,303)	0	0	0
June 30th Ending Balance	$ 1,077,087	$ 990,784	$ 642,294	$ 899,781	$ 348,368

FUND BALANCE SUMMARY

Air Quality Management Fund 254

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 59,661	$ 59,779	$ 58,668	$ 60,362	$ 60,556
Budgeted Reserves	0	0	21,332	19,638	19,444
Transfers In					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Total Resources (Revenue and Transfers In)	$ 59,661	$ 59,779	$ 80,000	$ 80,000	$ 80,000
Total Expenditures	$ 50,000	$ 50,000	$ 80,000	$ 80,000	$ 80,000
Transfers Out					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	$ 50,000	$ 50,000	$ 80,000	$ 80,000	$ 80,000
Difference Total Resources and Expenditures and Transfers Out	$ 9,661	$ 9,779	$ 0	$ 0	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 179,481	$ 189,142	$ 195,650	$ 198,921	$ 179,283
Budgeted Reserves	0	0	(21,332)	(19,638)	(19,444)
Difference Total Resources and Expenditures and Transfers Out	9,661	9,779	0	0	0
June 30th Ending Balance	$ 189,142	$ 198,921	$ 174,318	$ 179,283	$ 159,839

FUND BALANCE SUMMARY

AB 3229 Supplemental Law Fund 255

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 99,609	$ 153,921	$ 172,216	$ 172,128	$ 172,167
Budgeted Reserves	0	0	0	0	0
Transfers In					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Total Resources (Revenue and Transfers In)	$ 99,609	$ 153,921	$ 172,216	$ 172,128	$ 172,167
Total Expenditures	$ 0	$ 0	$ 0	$ 0	$ 0
Transfers Out					
Fund 100 - General Fund	107,000	28,000	165,192	165,192	146,328
Total Transfers Out	107,000	28,000	165,192	165,192	146,328
Total Expenditures and Transfers Out	$ 107,000	$ 28,000	$ 165,192	$ 165,192	$ 146,328
Difference Total Resources and Expenditures and Transfers Out	$ (7,391)	$ 125,921	$ 7,024	$ 6,936	$ 25,839
FUND BALANCE					
July 1st Beginning Balance	$ 28,395	$ 21,004	$ 165,222	$ 146,925	$ 153,861
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(7,391)	125,921	7,024	6,936	25,839
June 30th Ending Balance	$ 21,004	$ 146,925	$ 172,246	$ 153,861	$ 179,700

Starting with 2011-12 Actual this is being funded by SB89 which redirected VLF revenue to fund this State grant.

FUND BALANCE SUMMARY

Environmental Programs Grant Fund 256

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 45,175	$ 41,382	$ 28,915	$ 47,418	$ 41,171
Budgeted Reserves	0	0	16,847	19,849	50
Transfers In					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Total Resources (Revenue and Transfers In)	$ 45,175	$ 41,382	$ 45,762	$ 67,267	$ 41,221
Total Expenditures	$ 44,717	$ 30,118	$ 67,267	$ 67,267	$ 82,326
Transfers Out					
Operating Transfers Out	0	0	0	0	0
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	$ 44,717	$ 30,118	$ 67,267	$ 67,267	$ 82,326
Difference Total Resources and Expenditures and Transfers Out	$ 458	$ 11,264	$ (21,505)	$ 0	$ (41,105)
FUND BALANCE					
July 1st Beginning Balance	$ 8,177	$ 8,635	$ 16,847	$ 19,899	$ 50
Budgeted Reserves	0	0	(16,847)	(19,849)	(50)
Difference Total Resources and Expenditures and Transfers Out	458	11,264	(21,505)	0	(41,105)
June 30th Ending Balance	$ 8,635	$ 19,899	$ (21,505)	$ 50	$ (41,105)

The State of California has changed how it funds the Environmental grants choosing to use a reimbursement process instead of an advance process. Due to this change the City will not receive the reimbursement for the 2011-12 expenditures until 2012-13 and the 2012-13 expenditures until 2013-14 and so on. Therefore a negative fund balance condition will exist for the 2013-14 Budget.

FUND BALANCE SUMMARY

Community Development Block Grant (CDBG) Neighborhood Stabilization Program (NSP) Fund 257

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 63,268	$ 3,340	$ 609,148	$ 251,238	$ 1,818,288
Budgeted Reserves	0	0	1,117,008	244,927	0
Transfers In					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Total Resources (Revenue and Transfers In)	$ 63,268	$ 3,340	$ 1,726,156	$ 496,165	$ 1,818,288
Total Expenditures	$ 36,869	$ 240,835	$ 1,726,156	$ 496,165	$ 642,325
Transfers Out					
Fund 100 - General Fund	20,870	0	0	0	0
Fund 263 - Streets Maintenance	1,120	0	0	0	0
Total Transfers Out	21,990	0	0	0	0
Total Expenditures and Transfers Out	$ 58,859	$ 240,835	$ 1,726,156	$ 496,165	$ 642,325
Difference Total Resources and Expenditures and Transfers Out	$ 4,409	$ (237,495)	$ 0	$ 0	$ 1,175,963
FUND BALANCE					
July 1st Beginning Balance	$ 4,084,793	$ 4,089,202	$ 5,286,241	$ 3,851,707	$ 3,606,780
Budgeted Reserves	0	0	(1,117,008)	(244,927)	0
Adjustment for Budgetary Purposes	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	4,409	(237,495)	0	0	1,175,963
June 30th Ending Balance	$ 4,089,202	$ 3,851,707	$ 4,169,233	$ 3,606,780	$ 4,782,743
Less: Land Held For Resale	4,146,429	4,146,429	4,084,793	2,643,514	2,643,514
June 30th Ending Operating Fund Balance	$ (57,227)	$ (294,722)	$ 84,440	$ 963,266	$ 2,139,229

FUND BALANCE SUMMARY

Reimbursable Grants Fund 259

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 775,100	$ 0	$ 0	$ 0	$ 0
Budgeted Reserves	0	0	0	0	0
Transfers In					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Total Resources (Revenue Reserves and Transfers In)	$ 775,100	$ 0	$ 0	$ 0	$ 0
Total Expenditures	$ 775,100	$ 0	$ 0	$ 0	$ 0
Transfers Out					
Operating Transfers Out	0	0	0	0	0
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	$ 775,100	$ 0	$ 0	$ 0	$ 0
Difference Total Resources and Expenditures and Transfers Out	$ 0	$ 0	$ 0	$ 0	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 0	$ 0	$ 0	$ 0	$ 0
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	0	0	0	0	0
June 30th Ending Balance	$ 0	$ 0	$ 0	$ 0	$ 0

The 2010-11 Actual tracked the Solar Panel grants for the Police Station.

FUND BALANCE SUMMARY

Disaster Preparedness Grant Fund 260

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 24,765	$ 41,172	$ 30,705	$ 27,396	$ 42,721
Budgeted Reserves	0	0	0	0	0
Transfers In					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Total Resources (Revenue Reserves and Transfers In)	$ 24,765	$ 41,172	$ 30,705	$ 27,396	$ 42,721
Total Expenditures	$ 24,867	$ 24,942	$ 15,545	$ 17,345	$ 19,425
Transfers Out					
Operating Transfers Out	0	0	0	0	0
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	$ 24,867	$ 24,942	$ 15,545	$ 17,345	$ 19,425
Difference Total Resources and Expenditures and Transfers Out	$ (102)	$ 16,230	$ 15,160	$ 10,051	$ 23,296
FUND BALANCE					
July 1st Beginning Balance	$ 18,180	$ 18,078	$ 19,355	$ 34,308	$ 44,359
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(102)	16,230	15,160	10,051	23,296
June 30th Ending Balance	$ 18,078	$ 34,308	$ 34,515	$ 44,359	$ 67,655

