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PREFACE

BUDGET DOCUMENT OVERVIEW

The budget document is the City of Hesperia's annual financial plan prepared by the City Manager and approved by the City Council. The financial plan serves as a policy document, operations guide for City Departments, and as a communication device. The audience of the budget document are the citizens, local businesses, debt holders and debt rating agencies, other governmental agencies, and the City's independent auditor.

BUDGET DOCUMENT SECTIONS

The budget document sections and a brief summary of the section's contents are as follows:

Financial Policies:

- Financial Policies
- Resolutions adopting the City's Financial Policies

A. Introduction

The introduction section includes the "Summary of Total City Revenue and Expenditures", the City's Mission Statement, City Council Priorities (Goals), and City of Hesperia History.

B. Resource and Expenditure Summaries

This section indicates how resources and expenditures are reconciled to balance the City's annual financial plan or budget for the City's major operating funds. This section also presents summary level information on fund balances and reserves.

C. Revenue Summaries

This section contains Information about the City's sources of income and is presented with summaries, graphics, and detailed revenue information by individual revenue accounts with \$10,000 or greater revenue.

D. Expenditure Summaries

This section provides a variety of City-wide expenditure summaries and charts.

E. City Position Summaries

This section includes information and charts about City positions or staff, both full and part-time positions, as well as detailed discussion of the CalPERS pension plans.

F. City Department and Program Expenditures

The City is organized into the following seven departments. This section provides information for each department and their programs regarding their expenditures and staffing to include Fiscal Year (FY) 2020-21 accomplishments and FY 2021-22 goals and objectives.

- City Council
- City Manager
- Management Services
- Economic Development
- Development Services
 - D.S. Community Development
 - D.S. Code Compliance
 - D.S. Public Works
 - D.S. Water
 - D.S. Sewer
- Police
- Fire

PREFACE

BUDGET DOCUMENT SECTIONS (Continued)

G. Capital Improvement Program (CIP)

This section presents in one section the capital improvement projects, which is adopted separately from the Fiscal Year (FY) 2021-22 Operating Budget.

H. Debt Service

This section summarizes information about the City's external, and in some situations internal, debt obligations.

I. Fund Balance Summary

This section presents financial information about each City fund that is planned to have expenditures in FY 2021-22.

J. Supplemental Information:

- Resolutions adopting the City's budget and related resolutions
- General and Administrative Allocation Plan and/or Indirect Cost Allocation Plan
- Salary Range Tables
- Long Range Financial Plans
- Significant Accounting Policies
- List of Acronyms
- Glossary of budget terms and abbreviations
- Community Profile
- Index

BUDGET DOCUMENT FINANCIAL INFORMATION

As mandated by California State Law, the City's fiscal year, or budget time period, is July 1st through June 30th. For example, FY 2021-22 means July 1, 2021 through June 30, 2022. In most sections of the budget document, four years of information is provided, with two columns, or versions of information, reflected for the current year (FY 2020-21).

The columns typically presented are as follows:

2018-19	2019-20	2020-21	2020-21	2021-22
<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>Revised</u>	<u>Budget</u>

The financial information included in these columns is as follows:

2018-19 Actual

Actual financial information for FY 2018-19 as reported in the City's Comprehensive Annual Financial Report, with on occasion, budgetary basis adjustments.

2019-20 Actual

Actual financial information for FY 2019-20 as reported in the City's Comprehensive Annual Financial Report, with on occasion, budgetary basis adjustments.

2020-21 Budget

The FY 2020-21 Budget as adopted by the City Council on June 16, 2020 for Operating and CIP expenditures.

PREFACE

BUDGET DOCUMENT FINANCIAL INFORMATION (Continued)

2020-21 Revised

The 2020-21 Revised column reflects the 2020-21 Budget plus budget amendments approved by the City Council during the fiscal year. The 2020-21 Revised column is also adjusted to reflect estimates of what revenues and expenditures are estimated to be at the end of Fiscal Year 2020-21.

2021-22 Budget

This column initially reflects the FY 2021-22 Proposed Budget submitted by the City Manager.

Major Expenditure Accounts

Major expenditure account categories are presented in the budget document, which summarizes various detailed expenditure accounts under the following seven major expenditure account categories:

- Salaries
- Benefits
- Materials
- Contractual
- Other Operating
- Capital Outlay
- Debt Service

SUMMARY BUDGET PROCESS DESCRIPTION AND SCHEDULE

On March 2, 2021, the FY 2020-21 Mid-Year Budget Review was presented with current expenditures, revenue trends, updated reserves, as well as amendments to the 2020-21 Budget which were approved by the City Council. This served as the planning phase for year-end estimates, as well as identifying the goals for FY 2021-22.

The FY 2021-22 Budget process then commenced as follows:

VI. OPERATING BUDGET CALENDAR

FY 2021-22 Budget Instructions Distributed	February 25, 2021
Council FY 2020-21 Mid-Year Budget Review*	March 2, 2021
2021-22 Draft Division and/or Program Narratives	March 11, 2021
FY 2020-21 Revised Expenditure Estimates, 2021-22 Current Level Proposed Budget Expenditures and Expenditure Detail Narrative forms	March 16, 2021
2021-22 Budget Increments-“Requested Expenditures Above Current Level”	March 18, 2021
2021-22 Final Proposed Budget Division and/or Program Narratives completed	End of April
FY 2021-22 Budget Workshop #1 – Operating Overview and Capital Improvement Program (CIP)*	May 18, 2021
2021-22 Proposed Budget completed	May 27, 2021
FY 2021-22 Budget Workshop #2 – Budget Update*	June 1, 2021
Council Adopts Operating Budget*	June 15, 2021
Council Adopts CIP – Public Hearing & Presentation*	June 15, 2021

*Note: Budget Review(s), Workshops, Adoption, and Public Hearings presented to the Council during the City Council Meetings.