FUND BALANCE SUMMARY

Public Works Street Maintenance Fund 263

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 540,359	$ 30,632	$ 29,080	$ 45,472	$ 3,883
Budgeted Reserves	0	0	102,000	102,000	0
Transfers In					
Fund 204 - Measure I - Renewal	$ 880,000	$ 540,000	$ 1,300,000	$ 1,300,000	$ 1,160,000
Fund 205 - Gas Tax	1,168,538	1,200,000	635,000	635,000	800,000
Fund 206 - Gas Tax Swap	711,462	900,000	950,000	950,000	950,000
Fund 207 - LTF	0	200,000	205,000	205,000	398,000
Fund 257 - Neighborhood Stabilization Prog.	1,120	0	0	0	0
Total Transfers In	$ 2,761,120	$ 2,840,000	$ 3,090,000	$ 3,090,000	$ 3,308,000
Total Resources (Revenue, Budgeted Reserves, and Transfers In)	$ 3,301,479	$ 2,870,632	$ 3,221,080	$ 3,237,472	$ 3,311,883
Total Expenditures	$ 3,090,915	$ 3,006,913	$ 3,206,834	$ 3,100,431	$ 3,287,043
Transfers Out					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	$ 3,090,915	$ 3,006,913	$ 3,206,834	$ 3,100,431	$ 3,287,043
Difference Total Resources and Expenditures and Transfers Out	$ 210,564	$ (136,281)	$ 14,246	$ 137,041	$ 24,840
FUND BALANCE					
July 1st Beginning Balance	$ 226,864	$ 437,428	$ 287,803	$ 301,147	$ 336,188
Budgeted Reserves	0	0	(102,000)	(102,000)	0
Difference Total Resources and Expenditures and Transfers Out	210,564	(136,281)	14,246	137,041	24,840
June 30th Ending Balance	$ 437,428	$ 301,147	$ 200,049	$ 336,188	$ 361,028

FUND BALANCE SUMMARY

Development Impact Fees - Summary (300, 301, 302, 303, 304)

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 681,791	$ 412,553	$ 1,201,290	$ 899,657	$ 697,051
Budgeted Reserves	0	0	7,969,221	7,862,794	2,119,079
Transfers In					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Total Resources (Revenue Reserves and Transfers In)	$ 681,791	$ 412,553	$ 9,170,511	$ 8,762,451	$ 2,816,130
Total Expenditures	$ 2,783,568	$ 3,182,023	$ 8,579,053	$ 8,554,037	$ 2,410,486
Transfers Out					
Fund 401 - City Debt Service	$ 448,640	$ 732,038	$ 442,314	$ 98,153	$ 318,000
Total Transfers Out	$ 448,640	$ 732,038	$ 442,314	$ 98,153	$ 318,000
Total Expenditures and Transfers Out	$ 3,232,208	$ 3,914,061	$ 9,021,367	$ 8,652,190	$ 2,728,486
Difference Total Resources and Expenditures and Transfers Out	$ (2,550,417)	$ (3,501,508)	$ 149,144	$ 110,261	$ 87,644
FUND BALANCE					
July 1st Beginning Balance	$ 23,856,459	$ 21,306,042	$ 19,916,753	$ 17,784,794	$ 10,032,261
Budgeted Reserves	0	0	(7,969,221)	(7,862,794)	(2,119,079)
Difference Total Resources and Expenditures and Transfers Out	(2,550,417)	(3,501,508)	149,144	110,261	87,644
June 30th Ending Balance	$ 21,306,042	$ 17,804,534	$ 12,096,676	$ 10,032,261	$ 8,000,826
Less: Land Held For Resale	(9,002,541)	(7,501,637)	(9,002,541)	(7,501,637)	(7,501,637)
June 30th Ending Operating Fund Balance	$ 12,303,501	$ 10,302,897	$ 3,094,135	$ 2,530,624	$ 499,189

Note: Rates for Development Impact Fees were approved in total as a group (Streets, Storm Drainage, Fire, Police, and Public Services). Therefore, any temporary deficit in one Development Impact Fee fund will be offset by the overall surplus of the Development Impact Fee funds taken as a whole.

FUND BALANCE SUMMARY

Development Impact - Streets Fund 300

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 445,506	$ 271,017	$ 837,222	$ 636,079	$ 496,258
Budgeted Reserves	0	0	7,191,831	7,615,589	1,073,613
Transfers In					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Total Resources (Revenue Reserves and Transfers In)	$ 445,506	$ 271,017	$ 8,029,053	$ 8,251,668	$ 1,569,871
Total Expenditures	$ 1,334,660	$ 3,079,569	$ 8,029,053	$ 8,251,668	$ 1,569,871
Transfers Out					
Fund 100 - General Fund	$ 0	$ 19,740	$ 0	$ 0	$ 0
Total Transfers Out	0	19,740	0	0	0
Total Expenditures and Transfers Out	$ 1,334,660	$ 3,099,309	$ 8,029,053	$ 8,251,668	$ 1,569,871
Difference Total Resources and Expenditures and Transfers Out	$ (889,154)	$ (2,828,292)	$ 0	$ 0	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 17,877,206	$ 16,988,052	$ 16,288,452	$ 14,159,760	$ 6,544,171
Budgeted Reserves	0	0	(7,191,831)	(7,615,589)	(1,073,613)
Difference Total Resources and Expenditures and Transfers Out	(889,154)	(2,828,292)	0	0	0
June 30th Ending Balance	$ 16,988,052	$ 14,159,760	$ 9,096,621	$ 6,544,171	$ 5,470,558
Less: Land Held For Resale	(9,002,541)	(7,501,637)	(9,002,541)	(7,501,637)	(7,501,637)
June 30th Ending Operating Fund Balance	$ 7,985,511	$ 6,658,123	$ 94,080	$ (957,466)	$ (2,031,079)

Note: Rates for Development Impact Fees were approved in total as a group (Streets, Storm Drainage, Fire, Police, and Public Services). Therefore, any temporary deficit in one Development Impact Fee fund will be offset by the overall surplus of the Development Impact Fee funds taken as a whole.

FUND BALANCE SUMMARY

Development Impact - Storm Drainage Fund 301

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 64,506	$ 39,283	$ 114,071	$ 85,126	$ 69,038
Budgeted Reserves	0	0	0	0	0
Transfers In					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Total Resources (Revenue and Transfers In)	$ 64,506	$ 39,283	$ 114,071	$ 85,126	$ 69,038
Total Expenditures	$ 17,802	$ 0	$ 0	$ 0	$ 0
Transfers Out					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	$ 17,802	$ 0	$ 0	$ 0	$ 0
Difference Total Resources and Expenditures and Transfers Out	$ 46,704	$ 39,283	$ 114,071	$ 85,126	$ 69,038
FUND BALANCE					
July 1st Beginning Balance	$ 1,956,978	$ 2,003,682	$ 2,041,612	$ 2,042,965	$ 2,128,091
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	46,704	39,283	114,071	85,126	69,038
June 30th Ending Balance	$ 2,003,682	$ 2,042,965	$ 2,155,683	$ 2,128,091	$ 2,197,129

FUND BALANCE SUMMARY

Development Impact - Fire Fund 302

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 62,198	$ 39,272	$ 122,045	$ 86,974	$ 64,418
Budgeted Reserves	0	0	427,955	215,395	776,197
Transfers In					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Total Resources (Revenue and Transfers In)	$ 62,198	$ 39,272	$ 550,000	$ 302,369	$ 840,615
Total Expenditures	$ 0	$ 102,454	$ 550,000	$ 302,369	$ 840,615
Transfers Out					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	$ 0	$ 102,454	$ 550,000	$ 302,369	$ 840,615
Difference Total Resources and Expenditures and Transfers Out	$ 62,198	$ (63,182)	$ 0	$ 0	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 1,002,707	$ 1,064,905	$ 1,006,639	$ 1,001,723	$ 786,328
Budgeted Reserves	0	0	(427,955)	(215,395)	(776,197)
Difference Total Resources and Expenditures and Transfers Out	62,198	(63,182)	0	0	0
June 30th Ending Balance	$ 1,064,905	$ 1,001,723	$ 578,684	$ 786,328	$ 10,131

Note: During FY 2012-13 the City Council approved an 18 month temporary reduction of the Development Impact Fee - Fire for qualifying residential development.

FUND BALANCE SUMMARY

Development Impact - Police Fund 303

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 56,101	$ 32,588	$ 35,073	$ 25,135	$ 18,606
Budgeted Reserves	0	0	0	0	0
Transfers In					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Total Resources (Revenue and Transfers In)	$ 56,101	$ 32,588	$ 35,073	$ 25,135	$ 18,606
Total Expenditures	$ 1,431,106	$ 0	$ 0	$ 0	$ 0
Transfers Out					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	$ 1,431,106	$ 0	$ 0	$ 0	$ 0
Difference Total Resources and Expenditures and Transfers Out	$ (1,375,005)	$ 32,588	$ 35,073	$ 25,135	$ 18,606
FUND BALANCE					
July 1st Beginning Balance	$ 1,573,240	$ 198,235	$ 230,615	$ 230,823	$ 255,958
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(1,375,005)	32,588	35,073	25,135	18,606
June 30th Ending Balance	$ 198,235	$ 230,823	$ 265,688	$ 255,958	$ 274,564

Note: During FY 2012-13 the City Council approved an 18 month temporary reduction of the Development Impact Fee - Police for qualifying residential development.

FUND BALANCE SUMMARY

Development Impact - Public Services Fund 304

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 53,480	$ 30,393	$ 92,879	$ 66,343	$ 48,731
Budget Reserves	0	0	349,435	31,810	269,269
Transfers In					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Total Resources (Revenue and Transfers In)	$ 53,480	$ 30,393	$ 442,314	$ 98,153	$ 318,000
Total Expenditures	$ 0	$ 0	$ 0	$ 0	$ 0
Transfers Out					
Fund 401 - City Debt Service	$ 448,640	$ 732,038	$ 442,314	$ 98,153	$ 318,000
Total Transfers Out	$ 448,640	$ 732,038	$ 442,314	$ 98,153	$ 318,000
Total Expenditures and Transfers Out	$ 448,640	$ 732,038	$ 442,314	$ 98,153	$ 318,000
Difference Total Resources and Expenditures and Transfers Out	$ (395,160)	$ (701,645)	$ 0	$ 0	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 1,446,328	$ 1,051,168	$ 349,435	$ 349,523	$ 317,713
Budgeted Reserves	0	0	(349,435)	(31,810)	(269,269)
Difference Total Resources and Expenditures and Transfers Out	(395,160)	(701,645)	0	0	0
June 30th Ending Balance	$ 1,051,168	$ 349,523	$ 0	$ 317,713	$ 48,444

Note: During FY 2012-13 the City Council approved an 18 month temporary reduction of the Development Impact Fee - Public Services for qualifying residential development.

FUND BALANCE SUMMARY

Measure I Debt Service Fund 400

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 5,201	$ 3,883	$ 3,000	$ 2,470	$ 2,869
Budget Reserves	0	0	44,520	41,530	40,991
Transfers In					
Fund 205 - Gas Tax	$ 0	$ 400,000	$ 450,000	$ 450,000	$ 450,000
Fund 206 - Gas Tax Swap	0	30,000	0	0	20,000
Fund 207 - LTF	0	250,000	250,000	250,000	250,000
Total Transfers In	$ 0	$ 680,000	$ 700,000	$ 700,000	$ 720,000
Total Resources (Revenue and Transfers In)	$ 5,201	$ 683,883	$ 747,520	$ 744,000	$ 763,860
Total Expenditures	$ 770,343	$ 720,097	$ 747,520	$ 744,000	$ 763,860
Transfers Out					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	$ 770,343	$ 720,097	$ 747,520	$ 744,000	$ 763,860
Difference Total Resources and Expenditures and Transfers Out	$ (765,142)	$ (36,214)	$ 0	$ 0	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 2,957,226	$ 2,192,084	$ 2,183,086	$ 2,155,870	$ 2,114,340
Budgeted Reserves	0	0	(44,520)	(41,530)	(40,991)
Difference Total Resources and Expenditures and Transfers Out	(765,142)	(36,214)	0	0	0
June 30th Ending Balance	$ 2,192,084	$ 2,155,870	$ 2,138,566	$ 2,114,340	$ 2,073,349
Less: Bond Reserves	(1,024,725)	(895,299)	(1,024,725)	(895,299)	(895,299)
June 30th Ending Operating Fund Balance	$ 1,167,359	$ 1,260,571	$ 1,113,841	$ 1,219,041	$ 1,178,050

FUND BALANCE SUMMARY

City Debt Service Fund 401

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 6,502	$ 5,373	$ 3,000	$ 3,110	$ 3,588
Budget Reserves	0	0	299,140	667,150	425,442
Transfers In					
Fund 100 - General Fund	$ 65,560	$ 106,974	$ 51,146	$ 14,343	$ 46,470
Fund 304 - DIF Public Services	448,640	732,038	442,314	98,153	318,000
Total Transfers In	$ 514,200	$ 839,012	$ 493,460	$ 112,496	$ 364,470
Total Resources (Revenue and Transfers In)	$ 520,702	$ 844,385	$ 795,600	$ 782,756	$ 793,500
Total Expenditures	$ 665,674	$ 770,859	$ 795,600	$ 782,756	$ 793,500
Transfers Out					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	$ 665,674	$ 770,859	$ 795,600	$ 782,756	$ 793,500
Difference Total Resources and Expenditures and Transfers Out	$ (144,972)	$ 73,526	$ 0	$ 0	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 3,038,892	$ 2,893,920	$ 2,958,717	$ 2,967,446	$ 2,300,296
Budgeted Reserves	0	0	(299,140)	(667,150)	(425,442)
Difference Total Resources and Expenditures and Transfers Out	(144,972)	73,526	0	0	0
June 30th Ending Balance	$ 2,893,920	$ 2,967,446	$ 2,659,577	$ 2,300,296	$ 1,874,854
Less: Bond Reserves	(1,291,352)	(1,293,095)	(1,291,352)	(1,293,095)	(1,293,095)
June 30th Ending Operating Fund Balance	$ 1,602,568	$ 1,674,351	$ 1,368,225	$ 1,007,201	$ 581,759

FUND BALANCE SUMMARY

Water Rights Acquisition Fund 402

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 0	$ 0	$ 0	$ 0	$ 0
Bond Proceeds	0	0	0	0	0
Budget Reserves	0	0	0	0	0
Transfers In					
Fund 100 - General Fund	$ 0	$ 0	$ 0	$ 281,448	$ 1,345,475
Total Transfers In	$ 0	$ 0	$ 0	$ 281,448	$ 1,345,475
Total Resources (Revenue and Transfers In)	$ 0	$ 0	$ 0	$ 281,448	$ 1,345,475
Total Expenditures	$ 0	$ 0	$ 0	$ 281,448	$ 1,345,475
Transfers Out					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	$ 0	$ 0	$ 0	$ 281,448	$ 1,345,475
Difference Total Resources and Expenditures and Transfers Out	$ 0	$ 0	$ 0	$ 0	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 0	$ 0	$ 0	$ 0	$ 0
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	0	0	0	0	0
June 30th Ending Balance	$ 0	$ 0	$ 0	$ 0	$ 0
Less: Bond Reserves	0	0	0	0	0
June 30th Ending Operating Fund Balance	$ 0	$ 0	$ 0	$ 0	$ 0

FUND BALANCE SUMMARY

Fire Building Fund 502

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 0	$ 220,299	$ 509,920	$ 480,998	$ 485,867
Budgeted Reserves	0	0	3,240,080	0	2,035,518
Transfers In					
Total Transfers In	0	0	0	0	0
Total Resources (Revenue, Reserves and Transfers In)	$ 0	$ 220,299	$ 3,750,000	$ 480,998	$ 2,521,385
Total Expenditures	$ 0	$ 0	$ 3,750,000	$ 0	$ 2,521,385
Transfers Out					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	$ 0	$ 0	$ 3,750,000	$ 0	$ 2,521,385
Difference Total Resources and Expenditures and Transfers Out	$ 0	$ 220,299	$ 0	$ 480,998	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 0	$ 0	$ 3,960,821	$ 3,962,934	$ 4,443,932
Budgeted Reserves	0	0	(3,240,080)	0	(2,035,518)
Extraordinary Gain/(Loss)	0	3,742,635			
Difference Total Resources and Expenditures and Transfers Out	0	220,299	0	480,998	0
June 30th Ending Balance	$ 0	$ 3,962,934	$ 720,741	$ 4,443,932	$ 2,408,414

The Extraordinary Gain/(Loss) of $3,742,635 is from the dissolution of the former Hesperia Community Redevelopment Agency effective February 1, 2012.