PREFACE

SUMMARY BUDGET PROCESS DESCRIPTION AND SCHEDULE (CONTINUED)

On June 15, 2021, the City Council/Board Members/Commission Members adopted the FY 2021-22 Proposed Operating Budget for the City of Hesperia, Hesperia Housing Authority, Hesperia Fire Protection District, and Hesperia Water District. The GANN Appropriations Limit for the City of Hesperia was also included with the proposed budget that the City Council/Board Members/Commission Members adopted. There was no changes to the Proposed Budget that was Adopted by the Council/Board/Commission Members.

The City's website provides a few accessible ways for public access to the budget and historical trends. One can utilize the web-based financial transparency portal tool, which provides a more inclusive and transparent budget that can be accessed by residents and staff around-the clock, providing a better understanding of the City's revenues and expenses, from historical trends to current line item level details. This web-based platform can be accessed from the City's webpage <http://www.cityofhesperia.us/1297/Financial-Transparency-Portal>; also the City's current adopted Budget and Comprehensive Annual Financial Reports are readily accessible on the City of Hesperia's webpage <http://www.cityofhesperia.us/452/Financial-Documents>.

LEVEL OF BUDGETARY CONTROL

Since the Budget is an estimate, from time to time it is necessary to make adjustments to fine-tune the line items within it. Various levels of budgetary control have been established to maintain the Budget's integrity.

The levels of budgetary control are as follows: The City Manager and/or designee, has the authority to make budget transfers within a fund, within capital projects, and within a department's operating budget. Such authority does not include any increase to an operating fund or to the overall adopted budget.

Budget transfers from one City fund to another are submitted to the City Council for formal approval. In addition, budget adjustments, which will increase an operating fund or the overall adopted budget, are submitted to City Council for approval. Additionally, a first quarter, mid-year, and final year-end budget review are submitted to the City Council, which contain any necessary budget amendment request, for review and approval. These controls are further identified in the Financial Policies, which are adopted by Resolution annually by the City Council.

BASIS OF ACCOUNTING

Expenditures are controlled at the fund level for all budgeted departments within the City. In addition, all funds reported in the Comprehensive Annual Financial Report are included and appropriated in the FY 2021-22 Budget. At the fund level, expenditures cannot legally exceed appropriations. The budgets are adopted on a basis substantially consistent with generally accepted accounting principles (GAAP) as adapted by the Governmental Accounting Standards Board (GASB) and in accordance with standards established by the California Society of Municipal Finance Officers (CSMFO) and Government Finance Officers Association (GFOA), with adjustments made for depreciation, principal debt service payments, and capital outlay expenses for proprietary funds (i.e. the Hesperia Water District). These budgetary basis adjustments are always reconciled to the Comprehensive Annual Financial Report and notes are made in I. Fund Balance Summary section of the budget document where they occur.

The accounting policies of the City conform to generally accepted accounting principles. The accounts of the City are organized on the basis of funds, each of which is considered a separate accounting entity. Fund accounting segregates funds according to their purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions.

All governmental funds (i.e. General, Special Revenue, Capital Projects and Debt Service Funds) are accounted for on the modified accrual basis of accounting. Under this method, revenues are recognized in the accounting period in which they become both measurable and available to finance expenditures of the current period. Revenues are recorded when received in cash, except that revenues subject to accrual (generally 60 days after year-end) are recognized when due. Expenditures are recorded in the accounting period when the liability is incurred.

Proprietary funds (i.e. the Hesperia Water District) are accounted for using the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized in the period in which they are earned, while expenses are recognized when the liability is incurred.

PREFACE

FOR THE FISCAL YEAR 2021-22

ELECTED OFFICIALS

Cameron Gregg, Mayor

Brigit Bennington, Mayor Pro Tem

Larry Bird, Council Member

William J. Holland, Council Member

Rebekah Swanson, Council Member

(At Date of Issuance)

ADMINISTRATIVE STAFF

Nils Bentsen, City Manager

Rachel Molina, Assistant City Manager

Casey Brooksher, Director of Administrative Services

Melinda Sayre, Director of Government Services/City Clerk

Jeremy McDonald, Director of Public Works

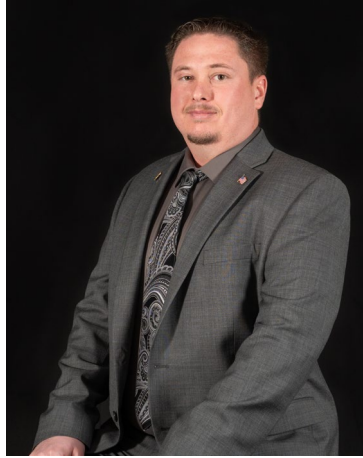
Jon Billings, Police Captain



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PREFACE

2021-22 City Council



Cameron Gregg, Mayor



Brigit Bennington
Mayor Pro Tem



Larry Bird
Council Member



William J. Holland
Council Member



Rebekah Swanson
Council Member



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PREFACE



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Hesperia
California**

For the Fiscal Year Beginning

July 1, 2020

Christopher P. Morill

Executive Director

The Government Finance Officers Association (GFOA) of the United States and Canada presented a Distinguished Budget Presentation Award to the City of Hesperia, California for its Annual Budget for the Fiscal Year beginning July 1, 2020.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, operations guide, financial plan, and communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and will be submitted to GFOA to determine its eligibility for another award.

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City of Hesperia

Organizational Chart