FUND BALANCE SUMMARY

High Desert Government Center Fund 503

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 3,684,600	$ 3,864,584	$ 8,400,000	$ 7,220,015	$ 0
Budgeted Reserves	0	0	0	418,388	0
Transfers In					
Fund 100 - General Fund	0	407,196	0	0	0
Total Transfers In	0	407,196	0	0	0
Total Resources (Revenue and Transfers In)	$ 3,684,600	$ 4,271,780	$ 8,400,000	$ 7,638,403	$ 0
Total Expenditures	$ 6,378,053	$ 3,522,021	$ 8,400,000	$ 7,711,226	$ 0
Transfers Out					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	$ 6,378,053	$ 3,522,021	$ 8,400,000	$ 7,711,226	$ 0
Difference Total Resources and Expenditures and Transfers Out	$ (2,693,453)	$ 749,759	$ 0	$ (72,823)	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 2,362,082	$ (331,371)	$ 75,825	$ 418,388	$ (72,823)
Budgeted Reserves	0	0	0	(418,388)	0
Difference Total Resources and Expenditures and Transfers Out	(2,693,453)	749,759	0	(72,823)	0
June 30th Ending Balance	$ (331,371)	$ 418,388	$ 75,825	$ (72,823)	$ (72,823)

This fund is shown in the CAFR as a fiduciary fund, however for budgetary purposes, it is shown as a capital project fund. Upon completion of the project, a reconciliation will be performed. Therefore, this fund will show a negative ending fund balance for the 2010-11 Actual, the 2012-13 Revised, and the 2013-14 Budget.

Project completion is expected in FY 2012-13, with final retentions to be released, a project reconciliation will be completed in FY 2013-14 and the fund will be closed.

FUND BALANCE SUMMARY

City Streets Projects Fund 504

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 775,464	$ 1,056,176	$ 4,895,365	$ 1,658,947	$ 3,649,740
Budgeted Reserves	0	0	496,794	172,780	0
Transfers In					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Total Resources (Revenue and Transfers In)	$ 775,464	$ 1,056,176	$ 5,392,159	$ 1,831,727	$ 3,649,740
Total Expenditures	$ 465,161	$ 1,215,359	$ 5,392,159	$ 1,831,948	$ 3,704,112
Transfers Out					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	$ 465,161	$ 1,215,359	$ 5,392,159	$ 1,831,948	$ 3,704,112
Difference Total Resources and Expenditures and Transfers Out	$ 310,303	$ (159,183)	$ 0	$ (221)	$ (54,372)
FUND BALANCE					
July 1st Beginning Balance	$ 21,660	$ 331,963	$ 527,287	$ 172,780	$ (221)
Budgeted Reserves	0	0	(496,794)	(172,780)	0
Difference Total Resources and Expenditures and Transfers Out	310,303	(159,183)	0	(221)	(54,372)
June 30th Ending Balance	$ 331,963	$ 172,780	$ 30,493	$ (221)	$ (54,593)

Note: For the FY 2012-13 Revised and the FY 2013-14 Budget, this fund is planned to have a negative June 30th Ending Balance. This reflects the timing difference getting reimbursements from other governments on various projects within the fund.

FUND BALANCE SUMMARY

Industrial Park Lead Track Fund 506

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 9,149	$ 2,012,062	$ 209,565	$ 0	$ 0
Budgeted Reserves	0	0	0	0	0
Transfers In					
Fund 586 - RDA CIP Area #1	5,840,201	0	0	0	0
Total Transfers In	5,840,201	0	0	0	0
Total Resources (Revenue and Transfers In)	$ 5,849,350	$ 2,012,062	$ 209,565	$ 0	$ 0
Total Expenditures	$ 0	$ 7,620,682	$ 0	$ 0	$ 0
Transfers Out					
Fund 100 - General Fund	$ 0	$ 29,946	$ 0	$ 0	$ 0
Total Transfers Out	0	29,946	0	0	0
Total Expenditures and Transfers Out	$ 0	$ 7,650,628	$ 0	$ 0	$ 0
Difference Total Resources and Expenditures and Transfers Out	$ 5,849,350	$ (5,638,566)	$ 209,565	$ 0	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 0	$ 5,849,350	$ 2,509,502	$ 210,784	$ 0
Budgeted Reserves	0	0	0	0	0
Residual Equity Transfer	0	0	0	(210,784)	
Difference Total Resources and Expenditures and Transfers Out	5,849,350	(5,638,566)	209,565	0	0
June 30th Ending Balance	$ 5,849,350	$ 210,784	$ 2,719,067	$ 0	$ 0

The FY 2011-12 Actual Expenditures of $7,620,682 includes a $3,106,819 repayment to the Successor Agency of the FY 2010-11 $5,840,201 transfer of the Public Improvement Loan from the former Hesperia Community Redevelopment Agency Low/Mod Income Housing fund.

FUND BALANCE SUMMARY

Township Fund 507

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 592	$ 918	$ 0	$ 225	$ 265
Budgeted Reserves	0	0	0	0	0
Transfers In					
Fund 586 - RDA CIP Area #1	378,177	0	0	0	0
Total Transfers In	378,177	0	0	0	0
Total Resources (Revenue and Transfers In)	$ 378,769	$ 918	$ 0	$ 225	$ 265
Total Expenditures	$ 0	$ 287,715	$ 0	$ 0	$ 0
Transfers Out					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	$ 0	$ 287,715	$ 0	$ 0	$ 0
Difference Total Resources and Expenditures and Transfers Out	$ 378,769	$ (286,797)	$ 0	$ 225	$ 265
FUND BALANCE					
July 1st Beginning Balance	$ 0	$ 378,769	$ 1,580	$ 91,972	$ 92,197
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	378,769	(286,797)	0	225	265
June 30th Ending Balance	$ 378,769	$ 91,972	$ 1,580	$ 92,197	$ 92,462

Staff will close out the fund upon final acceptance of the project, release of retention, and final reconciliation of the fund.

FUND BALANCE SUMMARY

Ranchero Rd Undercrossing - Local Fund 508

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 6,553	$ 18,031	$ 0	$ 0	$ 0
Budgeted Reserves	0	0	0	0	0
Transfers In					
Fund 586 - RDA CIP Area #1	8,268,146	0	0	0	0
Total Transfers In	8,268,146	0	0	0	0
Total Resources (Revenue and Transfers In)	$ 8,274,699	$ 18,031	$ 0	$ 0	$ 0
Total Expenditures	$ 0	$ 8,218,511	$ 0	$ 0	$ 0
Transfers Out					
Fund 100 - General Fund	$ 0	$ 74,219	$ 0	$ 0	$ 0
Total Transfers Out	0	74,219	0	0	0
Total Expenditures and Transfers Out	$ 0	$ 8,292,730	$ 0	$ 0	$ 0
Difference Total Resources and Expenditures and Transfers Out	$ 8,274,699	$ (8,274,699)	$ 0	$ 0	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 0	$ 8,274,699	$ (77,169)	$ 0	$ 0
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	8,274,699	(8,274,699)	0	0	0
June 30th Ending Balance	$ 8,274,699	$ 0	$ (77,169)	$ 0	$ 0

This fund was closed in FY 2011-12.

FUND BALANCE SUMMARY

Ranchero Road Undercrossing Fund 600

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 0	$ 4,761,159	$ 7,528,447	$ 6,850,558	$ 716,729
Budgeted Reserves	0	0	0	0	0
Transfers In					
Fund 586 - RDA CIP Area #1	21,944	0	0	0	0
Total Transfers In	21,944	0	0	0	0
Total Resources (Revenue and Transfers In)	$ 21,944	$ 4,761,159	$ 7,528,447	$ 6,850,558	$ 716,729
Total Expenditures	$ 0	$ 4,761,159	$ 7,528,447	$ 6,850,558	$ 716,729
Transfers Out					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	$ 0	$ 4,761,159	$ 7,528,447	$ 6,850,558	$ 716,729
Difference Total Resources and Expenditures and Transfers Out	$ 21,944	$ 0	$ 0	$ 0	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ (21,944)	$ 0	$ 0	$ 0	$ 0
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	21,944	0	0	0	0
June 30th Ending Balance	$ 0	$ 0	$ 0	$ 0	$ 0

FUND BALANCE SUMMARY

Ranchero Road / I-15 Interchange Fund 602

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 950	$ 7,133,435	$ 0	$ 0	$ 0
Budgeted Reserves	0	0	0	0	0
Transfers In					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Total Resources (Revenue and Transfers In)	$ 950	$ 7,133,435	$ 0	$ 0	$ 0
Total Expenditures	$ 231,254	$ 7,142,766	$ 0	$ 0	$ 0
Transfers Out					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	$ 231,254	$ 7,142,766	$ 0	$ 0	$ 0
Difference Total Resources and Expenditures and Transfers Out	$ (230,304)	$ (9,331)	$ 0	$ 0	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 239,635	$ 9,331	$ (767,481)	$ 0	$ 0
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(230,304)	(9,331)	0	0	0
June 30th Ending Balance	$ 9,331	$ 0	$ (767,481)	$ 0	$ 0

FUND BALANCE SUMMARY

Community Development Commission Fund 170

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 0	$ 58,121	$ 262,000	$ 737,186	$ 100,800
Budgeted Reserves	0	0	236,000	0	278,094
Transfers In					
Fund 100 - General Fund	0	0	250,000	250,000	0
Total Transfers In	0	0	250,000	250,000	0
Total Resources (Revenue and Transfers In)	$ 0	$ 58,121	$ 748,000	$ 987,186	$ 378,894
Total Expenditures	$ 0	$ 210	$ 617,168	$ 450,051	$ 378,894
Transfers Out					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	$ 0	$ 210	$ 617,168	$ 450,051	$ 378,894
Difference Total Resources and Expenditures and Transfers Out	$ 0	$ 57,911	$ 130,832	$ 537,135	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 0	$ 0	$ 236,000	$ 57,911	$ 595,046
Budgeted Reserves	0	0	(236,000)	0	(278,094)
Difference Total Resources and Expenditures and Transfers Out	0	57,911	130,832	537,135	0
June 30th Ending Balance	$ 0	$ 57,911	$ 130,832	$ 595,046	$ 316,952

FUND BALANCE SUMMARY

Hesperia Housing Authority Fund 370

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 0	$ 353,668	$ 142,000	$ 148,193	$ 151,984
Budgeted Reserves	0	0	1,186,974	0	0
Transfers In					
Fund 700 - Water Operations	0	0	0	1,200,000	1,200,000
Total Transfers In	0	0	0	1,200,000	1,200,000
Total Resources (Revenue and Transfers In)	$ 0	$ 353,668	$ 1,328,974	$ 1,348,193	$ 1,351,984
Total Expenditures	$ 0	$ 216,380	$ 1,328,974	$ 314,942	$ 536,203
Transfers Out					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	$ 0	$ 216,380	$ 1,328,974	$ 314,942	$ 536,203
Difference Total Resources and Expenditures and Transfers Out	$ 0	$ 137,288	$ 0	$ 1,033,251	$ 815,781
FUND BALANCE					
July 1st Beginning Balance	$ 0	$ 0	$ 41,335,326	$ 43,538,125	$ 44,571,376
Budgeted Reserves	0	0	(1,186,974)	0	0
Extraordinary Gain/(Loss)	0	43,400,837	0	0	0
Difference Total Resources and Expenditures and Transfers Out	0	137,288	0	1,033,251	815,781
June 30th Ending Balance	$ 0	$ 43,538,125	$ 40,148,352	$ 44,571,376	$ 45,387,157
Less: Loans/Notes Receivables	0	(17,658,174)	(11,632,352)	(17,658,174)	(17,658,174)
Land Held For Resale	0	(10,269,457)	(818,555)	(10,269,457)	(10,269,457)
June 30th Ending Operating Fund Balance	$ 0	$ 15,610,494	$ 27,697,445	$ 16,643,745	$ 17,459,526

The Extraordinary Gain/(Loss) of $43,400,837 in the FY 2011-12 Actual is from the dissolution of the former Hesperia Community Redevelopment Agency effective February 1, 2012.

The Transfer In of $1,200,000 from Fund 700 - Water Operations in the FY 2012-13 Revised and the FY 2013-14 Budget represent the annual principal payments of the June 2010 5-year loan to the Hesperia Water District. The $1,200,000 is considered as 'one-time' revenue as the final year to receive the repayment is FY 2014-15. The $1,200,000 is a budgetary basis adjustment because in the Comprehensive Annual Financial Report the loan is shown on the balance sheet as a loan receivable and is reduced by the annual payments, and is not reflected as revenue.

FUND BALANCE SUMMARY

VVEDA Housing Authority 371

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 0	$ 273,346	$ 4,303	$ 3,167	$ 3,726
Budgeted Reserves	0	0	420,697	21,833	221,274
Transfers In					
Total Transfers In	0	0	0	0	0
Total Resources (Revenue and Transfers In)	$ 0	$ 273,346	$ 425,000	$ 25,000	$ 225,000
Total Expenditures	$ 0	$ 15,840	$ 425,000	$ 25,000	$ 225,000
Transfers Out					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	$ 0	$ 15,840	$ 425,000	$ 25,000	$ 225,000
Difference Total Resources and Expenditures and Transfers Out	$ 0	$ 257,506	$ 0	$ 0	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 0	$ 0	$ 1,260,852	$ 1,360,943	$ 1,339,110
Budgeted Reserves	0	0	(420,697)	(21,833)	(221,274)
Extraordinary Gain/(Loss)	0	1,103,437	0	0	0
Difference Total Resources and Expenditures and Transfers Out	0	257,506	0	0	0
June 30th Ending Balance	$ 0	$ 1,360,943	$ 840,155	$ 1,339,110	$ 1,117,836

The Extraordinary Gain/(Loss) of $1,103,437 is from the dissolution of the former Hesperia Community Redevelopment Agency effective February 1, 2012.

FUND BALANCE SUMMARY

Fire District Fund 200

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 8,165,842	$ 8,579,993	$ 8,461,325	$ 8,542,091	$ 10,024,673
Budgeted Reserves	0	0	0	0	170,191
Transfers In					
Fund 100 - General Fund	$ 1,920,941	$ 0	$ 0	$ 0	$ 0
Total Transfers In	$ 1,920,941	$ 0	$ 0	$ 0	$ 0
Total Resources (Revenue and Budgeted Reserves)	$ 10,086,783	$ 8,579,993	$ 8,461,325	$ 8,542,091	$ 10,194,864
Total Expenditures	$ 9,698,466	$ 8,905,831	$ 8,430,669	$ 8,539,607	$ 10,194,864
Transfers Out					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	$ 9,698,466	$ 8,905,831	$ 8,430,669	$ 8,539,607	$ 10,194,864
Difference Total Resources and Expenditures and Transfers Out	$ 388,317	$ (325,838)	$ 30,656	$ 2,484	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 1,319,278	$ 1,707,595	$ 1,267,463	$ 1,381,757	$ 1,384,241
Budgeted Reserves	0	0	0	0	(170,191)
Difference Total Resources and Expenditures and Transfers Out	388,317	(325,838)	30,656	2,484	0
June 30th Ending Balance	$ 1,707,595	$ 1,381,757	$ 1,298,119	$ 1,384,241	$ 1,214,050

FUND BALANCE SUMMARY

Water District Funds Combined (700, 701, 710, 711)

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 19,900,496	$ 20,565,576	$ 19,730,718	$ 21,553,156	$ 20,882,575
Budgeted Reserves	0	0	1,059,897	100,000	508,004
Transfers In					
Fund 100 - General Fund	61,662	0	0	0	0
Total Transfers In	61,662	0	0	0	0
Total Resources (Revenue and Budgeted Reserves)	$ 19,962,158	$ 20,565,576	$ 20,790,615	$ 21,653,156	$ 21,390,579
Total Expenditures	$ 22,036,617	$ 20,724,844	$ 19,749,524	$ 20,486,348	$ 20,992,422
Transfers Out					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	$ 22,036,617	$ 20,724,844	$ 19,749,524	$ 20,486,348	$ 20,992,422
Difference Total Resources and Expenditures and Transfers Out	$ (2,074,459)	$ (159,268)	$ 1,041,091	$ 1,166,808	$ 398,157
FUND BALANCE					
July 1st Beginning Balance	$ 80,153,082	$ 77,665,683	$ 78,195,419	$ 77,506,411	$ 78,573,219
Residual Equity Transfer	0	0	0	0	0
Budgeted Reserves	0	0	(1,059,897)	(100,000)	(508,004)
Difference Total Resources and Expenditures and Transfers Out	(2,074,459)	(159,268)	1,041,091	1,166,808	398,157
Adjustment for Budgetary Purposes	(412,940)	(4)	0	0	0
June 30th Ending Balance	$ 77,665,683	$ 77,506,411	$ 78,176,613	$ 78,573,219	$ 78,463,372
Less: Net Capital Assets	(88,282,194)	(84,308,972)	(91,649,492)	(84,308,972)	(84,308,972)
Construction in Progress	(4,335,661)	(3,387,152)	(2,252,682)	(3,387,152)	(3,387,152)
Add: Outstanding Long-Term Debt	14,992,821	22,766,136	22,770,352	22,766,136	22,766,136
June 30th Ending Operating Fund Balance	$ 40,649	$ 12,576,423	$ 7,044,791	$ 13,643,231	$ 13,533,384

FUND BALANCE SUMMARY

Water District - Water Operations Fund 700

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 16,388,545	$ 16,897,667	$ 16,345,432	$ 17,976,461	$ 17,303,637
Budgeted Reserves	0	0	906,397	0	250,800
Transfers In					
Fund 100 - General Fund	61,662	0	0	0	0
Total Transfers In	61,662	0	0	0	0
Total Resources (Revenue and Budgeted Reserves)	$ 16,450,207	$ 16,897,667	$ 17,251,829	$ 17,976,461	$ 17,554,437
Total Expenditures	$ 19,351,234	$ 18,193,068	$ 17,251,829	$ 17,479,013	$ 17,489,574
Transfers Out					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	$ 19,351,234	$ 18,193,068	$ 17,251,829	$ 17,479,013	$ 17,489,574
Difference Total Resources and Expenditures and Transfers Out	$ (2,901,027)	$ (1,295,401)	$ 0	$ 497,448	$ 64,863
FUND BALANCE					
July 1st Beginning Balance	$ 77,527,306	$ 74,213,338	$ 73,466,597	$ 72,917,933	$ 73,415,381
Residual Equity Transfer	0	0	0	0	0
Budgeted Reserves	0	0	(906,397)	0	(250,800)
Difference Total Resources and Expenditures and Transfers Out	(2,901,027)	(1,295,401)	0	497,448	64,863
Adjustment for Budgetary Purposes	(412,941)	(4)	0	0	0
June 30th Ending Balance	$ 74,213,338	$ 72,917,933	$ 72,560,200	$ 73,415,381	$ 73,229,444
Less: Net Capital Assets	(82,148,647)	(78,574,347)	(85,716,742)	(78,574,347)	(78,574,347)
Add: Outstanding Long-Term Debt	20,643,540	22,732,782	22,732,782	22,732,782	22,732,782
June 30th Ending Operating Fund Balance	$ 12,708,231	$ 17,076,368	$ 9,576,240	$ 17,573,816	$ 17,387,879

Note: Because Water and Sewer are proprietary funds, the expenditures for actual shown in Sections 'D' and 'F' are on a budgetary basis and will not trace to the above numbers.

FUND BALANCE SUMMARY

Water District - Water Capital Fund 701

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 187,964	$ 307,599	$ 160,000	$ 160,000	$ 160,000
Budgeted Reserves	0	0	0	0	0
Transfers In					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Total Resources (Revenue and Budgeted Reserves)	$ 187,964	$ 307,599	$ 160,000	$ 160,000	$ 160,000
Total Expenditures	$ 0	$ 0	$ 0	$ 462,000	$ 600,300
Transfers Out					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	$ 0	$ 0	$ 0	$ 462,000	$ 600,300
Difference Total Resources and Expenditures and Transfers Out	$ 187,964	$ 307,599	$ 160,000	$ (302,000)	$ (440,300)
FUND BALANCE					
July 1st Beginning Balance	$ (12,257,582)	$ (12,069,618)	$ (11,771,218)	$ (11,762,019)	$ (12,064,019)
Budgeted Reserves	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	187,964	307,599	160,000	(302,000)	(440,300)
Adjustment for Budgetary Purposes	0	0	0	0	0
June 30th Ending Balance	$ (12,069,618)	$ (11,762,019)	$ (11,611,218)	$ (12,064,019)	$ (12,504,319)
Less: Construction in Progress	(2,252,682)	(3,387,152)	(2,252,682)	(3,387,152)	(3,387,152)
June 30th Ending Operating Fund Balance	$ (14,322,300)	$ (15,149,171)	$ (13,863,900)	$ (15,451,171)	$ (15,891,471)

Note: The combined Water Operating and Water Capital fund balances are available in the event that either fund projects a negative June 30th ending fund balance.

The Water Capital fund is increasing its negative fund balance in FY 2012-13 and FY 2013-14 by incurring water line relocation expenses related to the Interstate 15/Ranchero Road interchange project. Although the project was originally slated to be performed by Water staff, upon further review, a decision was made to publically bid the project, in compliance with the public contract code, which increased the cost substantially.

FUND BALANCE SUMMARY

Water District - Sewer Operations Fund 710

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 3,194,099	$ 3,255,662	$ 3,178,786	$ 3,345,280	$ 3,366,142
Budgeted Reserves	0	0	0	100,000	110,000
Transfers In					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Total Resources (Revenue and Budgeted Reserves)	$ 3,194,099	$ 3,255,662	$ 3,178,786	$ 3,445,280	$ 3,476,142
Total Expenditures	$ 2,685,383	$ 2,531,776	$ 2,297,695	$ 2,545,335	$ 2,702,548
Transfers Out					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	$ 2,685,383	$ 2,531,776	$ 2,297,695	$ 2,545,335	$ 2,702,548
Difference Total Resources and Expenditures and Transfers Out	$ 508,716	$ 723,886	$ 881,091	$ 899,945	$ 773,594
FUND BALANCE					
July 1st Beginning Balance	$ 11,260,217	$ 12,059,601	$ 12,935,678	$ 12,783,487	$ 13,583,432
Budgeted Reserves	0	0	0	(100,000)	(110,000)
Difference Total Resources and Expenditures and Transfers Out	508,716	723,886	881,091	899,945	773,594
Adjustment for Budgetary Purposes	290,668	0	0	0	0
June 30th Ending Balance	$ 12,059,601	$ 12,783,487	$ 13,816,769	$ 13,583,432	$ 14,247,026
Less: Net Capital Assets	(5,932,750)	(5,734,625)	(5,932,750)	(5,734,625)	(5,734,625)
Add: Outstanding Long-Term Debt	37,570	33,354	37,570	33,354	33,354
June 30th Ending Operating Fund Balance	$ 6,164,421	$ 7,082,216	$ 7,921,589	$ 7,882,161	$ 8,545,755

Note: Because Water and Sewer are proprietary funds, the expenditures for actuals shown in Sections 'D' and 'F' are on a budgetary basis and will not trace to the above numbers.

FUND BALANCE SUMMARY

Water District - Sewer Capital Fund 711

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 129,888	$ 104,648	$ 46,500	$ 71,415	$ 52,796
Budgeted Reserves	0	0	153,500	0	147,204
Transfers In					
Transfers In	0	0	0	0	0
Total Transfers In	0	0	0	0	0
Total Resources (Revenue and Budgeted Reserves)	$ 129,888	$ 104,648	$ 200,000	$ 71,415	$ 200,000
Total Expenditures	$ 0	$ 0	$ 200,000	$ 0	$ 200,000
Transfers Out					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	$ 0	$ 0	$ 200,000	$ 0	$ 200,000
Difference Total Resources and Expenditures and Transfers Out	$ 129,888	$ 104,648	$ 0	$ 71,415	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 3,623,141	$ 3,462,362	$ 3,564,362	$ 3,567,010	$ 3,638,425
Budgeted Reserves	0	0	(153,500)	0	(147,204)
Difference Total Resources and Expenditures and Transfers Out	129,888	104,648	0	71,415	0
Adjustment for Budgetary Purposes	(290,667)	0	0	0	0
June 30th Ending Balance	$ 3,462,362	$ 3,567,010	$ 3,410,862	$ 3,638,425	$ 3,491,221

Note: Because Water and Sewer are proprietary funds, the expenditures for actuals shown in Sections 'D' and 'F' are on a budgetary basis and will not trace to the above numbers.

FUND BALANCE SUMMARY

Redevelopment Agency (RDA) Funds Combined (385, 388, 389, 485, 486, 487, 586, 587, 588)

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 21,452,187	$ 11,239,413	$ 0	$ 0	$ 0
Budgeted Reserves	0	0	0	0	0
Transfers In					
Fund 150 - Redevelopment Administration	0	0	0	0	0
Fund 385 - RDA Low/Mod	1,771,103	0	0	0	0
Fund 389 - RDA Administration	22,493	0	0	0	0
Fund 486 - RDA Debt Service Area #1	14,486,524	494,584	0	0	0
Fund 487 - RDA Debt Service Area #2	0	54,771	0	0	0
Fund 586 - RDA CIP Area #1	7,776,189	0	0	0	0
Fund 587 - RDA CIP Area #2	0	0	0	0	0
Total Transfers In	24,056,309	549,355	0	0	0
Total Resources (Revenue, Transfers In and Advances)	$ 45,508,496	$ 11,788,768	$ 0	$ 0	$ 0
Total Expenditures	$ 72,075,225	$ 15,740,641	$ 0	$ 0	$ 0
Transfers Out					
Fund 100 - General Fund	$ 75,320	$ 549,355	$ 0	$ 0	$ 0
Fund 150 - Redevelopment Administration	2,522,806	341,299	0	0	0
Fund 370 - Hesperia Housing Authority	0	0	0	0	0
Fund 388 - VVEDA Low/Mod Housing	1,771,103	0	0	0	0
Fund 389 - RDA Administration	0	494,584	0	0	0
Fund 486 - RDA Debt Service Area #1	7,796,441	0	0	0	0
Fund 487 - RDA Debt Service Area #2	2,243	0	0	0	0
Fund 502 - Fire Station Building	0	3,450,730	0	0	0
Fund 506 - Industrial Park Lead Track	5,840,201	0	0	0	0
Fund 507 - Township	378,177	0	0	0	0
Fund 508 - Ranchero Rd Undercrossing - Local	8,268,146	0	0	0	0
Fund 586 - RDA CIP Area #1	14,486,524	0	0	0	0
Fund 600 - Ranchero Rd Undercrossing	21,944	0	0	0	0
Total Transfers Out	$ 41,162,905	$ 4,835,968	$ 0	$ 0	$ 0
Total Expenditures and Transfers Out	$ 113,238,130	$ 20,576,609	$ 0	$ 0	$ 0
Difference Total Resources and Expenditures and Transfers Out	$ (67,729,634)	$ (8,787,841)	$ 0	$ 0	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 128,037,164	$ 60,307,530	$ 0	$ 0	$ 0
Budgeted Reserves	0	0	0	0	0
Extraordinary Gain/(Loss)	0	(51,519,689)	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(67,729,634)	(8,787,841)	0	0	0
June 30th Ending Balance	$ 60,307,530	$ 0	$ 0	$ 0	$ 0

FUND BALANCE SUMMARY

Redevelopment Agency (RDA) Low/Moderate Housing Fund 385

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 4,439,708	$ 2,246,522	$ 0	$ 0	$ 0
Budgeted Reserves	0	0	0	0	0
Transfers In					
Total Transfers In	0	0	0	0	0
Total Resources (Revenue Reserves, and Transfers In)	$ 4,439,708	$ 2,246,522	$ 0	$ 0	$ 0
Total Expenditures	$ 33,332,441	$ 4,642,553	$ 0	$ 0	$ 0
Transfers Out					
Fund 370 - Hesperia Housing Authority	0	0	0	0	0
Fund 388 - VVEDA Low/Mod Housing	1,771,103	0	0	0	0
Total Transfers Out	1,771,103	0	0	0	0
Total Expenditures and Transfers Out	$ 35,103,544	$ 4,642,553	$ 0	$ 0	$ 0
Difference Total Resources and Expenditures and Transfers Out	$ (30,663,836)	$ (2,396,031)	$ 0	$ 0	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 78,057,087	$ 47,393,251	$ 0	$ 0	$ 0
Budgeted Reserves	0	0	0	0	0
Extraordinary Gain/(Loss)	0	(44,997,220)	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(30,663,836)	(2,396,031)	0	0	0
June 30th Ending Balance	$ 47,393,251	$ 0	$ 0	$ 0	$ 0
Less: Loans/Notes Receivables	0	0	0	0	0
Land Held For Resale	(818,555)	0	0	0	0
June 30th Ending Operating Fund Balance	$ 46,574,696	$ 0	$ 0	$ 0	$ 0

FUND BALANCE SUMMARY

V V E D A Low/Moderate Housing Fund 388

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 158,178	$ 3,201	$ 0	$ 0	$ 0
Budgeted Reserves	0	0	0	0	0
Transfers In					
Fund 385 - Low/Mod Housing	1,771,103	0	0	0	0
Total Transfers In	1,771,103	0	0	0	0
Total Resources (Revenue Reserves, and Transfers In)	$ 1,929,281	$ 3,201	$ 0	$ 0	$ 0
Total Expenditures	$ 0	$ 57,565	$ 0	$ 0	$ 0
Transfers Out					
Total Transfers Out	0	0	0	0	0
Total Expenditures and Transfers Out	$ 0	$ 57,565	$ 0	$ 0	$ 0
Difference Total Resources and Expenditures and Transfers Out	$ 1,929,281	$ (54,364)	$ 0	$ 0	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 0	$ 1,929,281	$ 0	$ 0	$ 0
Budgeted Reserves	0	0	0	0	0
Extraordinary Gain/(Loss)	0	(1,874,917)	0	0	0
Difference Total Resources and Expenditures and Transfers Out	1,929,281	(54,364)	0	0	0
June 30th Ending Balance	$ 1,929,281	$ 0	$ 0	$ 0	$ 0

FUND BALANCE SUMMARY

Redevelopment Agency (RDA) Administration Fund 389

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 0	$ 0	$ 0	$ 0	$ 0
Transfers In					
Fund 150 - Redevelopment Administration	0	0	0	0	0
Fund 486 - RDA D/S Area #1	0	494,584	0	0	0
Fund 487 - RDA D/S Area #1	0	54,771	0	0	0
Total Transfers	0	549,355	0	0	0
Total Resources (Revenue and Transfers In)	$ 0	$ 549,355	$ 0	$ 0	$ 0
Total Expenditures	$ 0	$ 0	$ 0	$ 0	$ 0
Transfers Out					
Fund 100 - Indirect Cost Allocation	0	549,355	0	0	0
Fund 486 - RDA Debt Service Area #1	20,252	0	0	0	0
Fund 487 - RDA Debt Service Area #2	2,243	0	0	0	0
Total Transfers Out	22,495	549,355	0	0	0
Total Expenditures and Transfers Out	$ 22,495	$ 549,355	$ 0	$ 0	$ 0
Difference Total Resources and Expenditures and Transfers Out	$ (22,495)	$ 0	$ 0	$ 0	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 22,495	$ 0	$ 0	$ 0	$ 0
Budgeted Reserves	0	0	0	0	0
Extraordinary Gain/(Loss)	0	0	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(22,495)	0	0	0	0
Adjustment for Budgetary Purposes	0	0	0	0	0
June 30th Ending Balance	$ 0	$ 0	$ 0	$ 0	$ 0

FUND BALANCE SUMMARY

Redevelopment Agency (RDA) Debt Service Project Area #1 Fund 486

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 14,538,419	$ 8,217,723	$ 0	$ 0	$ 0
Budgeted Reserves	0	0	0	0	0
Transfers In					
Fund 389 - RDA Administration	20,250	0	0	0	0
Fund 586 - RDA CIP Area #1	7,776,189	0	0	0	0
Total Transfers In	7,796,439	0	0	0	0
Total Resources (Revenue, Transfers In and Advances)	$ 22,334,858	$ 8,217,723	$ 0	$ 0	$ 0
Total Expenditures	$ 24,670,889	$ 10,142,909	$ 0	$ 0	$ 0
Transfers Out					
Fund 150 - Redevelopment Administration	2,271,282	257,961	0	0	0
Fund 389 - RDA Administration	0	494,584	0	0	0
Fund 586 - RDA CIP Area #1	14,486,524	0	0	0	0
Total Transfers Out	16,757,806	752,545	0	0	0
Total Expenditures and Transfers Out	$ 41,428,695	$ 10,895,454	$ 0	$ 0	$ 0
Difference Total Resources and Expenditures and Transfers Out	$ (19,093,837)	$ (2,677,731)	$ 0	$ 0	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 11,805,550	$ (7,288,287)	$ 0	$ 0	$ 0
Budgeted Reserves	0	0	0	0	0
Extraordinary Gain/(Loss)	0	9,966,018	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(19,093,837)	(2,677,731)	0	0	0
June 30th Ending Balance	$ (7,288,287)	$ 0	$ 0	$ 0	$ 0

FUND BALANCE SUMMARY

Redevelopment Agency (RDA) Debt Service Project Area #2 Fund 487

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 1,282,991	$ 707,229	$ 0	$ 0	$ 0
Budgeted Reserves	0	0	0	0	0
Transfers In					
Fund 389 - RDA Administration	2,243	0	0	0	0
Fund 587 - RDA CIP Area #2	0	0	0	0	0
Total Transfers In	2,243	0	0	0	0
Total Resources (Revenue, Transfers In and Advances)	$ 1,285,234	$ 707,229	$ 0	$ 0	$ 0
Total Expenditures	$ 1,600,522	$ 839,205	$ 0	$ 0	$ 0
Transfers Out					
Fund 150 - Redevelopment Administration	251,524	83,338	0	0	0
Fund 389 - RDA Administration	0	0	0	0	0
Total Transfers Out	251,524	83,338	0	0	0
Total Expenditures and Transfers Out	$ 1,852,046	$ 922,543	$ 0	$ 0	$ 0
Difference Total Resources and Expenditures and Transfers Out	$ (566,812)	$ (215,314)	$ 0	$ 0	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ (541,636)	$ (1,108,448)	$ 0	$ 0	$ 0
Budgeted Reserves	0	0	0	0	0
Extraordinary Gain/(Loss)	0	1,323,762	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(566,812)	(215,314)	0	0	0
June 30th Ending Balance	$ (1,108,448)	$ 0	$ 0	$ 0	$ 0

FUND BALANCE SUMMARY

Redevelopment Agency (RDA) Project Area #1 Capital Improvements Fund 586

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 829,600	$ 64,730	$ 0	$ 0	$ 0
Budgeted Reserves	0	0	0	0	0
Transfers In					
Fund 486 - RDA Debt Service Area #1	14,486,524	0	0	0	0
Total Transfers In	14,486,524	0	0	0	0
Total Resources (Revenue Reserves, and Transfers In)	$ 15,316,124	$ 64,730	$ 0	$ 0	$ 0
Total Expenditures	$ 8,535,864	$ 58,409	$ 0	$ 0	$ 0
Transfers Out					
Fund 100 - General Fund	$ 75,320	$ 0	$ 0	$ 0	$ 0
Fund 486 - RDA Debt Service Area #1	7,776,189	0	0	0	0
Fund 502 - Fire Station Building	0	3,127,749	0	0	0
Fund 506 - Industrial Park Lead Track	5,840,201	0	0	0	0
Fund 507 - Township	378,177	0	0	0	0
Fund 508 - Ranchero Rd Undercrossing - Local	8,268,146	0	0	0	0
Fund 600 - Ranchero Rd Undercrossing	21,944	0	0	0	0
Total Transfers Out	$ 22,359,977	$ 3,127,749	$ 0	$ 0	$ 0
Total Expenditures and Transfers Out	$ 30,895,841	$ 3,186,158	$ 0	$ 0	$ 0
Difference Total Resources and Expenditures and Transfers Out	$ (15,579,717)	$ (3,121,428)	$ 0	$ 0	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 33,080,783	$ 17,501,066	$ 0	$ 0	$ 0
Budgeted Reserves	0	0	0	0	0
Extraordinary Gain/(Loss)	0	(14,379,638)	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(15,579,717)	(3,121,428)	0	0	0
June 30th Ending Balance	$ 17,501,066	$ 0	$ 0	$ 0	$ 0
Less: Land Held For Resale	(11,351,637)	0	0	0	0
June 30th Ending Operating Fund Balance	$ 6,149,429	$ 0	$ 0	$ 0	$ 0

FUND BALANCE SUMMARY

Redevelopment Agency (RDA) Project Area #2 Capital Improvements Fund 587

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 150,556	$ 8	$ 0	$ 0	$ 0
Budgeted Reserves	0	0	0	0	0
Transfers In					
Total Transfers In	0	0	0	0	0
Total Resources (Revenue Reserves, and Transfers In)	$ 150,556	$ 8	$ 0	$ 0	$ 0
Total Expenditures	$ 2,258,583	$ 0	$ 0	$ 0	$ 0
Transfers Out					
Fund 502 - Fire Station Building	$ 0	$ 322,981	$ 0	$ 0	$ 0
Total Transfers Out	$ 0	$ 322,981	$ 0	$ 0	$ 0
Total Expenditures and Transfers Out	$ 2,258,583	$ 322,981	$ 0	$ 0	$ 0
Difference Total Resources and Expenditures and Transfers Out	$ (2,108,027)	$ (322,973)	$ 0	$ 0	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 4,760,175	$ 2,652,148	$ 0	$ 0	$ 0
Budgeted Reserves	0	0	0	0	0
Extraordinary Gain/(Loss)	0	(2,329,175)	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(2,108,027)	(322,973)	0	0	0
June 30th Ending Balance	$ 2,652,148	$ 0	$ 0	$ 0	$ 0

FUND BALANCE SUMMARY

Redevelopment Agency (RDA) VVEDA Project Area Capital Improvements Fund 588

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2012-13 Revised	2013-14 Budget
Total Revenue	$ 52,735	$ 0	$ 0	$ 0	$ 0
Budgeted Reserves	0	0	0	0	0
Transfers In					
Total Transfers In	0	0	0	0	0
Total Resources (Revenue Reserves, and Transfers In)	$ 52,735	$ 0	$ 0	$ 0	$ 0
Total Expenditures	$ 1,676,926	$ 0	$ 0	$ 0	$ 0
Transfers Out					
Total Transfers Out	$ 0	$ 0	$ 0	$ 0	$ 0
Total Expenditures and Transfers Out	$ 1,676,926	$ 0	$ 0	$ 0	$ 0
Difference Total Resources and Expenditures and Transfers Out	$ (1,624,191)	$ 0	$ 0	$ 0	$ 0
FUND BALANCE					
July 1st Beginning Balance	$ 852,710	$ (771,481)	$ 0	$ 0	$ 0
Budgeted Reserves	0	0	0	0	0
Extraordinary Gain/(Loss)	0	771,481	0	0	0
Difference Total Resources and Expenditures and Transfers Out	(1,624,191)	0	0	0	0
June 30th Ending Balance	$ (771,481)	$ 0	$ 0	$ 0	$ 0